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FINANCIAL TIMES

Europe's Business Newspaper

THURSDAY NOVEMBER 26 1992

D8523A

SmithKline and Glaxo in row over drug patent

UK drug companies Glaxo and SmithKline Beecham are in dispute over a drug used for cancer treatment. SmithKline Beecham said it had been granted a European patent for use of the drug, Zofran, which is already marketed by Glaxo. Last financial year, Zofran generated sales of £258m (\$391m). SmithKline Beecham is unlikely to call for the product's withdrawal, but will be looking for royalty payments. Glaxo said it would appeal. Page 16; Lex, Page 14

Jeweller Gerald Ratner stands down
UK jeweller Gerald Ratner, who became famous for applying the description "crap" to one of his products, has quit the ailing retail group which bears his name. He is thought to have felt under pressure from the group's bankers and shareholders to resign. In August, the company, which owns US jewellers Sterling and Kays, reported a pre-tax loss of £122.8m for the year to February 1, compared with a profit of £112.1m the previous year.

Tough terms for coal aids Europe's coal mines will have to bring production costs in line with the EC average or lose their right to state aid, the European Commission said. Page 14

Fisons sells businesses Troubled UK healthcare group Fisons sold its US and Canadian consumer health businesses for \$140m to Ciba-Geigy Corporation, US subsidiary of the Swiss chemicals group. Page 15

Two-speed Europe nearer The arrival of a two-speed or multi-speed Europe has been hastened by the recent volatility in the European exchange rate mechanism, according to senior monetary officials in several continental centres. Page 14

Japanese brokers downgraded Senior ratings of Japan's big four brokers were downgraded by US ratings agency Moody's Investors Service, which suggested their already weak earnings will come under further pressure from planned financial deregulation. Page 17

Services face market tests UK public services provider William Waldegrave said some £1.5bn of government services would be tested against the market in the coming year. Page 6; Editorial Comment, Page 12

Britain's dirty waters The European Court of Justice has ruled that Britain's water is not clean enough to meet Community standards on purity. Page 6; Lex, Page 14; Mid Kent feels the pinch, Page 39

Mitterrand in Israeli French president François Mitterrand arrived in Israel for a 48-hour state visit dedicated to improving economic relations and discussing the economic development of a peaceful Middle East. Israel to lift ban on PLO contacts. Page 4

Miners killed At least 13 miners were killed in a methane gas explosion at a coal mine in the southern Russian region of Stavropol.

Yacht auction flops Christina, the 225-foot yacht which belonged to the late shipping tycoon Aristotle Onassis, was put up for auction by the Greek government, which has owned it since 1978, with a guide price of \$4.2m. It attracted no bidders.

Treaty tightened The 53 nations which support the Montreal Protocol to protect the atmosphere's ozone layer, voted to bring forward the phase-out of chlorofluorocarbons by four years to 1996. Page 4

Tate & Lyle profits down UK sugar and sweeteners group Tate & Lyle reported a fall in pre-tax profits to £183.5m (\$289m) from £230.3m for the year to end-September, with poor weather in the US blamed for much of the fall. Page 15; Lex, Page 14; Details, Page 20

New route for Ukrainian airlines Air Ukraine International, formed from the Ukrainian branch of the former Soviet airline Aeroflot, launched the first regular direct flight from Kiev to London, using a leased Boeing 737 aircraft.

Lighting up times Italian customs officers are to release stocks of foreign-made cigarettes to the country's 13m desperate smokers, who have been forced to go without because of a three-week-old strike at Italy's monopoly manufacturer.

Parliamentary debate puts Paris on collision course with EC partners France ready to veto farm deal

By David Suchan in Paris

MR Pierre Bérégovoy, the French prime minister, told his parliament last night that Paris would use its veto "at every stage" to block the draft farm deal with the US, which it judges unacceptable, damaging to French farmers.

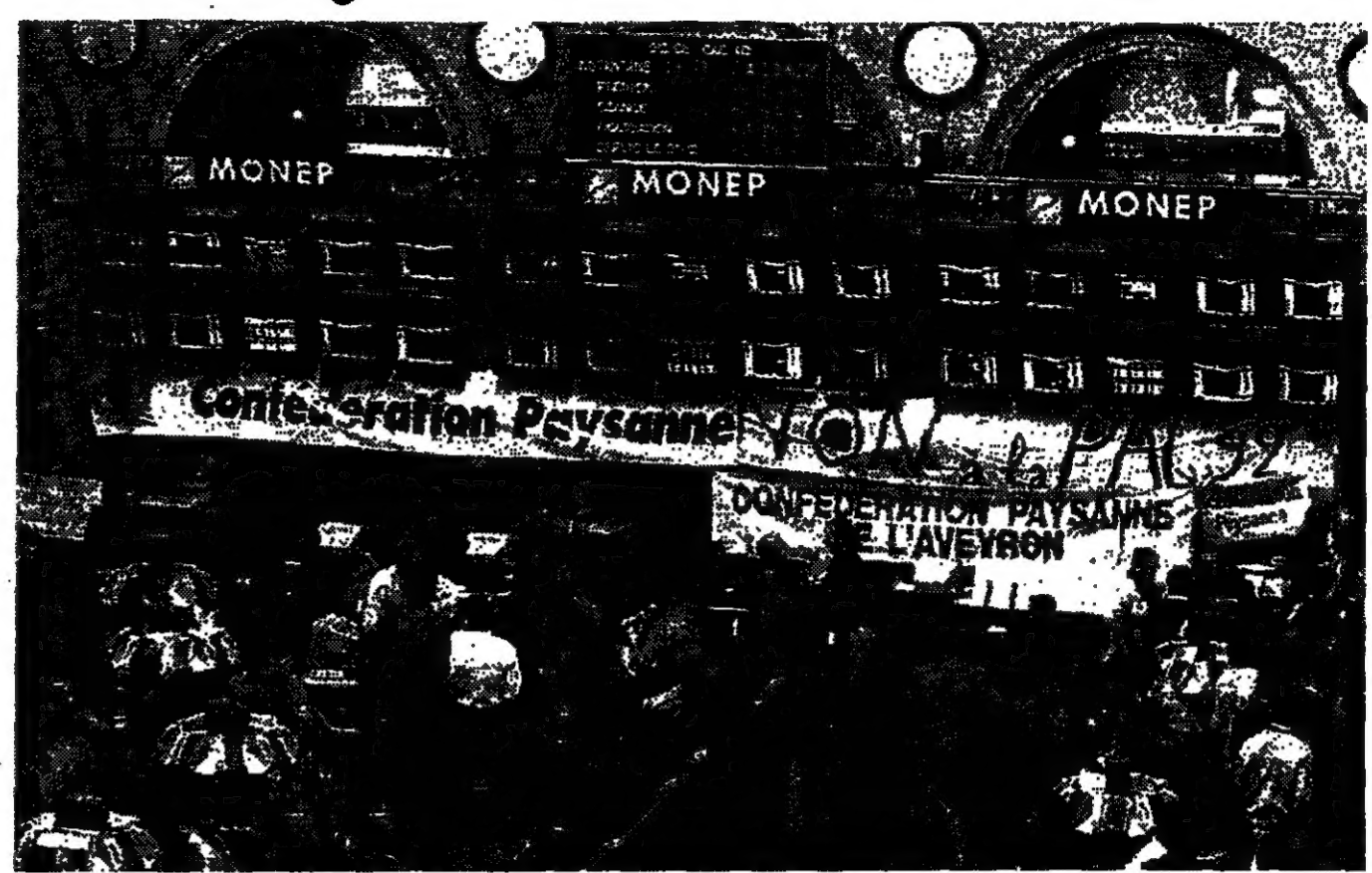
This appeared to set France on a collision course with those of its European Community partners who hope the long-sought transatlantic farm accord will pave the way for a new world trade agreement.

Mr Bérégovoy seemed to accept the inevitability of this, when he told deputies that "Europe has advanced through successive crises. If there has to be a crisis over this, there will be a crisis". Leaders of the French farm unions, whose members demonstrated around the National Assembly yesterday, congratulated the government on its "firmness" in the negotiations.

The chief element in the farm deal between the US and EC which has drawn French anger is the proposed 21 per cent cut in subsidised EC farm exports over the next six years. Although France has expressed its bitter opposition to the deal throughout the recent negotiations, it appeared to have hardened its position yesterday in the face of parliamentary and popular pressure.

A French veto could provoke a crisis with Paris's partners, particularly Germany. Chancellor Helmut Kohl yesterday said he hoped France would accept the deal but also asked for understanding of "our French friends' problems".

The prime minister had earlier sought to leave himself, and President François Mitterrand, who left Paris yesterday for a Middle East trip, some leeway on a possible French veto.



French farmers halt trading on the Paris stock exchange to protest at the farm trade agreement between the US and the EC

But after being pushed hard by opposition deputies in a debate marked by its anti-Americanism, Mr Bérégovoy said France would use "its veto at all stages of the procedure, from the moment that it is presented with a legal text" enshrining the draft deal in the General Agreement on Tariffs and Trade.

Mr Bérégovoy said the draft farm accord, which the European Commission last night pronounced as compatible with the Community's own recent farm

reforms, had "no legal significance".

But the main centre-right opposition parties said they would vote later last night against the government's confidence motion, though its passage was assured by Communist backing for the Socialist government. Mr Alain Juppé, secretary general of the RPR gaullists, complained that Mr Bérégovoy had refused to demand an immediate re-opening of farm negotiations with Washington.

The prime minister explained that the government sought the confidence vote "to be able to tell our European and American partners that they cannot expect from any change of government [in France] a softening in French policy". That message was, in fact, clear from the debate, but the opposition parties did not want to appear to endorse the government with parliamentary elections only four months away.

In Brussels the European Commission last night agreed that the EC-US compromise on farm subsidies in the Gatt world trade talks was compatible with reform of the CAP.

Mr Jacques Delors, the European Commission president who clashed with Mr Ray MacSharry, the EC's Gatt negotiator, in the run-up to last week's breakthrough, rallied commissioners behind the MacSharry paper.

Outrage unites political parties; Negotiators set sights on February Gatt deal, Page 3

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Outrage unites political parties; Negotiators set sights on February Gatt deal, Page 3

Kohl defends foreigners' role in Germany

By Quentin Peel in Bonn and Judy Dempsey in Berlin

MR HELMUT KOHL, chancellor of Germany, yesterday strongly defended the 6m foreigners living in the country, and said that rightwing extremists were threatening democracy.

His warning came as the head of Germany's internal security service called for an immediate ban on extreme rightwing organisations and the confiscation of their property.

Mr Kohl was speaking in the parliament three days after neo-Nazis killed a Turkish mother and her two daughters in Mölten, near Hamburg. He said: "Whoever falls in with this [wave of] xenophobia should consider that without these foreigners, the affluence of this country would not have been possible at all."

He added that foreigners living in Germany had originally been invited by the government to help rebuild the economy which has been destroyed after the defeat of Nazi Germany. "They

had contributed 9 per cent, or more than DM 230bn, to the gross national product of the reunified country in 1991", he said.

"We must not forget that we asked many of them to come here... and it's also true that many of these foreigners are still in [small] jobs that we Germans did not want to take," he added.

However, in an attempt to avoid alienating the right wing, Mr Kohl said leftwing extremists were also undermining the country's democracy. Interior ministry officials have repeatedly said radical rightwingers were responsible for most of the violence and attacks against foreigners.

In a violent incident yesterday, a gang of neo-Nazi youths attacked prefabricated homes for foreign asylum-seekers in the south-western town of Weisenheim am Sand, smashing the windows but causing no injuries.

In the city of Kiel, a 16-year-old was charged with arson and attempted murder for allegedly throwing two Molotov cocktails at a house where foreigners were

thought to live.

Mr Eckart Werthebach, president of the federal office for the protection of the constitution, warned of the danger that skinhead gangs might become a "military arm" of neo-Nazi organisations if they were not outlawed.

Mr Werthebach said neo-Nazi groups had only a few hundred members, whereas there were an estimated 4,200 members of skinhead gangs in Germany.

He said the largest number of extreme rightwingers were the 40,000-odd members of the DVU and NPD, without mentioning the Republicans, who claim some 23,000 members.

In Berlin, Mr Yilmaz Karahasan, a leading member of the city's large Turkish community, pleaded with his countrymen not to seek any revenge. Mr Karahasan, a member of the giant IG Metall engineering union, said resorting to violence would play into the hands of neo-Nazis.

An opinion poll showed 83 per cent of Germans said they were afraid of rightwing terrorism,

against only 14 per cent who said they were unconcerned.

Another poll found that most Germans would accept a temporary suspension of democratic freedoms to stop rightist or leftist extremism, according to a poll released yesterday.

Mr Rudolf Seiters, the interior minister, promised earlier this

week that a clampdown against neo-Nazi groups was under urgent consideration. Mr Seiters said yesterday he was also proposing a co-ordination group to be set up under the internal security service to pool all the information.

Clinton's adviser, Page 5

Decline in video sales forces Tokyo company to cut jobs

By Steven Butler in Tokyo

THE DECLINE in the world market for video equipment has forced Shintom, a medium-sized Japanese electronics company, to end production at its factory in Kofu, west of Tokyo, with the loss of 94 jobs.

The outright closure of a production facility and elimination of jobs is a rare event for a listed Japanese company. Forcing staff employees to leave their jobs is the last resort for a company that would otherwise face bankruptcy.

The move illustrates the severe pressure facing the Japanese consumer electronics industry,

which has huge excess production capacity.

Although Shintom hardly ranks as a pillar of the Japanese electronics establishment, the closure of production facilities is an important part of the restructuring which the industry must go through if it is to regain a reasonable level of profitability.

Shintom's main business has been to produce video recorders on an original equipment manufacturer basis, and 80 per cent of its production is exported.

Caught between the worldwide decline in video equipment sales and the rising value of the yen, Shintom found itself squeezed out of the market. The factory is

to be kept operating as a storage and distribution centre.

The company will also keep operating production facilities in Singapore, where costs are lower, although jobs have also been cut there.

Shintom has shed 242 full time jobs in the past year, bringing its worldwide workforce down to 540. It is looking to reduce the workforce by another 150 in addition through "voluntary" retirement.

Consolidated sales plunged from ¥80.58bn in 1990-91 to ¥36.65bn (\$296m) in the year to March 1992, when Shintom lost ¥7.3bn before tax. It is expected to be in the red this year as well.

STOCK MARKET INDICES		STERLING	
FT-SE 100	2,768.8 (-17.5)	New York Exchange	1,828
Yield	4.48	London	1.5045 (1.5185)
FT-SE Eurotrack 100	1,042.55 (+3.72)	US	2.43 (2.45)
FT-Air Share	1,255.35 (-0.25)	FF	8.2225 (8.2675)
Nikkei	7,732.81 (+25.52)	Sfr	2.18 (2.20)
New York Exchange		£ index	189 (188.5)
Dow Jones Ind	3,258.42 (+19.72)	Y	123.518
S&P Composite	429.81 (+4.42)		
US LUNCHTIME RATES		DOLLAR	
Federal Funds	3 1/4%	New York Exchange	1.501
3-mo Treas Bids	3.25%	DM	3.9225
Long Bond	7.01%	Sfr	1.428
Yield	7.332%	Y	123.518
LONDON MONEY		London	1.504 (1.501)
3-mo interbank	7 1/4%	DM	3.4 (3.445)
Life long gilt issue	105 1/2% (105 1/2)	FF	1.4305 (1.430)
NORTH SEA OIL (Argus)		Sfr	123.5 (124.7)
Brent 15-day Jan	\$18.125 (18.075)	£ index	84 (85.5)
Oil Global			
New York Crude (Nov)	\$33.5 (33.45)		
London	\$33.85 (33.65)		

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Negotiators set sights on February Gatt deal

By Frances Williams in Geneva

SENIOR trade negotiators will today formally endorse a negotiating timetable designed to conclude the Uruguay Round of global trade talks early next year.

The meeting of the trade negotiations committee (TNC), the overseeing body for the 108-nation Round conducted under the General Agreement on Tariffs and Trade (GATT), follows the deal struck last week by the US and EC on farm subsidies. The agreement broke a logjam which has stalled talks since last December.

Mr Arthur Dunkel, GATT director-general, and TNC chairman, will propose finalising the Uruguay Round package of rules by Christmas and completing bilateral negotiations on market access for goods and services by February, at the latest.

This is to beat the March 1 deadline for the US administration's "fast-track" negotiating authority, which prevents Congress tinkering with the final trade liberalising accord.

Diplomats yesterday cautioned against over-optimism, pointing out that several important and politically sensitive issues were unresolved. The Round, launched in 1986, spans 15 broad trade areas and extends far beyond rules for the first time to agriculture, textiles, services and intellectual property protection.

Mr Dunkel's first task will be to see if countries are willing to modify the draft "final act" presented to negotiators last December to incorporate the US-EC farm trade accord. Beyond this he will emphasise that those wanting changes to



Arthur Dunkel: wants Round's rules finalised by Christmas

the draft must show evidence of a consensus in their favour. It remains to be seen to what lengths Japan and South Korea are prepared to go to press objections to opening their rice markets. Many countries, including the US and EC, also have reservations about aspects of the draft but may not insist on changes if others show the same restraint.

The bilateral negotiations - an integral part of the package - could also fail if countries

are not able to make the necessary political decisions to reduce protection across the spectrum of goods and services.

GATT officials have recently visited 22 developing countries to help them prepare services liberalisation offers, without which they cannot become signatories to the proposed services accord nor to the Multilateral Trade Organisation, which will incorporate it, and GATT.

Desperate farmers take fight to streets

By Alice Rawsthorn in Paris

THE elderly farmer stared furiously at the scuffed shields of the riot police. "Whatever happens, French farming is finished," he said. "It's not a question of whether we'll be ruined, but of when. That's why we can't give up without a fight."

A fight was almost certainly on the agenda yesterday at the Esplanade des Invalides, where more than 3,000 militant farmers demonstrated while the French parliament debated whether to

reject the European Community's new farm trade agreement with the US in the nearby National Assembly.

The farmers roared as they threw fireworks and other missiles at the lines of CRS riot police. The air was thick with smoke from exploding fireworks.

The police lines wavered whenever the crackling missiles landed among them. Workers at the National Assembly peered nervously out of windows behind the safety of the police blockades.

Coachloads of farmers from all over France poured into the Invalides throughout the afternoon. They chanted anti-American slogans and carried banners emblazoned with "Tomorrow, US Food, Japanese Cars, Asian Textiles and French Job Losses" and "No To The US Green Army".

Behind their lines the riot police, many of whom had been in position since early morning, were armed with their customary battery of batons, tear gas guns and riot shields. "We'll be here for as long as it takes," said one, grimacing at a smouldering missile.

Earlier in the day, 30 agricultural activists stormed the Paris stock exchange building, bringing trading on the futures and options markets to a temporary halt.

There were other demonstrations elsewhere in France. Farmers in Clermont-Ferrand burnt piles of tyres outside the local McDonald's fast-food store in protest against the US-owned group.

There were also burnings of the British flag in Boulogne and Calais.

Outrage unites French political parties

By David Buchanan in Paris

INSIDE a National Assembly virtually surrounded by protesting farmers, France's political parties yesterday sought to outdo each other in opposing the European Commission's draft GATT accord with the US on agricultural trade.

Heated opposition complaints that Mr Pierre Bérégovoy, the prime minister, was seeking to turn the anti-GATT consensus into a vote of confidence in his weak Socialist government obscured the fact that the only real point dividing the two sides was whether a French veto of the deal should be threatened now or later.

Mr Bérégovoy's declaration, which looked sure to be approved last night with Communist support, would commit his government "to veto any draft agreement contrary to France's fundamental interests". The prime minister was clearly anxious to leave himself, and President François Mitterrand, who had wisely left town for a Middle East trip, some flexibility in the possible use of a veto which would provoke a crisis in the European Community.

THE European Commission last night agreed that the EC-US compromise on farm subsidies in the GATT world trade talks was compatible with reform of the Common Agricultural Policy (CAP), writes Lionel Barber in Brussels.

After reviewing a document produced by Mr Ray MacSharry, the Irish commissioner for agriculture who secured the breakthrough in last week's trade talks, the Commission approved without a vote the EC negotiating position.

A 10-page paper is to be distributed to member states today which is also expected to set out the concessions made by the US in sectors such as services in the GATT talks. EC concessions on agriculture will also be outlined.

But, fearful that delay could land this hot political potato in the lap of a right-wing government after next March's elections, Mr Alain Juppé, secretary-general of the RPR Gaullists, demanded that, "using its veto right, it need be" the government should immediately inform its EC partners that it could not accept the deal. It should insist on Brussels negotiators being sent back to Washington to reopen talks.

Even while supporting his own party in power, Mr Laurent Fabius, the Socialist party leader, said: "There are moments when one has to say No [to the GATT deal], and this is one of them."

Yesterday's debate may yet prove to be the point of maximum French political fury, with protesting farmers outside putting pressure on politicians who only learnt during the session that Brussels considered the GATT deal compatible with reform of the EC's common agricultural policy.

The main feature of the debate was an anti-Americanism, which was predictably most virulent from Mr André Lajoinie, leader of the Communist deputies. He denounced "the American attack on world trade". Far from winning reciprocal US concessions in non-farm aspects of the GATT negotiations, EC agricultural concessions would only "reinforce American arrogance".

The only reason why the Communists backed the government was that they are the party with most to fear from an premature election. But most other party leaders joined in the denunciation of the US, which Mr Juppé accused of wanting to "dominate the world food market".

Other targets were Britain and New Zealand. Mr Pierre

Méhaignerie, leader of the centrist UDC coalition, took a swipe at Mr John Gummer, UK agriculture minister, whom he said should be "sanctioned for his scandalous behaviour". In forcing the GATT deal through as a member of the current British presidency of the EC, he added that if the New Zealand prime minister could halt the GATT accord as "exceptionally good", it must be "exceptionally bad for France".

The left, in the persons of Mr Fabius and Mr Lajoinie, hit back at the right, but hardly in terms that would provide comfort for proponents of free farm trade. Both men denounced past conservative French governments for acquiescing, in 1982, in duty-free entry for US animal feeds into the EC, while Mr Lajoinie said it had been a mistake to have let the UK and its former colonies dilute Community preference when Britain joined the EC in the early 1970s.

From the opposition and government alike came a common plea for France's EC partners to show the sort of solidarity that France had shown to Britain over that country's EC budget rebate and to Germany over its unification.

Austrian vans get clear road

By Andrew Hill in Brussels

THE European Community is likely to lift the threat of import duties on Austrian-made Chrysler vans, following a compromise between Vienna and the European Commission on reducing state aid to the US manufacturer.

Austria has agreed to cut the level of aid to Chrysler's plant in Graz from 33.3 per cent to 14.4 per cent of the investment.

The Commission yesterday approved the compromise which will now be put to EC member states.

Austrian officials said Chrysler would not have to repay any of the aid, but a final tranche will be paid only if the company goes ahead with the final phase of construction.

The imposition of duties would have unleashed a diplomatic storm between the EC and Austria, which has applied

to join the Community. Chrysler had also threatened legal action against the Community.

Brussels had wanted aid to the Schöckl (€32m) plant to be brought down to 8 per cent, in line with rules on state aid for carmakers in the wealthiest Community countries.

Its demands were made under the 1972 free trade agreement with Austria, which outlawed subsidies which distort competition in the EC.

Kazakhs in deal with Israelis Central Europe is plugged in to power trade

AN Israeli company has signed a \$160m agreement with Kazakhstan's government to make and install irrigation equipment in the republic's southern Chirchik province, writes Hugh Carnegie in Jerusalem.

The Eisenberg Group announced the deal this week during a visit by a trade delegation from Kazakhstan. It is the biggest contract won yet by Israeli companies working to establish ties with the Moslem former Soviet republics.

Under the agreement, Eisenberg will build a plant to produce drip irrigation piping and will install systems covering 50,000 acres of cotton, cereals, fruit and other crops. Payment will mostly be in locally produced commodities, it is understood.

The remoteness of the central Asian states and their lack of hard currency have not deterred several Israeli companies from seeking to establish trade ties. They are backed by the government, which sees long-term advantages in forging links to non-Arab Moslem countries with large natural resources on the northern fringe of the Middle East.

NEW possibilities for trade in electric power have been opened up by an agreement signed recently to link Czechoslovakia, Hungary and Poland with the west European electricity grid.

The three central-east European (CEE) countries committed themselves at a meeting in Prague to higher standards of power transmission in exchange for admission to the west European electricity club by 1998.

The CEE will withdraw from the east European system, set up a central European electricity "island" insulated from the weak and fluctuating supply from power stations further east and prepare to integrate with western Europe.

Turning toward the west will cost about \$60m, according to Mr Walter Fremuth, vice-president of the Union for the Co-ordination of Production and Transmission of Electricity, the western electricity grouping, which announced the Prague accord. Mr Fremuth, who also heads Österreichische Elektrizitätswirtschaftsverband, Austria's electricity utility, will host a meeting in Vienna soon to flesh out a financing programme.

The CEE countries will need to smooth out fluctuations in their own current frequency before they can be fully integrated. Western utilities expect that it will be 1998 before they can be connected without causing fluctuations as far away as Paris or Lisbon.

But western electricity utilities are not waiting until 1998 to bring the CEE into their camp. Germany and Austria are already building special converter stations to smooth frequencies and facilitate transfers.

Austria recently commissioned a Schöckl (€58m) converter at Vienna Southeast connected by a high-voltage power line to Gyor in Hungary. That complements Austria's existing facility at Durnrohr near the Czechoslovak border. Another plant for connecting Czechoslovakia is undergoing trials at Eizenricht in Germany.

Conversion equipment could be moved eastwards along with the border of the west European grid when the CEE join, according to Mr Fremuth. That would allow central-eastern European countries to retain electricity links with Soviet successor states even as they abandoned their common system.

The CEE at first pushed for integration of their electricity distribution systems with western Europe to increase their diversity of supply and reduce dependence on erratic deliveries from the former Soviet republics.

That motivation, which has dimmed a little as falling

Nicholas Denton on the linking of Czechoslovakia, Hungary and Poland to west's electricity grid

Industrial production has reduced electricity consumption, will strengthen again when the region's economy rebounds.

The option of taking supplies from western Europe, even if never exercised, improves their bargaining position with Russia. "Maybe the connection will never be used," says Mr Tamas Jaszay, a senior energy official at the Hungarian industry ministry. "But it makes it easier to push down the price in negotiations."

In the meantime the converter stations will allow the CEE utilities to export their temporary electricity surpluses to the west to earn hard currency.

For their part, west European utilities foresee a need for electricity imports from their eastern counterparts because public environmental concerns are restricting their ability to expand capacity to keep up with demand. Austria, for one, became a net importer for the first time in 1991 because the public opposed new hydro and nuclear power stations.

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Thai premier defends shares crackdown

By Victor Mallet and Peter Ungphakorn in Bangkok

THAILAND'S prime minister, Mr Chuan Leekpai, yesterday defended his government's crackdown on share speculators, saying the move was aimed at raising standards on the volatile Stock Exchange of Thailand (SET). "We realised it would have some negative effects," Mr Chuan told the Financial Times. "But taking a long-term view, we believed it would raise the stock market

have urged clients to buy while prices are low.

The market has been depressed because the government has told stockbrokers to curb the credit they extend to clients to buy shares, and because Thai fear further cases will be brought against speculators by the six-month-old Securities and Exchange Commission.

"We discussed this matter for about three weeks before it erupted," said Mr Chuan. "We had to conclude this was the best way out because the law did not give us any other option."

"We realise that investors still behave like gamblers. They are not interested in dividends. They probably don't know what businesses the companies are involved in, or what dividends are paid. It's only day-to-day trading."

Unlike Mr Anand Panyarachun, his predecessor as premier, Mr Chuan is not a Bangkok businessman. He says he has no shares of his own.

Mr Chuan, 54, came to power at the head of an elected five-party coalition after the pro-democracy uprising in May in which 50 people were killed. He promised to stress rural development more than previous governments, but within weeks, he is being accused by his opponents of being indecisive.

"Conditions will always have these problems," he said. "I've been in many coalitions, so I'm prepared to face the obstacles. I believe we'll be able to maintain the coalition so it follows the principles of the parties which got together to draft [our] common policy statement. It may be slow, but I think we can continue this way."



Chuan: long-term view

to international standards." The SET index has plunged since charges were filed against Mr Song Watchararat and 11 associates for allegedly manipulating the price of shares in Bangkok Bank of Commerce, the country's ninth largest bank. Yesterday, the index fell 12.10 points to 847.33, down 12 per cent from its year's high of 968.03 three weeks ago. Foreign stockbrokers, pointing to strong corporate profits and annual economic growth of 7.8 per cent,

Ozone layer pact tightened

By Bronwen Maddox in Copenhagen

THE MONTREAL Protocol to protect the atmosphere's ozone layer, one of the most successful worldwide international environmental treaties, was yesterday tightened for the second time in its five-year life. The 93 signatories voted to bring forward the phase-out of chlorofluorocarbons (CFCs), the chemicals most damaging to the ozone layer, by four years to 1996.

Dr Mustapha Tolba, executive director of the UN environment programme and architect of the new agreement, called the depletion of the layer "an unfair action to future generations. We have done the damage; we have to undo it."

Scientists have feared that the thinning of the layer, partly caused by man-made chemicals containing chlorine and bromine, could lead to more skin cancer and lower crop yields. Dr Rumen Bojkov, head of ozone research at the World Meteorological Organisation, said the agreement would bring forward the date by when the layer had recovered to normal levels, and the "hole" over the Antarctic had disappeared, by 10-15 years to the middle of the next century.

The "make-or-break issue" was the pledge by industrialised countries of an extra \$500m (\$531m) to a fund to help developing countries adapt in 1994-96, on top of \$240m already committed. In return, developing countries agreed to bring

methyl bromide, a substance used for preserving fruit and grain, under the protocol for the first time, and to freeze production at 1991 levels by 1995. The new agreement also stipulates industrialised countries will phase out:

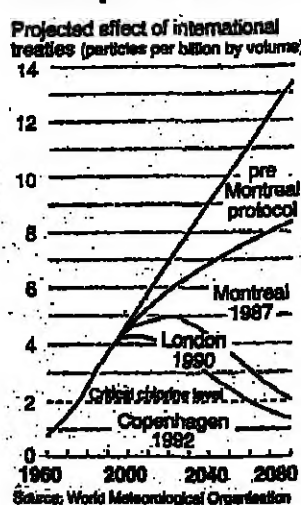
- Halons, used in firefighting, by January 1994 instead of January 2000;
- Trichloroethane, used in cleaning metals, by January 1996 instead of January 2000;
- HCFCs, a less damaging substitute for CFCs, by 2030;
- Carbon tetrachloride, a rarely-used solvent, by January 1996 instead of January 2000.

Even with implementation of yesterday's agreement, ozone depletion will worsen because of chlorine already in the

atmosphere, Dr Bojkov said. The worst years are likely to be 1995-2005 when depletion of the ozone layer over inhabited regions of the northern hemisphere could reach a yearly 15 per cent average.

The Copenhagen agreements fell short of some countries' demands, including the US and UK, and next year's meeting, probably in Nairobi, will face a testing agenda. Phasing out methyl bromide is posing problems because it is damaging to the ozone layer and few substitutes are available. Signatories will want to see if effective use of the fund to help developing countries adapt has increased. The fund has been criticised for its failure to move forward any ozone-saving projects. UN scientists also say more

Atmospheric chlorine



research is needed into how much ozone depletion is due to man-made chemicals and how much to natural causes. See Editorial Comment

Israel to lift ban on PLO contacts

THE ISRAELI government plans to move next week to revoke controversial legislation banning contact with the Palestine Liberation Organisation, although it will continue to oppose any direct PLO role in Middle East peace negotiations, writes Hugh Cunniff in Jerusalem.

The decision was announced yesterday by the Justice Ministry just before the arrival in Jerusalem of President François Mitterrand of France who has urged Israel to accept the involvement of the PLO in the peace process. Mr Mitterrand said on arrival changes in the balance of power in the region required new thinking on the future of the Middle East.

Mr Yitzhak Rabin, the prime minister, who held talks with Mr Mitterrand last night, has turned a blind eye to close contacts between the PLO leadership, based in Tunis, and the Palestinian delegates to the Washington peace negotiations who are all residents of the occupied West Bank and Gaza Strip. But he has refused to allow any deeper PLO involvement.

The move may be aimed at improving the atmosphere at the next round of peace talks starting on December 7. Mr Yasser Arafat, the PLO chairman, told Reuters this week that the Palestinians were close to pulling out of the talks which he said had reached "a dead end".

Australian MP ousted by court

AUSTRALIA'S Labor government could face a difficult by-election before next year's general election following a High Court ruling yesterday which ejects an independent MP from parliament, writes Kevin Brown in Sydney.

Mr Phil Cleary won the Melbourne seat of Wills in April in a by-election dominated by his attacks on the liberal economic policies of both the government and the conservative opposition. The defeat was doubly embarrassing for the government because the seat was held until March by Mr Bob Hawke, former prime minister.

Mr Cleary, a Melbourne teacher, lost his seat after the court ruled that he was a paid public official at the time of the election, even though he was on unpaid leave throughout the campaign.

Mr Cleary could be required to repay his parliamentary salary, and could be fined A\$200 (£91) for each day he sat in parliament if an election pursued the issue in court.

Ironically, the court ruled that the Labor and conservative candidates were also ineligible because both were dual citizens who had taken insufficient steps to renounce their foreign citizenship.

Indian protest attracts 250,000

A march organised by eight trade unions to the Indian parliament yesterday drew an estimated 250,000 supporters protesting against the "disastrous economic policies" of the government, writes Shiraz Siddiqui in New Delhi.

Industrial workers and agricultural labourers who had travelled to the capital shouted slogans demanding a self-reliant economy, trade union rights and higher wages for the unorganised sector.

Dissident freed

China yesterday released Bao Zunxin, a prominent dissident jailed for his part in the 1989 Tiananmen Square protests. Reuter reports from Beijing. The official Xinhua news agency said Bao was released on probation early because he had shown repentance in jail.

New Laos leader

Mr Nouhak Phoumsavan, a one-time truck driver known as a hardline communist and friend of Vietnam, was named the new leader of Laos yesterday following the death of President Kaysone Phomvihane, according to official Radii Laos. Reuter reports from Bangkok.

Madagascar votes

Millions in Madagascar voted peacefully for a new head of state yesterday in elections wrung from President Didier Ratsiraka's iron grip by violent opposition to his 17-year rule of the impoverished Indian Ocean island. Reuter reports from Antananarivo.

Hopes rise for joint Mandela and Buthelezi meeting

By Patti Waldmeir in Johannesburg

PROSPECTS for a meeting between South Africa's two rival black leaders, Mr Nelson Mandela, president of the African National Congress, and Chief Mangosuthu Buthelezi, leader of the Inkatha Freedom party, brightened yesterday as delegations from both sides attempt to set up top-level talks.

Officials of the two sides said senior

delegations from the ANC and Inkatha would meet "as soon as possible" to finalise arrangements for a bilateral meeting between the two leaders.

But officials of the National Peace Committee, which worked towards a meeting for weeks said it could still collapse.

Asked whether the ANC had dropped pre-conditions it earlier set for meeting Chief Buthelezi - includ-

ing agreement on fencing migrant workers' hostels and banning so-called traditional weapons such as clubs and spears, conditions rejected by Inkatha - the chairman of the National Peace Committee, Mr John Hall, said the preparatory teams would have to work this out.

Mr Hall and other intermediaries, including western diplomats, have for months tried to persuade Mr Mandela and Chief Buthelezi to meet to

address the problem of worsening township violence which has left 3,000 people dead this year alone.

Mr Hall said he believed prospects for a meeting were better now than at any time in the recent past.

The two men last met bilaterally nearly two years ago, but failed to reduce the level of violence between their supporters.

Mr Hall said a meeting of all signatories to the National Peace Accord,

including main political groups in South Africa, would also be held soon, adding this could pave the way for the resumption of multi-party talks on a new constitution.

The ANC yesterday confirmed its more moderate position in those talks when its national executive committee endorsed power sharing in a government of national unity, even after a post-apartheid constitution is in place.

S Africa investment up - but so are the outflows

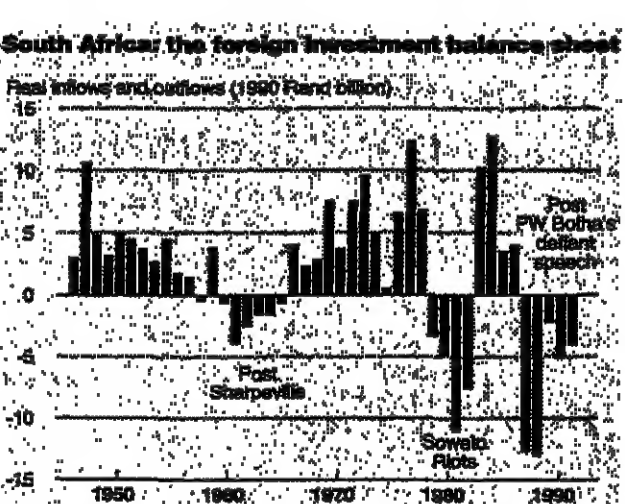
Disinvestment and investments abroad amount to more than double inward flows, writes Philip Gawith

SOUTH AFRICA'S business leaders seldom waste an opportunity to lecture the politicians that without political stability there will be no foreign investment in the country.

Recent evidence suggests they are at least half right. A study by the London School of Economics shows that while South Africa has enjoyed a renewal of foreign direct investment since President F.W. de Klerk embarked on reforms in late 1989, it has been less than half as much as disinvestments and investments abroad by South African companies in the same period.

Indeed, the impact of this investment outflow is probably the main reason behind the recent weakening in the financial rand, the investment currency for foreigners investing in South Africa, and South Africans investing abroad. Yesterday the currency closed at R5.00/£1 - a 40 per cent discount to the commercial rand rate of exchange of R3.00/£1. The discount, which is a barometer of investor confidence in the country, was only 13.5 per cent at the end of 1991.

The recent trend to invest abroad is being investigated by Mr Derek Keys, minister of finance and trade and indus-



try, and it is possible changes in exchange control regulations may follow.

Another recent study, by the Washington-based Investor Responsibility Research Centre (IRRC), concludes, however, that the trend of disinvestment has been reversed over the past year.

The IRRC report on International Business in South Africa, notes that 508 non-US companies have direct investment capital in South Africa, up from 454 a year ago.

US companies have returned in smaller numbers, increasing to 111 from 106 a year ago. There has also been a considerable

upsurge in foreign companies having non-equity links (such as licensing or distribution arrangements) in South Africa.

A longer term perspective on capital outflows from South Africa was recently offered by Mr Michael Marks, chief executive of brokers Smith New Court. He noted that since 1989 capital inflows have totalled R100bn, in 1990 values. During

this period, disinvestment has taken R84bn back out. He speculates that without spells of heightened political tension, South Africa could have expected capital inflows to have continued, as they did between 1948 and 1989 and between 1965 and 1976. He calculates that this might have added another R104bn, in 1990 terms.

It has often been pointed out that South Africa is not so much short of funds to invest, but of attractive investment opportunities. Continued current account surpluses, and large sums raised on the stock exchange, testify to the former. Reserve Bank figures showing that real investment by the private sector shrunk by 9.5 per cent from the end of 1989 to mid-1992, are evidence of the latter.

It is hardly surprising that foreigners are also holding back. Business confidence - reported recently by the Bureau of Economic Research to be at its lowest level since ex-President P.W. Botha's disastrous Rubicon speech in August 1985 - is clearly the key factor, with political uncertainty one of the main contributors. But there are also important economic realities which are a disincentive to investment for domestic

and foreign businesses alike. Mr Ted Osborne, group economist at the Nedcor group, listed them earlier this year as including such factors as "high tax rates, high wage rates in relation to skill and productivity levels, shortages of skill, a less than demonic work ethic, highly politicised trade unions, and high inflation". He also mentioned the limited size of the South African market and its growing exposure to international competition as tariff walls are lowered.

These factors, together with a logical desire to spread risk and access new markets, explain the recent upsurge in investments abroad by South African companies. These include large investments by the country's two forest products groups, Sappi and Mondi, acquisitions by First National Bank and the Standard Bank group and the proposed takeover of Del Monte Foods International by the Royal Group and Anglo American.

Large disinvestments this year appear to have been more a function of internal strategic issues within the companies concerned than any particular view of the South African economy.

At the same time there has been a steady flow of mostly smaller inward investment flows. The LSE study (which does not pretend to be exhaustive, especially of smaller projects) identifies a total of 51 new investments made in South Africa since late 1989. The 50, to which an exact size could be put had a cumulative value of just more than \$700m. The authors say they believe it unlikely that the total new inflow to South Africa as a result of these new investments will exceed \$1.6bn.

Although economists caution against trying to establish a relationship between capital inflows and economic growth, figures from the Central Economic Advisory Service, a government economic research body, suggest that if the country is to achieve an average GDP growth rate of 3.5 a year between now and the end of the century - the minimum necessary to absorb new entrants to the labour market - then an annual capital inflow of 1.2 per cent of GDP (R4.6bn-R5.6bn in 1991 terms) is necessary.

"Centre for the Study of the South African Economy and International Finance, London School of Economics, Houghton St, London WC2A 2AE. Tel: 071 955 7280

Communist old guard turns the table on Moslems in Tajikistan

MOSLEM LEADERS in troubled Tajikistan, the only former Soviet nation where Islam had become a key political force, appear to have lost most of their power during the last week in a stunning reversal engineered by ex-communists.

The political shift comes just 10 weeks after Islamic fighters expelled ex-communist President Rakhmon Nabiyev, becoming major partners in a coalition government. The central Asian nation of 5m people will once more be dominated by the old Soviet hierarchy of politicians and industrialists staunchly opposed to the Islamists.

"They will call the shots behind the nominal leadership of the newly elected parliamentary speaker, Mr Imomali Rakhmanov, who until recently ran a state collective farm."

"Whatever they do, they're finished," a senior diplomat said of the

forces, are largely responsible for the ex-communists' triumph.

The capital Dushanbe has been in turmoil for most of this year as the rivals fought for power, while across the south-eastern republic dozens of private armies, some with largely criminal rather than political motivations, have clashed repeatedly.

In recent weeks, militias loyal to the ex-communists have routed the Islamic forces, and now lay siege to Dushanbe where Islamic fighters are holed up.

The strongest of the ex-communist commanders is Mr Sangak Safarov, who spent 23 years in prison for murder. Now Mr Safarov is a power behind the throne.

Only after Mr Safarov and allied militias won a string of triumphs did Tajikistan's weakened parliament, dominated by the old guard, reassert itself. The parliament met for a special session in the northern city of

Khojand, home of Tajikistan's former Soviet hierarchy. Last week the parliament elected Mr Rakhmonov as its speaker - effective head of state as there is no president.

Mr Rakhmonov succeeds Mr Akbarshah Iskandarov, who led a coalition government propped up by its Islamic and democratic partners.

Until last month, Mr Rakhmonov administered a state farm near Kulyab, the anti-Islamic regional stronghold. Then, with the backing of the militia leader, Mr Safarov, was named governor of Kulyab.

The pro-old guard prime minister, Mr Abdulmalik Abdullajonov, is more experienced than Mr Rakhmonov and an influential power broker. Enjoying considerable influence in the north, which produces two thirds of Tajikistan's industrial output, he could

become an important figure. Having forced out Mr Iskandarov, the old guard is still in Khojand deciding how and when to return to Dushanbe. The little changed ex-communists know that when Mr Rakhmonov enters the capital he may provoke fresh fighting as defending forces make a possible final stand.

Even with a more stable situation, the new government faces enormous problems.

The winter will be difficult, as six months of fighting has prevented farmers harvesting crops in the southern regions of Kulyab and Kurgan-Tybe.

More than 100,000 refugees from the fighting have swollen Dushanbe, under blockade for two months.

Until now Tajikistan's paramount Islamic leader, Qazi Akhbar Toradzhon Zoda, was perhaps its most

important political force. The republic's competing political factions were said to consider him a rational moderate capable of solving differences between political rivals. Mr Zoda's well-armed military force put muscle behind his words.

A twin political force was the Islamic Renaissance party, the IRP, including a wing demanding an Islamic government in Tajikistan, was often at odds with Mr Zoda politically.

But its equally effective army, partly supplied and trained by Afghan rebel leader, Mr Gulbuddin Hekmatyar, fought alongside Mr Zoda's fighters.

While Mr Zoda's influence will be eroded, a new Islamic leader has risen in importance. Mr Halidar Sharifov, chief mullah in the Kulyab region, is the strongest Islamic force in the new power circle.

Reuter reports from Dushanbe.

Reuter reports from Dushanbe.

Reuter reports from Dushanbe.

Democratic incumbent loses run-off for Senate seat despite Clinton support

Georgia vote lifts Republican spirits

By Jurek Martin in Washington

THE Democratic party's majority in the US Senate will not be increased following the defeat of Senator Wyche Fowler in a run-off election in the state of Georgia on Tuesday.

Mr Paul Coverdell, the Republican candidate and director of the Peace Corps under President George Bush, apparently beat Mr Fowler by about 15,000 votes in a poll of 1.25m, less than half the turnout recorded on November 3. Mr Fowler did not formally concede defeat, pending a count of absentee votes, but admitted it looked as if Georgia would be getting a new senator.

The Coverdell victory gives the Republicans 43 seats, the same number as in the old Senate. The Democratic total is expected to remain at 57 assuming that in North Dakota Mr Kent Conrad wins another special election next week. Mr Conrad is already a senator from the state. He declined to seek a second term because of congressional inability to reduce the budget deficit, but changed his mind when another seat came up.

Mr Fowler narrowly won on November 3, beating Mr Coverdell by 49-46 per cent. But Georgia state law, unique in

the US, requires a run-off if no candidate wins at least 50 per cent, a total denied both men by the 3 per cent scored by the Libertarian party candidate, who was excluded from Tuesday's election.

President-elect Bill Clinton had campaigned in person for Mr Fowler on Monday, but Mr James Carville, his political strategist, rejected suggestions yesterday that he had sacrificed prestige by becoming involved. Mr Clinton carried Georgia in the November presidential election, an important breakthrough in the south even though his victory was by a slender margin.

Mr Coverdell becomes only the second Republican senator from Georgia since the reconstruction era after the Civil War. The first, Mr Mack Mattingly, was defeated in 1986 by Mr Fowler, previously a congressman. Mr Coverdell consistently attacked Mr Fowler for being an inside member of the Washington establishment.

His victory is also the first piece of good news for the national Republican party since the presidential election. The party has been consumed by painful post-mortems of why it lost the White House and achieved only small gains in the House of Representatives.

Clinton aide mulls options for activism

LAURA D'Andrea Tyson is one of those "cautious activists" that surround Bill Clinton. If there is a more aggressive US industrial policy under the new president, much of it will be put down to her.

"I have always walked a tightrope," says Ms Tyson, a professor of economics at the University of California's Berkeley campus and one of the few women likely to exert an important influence on the Clinton administration's economic policy.

She performs something of a balancing act within the US

Tyson's self description. It is a phrase that accurately describes most of Mr Clinton's advisers, including his economic czar, Mr Robert Reich of Harvard's Kennedy School of Government. Mr Reich - who has hinted he wishes to return to Harvard after the transition - has argued for a bigger government role, especially in education, training and infrastructure.

Mr Lawrence Summers, chief economist at the World Bank and another leading economic transition team member, is cautious activist too. He has long supported tax incentives to spur industrial investment and at the World Bank has directed a project analysing east Asian industrial development, which stressed the role of government more than has been fashionable in the US.

However, main economic innovations in the Clinton administration are likely to occur in industrial and technology policy - Ms Tyson's field.

She sets out her thinking at length in a new book, *Who's Bashing Whom: Trade Conflict in High-Technology Industries*, published last week by the Washington-based Institute for International Economics. This focuses on trade conflicts in areas such as semiconductors and commercial aircraft as a platform for articulating a new activist agenda.

The message is that the US must react domestically to competitors' policies. "Flawed domestic choices, not unfair trade practices, are the main cause of the nation's long run economic slowdown," she writes. Trade policies "cannot compensate for domestic programmes that remain fiscally and intellectually impoverished".

As part of a strategic response to the end of the cold war, she wants the US to "develop an institutional capability for assessing competitive and technological trends in high technology industries and begin to shift its R&D [research and development] money from military to civilian programmes".

Such an action, possibly within the commerce depart-



Activist smile: But Laura Tyson is anxious not to be typified as a crude believer in intervention

ment, could provide "industry-specific information" to formulate domestic strategies for winning back market share. To improve US competitiveness she favours more generous tax incentives for corporate R&D, heavy federal investment in civilian R&D and targeted subsidies for strategic industries, such as semiconductors and supercomputers.

She says the wisest response to subsidies abroad is often to introduce subsidies at home. The scope for action is large: US industrial subsidies are worth only 0.5 per cent of gross domestic product, compared with 1 per cent in Japan and 3 per cent in Europe.

On trade, she believes the US should continue to promote a multilateral rule-based system. But the rules should be modified to permit domestic subsidies. She believes the European Community was justified in subsidising Airbus.

What Ms Tyson regards as cautious activism, however, may be seen abroad as threatening behaviour. If her thinking proves a good guide to the Clinton administration's approach, other countries will have to come to terms with a US which pursues its own interests far more nakedly than in the past.

Michael Prowse profiles a key member of the president-elect's industrial team

Michael Prowse, a senior member of President-elect Bill Clinton's economic transition team and is likely to get an important economic post in the new administration, probably in a revamped commerce department or the proposed new Economic Security Council.

Over the next month, her main task is to prepare policy options for Mr Clinton in high technology and manufacturing industry. In other words, she will be mulling the options for a more aggressive US industrial policy.

"Cautious activist" is Ms Tyson's self description. It is a phrase that accurately describes most of Mr Clinton's advisers, including his economic czar, Mr Robert Reich of Harvard's Kennedy School of Government. Mr Reich - who has hinted he wishes to return to Harvard after the transition - has argued for a bigger government role, especially in education, training and infrastructure.

Chicago airport backed in spite of criticism

ILLINOIS Governor Jim Edgar has outlined a plan to locate a third international airport in the Chicago area near rural Peotone, disregarding criticism that it would be too far away and would not draw airlines or passengers, AP reports from Chicago.

The \$1.5bn (£1.2bn) plan includes proposals to build an

additional runway to relieve congestion at Chicago's O'Hare International Airport and create a \$423m high-speed rail system linking downtown Chicago to the proposed new airport about 35 miles away.

The airport would create 102,000 construction jobs by 2020, Mr Edgar said.

FT writer wins award

Bernard Simon, the Financial Times correspondent in Toronto, has won a special award for overall excellence of coverage from Canada in the Journalism 1992 Awards sponsored by Labatt's Brewing UK.

The award was presented in London yesterday by Mr Fredrik Eaton, the Canadian High Commissioner.

Monetary union holds no fears for Caricom

CENTRAL bankers and finance ministers from the Caribbean Community (Caricom) have been watching with great interest the recent difficulties of the European Community's monetary system and its exchange rate mechanism. They see lessons for their own attempts to create a common market by establishing a monetary union with a single currency over the next eight years.

Europe's problems appear, if anything, to have confirmed the Caribbean intention to proceed towards a monetary union - but to do it with caution. Despite its flaws, said one central banker, the European experience has shown that any meaningful economic integration must include a monetary union.

Caricom's aim is to bring some order to a confusion of currencies and financial policies among its 13 members, whose population totals only 5.5m. Monetary union is also seen by some as an answer to sometimes chronic problems of trade payments.

Finding common ground, however, on the policies which will guide them towards such a union could be difficult for governments which, at times, tend to sacrifice regional economic co-operation to narrow parochialism.

Under the first phase Barba-

EC's problems provide useful lessons, writes Canute James

dian, Trinidadian and East Caribbean dollars will be freely convertible with each other. The three central banks will establish a regional monetary authority to co-ordinate policies, while the governments will pursue common policies leading to a deregulation of wages, prices and trade.

Other Caricom members will join the monetary authority after they have met criteria based on their reserves. Eventually, all the currencies will be floated and made freely convertible against each other. In due course, the monetary authority will be converted into a regional central bank to administer a common currency.

The region already has a functioning monetary union which is being used as a model. The Eastern Caribbean dollar, one of the area's stronger currencies, is used in the seven islands of the Organisation of Eastern Caribbean States, a sub-group of Caricom. Its value is fixed at 2.7 to the US dollar and cannot be changed unilaterally.

The Barbados dollar is fixed at 2 to the US dollar, but has been under pressure recently because of shortfalls in the island's fiscal and external accounts, brought on by reduced earnings from tourism and sugar, the pillars of the economy.

The Trinidadian currency has remained at 1.25 since 1989. It comes under pressure in line with the state of the international oil market. Trinidad and Tobago's economy is 75 per cent dependent on its oil industry.

Integrating the Jamaican and Guyanese currencies could be a test of financial management. Both are floating as part of programmes to deregulate these countries' economies.

The Jamaican dollar, floated 15 months ago, tumbled 56 per cent before being revalued by 26 per cent. The Guyanese dollar appears to have found its real parity after plunging 55 per cent when first floated.

In the words of the St Lucian official, however, Caricom should not approach the common currency and the establishment of the monetary union with trepidation. "Although many do not realise it, the community has had a common currency for some time," he said. "It is the US dollar. The only problem is that there has never been enough of it around."

Haiti army allows Senate election

HAITI'S military-backed administration has said it will hold Senate elections next month, amid signs of mounting anti-government sentiment, writes Canute James.

The vote, for nine of the 27 Senate seats, is seen as an attempt to legitimise the administration, following a

coup by the army 14 months ago. The announcement by Mr Marc Bazin, the army-appointed prime minister, coincided with several blasts in Port-au-Prince, the capital of the Caribbean republic.

The military is continuing attempts to suppress public displays of support for Mr

Jean-Bertrand Aristide, who lost the presidency in the coup and who is now in exile. No group has claimed responsibility for the bombing, in which one person was killed.

Meanwhile, Gen. Prosper Avril, a former military ruler, was held by the army after returning from exile.

ADVERTISEMENT

THE CHALLENGE OF THE NEW SOUTH AFRICA

Eskom to electrify an additional million homes in the next five years

Dr Ian McRae, chief executive of Eskom, talks to John Spira, Finance Editor of Johannesburg's Sunday Star.



Dr Ian McRae

Spira: A new government in South Africa is imminent. How do you see this affecting Eskom, the world's seventh-largest power generator?

McRae: You're presumably alluding to the possibility of nationalisation, which prospect kings largely on how Eskom performs.

We have a relationship with the present government such that it doesn't own Eskom but does exercise a measure of control via the appointment of an electricity council, certain members of which are government appointees.

The Minister has certain powers in the Act which enables him to have additional control should he wish to do so. The present government does not wield a heavy hand on Eskom - we have sufficient space to run our organisation efficiently and effectively.

It will be important for us to try to retain that relationship with any future government. To do so, I believe Eskom must concentrate on:

- **PERFORMANCE.** We should aim to get into a position in which our customers regard us favourably. This involves getting to know and understand them.
- **EXPANDING OUR CUSTOMER BASE.** Many South Africans are still without electricity, with the result that if we don't do something about it, there'll be pressure on the government to expand its control over Eskom.
- **AFFIRMATIVE ACTION.** We need to extend our policy of opening our doors to all race groups. We've made good progress in this direction and I believe the public's perception of Eskom in this regard is very positive.
- **MEETING EXPECTATIONS.** This means caring for the environment and being proactive in the sphere of social upliftment programmes such as health services, housing, education and job security. The more we do (and we're doing a great deal already), the better all South Africans will feel toward Eskom.

All these factors will play a crucial role in ensuring that a new government will accept the *status quo* as far as Eskom is concerned. I don't believe nationalisation will be a strong option, if we perform and focus on the right issues.

Spira: The South African economy is going through a difficult period. How has this affected Eskom? What is the outlook?

McRae: The economic recession has certainly impacted adversely on our business. For the first time I can recall, we're looking at negative growth in electricity consumption this year. Fortunately, Eskom anticipated the problem and took the necessary action early on. Hence, in spite of our lower revenue base, we'll meet our 1992 profitability targets.

Looking ahead, so much is dependent on how quickly the world comes out of recession and on how the South African political situation evolves. I believe the political transition has the potential to move ahead positively. In spite of all the posturing, we'll move towards an interim government quite soon. We'll have to be looking towards an election before the end of 1994, so there are a lot of dynamics which will push the political process forward.

If we get to that place without too much upheaval, the world will start to appreciate that there can be a responsible and organised way ahead for South Africa, at which time we could expect investment in this country.

On the domestic front, a measure of confidence is currently developing (albeit slowly) in the form of several major private sector investment programmes that will get off the ground shortly. In short, the economic outlook does contain some promise and in this Eskom has a key role to play.

We have surplus capacity, which means we don't have to move into a major expansion programme. We're in a position to strengthen our balance sheet and in the process pass on a lot of our gains to our customers.

We've committed ourselves to reduce the real price of electricity by 20 per cent in the next five years, translating into a figure of 4 to 5 percent below inflation.

Electricity is a key component in the South African economy because it's in every product. South Africa's electricity prices are virtually the lowest in the world. We hope to maintain this situation, thereby helping to improve South Africa's global competitiveness. In so doing, Eskom is playing a key role in aiding economic growth. Another way in which we're contributing is electrification - a driving force for political change and economic growth. Here we're setting ourselves specific targets.

Eskom believes it can electrify about an additional million homes in the next five years. And, with the involvement of all the players providing electricity in South Africa, that figure could rise to two million.

Only some 30 percent of South Africans have electricity in their homes at present. We want to push that up to 70 percent by the turn of the century - with a dynamic multiplier effect for the economy.

For the additional three million or so homes that electrified will create close to a million jobs in terms of construction of electrical appliances such as television sets, radios, heaters, kettles, stoves, fridges, etc. Such a programme will have a major impact on the economy.

We've made good progress in this electrification drive. At present, we're achieving 15 000 connections a month. We see that moving up to 20 000 quite soon.

The opportunity for us to push forward rapidly in the urban areas is growing, because more and more local authorities, which have the rights to supply their communities, are transferring those rights to us.

Thus, for example, we recently moved into Soweto and Alexandra. They're highly politicised areas, where non-payment for services such as electricity is perceived as a political statement. Yet we've found that if consumers of electricity receive a quality service, they're prepared to pay.

Fortunately, the non-payment problem is receding as a result of our ongoing programme of installing what we term energy dispensers - a system whereby payment is made in advance. The dispensers have been well accepted throughout the country and contain potential of being tied into the banking system at some time in the future.

With a view to hastening the electrification process, a forum is being established whereby suppliers of electricity, consumer groups and political parties are coming together to study the mode of electricity distribution in South Africa.

One of the problems the forum will try to solve is inefficiency in the distribution of power. Eskom believes the system could be improved by supplying directly to many of these smaller communities or by doing so partnership with the local authorities. In this way, the country would reap the benefits of economies of scale and use its limited skills base more efficiently.

Spira: South Africa has been in the grips of its worst-ever drought. How is this affecting electricity supply in South Africa and in the southern African region?

McRae: It's effect on us isn't as severe as the 1981-82 drought. Then we had to ration power because the main dams from which we drew water for our generating stations dropped to dangerously low levels. This time round we have more dams - thanks to the foresight of the past decade.

The drought has nevertheless impacted somewhat on our business, because agricultural demand is down.

The big issue on the drought front is the impact it's had on the southern African region, with Zambia, Botswana and Zimbabwe having been severely affected.

It's so bad that if there's no rain in the next couple of months, Zambia and Zimbabwe could run out of hydro electric power by the end of the year. It's so serious that Zimbabwe is rationing electricity. Neither Zambia nor Zimbabwe have sufficient thermal generating capacity, so they could become reliant on interconnection and the importing of power.

These problems are exacerbated by the political legacy of past years, whereby there was a reluctance to move to interconnection with South Africa. The play of it all is that South Africa now has surplus power, with no immediate means of making it available to its southern neighbours.

What's happening now is that intense efforts are being made to assist these countries.

Time:

- We're well advanced on a project to transfer power across the border to Zimbabwe. About 40 megawatts is involved and we expect power to become available within the next few weeks.
- By the middle of next year we'll be supplying a further 100 megawatts to Zimbabwe by way of strengthening the system through Botswana.
- Agreement has been reached to construct a 500 megawatt capacity interconnector to Bulawayo. We're busy tying up the funding now. The line will run through Botswana, thereby saving R200 million. We hope to have the line up and running in 18

months. Zambia is also interested in the line, because it will help that country as well.

- Plans are on the drawing boards to supply Zambia from Cahoon Bassa - a three year project.

Unfortunately, these projects aren't going to help our neighbours much in the short term, but at least they provide some insurance against setbacks in the medium term.

Overall, Eskom's relationship with southern African countries are favourable. There's perhaps some concern that South Africa, owing to its size and industrial strength, will dominate.

We're well aware of this fear, which is why we are continually sending out the message that we're happy to import power from our neighbours.

We'll be requiring new capacity by the end of the century and would certainly look to the region as an option. There'd be mutual benefits. Hopefully, there's an understanding that the issue will be approached on a buy and sell basis.

Most encouragingly, the words I constantly hear now in southern Africa are interconnection, electrification and cooperation.

Spira: Many South African companies exporting to Africa encounter problems relating to payment for goods and services sold. Has Eskom met with the same difficulties?

McRae: No, other than minor temporary problems. Part of it is because electricity enjoys a high priority among the governments of African nations.

Spira: Eskom has had spare generating capacity for some years. When will it embark on the next expansion phase?

McRae: We'll continue to have surplus capacity up until approximately the turn of the century. Just when additional capacity is required depends on the extent to which the South African economy grows.

Based on a high growth scenario, we'd need new capacity in 1998. On a zero growth scenario, we'd only need it in 2000. Realistically, however, we're looking at the year 2000, by which time we expect the mix to be 70 percent coal, 8 percent nuclear, 8 percent hydro and pump storage and the balance imported from southern Africa.

Spira: Are there political and economic benefits to be reaped from Eskom's close ties with African countries?

McRae: I believe southern Africa must aim towards forming some form of economic community in which we share our resources and work together to develop markets. We have to go that way if we are to survive. Electricity could well be a catalyst.

Many leaders are identifying the need for an overriding body for this purpose - a body that would go hand in hand with a common political interface. Eskom, because of its good relationships with African countries, will make every effort to help create opportunities in areas of economic growth inside and outside the sphere of power generation.

The biggest stumbling block in the spectrum of South African dominance. South Africa must send a message to Africa that it doesn't wish to dominate but to participate in the common desire to create economic growth.

One of the perception problems in this regard is the widespread view that South Africa is the natural gateway to southern Africa. This could well be true. But it doesn't translate into dominance; it's simply that South Africa offers a convenient base from which foreign companies could operate in southern Africa - to the benefit of the entire region.



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Treasury fears lasting effects of recession

By Peter Marsh

THE TREASURY is close to admitting that Britain's long-term potential to produce goods and services has been damaged by the lingering recession, Treasury officials indicated last night.

Giving evidence to the Commons Treasury and Civil Service Committee, Mr Alan Budd, the Treasury's chief economic adviser, also suggested unemployment was likely to carry on rising throughout next year and that it would be "many years" before the government's finances returned to surplus.

The new assessment by Treasury officials of the longer-term effects of the recession is the gloomiest indication that the Treasury has given so far into the economic decline that Britain faces deep-seated economic problems. It is likely to lead to a further erosion of already fragile confidence in financial markets and among business investors.

Mr Budd told the MPs he could "recognise the danger" that the longer-than-expected recession, which many economists believe will last well into next year, could damage Britain's potential to provide manufactured products and services. It has been suggested this could happen by companies shutting down offices and production lines permanently

British factories lack skilled supervisors and are characterised by ineffectual management, according to a study published yesterday by the National Institute of Economic and Social Research.

In a comparison of workforces at 10 UK plants run by Japanese companies, the report says British workers are well behind their Japanese counterparts in terms of productivity, solving problems, taking breaks from work and identifying with the company line. UK shopfloor employees

and by a large fall in confidence among entrepreneurs.

Mr Chris Riley, Treasury official in charge of medium-term policy analysis, said it was "quite possible" that in the Budget next March the Treasury would revise down its long-term projections about the UK's growth potential.

In the Autumn Statement, the Treasury predicted one per cent real growth next year, followed by an assumed growth of about 3.75 per cent in both the 1994-95 and 1995-96 financial years, with the growth in both cases related to the previous financial year.

Answering a question from Mr John Watts, the committee chairman, Mr Riley indicated that the new assumptions about the economy to form

part of the Budget will be revised downwards.

In his evidence, Mr Budd told the committee that unemployment would be likely to come down only when growth returned to what the Treasury believes is its long-term growth rate of about 2½ per cent.

Given the Treasury's growth forecast of one per cent for 1993, this implies that the Treasury believes unemployment will carry on increasing during 1993 from its current level of nearly 2.9m.

Asked about public spending, Mr Budd was noticeably gloomier than the Treasury's prediction in the Autumn Statement about likely changes over the next few years in the ratio of total government spending to total output.

It urged that polluters, mainly farmers who use fertilisers which release nitrates into water, and not consumers should bear the costs of meeting requirements on nitrates - estimated at about £155m.

Mr Mike Swallow, director of the Water Companies Association, said the water industry was involved in a £14bn investment programme to meet environmental standards. However, 58.7 per cent of more than 3m water samples tested by the government's drinking water inspectorate in 1991 already met all EC requirements.

Core £1.5bn of services to be contracted out

By Alison Smith and Robert Rice

A FUNDAMENTAL change in the range and scale of central government activities which could be contracted out to the private sector was unveiled yesterday by Mr William Waldegrave, the public services minister.

Publishing a policy document on progress and plans for the Citizen's Charter initiative, Mr Waldegrave said some £1.5bn of services - about 10 per cent of central government running costs - would be tested against the market in the coming year. Previous, smaller-scale, market-testing moves have resulted in an average 25 per cent saving.

The Citizen's Charter aims to make government services more accountable and responsive to public demands. The latest document of the charter's progress listed catering, office services and auditing as areas which could be contracted out.

Mr Waldegrave also emphasised the importance of opinion polling to discover what people think of public services. The first polling is expected early next year, and will be repeated at six-monthly intervals.

Another new element in the policy document is the setting up of a "complaints task force". The mission will be to advise on improving access to complaints procedures, and then to consider how methods of redress might be simplified.



Selling the state sector: William Waldegrave announces plans to contract out public services yesterday

Mr Waldegrave said about 90 per cent of the targets set in the original July 1991 charter either had been met or were "in train". The most prominent failures to meet standards came from British Rail.

While Mr Waldegrave promised a number of further charters, including one covering patients' dealings with their local doctors, and one for fur-

ther and higher education, he made it clear the emphasis would shift towards upgrading standards rather than a continuing flood of charters to add to the 28 already published.

The latest to be launched was the much-delayed courts charter, guaranteeing national standards of service and facilities for court users in England and Wales, which

finally appeared yesterday. The delay in publication was largely due to difficulties in setting meaningful standards for court proceedings which would meet the conflicting interests of witnesses, jurors, defendants and victims.

The charter was attacked by the Consumers' Association for not offering compensation for administrative errors by court

staff in spite of the fact that Lord Chancellor's department already pays compensation to people who suffer financial loss through court negligence.

Ms Majorie Mowlem, the Labour party's public services spokesman, said the basic idea of the Citizen's Charter was good, but was sharply critical of the "farce and hype" surrounding the document.

EC court convicts Britain on water purity

By Neil Buckley and Brown Maddox

THE European Court of Justice yesterday found the UK government guilty of breaking EC rules on drinking water quality - the first time the UK has been convicted by the court of a breach of environmental standards.

The court backed a complaint from the European Commission that nitrate levels in 28 supply zones in England in 1989 exceeded permitted limits, and that the UK had failed to implement EC directives in time. However, it accepted that

the UK was already rectifying the situation.

It threw out a second complaint from the Commission that lead levels exceeded legal limits. The affected zones, out of 2,000 in England and Wales, were all in East Anglia, with water supplied by Anglian Water and Cambridge Water.

Speaking in Copenhagen, Mr Michael Howard, environment secretary, said the UK would comply with the EC directive in 12 of the areas mentioned in the ruling by the end of this year.

"It would not have been practicable to have complied

sooner," he said. "There is no danger to health in any of the areas. If there were we would have taken steps sooner." Mr David Maclean, environment minister, added that the ruling was "mainly about technicalities rather than the quality of the UK's drinking water and refers only to certain aspects of the situation as it was in 1989."

But Friends of the Earth, the environmental group which first made the complaint about the UK's failure to meet requirements in 1986, called the ruling a "landmark decision" and a "major embarrassment for the government".

The EC directive was issued in 1980, and was due to be implemented by 1985. The UK government argued it did not impose an obligation to achieve a result, but merely required member states to make every effort to meet the standards within the time limit. Yesterday's court judgment was that member states were obliged to achieve certain results.

City to test French electric cars

PEUGEOT, the French motor manufacturer, is to launch a joint bid to make Coventry, central England, the UK's first city to integrate electric cars in its transportation system, writes John Griffiths.

Coventry's local authority voted yesterday in favour of the project, which aims to make the city one of four in Europe operating trial fleets of Peugeot Citroen electric cars. The vehicles are intended to be rented by users on a self-drive basis, and to help city authorities assess the potential of electric cars.

Rochelle has already started a pilot project.

Tours, similar in size to Coventry, has also committed itself to the project, assuming the EC funding become available. Barcelona and Milan are believed to be the other two cities in the project.

The Peugeot group, which has declared its belief European cars are likely to be buying 500,000 electric cars a year by the end of the decade, is co-ordinating the project under the terms of the EC Commission's Thémis programme to promote new energy technologies. While it covers a wide variety

of schemes well outside the motor industry, next year the Thémis programme enters a new phase in which it will concentrate upon technologies designed to reduce damaging emissions of carbon dioxide and sulphur dioxide.

Peugeot is understood to be laying plans for production of up to 50,000 electric cars a year by as early as 1995, in the belief that atmospheric pollution, noise, congestion and other environmental pressures will lead to petrol or diesel engines cars being progressively banned from large city centres throughout Europe.

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In preparation for the payment of the half-yearly dividend due January 15, 1993 on the above stock, the transfer books will be closed at 3.30 p.m. on December 18, 1992 and will be re-opened on December 29, 1992.
D. R. Kean
Assistant Secretary
62-65 Telford Square,
London WC2N 3DY
November 26, 1992

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REGISTERED NUMBER: 271144
NATURE OF BUSINESS: Wood and Timber Merchants etc.
TRADE CLASSIFICATION: 22
DATE OF APPOINTMENT OF ADMINISTRATIVE RECEIVERS: 16th November 1992
NAME OF PERSON APPOINTING THE ADMINISTRATIVE RECEIVERS: National Westminster Bank plc
COLIN GEORGE WISEMAN & PETER ANTHONY LAWRENCE
JOINT ADMINISTRATIVE RECEIVERS
(OFFICE HOLDERS NOS. 0712 & 6629)
OF BOOTH WHITE, 142/146 MAIN ROAD, SIDCUP, KENT DA14 6NZ

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Registered number: 2476495. Trading name: Avon Printers. Trade Classification: 10. Date of appointment of joint administrative receivers: 13 November 1992. Name of person appointing the joint administrative receivers: 1881 Samuel Bank Limited. L. Robert Bailey and John P. Powell, Joint Administrative Receivers (Office holders nos. 0698 & 6699). Cook Gilly, Adams House, 32 Fins Lane, Leicester LE1 5RA.

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FT SURVEYS

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PEOPLE

Kwik Save picks another Australian

Graeme Seabrook, the Australian retailer who has transformed discount chain Kwik Save since he took over in 1988, is stepping down as chief executive next June. As expected, he has secured the top job at Dairy Farm International, the Hong Kong-based food group which is part of the Jardine Matheson empire and which holds 25 per cent of Kwik Save.

The UK food discount chain is again to be headed by an Australian - to avoid confusion, also called Graeme - who has been running Franklins, a wholly-owned subsidiary of Dairy Farm and Australia's biggest food chain, since 1985. "Graeme Bowler knows how to run a 'no-frills' business," says Seabrook, 53, who points out that Franklins has been the inspiration for a lot of the changes that have been effected at Kwik Save.

During Bowler's time, turnover has doubled to A\$30m and operating profits have trebled to A\$90m. "There are not that many people who really understand discount groceries. While our chairman Sir Timothy Harford did look outside the Dairy Farm group for other candidates, I asked for him and Dairy Farm was prepared to offer him," explains the current boss.

Bowler, (right) 55, worked for Dairy Farm in Hong Kong for 12 years before returning to Australia to take up the Frank-

lines post, is resigning his executive responsibilities at Dairy Farm when he takes up his new assignment in June.

Seabrook, by contrast, who had joined Dairy Farm from Coles Myer where he had been joint managing director, was immediately seconded to Kwik Save, where he says he has doubled both turnover and profits and has taken the company's market share of basic groceries, by volume, to 10 per cent. He says he was promised from the beginning that he would be a candidate for the top job at Dairy Farm at the end of his stint in the UK. He remains at Kwik Save in a non-executive capacity.

Seabrook replaces Owen Price, who has been joint managing director since 1990 and on the board since 1986. Price, 58, is yet another Australian retailer, who spent 37 years in that country before joining Dairy Farm in 1974.

Rolls-Royce powers up

Rolls-Royce yesterday announced another big shake-up of senior executives that creates a company-wide engineering and research supreme and brings a new managing director of the company's aerospace group.

Stewart Miller, 58-year-old managing director of the Rolls-Royce aerospace group, is moving to the new post of director, engineering and technology, from January 1.

The moves come two weeks after Frank Turner, director of Rolls-Royce's civil engine business, was appointed head of Lucas' aerospace division. Turner's replacement, who has not yet been named, will report to John Sandford, Miller's successor as managing director of the aerospace group.

Sandford is also 58 and currently president and chief executive of Rolls-Royce Inc in the US. British-born, he is a well-known figure in the North American aerospace industry, where he has held senior posts at Rockwell, De Havilland Aircraft Canada, Rohr Industries and Gulfstream Aerospace.

The appointment of Sandford means that both the Rolls-Royce aerospace group and the industrial power group - which includes NEI - have new chiefs.

Earlier this month Richard Maudslay became managing director of the industrial power group.

John Maxwell (left) was yesterday appointed chief executive of BPB Industries, Europe's biggest plasterboard manufacturer. Alan Turner, chief executive since 1978 remains as chairman.

Turner, who will be 60 next year, has combined the post of chairman and chief executive since 1985. During that period he has had to fight against a bitter European price war as BPB, Knauf of Germany and Lafarge Coppée of France have battled for market share. The struggle, however, has abated and prices have started to rise again this year after falling by as much as 50 per cent in the UK since 1987.

John Maxwell, 47, formerly chief executive of financial services company Provincial Group, joined as finance director earlier this year. He had previously been with Grand Metropolitan and Rank Xerox.

He is replaced as finance director by Peter Sydney-Smith, previously finance director of a British Gypsum subsidiary, Martin Clark, a director of Northern Foods, joins the BPB board as a non-executive director.

Intrum Justitia

Bo Goranson, founder and largest shareholder of Intrum Justitia, Europe's biggest debt collection agency, has resumed the position of chief executive.

His resumption of executive duties follows the sudden announcement in early November that Gert van Laar had resigned as chief executive after only six months.

Van Laar, a straight-talking Dutchman, left after what company advisers called a lack of "chemistry with the other operating directors". He is understood to have had an options package, cancellation of which has been taken into account in compensation that will be revealed in the next annual report.

Intrum Justitia has now strengthened its board of supervisory directors, to include representation from MAI, the financial services group, which now has a 11.4 per cent stake. The new

HANDLING EUROPE

Stuart Cruickshank, finance director of Häagen-Dazs UK, has been promoted to controller for Häagen-Dazs Europe based in Paris.

John Garrett, md of the recreation division, has been appointed a director of the RANK ORGANISATION.

Graham Rider, BHS finance director and group finance director designate, has been appointed to the board of STOREHOUSE.

Jim Butler, director of BAT Industries' corporate management training education, is appointed director of the POST OFFICE's training and development group from January.

Chris Burton, formerly divisional financial controller at Bourne Leisure Group, has been appointed finance director and company secretary of ABB Kent-Taylor in succession to John Martin who has moved to ABB Kent Meters.

Loss-in Lloyd's protest

NEWS: UK

Loss-making Lloyd's Names protest at fees

By Richard Lapper

A PLAN to pay "success fees" of up to £200,000 each to representatives fighting to recover losses on behalf of Lloyd's Names was strongly criticised yesterday.

The 12-man committee of the Gooda Walker Action Group, which represents some 2,000 loss-making Names - the individuals who underwrite the market with their personal wealth - is proposing it should receive more than one per cent of any legal settlement won by the group.

With the group seeking to recover up to £500m, some past and present members of the committee could earn up to £200,000 per head if the legal action is successful.

Over the past two years Lloyd's has recorded losses of over £2.5bn, ruining several thousand individual Names, who provided its capital.

Mr Norbert Mallett, a Gooda Name, said yesterday: "There is no way you can justify sums of this. I think it's obscene."

Mr Alfred Doll-Steinberg, the action group chairman, said the proposal would be put to the group's annual general meeting on Monday. At present the group's rules stipulate that committee members should be unpaid.

"If group members don't like it they can vote against it," said Mr Doll-Steinberg, who is expected to ask members to provide up to £3m to finance legal action against Lloyd's agents at the meeting.

Describing the affair as a "storm in a tea cup", Mr Doll-Steinberg said an "incentive package" was needed because "neg-

Members of Lloyd's of London yesterday voted Mr David Rowland to the insurance market's governing council, clearing the way for his expected election by 20 fellow council members to the post of chairman next week.

The council votes on Wednesday although Mr Rowland will not be confirmed as chairman, in succession to Mr David Coleridge, the current chairman, until the new year. Aged 59, Mr Rowland has spent most of his working life at Lloyd's and announced his resignation as chairman of Sedgwick Group, the insurance broker, earlier this year. He topped the poll of working Names - those who have jobs with brokers and agencies on the market.

otations are a nerve-racking and all-consuming process. A skilled negotiator gives his all to get the last item in a deal."

"We are aware of strong objections being expressed by members", said the Association of Lloyd's Members, which represents 9,000 of the market's 22,400 Names.

Mr Tom Benyon, the former Conservative MP, who is deputy chairman of the group, said that if the legal action takes a number of years to complete the amounts received by individuals would amount to "no more than a non-executive salary".

Mr Benyon said that an upper limit "must" be placed on the amount committee members could receive. But last night Mr Doll-Steinberg insisted that there was "no question" of introducing a cap into the proposal.

MPs chilled by threat of pay freeze

By Iva Dawney,
Political Correspondent

THE undignified sight of an elite group of public sector workers pleading for a pay rise yesterday showed that the human tragedy of the recession is finally being grasped at Westminster.

Faced with a government proposal to freeze their salaries for a year, MPs cast aside such esoteric matters as the Maastricht treaty to debate something about which they are genuinely both knowledgeable and passionate - their own remuneration.

Mr Tony Newton, the Leader of the Commons, argued that as Cabinet ministers had foregone their pay rise MPs should do the same.

Mrs Margaret Beckett, his opposite number from the Labour benches, described the policy as a "smokescreen intended to 'create an illusion of fairness'".

As Labour opposed the pay ceiling as setting an unacceptable precedent, she argued, logic suggested it should oppose a freeze for MPs.

In the event, MPs bit back their resentment, swallowed the humbug that had suffused the House all day, and voted by 3 to 1 to tighten their belts.

Britain in brief



Motor trade deficit grows by 154%

The UK motor industry trade balance deteriorated sharply in the third quarter with the deficit increasing by 154 per cent to £1.2bn from £471m in the same period a year ago.

The deficit on UK trade in cars, commercial vehicles and automotive parts and accessories in the first 9 months rose by 131 per cent to £2.56bn, more than double the deficit for the whole of 1991, which totalled £1bn. The motor industry alone accounted for more than a third of the total UK visible trade deficit of £3.25bn in the third quarter.

Warning on rail sell-off

Sea Containers, the Bermuda-based shipping ferry and hotel group, warned that 5 per cent of British Rail's routes would have to close if railways were to become profitable after privatisation. Sea Containers has

told the government that it is interested in taking on the franchise for the operation of Network SouthEast's passenger train services between London and the south coast after privatisation.

Prospects of upturn unlikely

Recovery from the recession is unlikely until 1994, according to a new assessment of economic prospects by PA Cambridge Economic Consultants, a consultancy group. House prices will continue to fall next year, while the boost to exports arising from the pound's devaluation will come through only slowly, says PA in a report produced with Cambridge University's Department of Land Economy.

GPT loses share of orders

GPT, Britain's largest telecommunications manufacturer, has lost market share in the latest £326m batch of orders by British Telecommunications for modernising its network.

Although GPT is still BT's largest supplier, Sweden's Ericsson has increased its market share. GPT has won £579m in orders for computerised exchanges and software over the next three years, while Ericsson has won £346m.

Airlines appeal on BA decision

Virgin and British Midland are to go to the Court of Appeal over what they claim is the Government's failure to consider EC law before clearing the British Airways takeover of Dan-Air. The High Court ruled last week that the companies had not made out their case for judicial review of the decision not to refer the takeover to the Monopolies Commission.

Air Ukraine launches service

Air Ukraine International has launched the first ever non-stop scheduled flights from the UK to Kiev in the Ukraine. It will operate from London's Gatwick airport three times a week. The airline, set up last month, is the first western-style airline to operate out of the former Soviet Union using new US Boeing aircraft.

Amcor to build £32m plant

Amcor, the Australian packaging company, is to build a £32m factory in North Wales, creating almost 300 jobs making corrugated cardboard boxes. The 240,000 sq ft factory on a 15-acre former col-

lery site facing Mold bypass in Clwyd will be Amcor's second UK plant - the first is at March, Cambridgeshire.

Alarm for sleepy drivers

Ford's "neural network" monitoring system, capable of assessing when a driver is becoming sleepy and warning him or her to pull over and rest, should be on the market in about five years at a cost of around £150. The system, under development by Ford for several years as part of its contribution to the EC "Prometheus" road traffic research programme, is now being fitted to a small fleet of test cars at its Dunton, Essex, research centre.

Cable industry enjoys growth

The cable television industry has just had its best ever period of growth, according to the Independent Television Commission. In the three months to October 49,687 new subscribers were connected - 159,569 in the previous 12 months. Both figures were records. The ITC figures show the total number of subscribers to multi-channel cable systems rose to 380,297 as cable companies, mainly North American, start to build cable networks as at faster rate.

Drugs seized

Police seized drugs worth an estimated £1m in Belfast, one of the largest hauls made in Northern Ireland, the Royal Ulster Constabulary said. A man and a woman, whose names were not released, were arrested after a raid on an east Belfast house, where the RUC believes they were running an illegal drugs factory.

Construction orders static

British construction orders, despite a pick up in the third quarter, continue to run below the corresponding levels for last year according to figures published by the Environment Department. Total orders received by contractors in Great Britain during the three months to the end of September were 17 per cent higher than during the preceding three months but one per cent lower than during the third quarter last year.

NEI wins order

NEI International Combustion, part of the Rolls-Royce group, has won a £18m order in collaboration with Belgium's Cockrell Mechanical Industries to provide the waste heat recovery steam generators for National Power's Deeside combined cycle power station.

Tax regime threatens UK horse breeders

By Lisa Wood
and Nathan Hutton

THOUSANDS of jobs could be lost in the British horsebreeding industry under a value added tax regime to be introduced on January 1, MPs heard yesterday.

Mr Christopher Haines, chief executive of the Jockey Club - racing's regulatory body, told the Commons employment committee the VAT charges were the reason why Tattersalls, the UK's largest bloodstock auctioneer, was moving its most prestigious sales to Ireland, where VAT is almost 18 percentage points lower than in the UK.

Tattersalls said it had believed that horses brought from Ireland or France for sale at Newmarket would be liable for VAT at rates applying in their country of origin, but it now appears that full UK VAT will be charged.

The racing world has been warning for some time that the UK was in danger of losing its position as a centre for horse breeding and sales. Racing trade organisations say the UK's high level of VAT, at 17.5 per cent, is driving buyers to Ireland, where VAT is 2.7 per cent, and France, with its 5.5 per cent rate.

The government has refused a request from horsebreeders to register them for VAT - as occurs in France - or impose a lower rate of VAT. The British government has been slow to heed the threat to an industry which employed 30,000 people directly and a 100,000 indirectly, said Mr Haines.

Tattersalls said most of its auctions would still be held at its headquarters in Newmarket, Cambridgeshire. The move to Ireland applies only to the top-of-the-market Houghton yearlings sale, where prices are over £20,000, and the tax differential has hit particularly hard.

● Britain's betting industry is pressing the government to relax restrictions that prevent betting shops from opening in the evening. A Gallup survey sponsored by the Betting Office Licensees Association shows most customers want betting shops, which at present must close at 6.30pm, to remain open to cover evening racing in the summer and satellite televised races at other times of the year. It is argued the exchequer, which collects £500m a year in duty from the betting industry, would be a big beneficiary as turnover would increase by at least 10 per cent if evening opening were allowed, bringing in an additional £50m or more in tax.

Major steps up European bid to win summit deal

By Ralph Atkins

MR JOHN Major will accelerate his tour of European capitals this weekend as he tries to improve the chances of deals being reached by European Community leaders at the Edinburgh summit next month.

The prime minister expects to visit six capitals in three days, starting tomorrow, in an attempt to forge a consensus on the future financing of the community and possible Europe-wide economic growth initiatives.

He will also want to discuss how Danish objections to the Maastricht treaty can be accommodated.

Downing Street officials conceded that it was "partially coincidental" that visits to the most crucial players - in France, Germany and Denmark - have been left until nearer the Edinburgh summit in December.

But they said Mr Major's meeting in Madrid on Tuesday with Mr Felipe Gonzalez, the Spanish prime minister, could also prove critical.

Spain has put an emphasis on securing "cohesion funds" for poorer EC countries and is suspicious of attempts to define "subsidiarity" - the principle of decisions being made at the lowest possible level of government - which Mr Major needs to sell the Maastricht treaty to Tory Eurosceptic MPs.

Downing Street also believes the French government, although concerned about the General Agreement on Tariffs and Trade, will be supportive in resisting large increases in the EC budget.

Mr Major will visit Rome and Athens tomorrow, returning to London early on Saturday. On Monday he travels to Luxembourg and probably the Hague and then leave for Madrid in the evening.

He will visit Lisbon after Madrid on Tuesday. Mr Major went to Brussels on Monday. Trips to Paris, Dublin, Copenhagen and Bonn have yet to be arranged.

The prime minister has already phoned Chancellor Kohl in Germany. Mr Major is not expected to visit any capital more than once before the Edinburgh summit.

● The government has defeated a Labour attack on its handling of its EC presidency by a large majority in the House of Commons. Conservative MPs rejected an opposition amendment which protested that the UK's six-month term in the office "has achieved so little for Britain and the Community".

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MANAGEMENT: MARKETING AND ADVERTISING

There are few more striking measures of Britain's changing shopping habits than the retreat of small neighbourhood grocers in the face of ever larger supermarkets operated by powerful national chains such as J. Sainsbury and Tesco.

Once the main purveyors of household provisions, the number of independent retail outlets shrank by a third during the 1980s while their share of total food and drink sales fell from a quarter to a seventh.

In the past year, widespread Sunday opening by food superstores has added to the pressure. Richard Hyman of Verdict, a retailing research company, puts the independent grocers' market share today at barely 12 per cent, the lowest in western Europe.

Now, the independents aim to stand and fight. This week, Nisa Today's, the largest association of supermarkets and wholesalers, announced plans to turn its members into a cohesive second force by co-ordinating more closely their operations, from product specification to the point of sale.

Formed 15 years ago, Nisa Today's negotiates annual bonuses and discounts with suppliers and organises promotion campaigns on behalf of its 718 members, which have combined sales of £9bn. It also helps with the development of own-label products and distribution.

These activities are set to move into higher gear with the formation of a central buying consortium

Independent retailers, under pressure from supermarkets for the last decade, are banding together to fight back. Guy de Jonquieres reports on their plans to be a cohesive second force

Local grocers set out new stall

which aims to present a common front to suppliers by combining the purchasing power of its members.

Initially, the consortium will be backed by Nisa Today's seven biggest members, including Booths, Budgens, Circle K, Grandways, Londis and Walter Wilson. They will be joined later by a further 28 organisations.

Together, this group serves 10m customers a week and has annual sales of £3bn. Though only a third of Sainsbury's or Tesco's turnover, that is more than the revenues of Morrisons, the north of England supermarket chain.

As well as aiming to secure keener discounts by buying in bulk, the consortium expects to double the total number of lines available to its members to 13,000, almost as many as are stocked by Sainsbury's.

The consortium also hopes to cut the cost of own-label procurement by getting its members to agree on standardised product specifications and packaging.

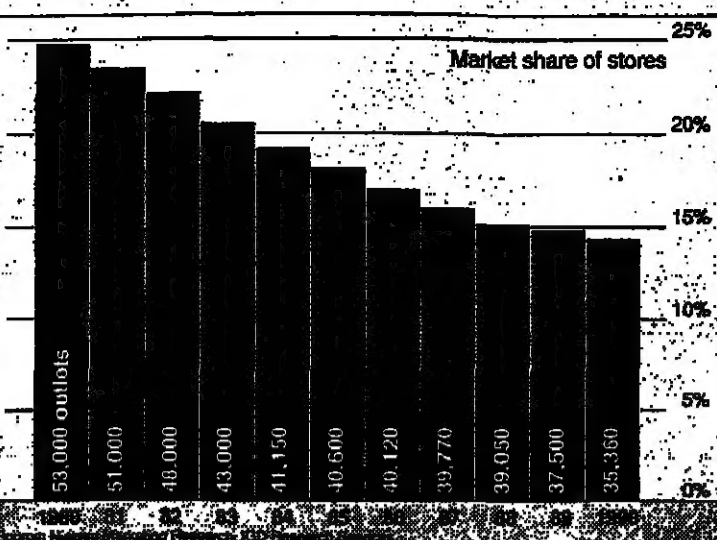
In the next few weeks, the consortium plans to negotiate with about 70 leading manufacturers.

Independent stores



John von Spreckelsen

However, it is coy about the price reductions it expects to achieve. Nor will it say how much of any savings will be passed on to consumers, arguing that this will



depend on the costs and volumes of individual retailers.

On most price comparisons, the independents fare poorly, charging as much as 20 per cent more than

Sainsbury's or Tesco for a typical shopping basket. For some items, such as fish fingers and tomato ketchup, the difference averages well over 30 per cent.

However, John von Spreckelsen, appointed last year as chief executive of the ailing Budgens supermarket chain and a prime mover behind the formation of the consortium, believes the gains will be appreciable.

He argues that buying consortia have already proved their worth in continental Europe.

He says a German retail chain he previously managed achieved savings equal to 1.25 per cent of turnover after it joined a consortium.

But why should food and drink manufacturers want to play ball at a time when many of them view the growing concentration of retailer power across northern Europe as the single biggest competitive threat to their future?

Nisa Today's has two answers. First, it says, bulk purchasing will provide large, regular orders for suppliers, enabling them to schedule production more efficiently.

Second, the organisation argues that it offers manufacturers the opportunity of a more constructive partnership than do the big super-

market chains, with their heavy emphasis on own-label lines which compete directly with branded products.

Terry Blackman, trading director of Circle K which operates 230 convenience stores, claims that though his customers' weekly purchase averages only £45 - against £75 at Tesco - more of what they buy is manufacturer branded goods.

Among the incentives the consortium will offer suppliers is a joint commitment by its members to support their marketing effort by, for example, devoting a specified amount of shelf space to their products.

Will the initiative succeed in stemming the tide of decline, which has relegated many small grocery outlets to a precarious existence as a source of occasional "top-up" purchases or as suppliers to remote rural communities?

David Shriver, retailing analyst with County NatWest, calls it a belated step in the right direction, but cautions: "It will require a lot of co-ordination and communications and a big commitment of management time."

Hyman of thinks joint buying could help independent grocers improve margins and check their loss of business to the big multiples. However, he thinks they have left it too late to regain market share.

"Anyone who expects people in Britain to turn the clock back and start buying most of their food in neighbourhood shops again isn't living in the real world," he says.

It was Thomas J. Watson, the former chairman of International Business Machines, who coined the phrase "good design is good business".

In the 1950s, Watson inculcated a tradition of excellence in product design, graphics and architecture that has persisted within his company to this day. Watson's phrase is oft-repeated, though mainly by designers rather than their clients.

But the truth is rather more complicated. Is good design bad business? A number of high-profile design users have recently experienced difficulties. In some cases, design is connected with downfall. In others, it provided a means of escape.

The new Lotus Eian won a Design Council award in 1989, but the car was never economical to build. Design was not to blame, however. In addition to coming on to the market as the recession took hold, the new Eian required expensive refitting to meet safety requirements imposed by its owner, General Motors.

Had the stubby design been just the first in a line of models culminating in four-wheel-drive four-se-

Identifying the shape of bins to come

Hugh Aldersey-Williams looks at the link between good design and success

ters as GM intended, the design strategy would have been vindicated, says Graham Arnold of Club Lotus. "When they scrapped the Eian, they scrapped Lotus's future in one fell swoop."

Belling also won awards for a new range of cookers introduced in 1990, but the company went into receivership in May 1992. These cookers were one factor that made Belling attractive to Dixplex as a going concern, but if the company had invested earlier in design, might its difficulties have been avoided entirely?

According to Andrew Smith, now marketing planning manager of the Belling Cooker Division of Dixplex UK: "The company went down for reasons more to do with the overall market than with individual models in the market. By maintaining competitive prices we doubled market share, but the competitive prices undermined profitability."

Belling's design consultant, Paul Priestman, had been brought in to move the company's dowdy product image up-market. He believes that if the company had invested earlier in design, it could have penetrated vital foreign markets and higher-priced sectors early enough to avoid collapse.

Little is known about design effectiveness at a project level

Good design, then, is not a sufficient condition for good business. Is it even necessary? The Design Business Association, which represents design consultancies, set up its biennial Design Effectiveness Awards in 1988 to judge design, not on the customary basis of aesthetics, but on success in the market. Packaging for Highland Spring

mineral water by Michael Peters and Partners was the first overall winner. In 1990, the prize went to a range of electric shavers designed for Boots by Fitch RS. The products reversed a decline in market share and sales increased by 80 per cent in a year.

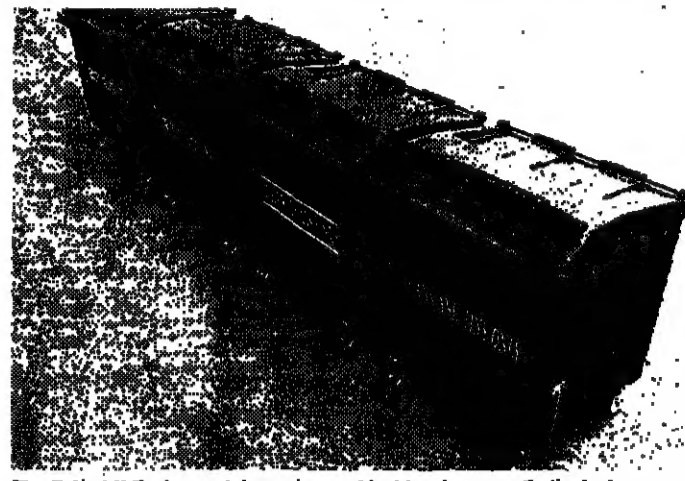
The difficulty is to quantify the contribution of design. Says Barbara Walker, associate director responsible for marketing from the Confederation of British Industry: "Little is known about design effectiveness at a project level. It is difficult to come up with hard figures because it is interwoven with other things." Walker is organising seminars to analyse the separate roles of advertising, design and corporate videos.

This year's Design Effectiveness Awards will be presented at a ceremony next Tuesday. The winners will have presented sound quantitative evidence to support their case.

Sir Anthony Cleaver, chairman of IBM (UK) who chaired the panel of judges, says he was impressed by some entrants' scientific method, shown in their willingness to treat as an experiment, isolating design from other variables such as advertising spending. "They created a backcloth against which they could measure the success of the design."

One finalist in the product design category is a waste container made by Egbert H Taylor, certainly not an object that would win an aesthetic design award. The new plastic design replaces a traditional steel container.

The brief required new functions to be introduced at no extra cost and new European standards to be met. Colin Stanwell-Smith of design consultancy Cosine says: "We had to make it look credible. It looked terrible before although it basically did the same job."



The Egbert H Taylor container: not an object to win an aesthetic design award

Like other finalists, Stanwell-Smith and Taylor presented an analysis showing that design was a discrete factor that could otherwise have been left out. The containers are becoming more visible to the general public because of roadside recycling, but this activity accounts for a very small proportion of sales. The market - mainly local

authorities - is well known and understood by Taylor, and this is not the sort of product to be launched with an advertising blitz. Thus, the design was the only change.

Each year since the launch, sales have increased by 40 per cent and market share has risen from 40 to 55 per cent.

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Is this the way your international advertising agency handles your international business?

A Battle Royal

More often than not, that's what the running of an international advertising account turns into.

What begins as a noble corporate goal – "one campaign for all markets" – is wounded country by country.

It dies the death of a thousand cuts, unrecognisable as a single campaign.

Many advertisers are feeling increasingly frustrated.

Especially as 81% of Marketing Directors working across Europe are trying to standardise all of their Pan-European advertising.

And 70% of advertising business put up for pitch in European markets in 1990/91 was reviewed not nationally but throughout Europe.

Yet, of the clients who believe in this transnational way of working and are now striving to achieve it, only 18% feel

that they are being completely successful.

This should come as no surprise.

They want to improve their single, cross-border creative message but their advertising agencies seem unwilling or unable to help.

These days, client companies, more than their international agencies, recognise that "Consumer Convergence" is becoming not just a wishdream of marketing men, but a true phenomenon.

It has been accelerated by increased travel, improving communications technology, global fashion trends and – by legislation – through the EC.

More people in more countries have the same fundamental requirements of the products they buy.

Which is already leading irrevocably to the need for a single transnational advertising strategy and just one creative execution for individual products.

However, existing international agencies still duplicate their services in every location. With domestic profit and agency ego getting in the way of transnationalism.

Hardly surprising then that every local CEO, Creative Director and Account Director, of a supposedly unified international agency, has it in their interest to say "We didn't invent it; it won't work here; let's do our own thing."

A resounding defeat of a client's objective, if ever there was one.

Yet this is the path most global multinational agencies have trod for the last 40 years. And they'll find it virtually impossible to change their structure to keep pace with their clients' needs.

On October 1st 1992, a better way of working became a reality.

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We already handle such clients as Alcatel, 3M, Pillsbury, Honeywell, Allied Lyons, Chrysler, General Mills, Carlsberg, Texaco, Reckitt & Colman and Unilever.

And together we make up the 17th largest agency network in the world with billings of over \$1.2 billion.

But, as we've intimated, this is no ordinary network.

CME-KHBB is structured as a world-wide network of "Hubs" and "Spokes."

The Hubs will provide the strategic planning and outstanding creative talent to develop transnational advertising and relay it to the Spokes.

The Spokes will provide essential local input to the Hubs at the initial strategic stage, then tailor the transnational theme to local requirements faithfully and sympathetically without re-inventing the wheel. (The Spokes are there strictly to service the Hubs. They will not pitch for "domestic only" business.)

The Hubs think global.

The Spokes act local.

We're one agency acting as one agency, in the truest sense of the word.

No other network ever set up in the history of advertising has been able to offer its clients such consistency or strength of purpose.

Because we are born of the reality of the 90s, CME-KHBB doesn't carry the baggage of duplication and the cost base of multinational agency history.

You may have been bloodied already on the battlefield of existing international agencies.

Or you may simply want to avoid the expensive, time-wasting and wearisome experience altogether.

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ADVERTISING



COMPANY SNAPSHOT

Coutts Bank was founded in 1692, and is celebrating its 300th anniversary year.

Nature of Business: Private banking – the bank has a reputation for exclusivity, numbering members of the Royal Family among its 50,000 customers. Although it demurs over "qualifications" for opening an account, it is reputed to expect clients to have assets of around £250,000 and hold a regular balance of around £3,000 in their current account.

Balance sheet: £500bn. Profits undisclosed, although it made a loss during reorganisation.

Employees: 2,000, very few of whom work outside the UK.

Key Personnel: Sir David Money-Coutts, chairman; Ian Farnsworth, managing director; Anthony Corin, head of finance; Nick Willmer, project manager for the Product and Customer Profitability Information Project.

TECHNOLOGY FILE

Software: On-Q from CSI, licensed for five users, installed Jan 1991, went live July 1991. On-Q is a marketing and management information database specifically designed for banks. It is written in Clipper V from Computer Associates and loads internal and external data for analysis.

Hardware: IBM top of range PS/2 computer, (Model 95 PS/2) as a server supporting five stations connected on a Novell network. The system handles two gigabytes of data.

Supplier: The developer and supplier of On-Q, CSI, was formed in the UK in 1990, and broke even in 1991 after an initial start-up loss of £43,000. Price Waterhouse has taken out a demonstration licence for the product.

Value of contract: In a total cost of £83,000, the product itself accounted for more than half at £48,000, with consultancy costing £20,000 and installation a further £15,000.

Maintenance costs: 18 per cent of annual licence.

A frock-coated gentleman seated at a computer is a commonplace sight at Coutts. The bank revels in a deliberate juxtaposition of old and new. The varnished 200 year-old Chinese wallpaper from a previous boardroom dictated the exact dimensions of the one so painstakingly reconstructed in its London headquarters.

Coutts prides itself on a different sort of service from the bustle of high-street banking. It preserves tradition, but at a cost. Known for its wealthy clientele, including the Queen, the bank now wants to know more about its customers: how much they are worth to the bank, and how much it costs to preserve its exclusive service.

In the late 1980s, Coutts had to respond to the commercial pressures imposed by its owner, National Westminster Bank. Julian Roberts, Coutts' managing director at the time, triggered a project known as Product and Customer Profitability Information (PCPI) to understand better where the bank makes its profits, whether it be in asset management or standard banking services.

"The bank recognised the increasing pressure upon it to improve profitability through a greater understanding of its business, and a need to streamline its financial reporting," explains Nick Willmer, the senior manager who leads the project.

The next concern was to understand individuals. "We're interested in the relationships, the connections between customers," explains Willmer. "We genuinely believe we look at every person to see whether they would bring the amount of business that would benefit us and benefit them."

This factor drives the account management at Coutts. It wishes to re-focus the business, which means dividing it into personal and commercial customers. Where an entire family is looked after by one account manager, these are bound to overlap, but it is still essential to determine a key factor and assign the account accordingly. "We need to recognise where the influences are, the driving forces, as it were, within the wider context," says Willmer.

Costing information did exist for some activities in the private banking sector. The length of time, skill of staff, and grades of staff needed to perform certain tasks were available. To define the "relationship" with the customer, Coutts needed similar and more detailed information on its advisory and investment work.

"What we have to have as a relationship bank is a complete picture of the profitability of the customers' activities. We need to know every-

Claire Gooding explains how Coutts Bank is using computers to assess the cost of its exclusive service, in a series on getting the most out of software

Putting a price on tradition

SOFTWARE AT WORK

thing, and if we only know 70 per cent, we could be missing out on critical information," says Willmer. Roberts' strict deadline of July 1991 ruled out a bespoke solution, which would have needed skills Coutts did not have and also demanded much management time. A package was likely to be quicker and cheaper, and Coutts started to search for a PC-based solution.

Local UK support was a priority. Willmer came across a new offering through a long-standing business contact who was now part of a start-up business, CSI London-based CSI's On-Q package seemed to be a lucky find. "The people involved have worked in this field for 20 years, and it shows," comments Willmer. Despite his confidence in the people, he was taking a risk by hiring a company which had never undertaken a job of this size. The package met Coutts' criteria for user-friendliness, data integrity and adaptability. It could hold data at a detailed level which made reports flexible. It also looked as though it could be successfully

implemented using in-house resources, which was an important consideration for Willmer.

Where some would have rejected CSI and its product on the basis of its new and untried status, Willmer saw it as a positive advantage since he could input his own requirements into a piece of software which was still developing.

The aim was to look at the data by customer, instead of by account. This demanded the ability to summarise at customer level, which effectively meant starting from scratch. Much of the data was held in-house in NatWest systems, but not under Coutts' direct control.

CSI helped write interfaces to bring in static customer information. Although the bank is not given to using outside resources, it also enlisted help from Price Waterhouse in analysis.

The data is taken from bespoke in-house systems, such as a relational database running on a Dec Vax computer, and a wholesale banking system running on a McDonnell Douglas minicomputer. Sources include the bank's main transaction processing system, for information on income, balances, volumes of transactions, and a marketing database for static data about those customers. Cost infor-

mation comes from computerised ledgers and payroll, with a minor amount coming from manual ad hoc records such as timesheets.

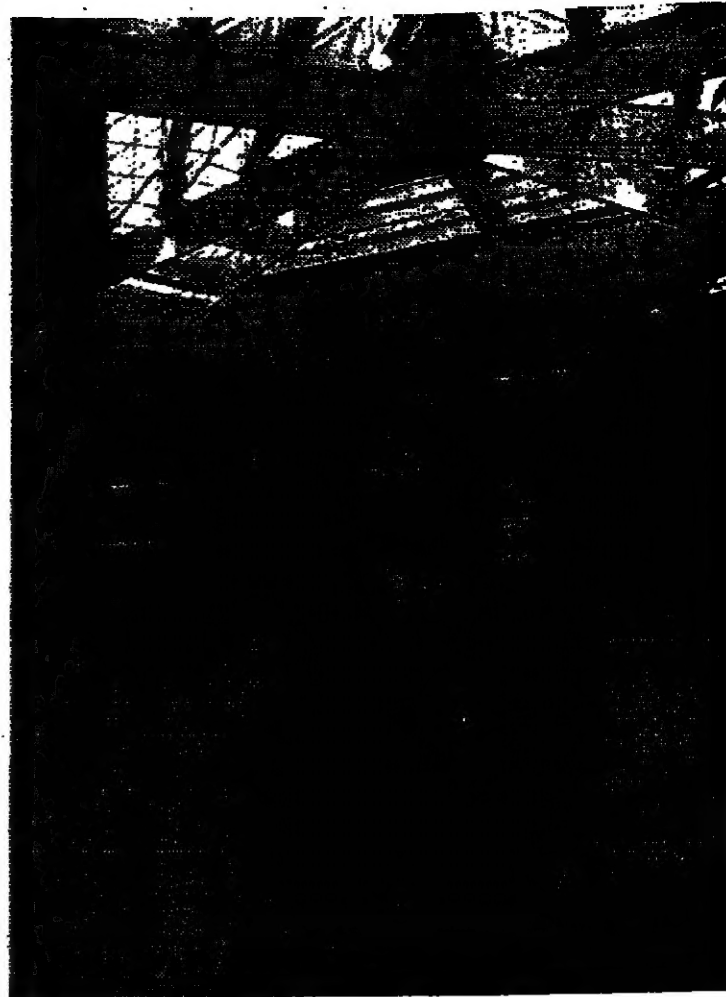
Willmer, who describes himself as "a sort of information man, a true hybrid", knew enough about system design to be convinced that CSI's product was viable. It has proved robust and bug-free, and he still says he could not have done better.

While the project works in one small corner of the bank, it draws on almost every area of operation. There is a reluctant recognition that it is necessary. "There is a natural resistance and fear of change in a company which prides itself on consistency of service to customers and its continuity of employment," comments Willmer.

The On-Q system was implemented by July 1991 on PCs that were later linked together on a Novell 3.0 network. CSI designed the system with the expansion of PC power in mind, and the limits on the number of customer details stored disappeared as larger PCs appeared.

The PCPI project demands some heavy manipulation of information, and despite "exciting" volumes of data, the system has proved reliable, if sometimes slow.

Inevitably, there will be some crossing of responsibilities and



Nick Willmer: 'There is a natural resistance and fear of change'

reporting, as account managers in one area will have to deal with issues in another to retain the personal service ethic. But the hope is that the customer profiles will become clearer cut.

The project is still in its early days. It has taken a painstaking approach to costs, using actual (not budget) figures, and reconciling exactly to official accounts, includ-

ing all overheads, shown separately. There is sometimes resistance, according to Willmer. "People don't always understand the necessity of re-examining certain areas."

John Galley, manager of costing and profitability, sends summarised reports to 50 or 60 people. "We don't get as much feedback as we'd like, but that's part of the educational process," he says. Willmer expects the marketing users, only three at present, to refine and make selective choices as they begin to use the database properly. At present the reports go to about 20 senior managers, but he is hoping usage will percolate down.

"In future the data should change our marketing approach," he comments, "although we really need a full year's data to make sense of it." He feels Coutts has come a long way, and is ahead of the game, because people are beginning to understand the role of the system.

"The size of our customer base made it possible, but also made it more necessary. Some users are saying that they knew some of this information anyway, but now we have proof."

CONSULTANT'S CRITIQUE

For many people, change is like bereavement – the loss is forever. Coutts is being dragged up to date by its parent, NatWest, which now demands a financial return.

In this case, the technology will only be constrained by a culture steeped in tradition. Employees wield power to resist change; such "negative power" may take the form of ignoring information or downplaying its importance.

Coutts depends upon gaining competitive advantage by differentiation. Many customers enjoy, and will pay

for, the special cachet of banking there. But success lies in reducing costs on those items which do not matter to customers while not stirring on those that do. Coutts is just beginning to identify which clients or classes of business produce profit.

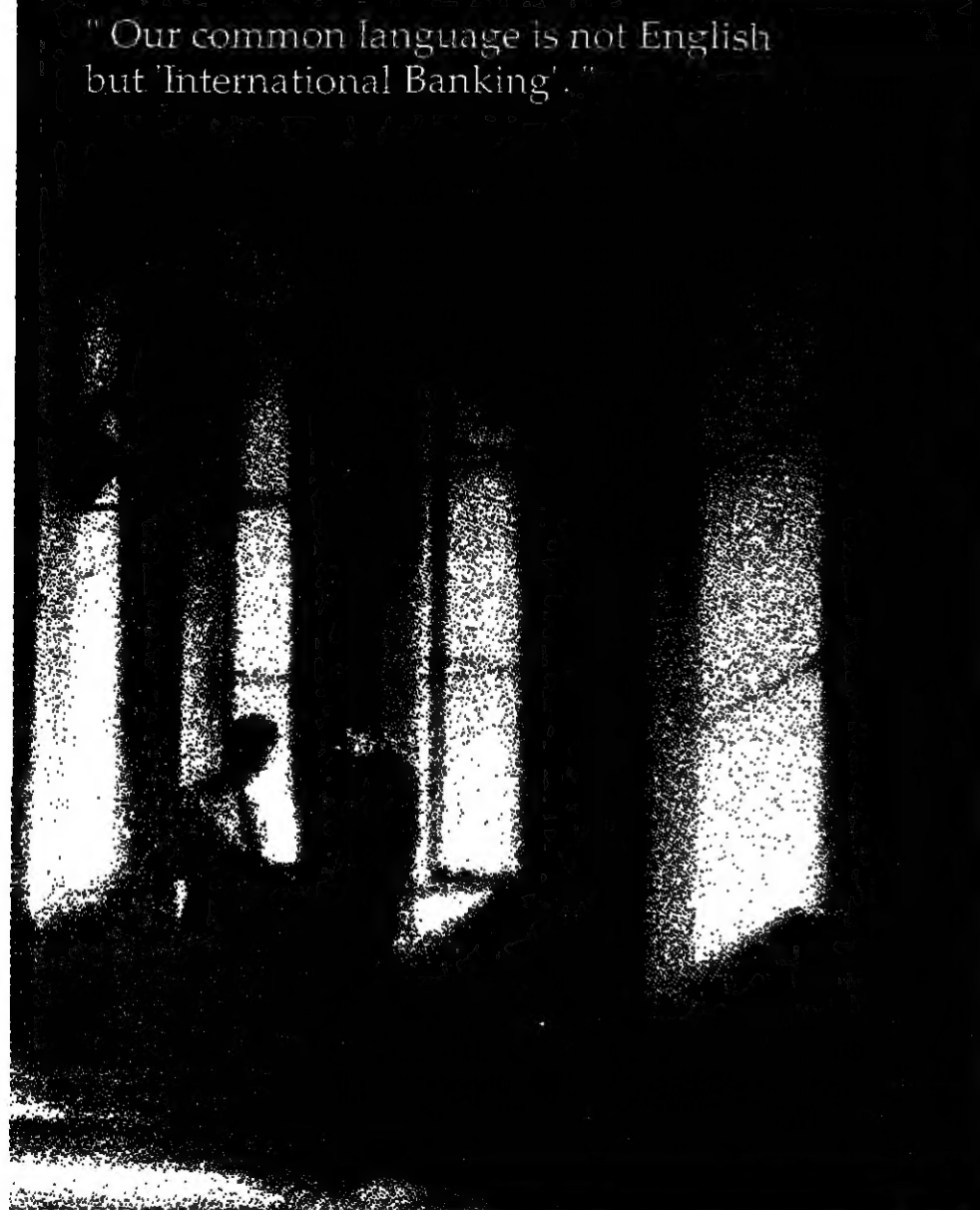
The Product and Customer Profitability Information (PCPI) system now has a year's data on which to base strategic decisions. I was very concerned, though, that some senior managers were allegedly consigning reports to the bin. While IT people often

see this as resistance to change, it may indicate that the users' needs are not being met. There seemed to be little interchange between the development team and the managers that PCPI was designed to serve.

Without complete commitment from the top downwards and rapid response to feedback, the system is doomed. Nick Willmer seems to be driving the system forward on his own, which can feel like swimming against the tide. I felt that Coutts might be

making concessions to the 20th century but its heart is still entrenched in the values associated with its antique boardroom wallpaper. Any drive towards profitability will be resisted if it conflicts with tradition. To be truly successful, Coutts will have to instill a climate of change. This need not mean abandoning its culture but adapting and enhancing traditions that help the business as a whole.

Kevlin Granball
The author is a consultant at Software Design and Construction, of Milton Keynes



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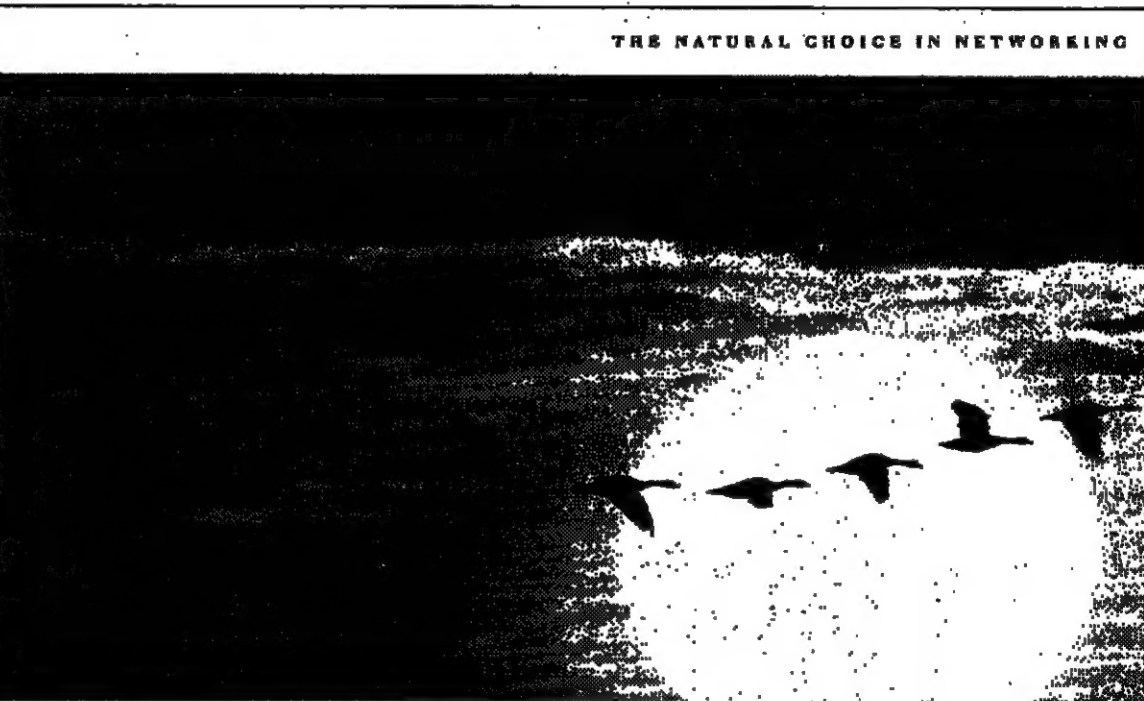
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FINANCIAL TIMES

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Thursday November 26 1992

Saving the ozone layer

INTERNATIONAL conventions on the environment are too prone to self-congratulation. However, after this week's United Nations conference in Copenhagen on the ozone layer of the atmosphere, congratulation is deserved. The 1987 Montreal Protocol phasing out production of chemicals that damage the ozone layer was tightened for the second time. It stands as one of the world's most successful responses to an environmental threat.

The thinning of the protective ozone layer, which shields both people and crops from the sun's harmful ultraviolet radiation, was detected only in 1985. But reason has been faster than that to other perceived threats, partly because scientists were confident about the part played by man-made chemicals, and partly because chemical companies moved quickly to develop substitutes.

The main achievement in Copenhagen was to bring forward the phasing out of chlorofluorocarbons (CFCs) - the most damaging chemicals, used in air conditioning and refrigeration - by four years, to 1996 in industrialised countries and 2006 in developing countries. The conference was right too in taking a first step towards regulating methyl bromide - a substance used to preserve fruit and grain, whose ozone-depleting potential was only recognised last year.

These measures fall short of those demanded by some countries, including the UK and the US, but they still come at considerable cost. The US has put the cost to itself of complying with the original protocol at \$36m over the next century, and that of the acceleration agreed this week at

an additional \$2bn. On its estimate that the new deadlines will prevent 10,000 US cancer deaths, this represents \$200,000 for each life saved.

Nevertheless, the signatories should now take other steps. In particular they need to look at the administration of the international fund set up in 1990 to help developing countries adapt. Parties to the protocol have pledged \$240m to cover the costs for 1991 to 1993, and in Copenhagen they committed \$500m more for 1994 to 1996. The need is clear, UN figures say that although developing countries consume some 20 times fewer CFCs than industrialised countries overall, their consumption rose by 50 per cent between 1986 and 1990, while that of industrial countries fell by 30 per cent.

In spite of this, the fund - administered by the World Bank and the UN's environment and development programmes - disbursed only \$70m in 1991 and 1992, on studies and administration. No ozone-saving projects have started. The fund's pace needs to be stepped up, as promised, by the time the parties meet again next year. Signatories also need to improve scientific research and communicate its results to the public more effectively. The ozone hole has captured the public imagination, but ozone depletion is not as predictable a phenomenon as is sometimes portrayed.

The Copenhagen conference demonstrates that rapid global agreement on pressing environmental problems can be achieved. That should encourage the international community as it moves on to larger, more complex and more politically difficult challenges like global warming.

Nigeria's crisis

PRESIDENT IBRAHIM Babangida has decided to ignore the well-known advice to anyone who finds himself in a hole: stop digging. Instead he chooses to pursue a flawed transition to civilian rule, while neglecting the economic reform programme he himself launched in 1988.

President Babangida's decision last week to delay the handover to a civilian government by eight months is understandable, given the vote-rigging that marred the presidential primaries. But the problems at the heart of Nigeria's search for democracy are not that readily resolved; and in the meantime the country's debt crisis deepens. If delaying the handover also means ducking tough economic decisions, Nigeria's prospects are bleak indeed.

The president set himself a Herculean task when he launched Nigeria's transition to civilian rule in 1988, given the country's tumultuous post-independence record. He made it no easier, however, by imposing his version of democracy, banning former politicians and office-holders from taking part in the transition, and prohibiting the 13 new parties that emerged. In their stead he presented Nigerians with two parties, created by civil servants, their manifestos written by bureau-

crats. Last week President Babangida continued to dictate his terms, banning the 23 presidential contestants from the new search for his successor.

On the political front, the die may be cast. At best, Nigerians can hope for the installation next August of a weak administration. The new government's chances of survival will be poor; they will be even bleaker if President Babangida fails to act on the economy.

The structural adjustment programme he launched in 1986 has buckled as corruption increased, election spending soared, and Nigeria's share of the costs of West African military intervention in Liberia rose. An IMF agreement lapsed last April, and service payments on Nigeria's \$30bn external debt are unmanageable. Without urgent rescheduling, the economic crisis will deepen.

President Babangida's opportunity to act comes on January 1, when he presents the 1993 budget. He must redouble efforts to put the reform programme back on track, spurred on by the IMF and Nigeria's creditors. Both sides should resist the temptation to delay action and pass responsibility on to the president's successors. Seizing the opportunity has its own perils: failure to do so would court disaster.

Market-testing

YESTERDAY'S announcement that more than 44,000 jobs in the UK civil service are to be put out to tender is good news for companies that are well-placed to bid for the contracts. In a recession where spotting green shoots requires keen eyesight, the prospect of almost £1.5bn of new business in the next 10 months is welcome. But it is also good news for the taxpayer, who can expect significant savings in public expenditure - and better quality public services to boot.

Contracting out local government services such as street cleaning and refuse collection is now well established and widely accepted as a discipline for ensuring value for money. In most cases, the contract is awarded to the council workforce - only one in five contracts ends up in the hands of private contractors. But even where the work stays in-house, the threat of losing it is persuasive in improving the efficiency and quality of services.

Such benefits will now be enjoyed in central government, so

government services is a significant element in the prime minister's drive to improve their quality through the Citizen's Charter. It is part of the move away from providing central government services through a homogenous civil service, a large bureaucratic machine designed to administer rather than manage, where policy-making skills are more important than management ability.

Instead, the emphasis is increasingly on government by contract: public services will be provided by specialist organisations, to clearly defined standards which are set out in contractual agreements. Those organisations may be companies in the private sector, executive agencies, management buy-outs or the current staff reorganised on more business-like lines. But the separation of purchaser and provider through the medium of a contract for services allows a much stronger focus on the quality of service, as the experience of the health service shows.

Drawing up the list of targets - and persuading departments to be

Even years ago, the City was thrown into protracted wrangling by the government's appointment of Professor Jim Gower to recommend how the UK financial services industry should be regulated. His report, and the rancorous debate that followed, led to the Financial Services Act of 1986 and the painful transformation of the investment industry's regulatory structure.

After that gruelling experience, the last thing you might expect is that City grandees would be calling for another wholesale redesign of the regulatory system. Yet that is exactly what an increasing number of influential figures say they want.

More surprising still, some want to undo the City's main achievement last time round - keeping the government at arm's length through a system best described as self-regulation within a statutory framework.

Listen to Mr Mick Newmarch, chief executive of Britain's largest life insurer, Prudential Corporation: "The Financial Services Act is an unsatisfactory basis for the adequate protection of savers."

He went on to attack the principle of self-regulation: "The government should now acknowledge," he said, "that the experiment has failed and begin to organise investor protection on a fully statutory basis under direct government control."

Lord Alexander, chairman of National Westminster Bank and perhaps the City's most experienced lawyer, also wants to sweep away the present collection of self-regulatory agencies. A powerful single regulatory body "seems ultimately to be inevitable," he says. "To end the fatigue of regulatory change, perhaps the time has come when we should take this step with one bound."

The regulators themselves join the chorus. "Self-regulation is drinking in the last-chance saloon," says Mr Christopher Sharples, chief executive of the Securities and Futures Association, the self-regulatory body for wholesale financial services firms.

And Mr Andrew Large, chairman of the Securities and Investments Board, the central self-regulatory body, is likely to urge big changes in the system when he completes his current review of the way it works, commissioned by the Treasury in July.

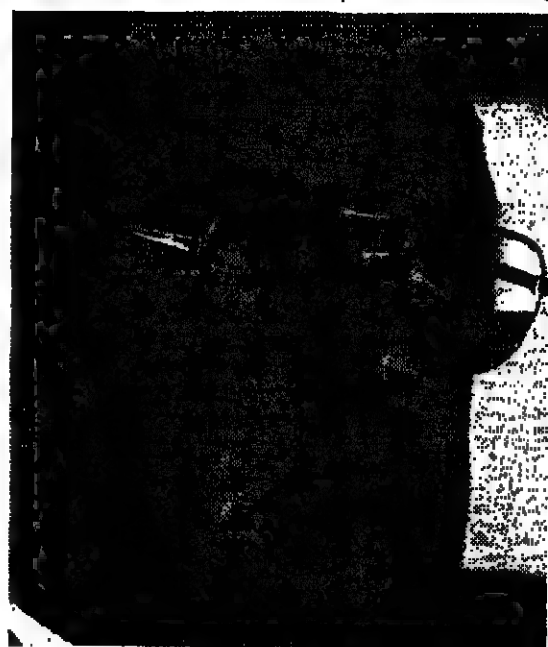
Dissatisfaction with the present system stems from the way in which it tries - and too often fails - to tackle three separate issues. The regulatory structure is supposed to root out fraud; to ensure consumer protection and fair dealing for the millions of retail customers of financial services businesses; and to supervise a range of complex wholesale financial markets.

On all three counts, it is failing: ● **Fraud.** The most spectacular recent failure was the case with which the late Robert Maxwell, using a regulated fund management company which he controlled, was able to walk off with more than £400m of money from pension schemes, threatening the old age of more than 20,000 former employees. The Maxwell case revealed poor performance by Imro, the self-regulatory body that watches over fund managers. More important, it highlighted the fact that the reforms of the mid-1980s had left a big gap: they did not provide a strong legal structure for pension funds, something the Gower report had explicitly called for.

The Maxwell case aside, there have been serious criticisms of the way investigations that may cul-

Financial self-regulation in the UK is facing mounting calls for reform, say
Norma Cohen and Peter Martin

Back to the drawing-board



The government should now acknowledge that the experiment has failed and begin to organise investor protection on a fully statutory basis under direct government control'

Mike Newmarch
Prudential chief executive



A full, single regulatory body 'seems ultimately to be inevitable. To end the fatigue of regulatory change, perhaps the time has come when we should take this step with one bound'

Lord Alexander
NatWest chairman

nate in allegations of fraud are handled. For a suspected fraud involving trading in the shares of a quoted company, for example, investigators from the Stock Exchange, the Securities and Futures Association, the Securities and Investments Board, the City Police Fraud Squad, and the Serious Fraud Office may all be involved, with final decisions on prosecution taken by the head of the SFO and the Director of Public Prosecutions.

The result - as in the Blue Arrow case - is long-drawn-out investigations, a huge number of charges, and cases that drag on for years. The current system of prosecuting suspected wrongdoers, says Lord Alexander, is "slow, expensive and unpredictable... It is unfair both to the public and the accused."

● **Consumer protection.** From the outset this has proved contentious. Prof Gower was determined to bring the marketing of retail investment products, such as insurance, into the supervisory net. Initially, the government planned a self-regulatory body called the Marketing of Investments Board to handle this, but - after worries it would lead to fragmented supervision - it was eventually merged into the SIB.

The debate about standards of consumer protection continues: the Office of Fair Trading, the competition watchdog, has repeatedly asked SIB to revise its disclosure rules for

commission payments on life assurance policies, and may yet urge the chancellor to reject them.

And, while the rules applying to all businesses under the Financial Services Act are broadly equivalent, different SROs enforce them with varying degrees of vigour. For instance, Laituro, who supervises the life insurers, has insisted that its members make refunds to people who have been sold inappropriate personal pensions. Fimbra, the self-regulatory body for independent financial advisers, and SIB have told the firms they directly regulate to adopt new guidelines for the sale of personal pensions, but have not asked them to make refunds for policies mis-sold in the past.

The crisis of the regulatory system has not come to a head over consumer groups' complaints, but over the need to salvage Fimbra. It has been unable to raise enough money from members to regulate its patch effectively or to make its full share of contributions to the Investors Compensation Scheme. SIB's solution, a merger of Fimbra with other self-regulatory bodies to form a new Personal Investments Authority, has proved extremely unpopular with big banks and insurance companies, and has led to the current calls for change.

● **Wholesale markets.** Here, the record of the reforms has been best. The government decided that strong supervision of wholesale markets was necessary to cope with the influx of international firms into London's securities markets as a result of Big Bang, the wave of deregulation going on at the same time as the debate over regulatory reform. Initially, the new regulators' approach - very detailed rulebooks and a strong emphasis on legalism - was resented by the City, because of its costs and complexity. After a change to simpler rulebooks was introduced by Sir David Walker, the second chairman of SIB, some of these complaints have lessened. But there is still a feeling that the system is unnecessarily complex, with too many bodies sharing responsibility, and too few really first-rate people taking part in self-regulation.

These are the arguments mustered by those who push for sweeping regulatory reforms. There is also a healthy amount of commercial self-interest, however, in the call for change. The row over the FIA, which has brought the debate over the future of regulation out into the open, is a good example.

There has been intense wrangling over the size of the FIA's board and, just whom should sit on it. Set at 30 members, it is designed so that neither life insurers, IFAs or public

interest members have a majority.

But that balancing act, as unwieldy as it is, has still not guaranteed the success of the new body. For the life insurers, who have subsidised both the operating costs and ICS contributions of Fimbra members, have said they will not join unless 95 per cent of all the firms in retail financial services join as well.

And that means the banks and building societies who are encroaching on life insurers' territory with increasing confidence and efficiency. The banks, for their part, have chosen to be regulated by the SIB directly, and see no reason why they should join. "Why should we bail out the independent financial advisers who are selling the products of the life insurers?" said one banker involved in the discussions.

Even if the FIA gets off the ground, it may not serve the interests of the investing public. Last week, Ms Julia Leisching, chief policy and administration officer at Laituro announced she would not serve the new FIA because too little thought was being given to improving consumer protection.

Investor protection was the theme stressed in the second reading of the Financial Services Bill by an obscure Conservative backbencher, Mr Anthony Nelson. "Supervisory boards and self-regulating organisations historically have been and remain too practitioner-oriented and cosy," he said. "The principal function of both the designated agency [SIB] and the SROs should not be to provide an easy working machine which is not subjected to criticism. Their principal objective is to protect investors. Their face must always be pointed towards the investor, and they must apply that criterion to every decision."

Mr Nelson, by a happy chance, is now in a position to do something about putting his strongly expressed views into practice. He is the minister at the Treasury responsible for the supervision of the financial system.

He will soon be weighing up Mr Large's review and deciding whether to try to put the whole system back into the melting pot. The issues he will have to face are these:

First, is the current system working well, apart from the problem of supervising independent financial advisers? If that is the only substantial problem, then steps may have to be taken to force a solution, perhaps by withdrawing the right of a financial services firm to choose its own regulator and obliging the banks and insurers to join the FIA. If he decides there is a more widespread problem with the system, he will have to consider how to resolve it. The more sweeping proposals - Mr Newmarch's wish for direct regulation of the insurance industry by the government, for example, or Lord Alexander's call for a single regulator with powers to levy heavy civil penalties on miscreant firms and individuals, in parallel to any criminal proceedings - will certainly require more legislation.

Such a revised act would need to fit with the recently agreed EC Investment Services Directive. It would require a new institutional structure, with fresh efforts to balance the participation of practitioners with the day-to-day efforts of full time regulators.

Mr Nelson and his advisers may well blanch at the thought. But they may have little choice but to contemplate it. With such heavy weight figures in the City coming out so publicly in favour of change, the present system may be dangerously close to the limits of its credibility.

BOOK REVIEW

King of the cat-fight

There are few things that the French consider to be as important as lunch. The staff of Christian Dior ought therefore to have guessed that something was afoot when Bernard Arnault, their new boss, brushed aside a lunch invitation from one of them with a dismissive: "What have we got to talk about?"

Spurning lunch was only the start. In the seven years since he took over Christian Dior, the French fashion house, Arnault has presided over a string of hirings and firings. Marc Bohan learned about his resignation as chief designer in a trade paper. He had worked at Christian Dior for almost three decades only to be "thrown out as brutally as... an incompetent valet", or so he said at the time.

Arnault haunts every page of Hugh Sebag-Montefiore's *Kings On The Catwalk*. The subject of the book is the fight for control of the Louis Vuitton Moët-Hennessy (LVMH) luxury goods group in the late 1980s. Its sub-plot is the apparently relentless rise of Arnault, the provincial property developer who, at 42, is now one of the most powerful players in the international luxury goods industry.

The cast list appears in the opening chapter when the leading actors are introduced: there are a few more

KINGS ON THE CATWALK - THE LOUIS VUITTON AND MOËT-HENNESSY AFFAIR
By Hugh Sebag-Montefiore
Chapman £9.99

fingers and his slightly dreamy expression.

The plot is as follows. Racamier masterminded a merger between the Vuitton businesses and the Moët-Hennessy drinks empire run by Chevalier. They fight for power. Racamier ropes in Arnault, who has made his name in French finance by buying up businesses, including Christian Dior, hoping he will be an ally.

That proved a big mistake. Far from being an ally, Arnault, aided and abetted by his banker, Antoine Bernheim of Lazard Frères, seizes control of LVMH in a series of share raids, boardroom battles and legal attacks. Chevalier resigns. Racamier battles on until April 26 1990, when he loses the final legal fight to Arnault and his wife, Odile, is led sobbing from the offices of the company her great-grandfather had founded.

Kings On The Catwalk is strong on anecdotes. There is a wry account of Chevalier the under-

advisers pouring scorn on the opposition and the wooing of the founding families by the competing camps. Finally, the book offers an exhaustive account of who bought which blocks of shares when, and why.

The book's weakness is that it fails to analyse the long-term consequences of the LVMH conflict, either for French business or for the international luxury goods industry.

The LVMH affair formed part of a general process of consolidation in the luxury goods sector during the 1980s. This has raised the financial stakes in the industry by heralding a new era of expensive advertising campaigns, spiralling fees for supermodels and ambitious product development programmes. As a result the Arnault companies and their competitors are now trapped in a vicious cycle of escalating overheads in an increasingly competitive sector.

Nor does Sebag-Montefiore consider the implications of the LVMH battle for the French business establishment. The fight for LVMH was, after all, only one of a series of corporate skirmishes in which US-style takeover tactics triumphed over the nepotistic traditions of France's family-controlled companies.

It's said that to consistently produce great wine you need a lifetime of experience. Luckily we've had two.



WINE MAKER'S NOTES

Exhibits natural apple, citrus fruit aromas and flavours

INTERNATIONAL COMPANIES AND FINANCE

ABB blames continuing recession for 19% decline

By Ian Rodger in Zurich

ABB Asea Brown Boveri, the Swedish-Swiss engineering group, suffered a 19 per cent slump in pre-tax profit in the third quarter to \$183m, as recessionary conditions persisted in most of its key markets.

Pre-tax profits for the year, expected to be similar to last year's, are now forecast to be "somewhat below" last year's level.

Order intake was up only 10.4 per cent to \$3.9bn in the quarter, compared with an 18 per cent growth rate in the first half.

"In western Europe, there was an unexpected deterioration of demand in recent months for investment goods," the group said. The turmoil in financial markets also provoked customers to delay projects.

The intake for large infrastructure projects, particularly for power plants, remained strong, with Asian and Middle East markets showing good growth.

Earnings in the power plant division were up, but the environmental control segment was hurt by weak demand in northern European construction markets. The transportation division had lower earnings, while others held their own.

Restructuring of European operations was being stepped up in preparation for an increase in cross-border public procurement in Europe following the introduction of the single market next year. The group gave no details, but said eastern Europe would be included in the process.

For the nine months, pre-tax profit was down 11 per cent to \$679m on revenues up 4 per

cent to \$21.09bn. The order backlog on September 30 was \$33bn, 23 per cent higher than a year earlier.

The Kahane family of Vienna, which owns 88 per cent of Jungbunzlauer, the world's leading producer of citric acid, is making an offer to buy all the publicly-held shares of the company at Sch20,000 (\$1,778) per share.

The share, one of 18 continuously traded on the Vienna stock exchange, closed yesterday at Sch16,395.

Jungbunzlauer was floated in 1985 at Sch12,000, but the limited float, together with a lack of transparency, meant it was seldom a popular stock.

Mr Emmerich Wengert, a member of management, said the offer was being made because the company's activities were becoming more international and the directors wanted to have a free hand.

Audi favours Hungary for engine parts plant

By Nicholas Denton in Budapest

AUDI, the executive car division of Germany's Volkswagen group, has chosen Hungary over eastern Germany as the likely location for a large new engine components plant.

Audi's supervisory board yesterday gave approval in principle for an investment of DM320m (\$200m) in Győr in western Hungary to establish the facility. The board said a final decision would be made

after "concrete negotiations" between Audi and Hungarian authorities over the precise site and other conditions.

Audi hopes to begin production of up to 220,000 engine cylinder heads a year starting in mid-1994 with a workforce of 200.

Audi referred to the planned DM320m investment in engine component production as "a first stage". There has been speculation that the company could eventually move to full engine assembly at the site.

Audi said that Hungary won

out against eastern Germany and Austria, the other two competitors to host the plant, because of the "cost advantages".

Mercedes-Benz decided last month to suspend plans for a DM1.5bn truck plant in eastern Germany because of costs and a more cautious assessment of growth potential in the German truck market.

Mr Rudolf Bohn, state secretary at the economics ministry in the eastern German state of Saxony-Anhalt, went further by conceding that lavish subsidies offered to induce Audi to

eastern Germany had not been sufficient to make up for high wage levels.

Contemplation of a new plant outside Germany comes at a sensitive time for Audi, which last week announced job cuts of up to 4,000, or 10 per cent of its workforce.

The reduction in employment is likely to particularly affect the plant at Ingolstadt in Bavaria, where Audi has previously concentrated engine and cylinder head production.

The opening up of eastern

Europe to investment has particularly highlighted German all-in labour costs, which in carmaking are six to 10 times the Hungarian level, for instance.

The decision to invest comes despite a sharp downturn in earnings at VW in the third quarter and a profit warning for the last quarter of the year. On the other hand, VW reported this week that output at Audi rose 13 per cent in the third quarter compared with 9 per cent growth for the whole group.

EAC to sell meat unit share

By Margaret Doherty in Copenhagen

EAST ASIATIC COMPANY (EAC), Denmark's largest trading group, has announced plans to sell 60 per cent of its Plummer meat processing division to a group of Danish companies led by Tulp International.

The disposal is part of an attempt by EAC to raise funds to pull itself out of its present financial difficulties.

The group is also negotiating the sale of its US graphics division, Heidelberg Eastern, to the German company Heidelberg Druckmaschinen, which has interests in the west of the US. EAC said it would concentrate its future graphics business on Asia and Australia

while maintaining investments in Scandinavia and Africa.

The divestments follow the recent appointment of Mr Michael Florin, former finance manager of the A. P. Moller group, as chief executive of the heavily-indebted EAC.

In its half-year report, EAC forecast a loss of DKr425m (\$68m) for 1992. However, analysts now expect this figure to be considerably larger.

The Plummer division involves 10 factories in the UK, Germany and the US with a combined turnover of about DKr4bn. A letter of intent has been issued to Tulp International, which is seeking backing from international investors. It hopes to conclude the sale before Christmas.

Tulp International already has factories in Denmark, Germany and the UK as well as growing exports to the US, and has itself been through an extensive restructuring in the past two years. Its partners in the deal are slaughter companies Danish Crown, Steff-Houberg and Tican.

The merger would create one of the largest forces in the international meat trade.

EAC is also streamlining its shipping division through the sale of a 60 per cent stake in EACBEN, its container service between Europe and the Far East, to American President Lines. EAC's two newest container vessels are being sold to the venture, which is capitalised at \$120m.

UK fund manager chairman resigns

By Norma Cohen, Investments Correspondent

MR DAVID Backhouse, chairman of UK fund managers Henderson Administration, resigned suddenly yesterday, saying regulators had questioned his activities as managing director of a small bank which went into administration two years ago.

"The reasons for my resignation are unconnected with Henderson," he said.

"I was managing director of Authority Bank between August 1986 and April 1990. Regulatory bodies have recently expressed concern with my own role during this period," Mr Backhouse said in a statement issued through a firm of solicitors. While he did not specify which regulators, it is believed to be the Bank of England which had regulatory

authority for the bank.

Mr Backhouse also resigned as a director of Wilan Investment Company. He said that while he intended to "respond fully" to regulators' concerns it would not be in Henderson's best interests to remain its chairman while he did so.

Mr Benjamin Wrey, Henderson's deputy director who is to replace Mr Backhouse, said the firm immediately notified Imro, the self-regulatory body for the fund management industry, of his actions.

Authority Bank went into administration on December 11 1990 with assets over £40m (\$60.4m) invested largely in the UK property market.

The Bank was a subsidiary of Authority Investments, a quoted company also in administration. Henderson had been a major investor in Authority Investments.

COB accuses Ciments Français

By William Dawkins in Paris

A FRESH controversy yesterday broke over Ciments Français, the French cement producer, when the Paris stock market watchdog, the Commission des Opérations de Bourse (COB), accused it of breaching takeover rules.

The COB said it had sent a report to the public prosecutor indicating that Ciments Français had obtained control of more than one-third of Guinot, an Arles-based construction group, without launching a takeover bid as demanded by stock exchange rules.

This is the second scandal to surround the cement group after the disclosure last month

of exceptional losses of FF655m (\$120.3m) on off-balance sheet dealings. As a result, Mr Pierre Conso, its former chairman, was forced to stand down. He bought FF1.4bn of shares off the balance sheet, including FF850m worth of Guinot shares, according to Mr Bernard Laplace, the new Ciments Français chairman.

The losses obliged Paribas, the investment bank which used to control Ciments Français, to knock FF500m off the price at which it was selling a controlling stake in the cement group to Italcementi, the Italian cement company.

Ciments Français declared a 33.9 per cent stake in Guinot

last June, says the COB report, the result of a two-month inquiry. However, the COB believes Ciments Français really controlled more than that through an agreement it signed in 1989 with Prigest, a management company, to buy Guinot shares.

This accord covered 17.9 per cent of Guinot's capital at its most recent renewal date, two months ago. Ciments Français is also alleged to have agreed to buy 30 per cent of Guinot from four institutions between October 1991 and last February.

The COB is conducting a separate inquiry into the accuracy of Ciments Français' accounting information.

'Final' plan for Uni Storebrand

By Karen Fosell in Oslo

THE board appointed by the Norwegian government to administer Uni Storebrand, the country's biggest insurer, yesterday unveiled a "final" proposal for recapitalising the crippled group designed to convert debt to equity and to raise fresh capital.

Uni collapsed in August into the hands of public administrators under the strain of NRkr4bn (\$608m) worth of debt incurred through financing its 28.3 per cent, NRkr4.7bn, non-influential stake in Skandia Forsikrings, Sweden's biggest insurer.

The proposal is comprised of a write-down of Uni's outstanding shares, conversion of debt

to equity and a share issue based on cash payment for subscription. Uni's administration board is hoping to raise about NRkr1bn through the issue.

The board has set a deadline of November 30 for creditors to respond to the recapitalisation proposal.

Uni's biggest creditor is West Deutsche Landesbank with an estimated NRkr1bn in outstanding debt. Statoil, the Norwegian state oil company, has outstanding debt totalling NRkr400m and the country's three biggest banks - Den norske Bank, Christiania Bank and Fokus Bank - all hold Uni debt.

Under the terms of the proposal, creditors with outstanding debt of more than NRkr5m

can convert their debt partly to shares in the company and partly to convertible bonds - which can later be converted to shares - and partly to ordinary long-term bonds.

Creditors with outstanding debt of less than NRkr5m can convert their debt into ordinary long-term bonds which will be bourse-listed.

Uni's nominal share value of NRkr20 a share is to be written down to NRkr1 a share with a subscription price for the new share issue set at NRkr3 a share.

In an earlier proposal which creditors rejected, shares were to be written down to NRkr2 each, while subscription to the share issue was set at NRkr3 a share.

Moody's downgrades DnB senior debt

By Karen Fosell

MOODY'S Investors Service, the US-based rating agency, has lowered the senior debt rating of Den norske Bank, Norway's biggest bank, due to the financial pressures caused by weak third-quarter results.

Moody's downgraded DnB's senior debt, affecting approximately \$1.7bn, to A3 from A2, but confirmed the bank's commercial paper rating at Prime-3. DnB plunged to a nine-month net loss of NRkr2.46bn (\$374m), compared with a NRkr2.33bn profit in

the same period last year. On Monday, the state-backed bank insurance fund, announced a rescue package in which DnB will receive NRkr1.5bn (\$232m) in preference capital and a NRkr50m state guarantee. The fund gave DnB NRkr5.5bn last year.

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Subject to general conditions in the financial markets, the French State, majority shareholder of Rhône-Poulenc, plans to make a global offer of at least 6 million ordinary shares "A" ("the Shares") simultaneously on the French, International and United States markets.

10% of the Shares will be reserved for current and former qualified employees of the Group.

The French State and Rhône-Poulenc respectively also plan to offer to exchange ordinary shares "A" for other existing securities on the following basis:

- 1 existing share for 1 Preferred Investment Certificate (PIC)
- 1 share to be issued for 1 Participating Share Series "A" (PSSA)

Application has been made to list all its ordinary shares "A" on the Paris Bourse and the American Depository Shares representing ordinary shares "A" on the New York Stock Exchange. Application will also be made to have the ordinary shares "A" quoted on SEAQ International in London.

Following these operations:

- Investors will have access to more unified and liquid markets.
- Rhône-Poulenc's financial structure will be simplified and strengthened, thereby facilitating development.

(There can be no assurance that these operations will occur and, if the proposed exchange offers do occur, as to the terms or results thereof)

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NAME CHANGE

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There will be no stamping or exchange of the bonds resulting from the name change, and the Caisse will keep its engagements regarding the payment of the principal and interest of all bonds registered on the Luxembourg Stock Exchange.

The bonds will remain listed on the Luxembourg Stock Exchange under their former denomination followed by the indication of the new one.

CREDIT LYONNAIS

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CREDIT LYONNAIS

EUROPEAN FINANCE & INVESTMENT ITALY

The FT proposes to publish this survey on December 16 1992.

The above survey will be distributed to 160 countries worldwide including Italy.

In Europe 92% of the professional investment community regularly read the FT.

If you want to reach this important audience, please call (in Italy), Elisabetta Tessaro

Studio Biei SpA Via degli Arcimboldi 5 20123 Milan, Italy

Tel: 722511 Fax: 72251251

or Lindsay Sheppard (in London)

Tel: 071-873 3225 Fax: 071-873 3079

Data source: "The Professional Investment Community Worldwide 1991" (MFG Ltd)

FT SURVEYS

NORTHERN ROCK BUILDING SOCIETY

£100,000,000

Floating Rate Notes 1994

In accordance with the provisions of the Notes, notice is hereby given that, for the three month period 24th November, 1992 to 24th February, 1993 the Notes will bear interest at the rate of 7.49219 per cent. per annum.

Coupon No. 3 will therefore be payable on 24th February, 1993 at £1,885.44 per coupon from Notes of £100,000 nominal and £188.54 per coupon from Notes of £10,000 nominal.

S.G. Warburg & Co. Ltd.

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CENTRALE NUCLEAIRE EUROPEENNE A NEUTRONS RAPIDES S.A. - NERSA

GUARANTEED FLOATING RATE NOTES DUE 1996

For the period November 25, 1992 to February 25, 1993 the new rate has been fixed at 9.0141% P.A.

Next payment date: February 25, 1993

Coupon rate: 13

Amount: FRF 285,36 for the denomination of FRF 10,000

FRF 2853.6 for the denomination of FRF 100,000

THE PRINCIPAL PAYING AGENT SOGENAL SOCIETE GENERALE GROUP

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Prices for electricity generated by the power stations of the electricity company in England and Wales.

Prices for electricity generated by the power stations of the electricity company in Scotland and Northern Ireland.

Prices for electricity generated by the power stations of the electricity company in the Channel Islands.

Prices for electricity generated by the power stations of the electricity company in the Isle of Man.

Prices for electricity generated by the power stations of the electricity company in the Republic of Ireland.

Prices for electricity generated by the power stations of the electricity company in the Netherlands.

Prices for electricity generated by the power stations of the electricity company in Belgium.

Prices for electricity generated by the power stations of the electricity company in France.

Prices for electricity generated by the power stations of the electricity company in Germany.

Prices for electricity generated by the power stations of the electricity company in Italy.

Prices for electricity generated by the power stations of the electricity company in Spain.

Prices for electricity generated by the power stations of the electricity company in Greece.

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Prices for electricity generated by the power stations of the electricity company in the Isle of Man.

Prices for electricity generated by

INTERNATIONAL COMPANIES AND CAPITAL MARKETS

Moody's lowers ratings of top Japanese brokers

By Robert Thomson in Tokyo

THE senior ratings of Japan's big four brokers were downgraded yesterday by Moody's Investors Service, the US ratings agency, which suggested their already weak earnings will be put under further pressure by planned financial restructuring.

The four houses, Nomura Securities, Daiwa Securities, Nikko Securities and Yamaichi Securities, had senior debt ratings lowered, with Yamaichi falling from A3 to Baa2, due to Moody's belief that the company is likely to lose market share in coming years.

None of the four brokers made a net profit in the first half to the end of September, though Daiwa broke even, and it, Nomura and Nikko reported small pre-tax profits. Yamaichi, the weakest of the leading brokers, reported a pre-tax loss of ¥19.3bn (\$155.5m), a net loss of ¥15.8bn, as stock turnover and prices continued a fall that began almost three years ago.

Moody's said Nomura would "remain the undisputed leader in the sector", but that even it was heavily dependent on brokerage commissions for revenue, and likely to suffer because of "a secular change in the nature of stock trading activity in Japan."

"Future growth in the securities business, such as underwriting of straight bonds for Japanese companies, are likely to be arenas of tough competition with the entry of banks' securities subsidiaries, thereby

reducing Nomura's market share," Moody's said.

Similar comments were made about the other three houses, which were also said to have "a relatively inflexible cost base". Moody's said the four houses "may be required to help closely related securities companies", as smaller brokers, which have less diversified revenue sources, have been harder hit by the market's collapse.

In announcing the downgrades, Moody's said the four leading companies had "good liquidity and good capital", characteristics absent at some smaller houses, which reported particularly embarrassing losses in the first half and have announced restructuring programmes.

Losses for most houses are likely to be larger for the full year to end-March as they deferred the write-off of mounting losses on their stock portfolios. However, some houses have already responded to criticism that they have failed to cut costs. Yamaichi plans to reduce management staff by 40 per cent — but even deeper cuts are likely in coming months.

Moody's lowered the senior debt rating at Nomura and Nomura Bank International from A1 to Aa2, while Daiwa's rating was lowered from A3 to A1. Nikko's senior rating was

AT&T to fight rivals' telephone network

By Louise Kehoe in San Francisco

AMERICAN Telephone & Telegraph (AT&T) has raised objections to an agreement between MCI Communications and Sprint, a consortium of Canadian telephone service companies, to create the first integrated North American telephone network.

AT&T said it had asked the US Federal Communications Commission to investigate if the agreement, announced in September, violated policy against exclusive arrangements between US and foreign telephone companies.

MCI is the second-largest long-distance telephone service provider in the US, after AT&T. The Sprint consortium includes nine of Canada's telephone companies, including Bell Canada.

AT&T also said yesterday it had notified MCI and Sprint that their proposed use of MCI's "intelligent network" software in Canada could violate AT&T patents.

Sprint is to pay MCI a one-time fee of \$150m for rights to use this software as part of the alliance agreement. The US and Canadian groups also agreed to develop further "intelligent network" services.

AT&T claims, however, that the MCI software violates patents covering technology enabling services such as toll-free numbers and credit verification and those allowing businesses to create private telephone links using public network lines.

The longstanding patent dispute between AT&T and MCI has taken on a new dimension with MCI's agreement with Sprint. "We will not allow MCI to get a free ride on AT&T's \$35m annual investment in research and development," said Mr. Judith A. Maynes, vice-president (law) for AT&T.

"It's particularly disturbing that MCI is trying to use AT&T technology to set up service arrangements with the de facto monopoly carrier in Canada in a way that excludes other US companies from offering intelligent network services to their customers through Sprint," she added.

MCI officials were not immediately available for comment.

Canadian life insurers' rating higher than US

By Bernard Simon in Toronto

CANADA'S life insurers are in better financial shape than their US counterparts, but face a significant competitive threat from the big domestic banks, according to a report by Standard & Poor's, the New York rating agency.

S & P predicted that the Canadian industry "will continue to be well-capitalised, generally profitable and financially strong". Most of the largest underwriters — including Sun Life of Canada, Manufacturers Life, Great-West Life and Canada Life — still carry a Triple A rating on their ability to meet policyholders' claims.

The optimistic assessment is based largely on the fewer number of competitors than the US and the greater market penetration of the leading companies.

S & P estimates that the top five Canadian insurers have an operating leverage of 3.9 times capital, well below the 14.6 times leverage of the leading US companies.

The combined capital base of the five largest Canadian companies was C\$83bn (US\$64bn) at the end of 1991, about one-third the size of their US counterparts. The US economy is about 10 times the size of Canada.

ASARCO, the US mining and metals group, is to make a \$122m after-tax provision to its 1992 results. The group reported net earnings of \$30.4m, or 74 cents a share for the nine months to September.

The provision will include \$57m for the adoption of Financial Accounting Standard Board Statement (FASB) 106 on accounting for post-retirement benefits. Mr Richard Osborne, chairman, said the company had the option of spreading the liability over 20 years, but "rather than burdening future earnings with this charge, we prefer to put it behind us."

There will also be a \$43m addition to the provision for

The jewel in France's industrial portfolio

William Dawkins and Paul Abrahams look at the transformation of Rhône-Poulenc

RHÔNE-POULENC, the French majority state-owned chemicals and pharmaceuticals group, has transformed itself from a rag-bag of chemicals businesses into the envy of the industry.

Six years ago, the French government put a management consultant, Mr Jean-René Fourton, an expert on the pharmaceutical industry, in charge. He was told to shake some strategic sense into the company. Today, it is a star of the government's industrial portfolio and is being readied for partial privatisation before next February.

After some FF100bn (\$7.4bn) worth of acquisitions and FF12bn worth of disposals since 1986, Rhône-Poulenc now generates more than 60 per cent of its operating profits from pharmaceuticals, a far more profitable and less cyclical business than its original métier. The transformation has been so complete analysts believe the healthcare businesses could provide all of group operating profits during this year's fourth quarter.

New arrivals include Rorer, the US pharmaceuticals business. Meanwhile, the Canadian vaccine group and the specialty chemicals businesses, Britain's RTZ Chemicals and GAF of the US.

During the transformation process, Rhône-Poulenc has doubled its turnover to FF123.8bn last year, risen from FF12.7bn to seventh in the world chemical industry rankings, and lifted foreign sales from 70 to 78 per cent of the total.

Now that Rhône-Poulenc and other partially privatised state giants such as Elf Aquitaine in oil have emerged from their shake-ups, the government is starting to cash in on the results. It badly needs to sell shares in such groups at a time when the budget deficit is growing faster than expected.

As a result of the sale, the government was showing confidence in the stock market's "great capacity to appreciate" by giving the go-ahead for the sale of at least 60m Rhône-Poulenc shares, 10.6 per cent of the total.

The international offer for sale will take place before February on a date to depend on stock market conditions, the finance ministry announced earlier, as carried in late editions of yesterday's FT.

Of the total, 2.7m shares will be on offer in France, at least 1m will be offered in the US and 1.7m will be placed on other international markets.

The remaining 600,000 shares, 10 per cent of

presently at 86 per cent. Analysts believe it is unlikely to meet its publicly-stated target of reducing gearing to 50 per cent by the end of 1993.

Mr Fourton's efforts to reduce group debt have been hit by the general decline in prices for chemicals companies. As one analyst explains: "Forecasts for the chemicals industry are deteriorating and decent asset prices are difficult to achieve."

One asset sale Rhône-Poulenc would like to make is its titanium dioxide business. But the group has not found anyone willing to pay the price it wants. To achieve its disposals target of FF30bn this year it needs two substantial sales before the end of December. The polyester, rare earths and alumina businesses are potential candidates.

Meanwhile, the group has not remained immune from the worldwide downturn in the chemical industry. Its agrochemicals business, the world's fourth-largest, has also been hit by poor weather and the reform of the EC's common agricultural policy.

Group profits before tax and after minority interests during the third quarter fell to FF14.1bn from FF17.5m in 1991, mainly due to exchange rate losses, a risk of its internationalisation. Company forecasts for operating profits growth this year have been downgraded from 20 to 10 per cent.

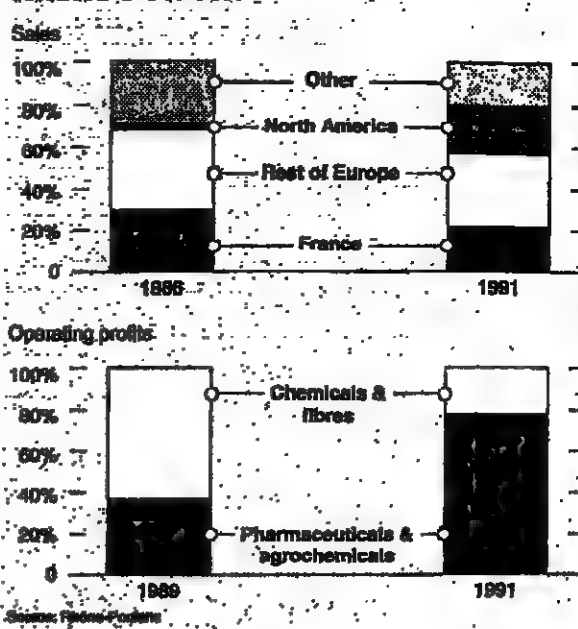
Next year's group results should improve. Although the cyclical chemicals businesses operating profits are likely to

deteriorate, they should be off-set by continuing growth in pharmaceuticals, in spite of an increasingly tight pricing environment in the US and Europe.

The group should be cash-flow neutral this year and positive next year, even without asset sales. Margins should benefit from cost-cutting. Capital expenditure — including environmental spending — is likely to be cut next year. Further job losses are probably in the pipeline.

Rhône-Poulenc's non-voting shares — or preferred investment certificates — have fallen

Rhône-Poulenc



from FF543 at the end of October, when the government sell-off was announced, to FF493.50 yesterday.

In normal circumstances, analysts argue Rhône-Poulenc would be a prime candidate for a Lord Hanson-style break up. Its senior executives admit the combined value of its holdings in Rorer, Roussel-Uclaf, Institut Mérieux are more than Rhône-Poulenc's market capitalisation, effectively giving the chemicals operations a negative net worth.

Analysts believe the relatively modest size of the

total being sold, will be reserved for group employees, at a 10 per cent discount to the offer price.

French commercial banks Société Générale and Banque Indosuez will manage the French share sale, while the US shares will be handled by Morgan Stanley.

As a result of the sale and the announcement of non-voting shareholders, the government's direct voting stake will drop from 77.5 per cent to around 45 per cent.

However, the public sector will still have a majority, thanks to stakes held by Crédit Lyonnais, the state-owned bank, and AGF, a state insurer.

The government has reserved the right to sell more shares if required.

The finance ministry confirmed that, following the sale, the government will offer to exchange Rhône-Poulenc preferred investment certificates and participating shares series A — two kinds of non-voting stock — into ordinary voting shares, at a rate of one for one.

While the Socialist government is committed to keeping major control for the state and state-owned bodies, Rhône-Poulenc is likely to be a prime candidate for a sell-off under a Gaullist government, likely to take power after the legislative elections next March.

Yet, despite its high debts, it does not plan to take advantage of the climate for privatisation to make a rights issue for the time being. Mr Fourton has said he prefers to live with continuing debts rather than risk diluting earnings per share.

Government to delay setting share price

By William Dawkins in Paris

THE French government is awaiting a rise in the depressed Paris stock market in the next few weeks before setting the price for the partial privatisation of Rhône-Poulenc, the state-owned chemicals and pharmaceuticals group.

As a result of the sale and the announcement of non-voting shareholders, the government's direct voting stake will drop from 77.5 per cent to around 45 per cent.

However, the public sector will still have a majority, thanks to stakes held by Crédit Lyonnais, the state-owned bank, and AGF, a state insurer.

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Cost cuts hold Suzuki Motor to 11.5% decline

By Steven Butler in Tokyo

SUZUKI Motor, the Japanese car and motorcycle maker, yesterday reported an 11.5 per cent fall to ¥335bn (\$76m) in parent-company pre-tax profits in the half-year to September.

The results, relatively robust compared with most Japanese vehicle makers, were underpinned by a 2.7 per cent rise in sales to ¥518.5bn. Exports of motorcycles were particularly strong, with sales up by 32.6 per cent to 208,416 units.

Unlike many competitors, Suzuki reduced general administrative and sales costs, from ¥68.5bn to ¥61.8bn. As a result, Suzuki's operating profits rose by 42.4 per cent to ¥13.79bn.

But the pre-tax figure was dragged down by a sharp

deterioration in non-operating costs, following an improvement last year. Non-operating costs were ¥4.49bn, against non-operating income last year of ¥990m.

Sales of motorcycles rose by 14.3 per cent to ¥88.8bn, while car sales climbed by 1.3 per cent to ¥367.4bn.

Although Suzuki's mini-car business was hit by a decline in Japan's mini-car market, with sales off by 6.2 per cent to 235,634 units, sales of small cars with engines under 2,000cc rose by 25.9 per cent to 29,147.

Total unit sales of motorcycles were up by 8.2 per cent to 203,416 units, while car sales were down by 2.3 per cent to 408,057 units.

Net profits fell by 14.3 per cent to ¥4.16m.

Dorbyl down 21% to R92m

By Philip Gawth in Johannesburg

LOSSES in the contracting and trading divisions caused earnings Dorbyl, the engineering and industrial group in South Africa's Rembrandt group, to fall by 21 per cent in the year to September.

Turnover rose marginally to R2,983m (\$697m) from R2,900m, but operating income was 19 per cent lower at R141.1m,

compared with R173.2m. Higher borrowings increased interest charges by 13 per cent, but a lower effective tax rate, mainly due to export incentives, resulted in a reduced tax charge. Attributable earnings fell by 21 per cent to R82.2m from R104.5m.

Mr David Mostert, chief executive, described this performance as "satisfactory" given a "marked decline in activity" in most sectors.

Trust Bank of New Zealand ahead 28%

By Kevin Brown

TRUST Bank, New Zealand's only remaining locally-owned trading bank, yesterday reported a 28 per cent rise in net profits to NZ\$27.1m (US\$14.5m) for the six months to September 30, writes Terry Hall in Wellington.

The directors said they expected profits to be up 20 per cent for the full year. Last year, the bank earned NZ\$24.2m.

The country's other leading banks have been sold overseas — a process that accelerated after deregulation of the country's banking system in 1984.

Mr Graeme Pentecost, managing director, said the result showed the bank was recovering from losses on its commercial book, which marked the last full-year result.

He said the improved performance reflected continuing growth and a rising share of the local market. The bank has been promoting the fact that it is locally owned.

Trust Bank increased its housing book by NZ\$210m to NZ\$2.5bn in the period. Assets climbed NZ\$400m to NZ\$7.7m.

The had debts reserve remained at NZ\$27.3m. Mr Pentecost said the bank's risk-adjusted capital adequacy ratio had strengthened from 9.9 to 10.6 per cent, ahead of the New Zealand Reserve Bank's requirement of 8 per cent.

Illinois Tool launches rival bid for Siddons

By Kevin Brown

ILLINOIS Tool Works, the US engineering group, yesterday emerged as a rival bidder for Siddons Ramsay, the Australian hardware and fasteners group for which BBA, the UK component maker, has offered A\$86m (US\$66.5m).

W.A. Deutscher, an Australian subsidiary of Illinois Tool, said it had offered A\$2 a share for Siddons, valuing the company at A\$94m.

Pacific BBA, an Australian subsidiary of BBA, offered A\$42m in cash and shares worth A\$44m.

Siddons, which has rejected the BBA offer, did not respond to the announcement by Deutscher.

Siddons is seeking an order from the federal court to force Pacific BBA to increase the information in its offer document.

Siddons claims the document does not provide shareholders with sufficient information to make an informed assessment of the true value of the share element of the offer.

Mr Graham Johnston, Deutscher managing director, said that the Illinois Tool offer was subject to 90 per cent acceptance by shareholders and approval by the Foreign

Investment Review Board, which monitors overseas investment.

Mr Johnston said Siddons was a leading customer of Deutscher, while Illinois Tool Works was an importer of Siddons products.

He said Siddons would continue to operate separately if the bid succeeded. Illinois Tool is a multinational manufacturer of engineering components and systems.

The group's head office is in Illinois, but it operates in more than 35 countries and employs about 15,700 people.

It reported net profits of US\$18m in 1991, on revenues of US\$2.5bn.

© Campbell Soup, the US foods group, said the Australian Securities Commission had granted it an extension until December 11 to mail takeover documents to shareholders of Arnotts, the Australian bakery group. Reuter reports from Sydney.

The documents originally had to be in the hands of shareholders yesterday.

Campbell had sought the extension on Monday after it said it had disagreed with the Arnotts board's interpretation of a 1985 heads of agreement between the two companies.

John Fairfax board comes under attack from shareholders

By Kevin Brown in Sydney

THE board of John Fairfax, the Australian newspaper group, was heavily criticised by shareholders at the annual meeting yesterday over plans for share options and housing loans to directors.

Mr Conrad Black, deputy chairman, clashed with Mr Malcolm Turnbull, the Sydney merchant banker who helped organise the acquisition of Fairfax by the Tourang consortium led by Mr Black's UK Daily Telegraph group.

The shareholder unrest followed the withdrawal of proposals for a senior executive share option scheme after criticism by the Australian Stock Exchange and legal action by

Mr Turnbull.

Mr Black said he was "chastened" by the controversy surrounding the scheme, which he said had been caused by "technical errors" in the drafting of the resolution.

However, shareholders also criticised a separate distribution of options to a South African company to secure the appointment of Mr Stephen Mulholland as chief executive and a proposed A\$1m (US\$714,000) interest-free housing loan to Mr Michael Hoy, deputy chief executive.

Employee shareholders said the remuneration packages were "particularly offensive" against a background of cuts in staff numbers and reductions in editorial budgets.

Mr Turnbull, who resigned from Tourang after a series of disputes with Mr Daniel Colson, deputy chairman of the Telegraph group, received prolonged applause after criticising the option schemes.

He said that directors had tried to keep shareholders "in the dark" about the "excessively generous" options relating to the employment of Mr Mulholland, which represented "a very poor reflection on the business acumen of the board."

Mr Black said that he was mystified by the support for Mr Turnbull's attack on the board, which had re-established Fairfax as a profitable company following several years in which it had been "humiliated,

degraded and rent a sinner."

He added that there was nothing "reprehensible or shifty" about the board's treatment of the options issue, and claimed the board's commercial judgment would be borne out by results.

Mr Black also attacked a suggestion by Mr Turnbull that the Australian members of the board had failed to restrain the Canadian and US directors representing the Telegraph group and Hellman and Friedman, the US investment bank.

"Your attempt to discriminate between the Australian and non-Australian directors I find dishonourable and disgusting. For us to be treated in this way, harrassed and discrimi-



Conrad Black: chastened

housing loan to Mr Hoy was heavily defeated on a show of hands, but is likely to be approved in a ballot of shareholders.

The result will be announced tomorrow.

Sir Zeeman Cowen, chairman, said Fairfax had operated at budget levels in the first quarter of the current financial year. The group reported in August that pre-tax profits for the year to June increased by 9.8 per cent to A\$130m.

Fairfax was acquired by the Tourang consortium in December for A\$1.6bn. The group publishes the Sydney Morning Herald, the Australian Financial Review and The Age in Melbourne.

\$100m Maltese debut in syndicated loan markets

By Brian Eollen

MALTA is making its first appearance in the international syndicated loan markets. Enemalta Corporation, the 100 per cent state-owned monopoly which manages the islands' energy requirements, is raising \$100m over seven years in order to complete its new Marsaxlokk power station.

Chemical Bank is co-ordinating a group of banks underwriting the loan, which is guaranteed by the republic. The other underwriters are ABN Amro, Société Générale, Sumitomo Bank and WestLB.

The margin over Libor is 52.5 basis points and front-end fees range downwards from 30 basis points for lead managers at \$10m.

Bankers note that while the basic yield is not over-generous at around 60 basis points, the tax receipts available to lenders to set against their own corporation tax liabilities could double or even treble the return.

The syndicate is expected to have a heavy continental European flavour with a particularly large German contingent. Maltese borrowings are 100 per cent-weighted for capital adequacy purposes, as it is outside the Organisation for Economic Co-operation and Development.

Malta has been cautious on foreign borrowing and its net foreign assets of around \$1.5bn comfortably exceed its total official external debt, which central bank sources put at around \$150m. This does not include lease finance arranged for flag carrier Air Malta.

INTERNATIONAL CAPITAL MARKETS

Poor inflation figures help to depress bond prices

By Sara Webb in London and Patrick Harverson in New York

GERMAN government bonds fell on the combination of poor inflation figures and disappointment that the Bundesbank failed to indicate any willingness to lower interest rates at yesterday's repo operation.

The Bundesbank accepted bids for DM70.5bn at its tender

GOVERNMENT BONDS

for 14-day securities repurchase agreements, allocating funds at 8.75 per cent and above.

The bond market had hoped to see a lower rate at the repo, and was disappointed that the rate remained unchanged. Although the amount allocated represented a net injection of liquidity of DM10.9bn, dealers said this was mainly for technical reasons.

The announcement of worse-than-expected inflation figures for two of the big German states provided further disappointing news for the bond

market. North Rhine-Westphalia reported a 0.5 per cent rise in its consumer price index in the month to mid-November, giving a year-on-year rise of 3.7 per cent. Consumer prices in Baden-Wuerttemberg rose 0.3 per cent in the month to mid-November, up 3.3 per cent year-on-year.

Preliminary November consumer price figures for west Germany are expected to be published later this week or early next week.

The Life fund futures contract fell from its high of \$1.65 to end at \$1.58. Dealers said the yield curve flattened at the longer end, and steepened at the short end.

Elsewhere in Europe, French government bonds ended slightly firmer helped by a rebound in the currency early in the day. The yield on the 8 1/2 per cent bond due 2003 opened at 8.25 per cent and ended at 8.24 per cent.

UK government bonds gave up some of Tuesday's gains as funding worries continued to haunt the gilt market. Dealers expect concern about the government's heavy borrowing requirement to depress prices

FT FIXED INTEREST INDICES									
	Nov 25	Nov 24	Nov 23	Nov 20	Nov 19	Year ago	High *	Low *	
GovtSecs(UK)	93.90	94.08	93.63	93.96	94.05	85.70	95.54	85.11	
Fixed Interest	106.89	106.90	106.50	106.92	106.98	96.47	110.28	97.15	
Baseis 100: Government Securities	151/102%	Fixed Interest	102%						
Nov 1995: Government Securities	127.40	127.40	127.40	127.40	127.40	127.40	127.40	127.40	127.40

COMPANY NEWS: UK

Rothmans Intl flat at £266m

By Richard Gourley

ROTHMANS International, the cigarette and luxury goods company, yesterday reported flat pre-tax profits, held back by lower interest rates on its investments.

Interim pre-tax profits in the six months to September 30 rose from £266m to £266.5m on sales 2 per cent up at £1.2bn. Net investment income fell 35 per cent to £21.6m (£33.1m).

Earnings per share rose to 30.5p (20p) and the interim dividend is increased by 7 per cent to 4p (3.75p).

Lord Swaythling, chairman, said that because so much of the group's profits were made

abroad, it was almost paying out as much as it could in dividends without running into an ACT problem.

At the operating level, Rothmans increased tobacco profits, from £160m to £192m, despite a lower volume of cigarette sales. Sales increased in eastern Europe, particularly to the Commonwealth of Independent States. In the UK sales of Royals King Size 25's were strong.

These increases were offset by lower sales in Australia, because of what Lord Swaythling called "swinging tax increases and a price war."

Sales also fell in Germany, because there were too many manufacturers, and in Indon-

esia and the Philippines, where Lord Swaythling said it was tough to achieve meaningful market share.

The operating profit was after a £9.2m exceptional charge covering rationalisation of the Australian and Philippine operations and stock write-downs of £3.5m in the Philippines and Indonesia.

Luxury products lifted their contribution at the operating level to £21.8m (£20.5m).

Translation of overseas company profits hit the pre-tax result to the tune of £5m.

Lord Swaythling said that the recent devaluation of sterling would benefit the current half.



Lord Swaythling

Sale closer as potential TVS bidder withdraws

By Raymond Snoddy

THE SALE of TVS Entertainment, the south of England company which lost its franchise, to International Family Entertainment came a step closer yesterday when a second potential US bidder decided to withdraw.

Broadway Video, a television production company, had asked for information about TVS while the offer document for the sale to IFE was being produced.

Broadway has now said that it is not interested in making a bid for TVS, whose assets include MTN, the US production company behind such shows as Lou Grant and Hill Street Blues.

TVS said yesterday it had received no other approaches which would lead to an alternative offer.

IFE, the company behind the successful Family Channel in the US, has made a share offer worth about £45.3m, with a cash alternative of some £30m.

Many preference shareholders are still unhappy about the deal and Mr Julian Treger of Restructuring Advisers, who speaks for a number of them said yesterday he believed there would be enough opposition to block the sale.

Mr Treger said he believed the TVS assets should continue to be managed and it was wrong to sell at this depressed stage of the cycle.

Mr James Gatward, former chief executive of TVS, yesterday expressed concern that the most up-to-date information might not be available to shareholders before the December 15 closing date for the offer.

Benson Group

Benson Group has paid £500,000 for certain assets of Prola from the liquidator.

Wassall document attacks Evode debt

By Roland Rudd

WASSALL, the mini-conglomerate which has launched a hostile £94.3m bid for Evode, is expected to publish its offer document later today, highlighting the chemicals and plastic group's net indebtedness.

According to Wassall, Evode's net debt has risen from £6.6m in 1987 to £113m in 1991, which includes £40.7m of convertible preference shares and the £43m (£28.4m) unlisted US redeemable preference shares.

Evode argues that since the UK preference shares do not have to convert until 2001 they should be treated as equity.

However, Mr Christopher Miller, Wassall's chief executive, said holders of

the preference shares would only be willing to lose their 7 per cent coupon and convert into equity if Evode's dividend grew by an annual rate of 18 per cent from 1993.

"Having cut last year's dividend by 44 per cent, I cannot see how Evode could increase their pay-out by 18 per cent a year," said Mr Miller.

Wassall also argues that some of the £70.2m of goodwill relating to Evode's 1989 purchase of Chamberlain Phipps should be written back into its profit and loss account following the recent sale of Chamberlain's shoe business.

Mr Miller said: "If just 10 per cent of the goodwill relating to Chamberlain is written back into Evode's accounts, it will

wipe out the £6.5m which its own broker forecast for Evode's after-tax profits to September 29."

Evode's financial adviser yesterday said some goodwill relating to Chamberlain might be written back into its profit and loss account, but did not want to comment further until publication of the group's results next month.

Mr Miller said: "We will be asking how Evode will be able to fund capital expenditure, meet its redemption obligations, pay back the bank debt and payout preference and ordinary dividends all at the same time."

Evode is likely to take the two weeks allowed under Takeover Panel rules to reply to Wassall's offer document.

Associates help Caledonia to £19.3m

By Roland Rudd

CALEDONIA Investments, in which the Cayzer family holds a 48 per cent stake, increased pre-tax profits by 11 per cent in the half year to September 30 on the back of strong performances from associate companies.

Group profits rose to £19.3m (£17.4m) reflecting the increase in operating profits from trading activities to £8.2m (£1.5m). This included first time contributions from the group's 27.3

per cent stake in Saxo International and 45 per cent stake in Bristow Helicopter Group.

The two companies used to be part of British and Commonwealth Holdings, which Caledonia once effectively controlled before the financial services group collapsed more than two years ago.

Income from investments fell from £7.7m (£9.5m) because there was no longer any contribution from the holding of British and Commonwealth preference shares. The last

instalment was repaid under the bank guarantee arrangements on April 5.

Interest receivable declined to £7m (£7.7m) because of lower UK interest rates. The group has net cash of some £140m.

Earnings per share increased to 14p (12.4p). The interim dividend is 5p (4.8p).

● Sterling Industries, in which Caledonia has a 21 per cent stake, reported pre-tax profits of £1.87m (£1.82m), after an exceptional gain of £388,000,

on increased sales of £18.5m (£16.8m).

Earnings per share improved to 4.37p (3.75p); the interim dividend is maintained at 1.5p.

● Amber Industrial Holdings raised pre-tax profits from £1.2m to £1.47m in the half-year to September 30.

The speciality chemicals company is 75 per cent-owned by Caledonia.

Sales rose 26 per cent to £2.48m. The interim dividend is raised by 1p to 5.5p on earnings per share of 20p (16.8p).

DERIVATIVES

The FT proposes to publish this survey on December 8 1992.

This survey will provide a review of current products and technologies, along with analyses of credit and legal issues, and a sophisticated investor's guide to products and terminology.

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FT SURVEYS

BTR

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ISSUE OF 79,589,101 WARRANTS TO SUBSCRIBE FOR ORDINARY SHARES IN THE COMPANY

The Company has made a free issue of Warrants to existing shareholders in the proportion of one Warrant for every 25 BTR Shares held. Each Warrant entitles the holder to subscribe for one BTR Share of 25p in the Company at a subscription price of 430p (subject to adjustment). The Warrants are in registered form and may be exercised in 1997 during the 30 day periods which commence one day after the date of posting of the Annual Report and Accounts and the interim results of the Company in that year.

The London Stock Exchange has agreed to admit the Warrants to the Official List and such admission will become effective and dealings in the Warrants will commence on 26 November, 1992.

Copies of the Circular to shareholders dated 12 October, 1992 containing, inter alia, details of the Warrants may be obtained during normal business hours up to and including 30 November, 1992 from the Company Announcements Office of the London Stock Exchange, London Stock Exchange Tower, Old Broad Street, London EC2N 1HP and during normal business hours on any weekday (Saturdays excepted) up to and including 10 December, 1992 from:

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London, SW1P 2PL

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26 November, 1992



INTERIM RESULTS FOR THE SIX MONTHS TO 30 SEPTEMBER 1992

- Results confirm further progress
- Continuing gains in quality and service standards
- Quality and efficiency strategy proceeded as planned, achieving cost reductions
- Encouraging expansion of international operations
- Interim dividend increased by 9%

Dennis Grove, Chairman, said:

"Continuing improvements in efficiency and reductions in operating expenses have contributed to a sound overall performance and good results for the first six months."

Benefits in improved standards of service are being achieved through our quality and efficiency strategy for the regulated business, which continues on budget and on time. A recent independent survey of water companies' costs identified North West Water as having the lowest operating costs for both water supplied and wastewater treated.

To meet additional legal obligations, we are required to spend an extra £430 million during the next two years. We are discussing with the Director General of Water Services price levels for those years which would allow us to undertake that work without any further increase in charges beyond that already anticipated while producing further benefits to customers, the environment and employment in the region.

Our process engineering companies are operating satisfactorily in depressed world market conditions and we anticipate improved performance in the second half of the year.

Our international operations expanded with the award of the contract for a water treatment plant in Melbourne and recently with our selection as the preferred tenderer for the construction and operation of the Macarthur water treatment plant in Sydney, Australia. We are through to the final stages of bidding for a large contract in Buenos Aires.

Our firm focus on quality, efficiency and technology continues to bring improvements for customers during a period of economic adversity. I confidently expect a satisfactory outcome for the full year."

GROUP RESULTS

	Six months to 30 September 1992 £m	31 March 1991 £m	Year ended 31 March 1992 £m
Turnover	421.7	372.9	789.1
Operating profit	149.3	126.1	245.7
Net interest	(18.6)	(2.4)	(15.6)
Profit before tax	130.7	123.7	230.1
Tax	(9.6)	(8.1)	(24.0)
Profit after tax attributable to shareholders	121.1	115.6	206.1
Earnings per ordinary share	34.0p	32.5p	57.9p
Dividend per ordinary share	7.13p	6.54p	19.67p

NOTES

1. RESULTS The interim figures for the six months to 30 September 1992, which are unaudited, have been prepared on the basis of the accounting policies set out in the Annual Report and Accounts for the year ended 31 March 1992. The results for the year ended 31 March 1992 are extracted from the published accounts for that period on which the auditors gave an unqualified report and which have been filed with the Registrar of Companies.

Our process engineering companies contributed turnover of £75.8 million and operating profit of £5.9 million.

2. TAX No liability to UK mainstream corporation tax arises. The tax charge comprises the write off of irrecoverable advance corporation tax on the interim dividend, together with overseas tax of £1.1 million.

3. DIVIDEND PAYMENT The dividend of 7.13p will be paid on 26 February 1993 to shareholders on the register on 4 January 1993 and will absorb £25.4 million. The directors have decided to implement the Share Dividend Plan for this dividend. The provisional ex dividend date for the ordinary shares will be 14 December 1992.

4. PRIVATISATION BONUS SHARES Bonus shares to be transferred to eligible shareholders in accordance with the special incentives provisions of the Government's Offer for Sale in 1989 will be included in those shareholders' registered holdings at the record date for entitlement to the dividend.

NORTH WEST WATER GROUP PLC, DAWSON HOUSE, GREAT SANKEY, WARRINGTON, CHESHIRE, WA5 3LW.

COMPANY NEWS: UK

8.8% profits growth achieved as market share improves to 8.9%

Kwik Save advances to £111m

By Guy de Jonquieres,
Consumer Industries Editor

KWIK SAVE, Britain's largest discount grocery group, saw pre-tax profits increase from £101.7m to £110.6m in the year to August 29 while turnover moved ahead from £1.9bn to £2.6bn.

Sir Timothy Harford, chairman, said the company had achieved significant market share gains against a difficult economic background. "The market will continue to be tough this year, but we will continue to make progress."

He said that Mr Graeme Seabrook, chief executive since 1988, would leave in June to become managing director of Dairy Farm International Hold-

ings, the Hong Kong-based company which owns 26 per cent of Kwik Save.

Mr Seabrook will be succeeded by Mr Graeme Bowler, managing director of Franklins, an Australian discount food retailer owned by Dairy Farm.

The 8.8 rise in pre-tax profits was achieved in a 52-week year, though Kwik Save used a 53-week accounting period the previous year. On a comparable basis, the increase was 10.8 per cent.

Operating profits rose by 14.8 per cent from £39.5m to £113.1m but the pre-tax result was after interest payments of £2.4m on borrowings made to finance the acquisition of stores from Gateway. Kwik

Save received £3.2m in interest payments the previous year.

Trading margins fell from 4.7 per cent to 4.2 per cent. Kwik Save said the decline was due entirely to expansion of its drinks and tobacco businesses, which now accounted for 20 per cent of its sales and carried lower margins than grocery retailing.

Underlying volume from like-for-like sales grew by 12 per cent, while new stores contributed growth of 7.4 per cent and acquired stores added 5.1 per cent.

A further 9.3 per cent came from Liquorsave, the discount drink and tobacco business purchased from Argyl. Kwik Save said its market

share rose from 7.8 per cent to 8.9 per cent during the year and that it was now the third largest retailer of branded package groceries after J Sainsbury and Tesco.

Turnover in the current quarter was 15 per cent ahead of last year.

Mr Seabrook expected discount stores to increase their share of the grocery market from about 10 per cent to about 15 per cent in the medium-term.

The final dividend is 11.3p, bringing the total for the year to 18p, an increase of 8.8 per cent, while earnings per share increased by 8.9 per cent to 48.21p (44.25p).
Lex, Page 22
Background, Page 26

Mid Kent feels the pinch at £4.28m

By Matthew Cuntin

MID KENT Holdings, the water supply company, increased pre-tax profits from £4.21m to £4.28m in the half-year to September 30.

Operating profit rose to £3.99m (£3.78m) on turnover 6.6 per cent higher at £15.6m.

Mr Robert Atwood, finance director, said the results reflected the fall in Mid Kent's K number - the rate at which it is allowed to increase prices above the rate of inflation - to 2.5 per cent in 1992-93, against 3 per cent last year.

Mr Atwood said the severity of the drought and the recession in the south-east were key issues in the group's relations with Ofwat, the industry watchdog.

Mid Kent planned at least £15m in capital spending this year, mostly on the enlargement of its treatment plant, meeting quality requirements, opening up new water reserves and a pilot metering scheme.

The limits of a water company's immunity from the recession were amply demonstrated by the group's experience of the past six months.

Water levels were low, and although a hose pipe ban was lifted last month, customers were warned it would be reimposed in the spring. There had been few new connections with the dearth of new house-building, and it faced a mounting bad debt problem, with a programme of 1,000 disconnections under way.

Mr Atwood added that while the group had the organisational framework in place to meet the demands of "the post privatisation regime", further streamlining would be necessary. "Water companies, without exception, have to examine their staff numbers critically."

The interim dividend is 4.78p (4.5p), payable from earnings per share of 19.3p (19.1p).

Pegasus shares fall 42p as chief executive leaves

By Peter Pearce

Shares in Pegasus tumbled 48p to 86p yesterday following news that Mr Jonathan Hubbard-Ford, chief executive, was leaving and that the USM-quoted designer of accounting software and supplier of forms would incur trading losses in the five months to December 31, its new year-end.

This would result in "a small loss from normal trading activities" in the current 17-month period.

However, the company added that at the pre-tax level it would be in the black, thanks to the sale in September of 28 per cent of Stockforms to Delmar Corporation of Minnesota for £1.7m cash.

This would appear in the year-end results as a £1.28m exceptional gain, it said.

In the 12 months to July 31 pre-tax profits declined to \$655,000 (£1.67m).

Mr Derek Moon, non-executive chairman, said that Pegasus had been forced to reassess its short-term strategies and, in the company's words, "the board is taking steps to reduce costs and defer expenditure in line with anticipated launch dates of new products", or "it is readjusting marketing initiatives started by the chief executive" in Mr Moon's.

He said this had thrown up "a disagreement over policy" between Mr Hubbard-Ford, chief executive only since April, and the rest of the board.

Mr Hubbard-Ford will remain as a director for the time being, and until a new chief executive can be found, the remaining executives and the senior managers will run the company.

Cash balances at the end of November amounted to £2.5m.

At July 31 they stood at £2.62m and a year previously £3.27m.

ABI Leisure ahead but dividend cut

Profits of ABI Leisure Group, the caravan manufacturer, improved from £2.07m to £2.31m pre-tax for the year to end-August.

The 11 per cent advance came from turnover £3.8m ahead at £56.2m. However, with difficult trading conditions continuing it was felt prudent to trim the final dividend to 2.19p making a 3.76p (4.7p) total. Earnings per share were little changed at 5.8p (5.7p).

The shares rose 6p to 60p.

North West Water moves ahead 5.7% to £130.1m

By Angus Foster

COST CUTTING and price rises helped North West Water, the Warrington-based water and sewerage company, lift interim profits by 5.7 per cent.

Pre-tax profits increased from £123.7m to £130.1m in the six months to September 30. Mr Bob Thian, chief executive, said full year growth would continue at a similar rate.

"This was a good, safe performance," he said. Turnover increased 13.1 per cent to £421.1m helped by average price rises of 9.3 per cent in the company's "core" regulated business and by acquisitions. Turnover from measured water usage, which covers businesses and new homes, also increased 13.1 per cent, suggesting the company continued to weather recession well.

Operating costs were held back to a 10.7 per cent increase to £261.6m while restructuring costs were similar at £12m (£12.4m).

The company's headcount has fallen by more than 700 people in the last year to just over 5,000, leading to a 10 per cent fall in labour costs.

Interest costs increased sharply from £2.4m to £18.6m as investment programmes and acquisitions pushed net borrowings up from £146m to £289m.

Gearing rose from 17 per cent at the year end to 21.6 per cent and is expected to rise to about 25 per cent this year. Depreciation increased to £36.4m (£31.5m) and capital investment, which last year

Saatchi & Saatchi's Italian chief appointed European deputy

By Richard Gourlay

MR ROBERT LASAGNA, chief executive of Saatchi & Saatchi's Italian operation, is to take up a new post as deputy chairman for Europe.

Mr Lasagna said the post will be one of co-ordinating the advertising group's growing



Bob Thian: full year growth would continue at a similar rate after a 'good, safe performance'

totalled £512m, is expected to be higher this time.

The tax charge increased from £8.1m to £9.6m. North West's tax bill was incurred on irrecoverable ACT and overseas tax.

Among non-core businesses, the process engineering division increased turnover 40 per cent to £75.8m while operating profits were 64 per cent higher at £5.9m. Most of the increase was due to acquisitions made last year which included Wallace & Thian in the US.

Mr Thian said the division faced recession in its markets but remained an important part of group strategy. North West is the only water

and sewerage company to have resisted calls from Ofwat, the water regulator, to limit price increases next year. The company complained it could not afford the price cuts because it has an extra £430m of spending, mainly to improve coastlines and the Mersey estuary, to carry out in the next two years.

Ofwat is expected to rule on the matter in December. Mr Thian said relations between the company and the regulator remained good.

Earnings increased 4.6 per cent to 34p and the interim dividend is raised 9 per cent to 7.13p.

See Lex

Tate sweetened by market growth

By Maggie Urry

MR NEIL Shaw, chairman of Tate & Lyle, said yesterday that the world sugar market was growing at 3 per cent a year, while the starch market was growing at 6 per cent a year. The growth in sugar consumption was equivalent to a new market the size of the UK opening each year.

He said this gave the group plenty of opportunities to grow. During the year to the end of September, it recorded £172m of capital expenditure, up from a normal level of £100m to £115m, while another £61m was invested in buying companies or setting up joint ventures, such as in Hungary

and Slovenia. This included a £9m investment in a venture owned by a consortium of food processors which would look at opportunities in eastern Europe and Russia.

This, a higher dividend, and the expectation of a bounce back in profits, encouraged the stock market to push the share price 12p higher to 389p yesterday despite a fall in pre-tax profits from £230.5m to £189.5m. The previous year's figures were restated for a change in accounting for post-retirement benefits which cost £3.8m in 1990-91 and £4.3m in 1991-92.

Profits were hit by £16.7m of reorganisation and redundancy costs, up from £8m, and a

£7.1m write-off of start-up costs and stock write-downs related to sucralose, the group's new low-calorie sweetener which is awaiting approval from the US authorities.

However, there were non-recurring gains including a £3.8m write back of a provision no longer required, and a £11.7m refund, including interest, of US tax.

At the pre-interest level profits fell from £280.5m to £237.4m. Within that the Canadian sugar division saw profits down to £8.7m (£10.1m), and in the US to £30.9m (£9.3m).

In the UK sugar profits rose to £30.3m (£29.2m), in Portugal to £12.4m (£9.5m) and in Australia to £8.8m (£3.3m). The

group's sugar business in other areas made £1.7m (£2.4m).

In cereal sweeteners and starches, North American profits fell from £96.8m to £85.3m, but in Europe profits were up from £51.1m to £64m. Sugar by-products, such as animal feeds, increased profits from £17.5m to £20.1m.

Other activities such as reinsurance which was hit by Hurricane Andrew, lost £12.8m (loss £9.4m).

Movements in exchange rates cost £3.8m off pre-interest profits. But this is expected to swing the other way in the current year with every 1 cent movement in the sterling/dollar rate worth £600,000 to £700,000 to profits.

Reuters TV born from Visnews

Reuters is changing the name of its Visnews television subsidiary to Reuters Television following its recent purchase of 100 per cent of Visnews shares.

Mr Mark Wood, Reuters' editor-in-chief, said the name change would be phased in by the end of the year. Visnews subsidiaries, Brightstar and Visnews Corporate Video, will retain their present names.

O'Reilly lifts Arcon stake to 23%

By Tim Coone in Dublin

MR TONY O'Reilly, chairman of the Helms food group, has increased his personal stake in Arcon, an Irish exploration company, by 1.4m shares to 13m shares, equivalent to 23 per cent of the ordinary capital. The deal was done through Colombia Investments, Mr O'Reilly's holding company.

Together with parties he is deemed to be acting in concert with, he now controls 39.59 per cent of the company, the maxi-

mum permissible, without being obliged to mount a formal takeover bid.

Arcon, formerly Conroy Petroleum, has discovered a 62m acre/lead ore deposit at Galmoy in Ireland, which, once developed, is anticipated to be one of the lowest-cost zinc mines in the world. Over the past year it has been the subject of a boardroom battle between Mr Richard Conroy, the chairman, and Outokumpu, a 22 per cent shareholder.

Mr O'Reilly was seen as a

white knight by Mr Conroy, when the former first took a 5 per cent stake through a £7.7m share-swap offer for Mr O'Reilly's ailing Atlantic Resources exploration company. Mr Conroy believed Outokumpu was planning a takeover and wanted 100 per cent control of the ore market.

The move cost Mr Conroy his place on the board last February, but he was reinstated a month later when Mr O'Reilly took a further 18.8 per cent.



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11A

RICHEMONT

RESULTS FOR THE SIX MONTHS ENDED 30 SEPTEMBER 1992

The Board of Directors of Compagnie Financière Richemont AG announces the following results for the period ended 30 September 1992.

	Financial Highlights	
	1992	1991
Net Sales Revenue	£ 1,524.3m	£ 1,508.7m + 1.0%
Operating Profit	£ 266.8m	£ 261.2m + 2.1%
Profit before Taxation	£ 279.4m	£ 285.5m - 2.1%
Profit attributable to Unitholders	£ 87.6m	£ 87.1m + 0.6%
Earnings per Unit	£ 15.26	£ 15.17 + 0.6%

Operating profit of £266.8 million was 2.1% higher than in the comparable period last year. This reflected growth in tobacco operating profit of 6.3%, partly offset by a decrease of 4.5% in the operating profit from luxury products. Outside the Group's two core businesses, operating profit was affected by the cost of developing new businesses within associated undertakings.

Earnings per unit reflects the subdivision of Richemont units in the ratio of 10 for 1 which took effect on 6 October 1992.

Richemont is a Swiss company which operates in the fields of tobacco products and luxury goods. Richemont's tobacco interests are held through Rothmans International p.l.c. Its interests in the luxury goods industry are held through its controlling interests in Cartier Monde SA, including Cartier, Piaget and Baume & Mercier, and Dunhill Holdings PLC, including Alfred Dunhill, Montblanc, Karl Lagerfeld and Chloé.

Copies of the interim report may be obtained from:

Compagnie Financière
Richemont AG
Rigistrasse 2
6300 Zug, Switzerland
Telephone: (042) 22 33 22
Telefax: (042) 21 71 38

Richemont International Limited
15 Hill Street
London W1X 7PB
United Kingdom
Telephone: (071) 499 2539
Telefax: (071) 491 0524

فوائد الصل

Coal contraction prompts £6.2m cuts at Senior

By Andrew Baxter

SENIOR ENGINEERING is withdrawing from the mining equipment business and large turnkey power generation projects due to the contraction of the UK coal industry and the associated reduction in coal-fired power generation.

The tubing, boilers and ductwork group said yesterday that discontinuing these operations, along with closure and disposal provisions, would cost £6.2m net of tax, excluding the impact of any original goodwill previously written off.

The decision will cause the loss of 90 jobs in Senior Thermal Engineering's power division, which is being closed, and could affect 350 jobs in the mining equipment businesses, which are being offered up for sale.

But Mr John Bell, group chief executive, said the move was more a "strategic refocusing" than a job-cutting exercise.

"The rest of the group is performing well. We are getting rid of things we can't do anything with, and which could cause us problems in the future."

Senior has made no secret of its wish to quit the mining equipment industry, and at the end of last year had changed the business sector's name to control engineering to emphasise its intention to reduce dependence on coal mining.

The mining equipment businesses up for sale have annual turnover of £14m-£15m and are

currently breaking even, said Mr Bell. They are Senior Davis Derby, which makes electronic equipment used in mining and other hazardous environments; and Senior Conflow, which, along with Senior Conflow USA, makes equipment to control water at very high pressure.

Mr Bell said Senior was already talking to potential purchasers, and envisaged two separate deals.

Senior will retain the one remaining part of its control engineering business, Senior Entex, which makes springs.

The power division, meanwhile, is being closed because of the increasing dominance of the big turnkey contracting business by sizeable companies such as Siemens and Asea Brown Boveri.

Senior has had some success in this business, with large projects such as the £35m power station it built for Slough Estates. But turnover this year of £7m-£8m will be lower than in recent years, and a modest loss is expected.

Mr Bell said Senior was actively looking for expansion in its core businesses, and singled out the recently acquired Flexonics of the US as a business with significant growth opportunities.

On present accounting standards, the £6.2m would be an extraordinary below-the-line item, but Senior plans to present its 1992 accounts in line with the new standards for restructuring businesses and acquisitions which are being introduced next June.

See People

ML passes interim dividend as losses rise

By Paul Heltz, Aerospace Correspondent

ML HOLDINGS, the defence and aerospace group, passed its interim dividend after reporting a £148m pre-tax loss for the six months to September 30, against a £1.31m deficit last time.

Before interest and exceptional items, trading profits amounted to £268,000 (£1,04m). An exceptional provision of £1.06m related to the settlement of a long running legal action connected with a hovercraft supply contract.

Losses per share worked through at 3p (2.8p). An interim dividend of 0.85p was paid in 1991.

Sales totalled £402m, a marginal gain on the previous £401.2m, after adjusting for disposals and inflation.

The company said it had continued to suffer from three fundamental and related prob-

lems: the impact of recession on margins, inadequate contract management and control leading to losses and claims, and a high level of borrowings.

Although the effect of recession on the group's defence and aerospace businesses had been anticipated, it acknowledged that a cost reduction programme had not been implemented early enough nor with sufficient vigour.

To resolve this situation, the company said improved financial controls had been imposed on all subsidiaries.

The company also confirmed it was refocusing around its core defence and aerospace businesses. It planned to shed non-core assets when it could obtain realistic prices for these operations.

The group recently won a contract to supply the US Air Force with up to 113 of its Slingby Freely trainer aircraft worth about \$60m (£33m).

A spartan approach that beats the recession

Guy de Jonquières on the challenge facing Kwik Save to consolidate its recent rapid sales growth

FOR MOST British companies and their shareholders, hopes of any improvement in profits depend heavily on when the recession ends. But the challenge facing Kwik Save is to continue to prosper once better economic times return.

During the past decade, the company has increased annual sales and pre-tax profits fourfold by doggedly pursuing a "no frills" formula of selling branded grocery products at prices 5 to 10 per cent below those charged by the bigger supermarket chains.

Central to its strategy have been tighter cost controls and modest capital investments. While J Sainsbury and Tesco have been building out-of-town superstores at about £25m each, Kwik Save has stuck mainly to smaller, more spartan, high street sites costing no more than £1m a time.

Though the formula has given Kwik Save the highest return on capital in the indus-

try, its margins are barely half those of its larger rivals. However, Mr Graeme Seabrook, Kwik Save's chief executive, has always insisted that the key to rising profits lay not in bigger margins but in rapid sales growth.

The economic downturn and the changing structure of the food retailing industry have played into his hands.

The company claims that its customers are no longer confined to poorer shoppers but include a growing number of more affluent households attracted by Kwik Save's emphasis on the value of its products as much as their absolute price.

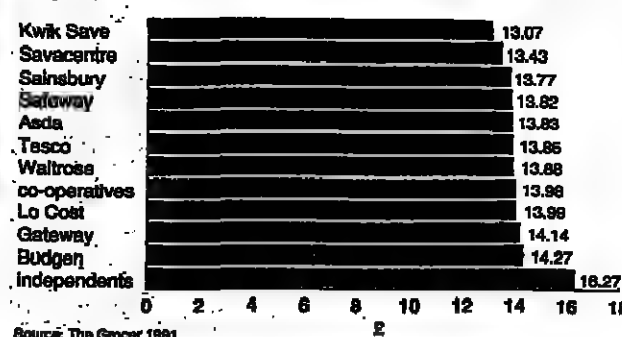
Mr Seabrook says Kwik Save has also benefited from the growing polarisation of the retailing industry, which has increased the pressure on weaker middle-market chains such as Asda, Gateway and the Co-op. During the past two years, Kwik Save's market share has risen from 6.5 per



Graeme Seabrook: customers are not just poorer shoppers

cent to 8.9 per cent, largely at their expense. The question is how successfully Kwik Save will be able to maintain the rapid volume growth essential to its long-term development. Mr Seabrook insists there is unexploited potential, pointing out that Kwik Save's sales per square foot were still only half those of Sainsbury's.

The cost of a 21-item shopping basket



However, the strategy faces challenges from two directions. First, the growth of competing discounters, including Aldi of Germany and Netto of Denmark, which have opened about 100 stores in Britain.

Kwik Save says its newer rivals have made little impact. However, it admits that it has held them at bay by offering extra deep discounts and

introducing cheaper "second-ary" brands in stores which faced direct competition.

The second challenge is to retain the customers it has picked up in the last few years. It is still unclear how far these gains are permanent and stem, as Kwik Save claims, from a lasting consumer attachment to value, or whether they are due to temporary bargain-hunt-

ing induced by the recession. The company's response has been to try to define a distinctive image, which differentiates it clearly from both the discounters and from the bigger supermarket chains.

To counter the threat of discounters such as Aldi, which sell a limited number of items in warehouse surroundings, Kwik Save has cautiously expanded its product range and is investing in improved displays and computerised check-outs. It is also building larger edge-of-town stores, though some of the floor space is let out to other retailers.

To differentiate itself from Sainsbury and Tesco, it has stepped up advertising - particularly posters and illuminated displays - which stress its price advantage and "no frills" approach.

It is a marketing strategy which requires a careful balance. How well it succeeds is unlikely to become clear until well after the recession.

NEWS DIGEST

Merrydown sees sparkle in new cider

MERRYDOWN Wine, the East Sussex-based cider group, has signed a national distribution deal for its new Premium Draught Cider with the Gaymer Group, writes Graham Deller.

Gaymer, the recent management buy-out from Allied-Lyons, will sell, tag and distribute the cider to the UK licensed trade for a minimum of five years.

Mr Richard Purdy, Merrydown chairman, said the new brand "performed extremely well in its test marketing, and we believe it offers exciting national potential."

Chester Waterworks achieves £1.04m

Chester Waterworks Company, the statutory water company which acts as agent for the Welsh Water Authority and the North West Water Authority, reported pre-tax profits of £1.04m for the six months to September 30.

The company has changed its year end, and for the 16-month period ended March 31 profits were £2.45m. Turnover amounted to £2.95m (£6.58m).

Mr Joseph Muirgrave, the chairman, said the results were being published in anticipation of proposed changes in the company's constitution, including re-registration as a plc.

Pre-forma earnings per share were 28p (85p) and the dividend 2.1p, the maximum statutory rate. An interim dividend of 7p is forecast, subject to the removal of the statutory restrictions in the new year.

Applied Holographics £622,000 in the red

Applied Holographics, the USM-quoted maker of hot stamping foils and holograms, reported a pre-tax deficit of £622,383 for the six months to end-September.

This compared with losses of £881,394 last time and was struck on turnover down slightly from £2.48m to £2.57m. Losses per share worked through at 3.1p (4.5p).

City of London PR improves

Profits of City of London PR Group, the USM-quoted investor relations and market research specialists, edged ahead from £281,000 to £293,000 pre-tax for the six months ended September 30.

Turnover of £1.54m compared with £929,000 previously. Operating profits recovered by 33 per cent to £121,000 in spite of absorbing a £38,000 loss incurred by the Paris market research operation.

Earnings rose to 2.75p (2.48p) on gross income ahead from £38,243 to £50,334. Losses per share came out at 1.6p (0.9p).

The net asset value per share declined from 25.2p in March to 21.9p at end-September reflecting, the company said, a varied performance within the smaller company sector and the weakness of the Australian and Canadian currencies. However, the fall in sterling since the period-end had seen the value improve to 24.5p.

Embassy Property cuts loss to £1.45m

A significant reduction in losses in its property development and residential divisions helped Embassy Property Group cut its pre-tax deficit by £948,000 to £1.45m in the six months to September 30.

The divisions were free of the £3.75m provisions carried in 1991-92 against the value of work in progress and investment properties.

Overall sales of the USM-quoted group in the first half came to £5.91m (£6.33m). The input from property development and trading fell to £200,000 (£778,000). But residential development raised its share to £2.38m (£1.38m).

Reduced loss at Waverley Mining

Waverley Mining Finance, the Edinburgh-based investment company, reported a loss of £58,639 before and after tax for the six months to September 30.

The outcome, which compared with losses of £107,267 at the same stage of 1991, came on gross income ahead from £38,243 to £50,334. Losses per share came out at 1.6p (0.9p).

The net asset value per share declined from 25.2p in March to 21.9p at end-September reflecting, the company said, a varied performance within the smaller company sector and the weakness of the Australian and Canadian currencies. However, the fall in sterling since the period-end had seen the value improve to 24.5p.

Dunedin Worldwide net assets edge up

The net asset value of Dunedin Worldwide Investment Trust edged ahead from 395.5p to 399p per share - over the 12 months to October 31.

Net revenue dipped to £3.3m (£3.46m), equivalent to earnings of 9.71p (10.17p) per share. The total dividend is held at 9.5p, via a maintained final of 7.1p.

Harmony Leisure agrees to boardroom changes

By Tim Burt

MOVES TO oust the board of Harmony Leisure, the pubs and restaurants group, appeared close to collapse yesterday after the company agreed to demands by leading shareholders for board changes and an independent review of its loss-making operations.

Queens Moat, the hotel group, and developers Southend Property Holdings, which together control almost 30 per cent of the share capital, have nominated two senior officials to join the board.

Mr Martin Marcus, joint managing director of Queens Moat, and Mr John Main, a director at Southend Property, will become non-executive directors.

Harmony will also allow Gul-

ness Mahon, the merchant bank, to scrutinise its trading performance and future prospects following accumulated losses of £6.9m over the past three years.

Rebel shareholders seeking the removal of Mr Stanley Lever, the managing director, welcomed the changes and said they would no longer press for the appointment of new executive directors, which was due to be considered at an extraordinary meeting today.

Their decision signals a partial victory for the board and Mr Lever, who has been fighting an increasingly bitter struggle for control of the company.

"The dissidents are just marauders involved in a wasted effort," the company said yesterday in its latest salvo against the rebels.

Reduction in bad debts provides boost at Marston

By Philip Rawstone

MARSTON, Thompson & Everard, the Burton-on-Trent brewer, increased interim profits by 44 per cent to £10.1m, helped by a reduction of £2.47m in exceptional charges.

At the same stage last year a pre-tax profit of £7m was achieved after a £2.2m provision for bad debts. This time there was no such charge.

Trading profit for the six months to September 26 rose 5 per cent to £10.4m (£9.89m) on turnover 9 per cent higher at £63.2m (£59.1m).

Interest charges fell from £310,000 to £180,000.

Earnings per share expanded to 7.7p (£5.7p) and the interim dividend is increased to 1.45p (1.34p).

Mr Michael Hurdle, chairman, said the results were

"grounds for cautious optimism." But he added: "The market is a tough one, characterised by reticence on the part of consumers and aggression on the part of competitors."

Overall beer sales volume increased marginally, against a 1 per cent fall in the market. Marketing expenditure was doubled. Pedigree draught and Low C packaged beer gained from reciprocal distribution deals with several national and regional brewers.

Sales through Marston's 871 tenanted pubs fell but there was a 29 per cent increase in both liquor and food sales in the 186 managed houses. Most of the £7m capital expenditure during the six months was on refurbishments.

Net borrowings amounted to £15.5m, 6.9 per cent of shareholders' funds.

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October 1992

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FT SURVEYS

COMMODITIES AND AGRICULTURE

Opec seems set to keep 24.2m b/d output ceiling

By Deborah Hargreaves in Vienna

MINISTERS FROM the Organisation of Petroleum Exporting Countries could move towards maintaining their existing oil production ceiling of 24.2m barrels a day when they meet later today.

The ministers heard reports yesterday that output by Opec's 13 members in October was actually much higher than this ceiling at 25.04m b/d, chiefly because of increases in output by Iran and Kuwait. A return to the September ceiling centres on Iran's willingness to accept a production cut.

Opec figures put Iranian oil production for October at 3.8m b/d - well above its previous output level of 3.4m b/d. Kuwait's new oil minister Mr Ali Ahmad Al-Baghlil has also boosted the emirate's production close to 1.4m b/d - approaching its target of 1.5m b/d by the end of the year.

The producers' club expects demand for its oil to rise to 25.64m b/d in the first quarter of next year with 640,000 b/d of



Mr Ali Ahmad Al-Baghlil has boosted Kuwait's output

this to be met from stocks. A re-imposition of the September ceiling would therefore imply cuts from existing production levels, which some delegates believe would send a message to the market that Opec is ready to support to prices.

However, some producers want deeper cuts in output to be made in an effort to improve price levels. Algeria's

delegation felt Opec's economists were being too cautious in their estimate for the draw on stocks during the first quarter.

"If Opec is willing to avert the risk of a drastic price deterioration in the first quarter, a more normal stock-draw of 900,000 b/d to 1.1m b/d should be enforced on the market," the Algerians told yesterday's meeting.

Algeria's new oil minister, Mr Hacene Mefti, wrote to the president of Opec at the beginning of November urging him to call on other members of the club to exercise production restraint. However, world prices have slipped by about \$2 a barrel since October as members have continued to produce more than their allocated levels.

Ministers broke up into small groups throughout yesterday evening in an effort to massage the figures and draw up a compromise acceptable to all member nations. They will also consider a request by Ecuador later today to leave the organisation.

Russian group wins monster gas contract

By John Lloyd in Moscow

THE RUSSIAN government yesterday confirmed that a multi-billion dollar contract for the development of the world's biggest gas field had gone to a Russian consortium and gave encouragement to another Russian group seeking to develop one of the world's largest copper deposits.

A meeting in the Kremlin presided over by Mr Boris Yeltsin, the Russian president, awarded the contract for the exploitation of an estimated 3 trillion (million million) cubic metres (105 trillion cubic feet) of gas in the Shokhman field in the Barents sea to the Rosneft consortium of 19 Russian companies mainly engaged in defence production.

Another group, known as the Russian Industrial Consortium, attended the same meeting to present its case for the award of a contract, estimated to be worth at least \$1bn, for the development of the Udonk copper deposits in the Chita region in Siberia, thought to contain 15m tonnes of copper. This consortium is led by the giant Uralmash engineering plant.

Mr Yevgeny Velikhov, vice president of the Russian Academy of Sciences and chairman of Rosneft, told the meeting that the Rosneft consortium would provide greater employment in Russia. This has been a key factor in the Russian group's victory over a rival foreign consortium including the US energy company Conoco, Norway's Norsk Hydro and three Finnish companies, Neste, Metra Engineering and Imatra Voima.

The cost of the Shokhman project has been put by the foreign consortium at between \$2.5bn and \$10bn, but by the Rosneft group at \$5bn. The Russian group also claims it would spend \$2.5bn in Russia, with its rivals spending only \$400m; it said it would employ 250,000 people in Russia, compared with only 50,000 by the foreign group.

Mr Yeltsin made clear at yesterday's meeting that the country's industrial policy would tend to favour Russian companies and groups, though they would be encouraged to work with foreign companies and consultants.

No award has yet been made in the case of Udonk as the final date for tenders is January 15 next year. However, the attendance of the Russian Industrial Consortium at yesterday's meeting and the drift of government policy appears to favour it.

Giant CIS aluminium smelter closes

By Kenneth Gooding, Mining Correspondent

TAJIKISTAN'S GIANT Regar aluminium smelter has shut down because of a lack of raw materials, according to industry officials. Last year the smelter produced about 370,000 tonnes of aluminium and exported virtually all of it to the west. In the first half of 1992 it produced about 184,000 tonnes.

Yesterday's news will be welcomed by the western industry which blames a sudden surge in exports from the Commonwealth of Independent States

- to more than 1m tonnes last year - for driving down aluminium prices to their lowest level in real terms. Officials said only the plant manager, Mr Muxtar Sinani, and three other Russians remained at the Regar plant. About half the workforce were Russians or Germans - all key technical people - but they had been driven away by the ethnic disputes which threaten to engulf Tajikistan.

The final blow to the smelter's output was when rail links with Russia were cut, halting the flow of alumina (aluminium oxide), the officials said.

Azerbaijan, previously the smelter's main alumina supplier, stopped shipments some time ago because it was claimed no aluminium was being shipped back in payment.

Observers suggested that the smelter, which uses out-of-date "pre-bake" technology, would have to be converted before it could be brought back into operation. This would take two years but work was unlikely to start before political stability returned to the central Asian state. Hundreds of people have been killed and thousands made homeless by the ethnic

A month ago output at the smelter, about 100 km (60 miles) west of Dushanbe, the capital, was cut to an annual rate of 200,000 tonnes compared with its nominal capacity of 520,000 tonnes, because of a dispute about the ownership which dried up money for spare parts and shut down two of the three anode lines.

Both the Tajik government and Consortium Aluminium, the new organisation that includes most of the former Soviet Union's aluminium operations, claim ownership of the smelter, said to provide most of Tajikistan's income.

Rubber prices stretch growers' patience

Kieran Cooke on producer pressure for stronger market support

Life is changing on the Malaysian rubber estates. Trees are being chopped down and the land is being planted with the more profitable oil palm; plantations near towns are being sold for real estate development. Where there were once forests of rubber trees there are now golf courses, and rubber tappers have found new jobs as caddies.

The country's rubber production is expected to decline in 1992 - for the fourth year in succession - by 2.6 per cent to 1.22m tonnes.

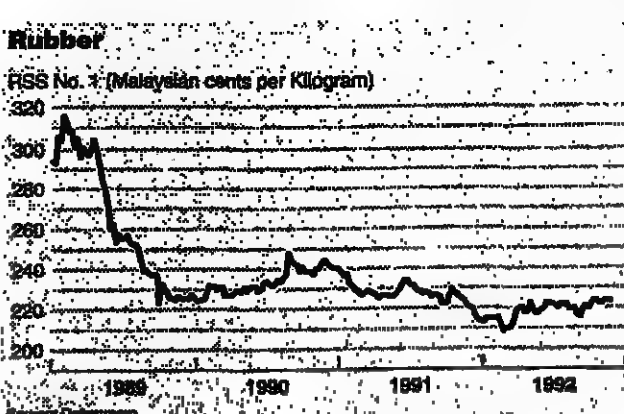
The estates, though highly efficient producers, are turning away from rubber and now account for less than 30 per cent of Malaysia's total output. Thousands of smallholders have become the mainstay of the country's production.

Malaysia, for many years the world's premier rubber producer, has dropped in output terms behind both Thailand and Indonesia, which between them now account for more than 70 per cent of world natural rubber production.

One reason for Malaysian rubber's decline is the country's fast economic growth in the past five years. Rubber is a labour intensive crop and the country is now experiencing acute labour shortages in many areas.

But declining prices are the most important factor. Over the past five years prices of natural rubber have gone down by about a third. Leading producing and consuming countries are now gathering in Kuala Lumpur, the Malaysian capital, for what is seen as a crucial meeting to decide whether or not to work out new pricing arrangements under a revamped International Natural Rubber Agreement.

Mr Lim Keng Yik, Malaysia's primary industries minister, said Mr Lim and others also accuse consumers of refusing to recognise the need for changes in the rubber marketing system. "The only thing we want to see now is a decision by importing countries that a successor agreement with consumers is needed."



1970s; Iura II expires at the end of 1993.

After countless earlier meetings, however, there seems little common ground between the two sides.

The basic aim of Iura has been to offer on one hand fair prices to producers and on the other security of supply to consumers. A central figure in this policy is the buffer stock manager, empowered to buy and sell stocks when prices reach certain levels.

Consumers say Iura has generally worked well and see no need for a new agreement (under existing rules Iura II can be extended for an extra two years). "The question of whether there is a need for a new agreement or to extend the present one is premature," said a US official last week. "The record has shown that Iura II is one of the most successful commodity agreements in place."

Producing countries angrily reject such views. They have warned that unless progress towards the negotiation of a new pact can be achieved by next March, Iura may collapse and they could be forced into introducing their own pricing mechanisms.

The only thing we want to see now is a decision by importing countries that a successor agreement with consumers is needed.

economic provision is useful," says Mr Ahmad Farouk, chairman of the Malaysian Rubber Research and Development Board and one of the producers' main negotiators at the meeting. "We are willing to wait till March and we know what to do if they don't agree by then."

Differences between supply and demand have had a serious impact on pricing. Although the world rubber surplus is forecast to fall to 150,000 tonnes this year from 180,000 tonnes in 1991, demand is still weak in many key recession-hit markets. There has also been a dramatic plunge in demand in recent years in eastern Europe and the former Soviet Union. Meanwhile some China signatories, like India, China and Vietnam, are raising production.

"One cannot run away from the fact that it is the overall supply and demand situation which determines the health of the rubber market," says Mr Lim Keng Yik, Malaysia's primary industries minister. But Mr Lim and others also accuse consumers of refusing to recognise the need for changes in the rubber marketing system.

Over the past 15 years the rubber market has become

more concentrated. Where before there were a multitude of buyers now five large tyre manufacturers consume more than 50 per cent of global natural rubber production; where once there were legions of rubber traders, now there are very few.

So the big consumers can exert considerable pressure on the market. At present more than 70 per cent of the world natural rubber trade is carried out through direct, private deals. Producers want a more transparent, open trading system, with a central rubber exchange based in the producing region.

For their part the consumers say that the producing countries have failed to agree among themselves on an appropriate marketing system or to make any real efforts to improve quality in line with requested price increases.

Self interest might eventually bring about some compromises. Both sides agree that in the long term the prospects for natural rubber are good.

Millions of farmers still depend on rubber for their livelihoods and the commodity, particularly in the lower-cost countries like Indonesia and Thailand, will not simply be abandoned as a cash crop. Producer countries are also gaining more marketing clout in future years the countries of Asia are likely to become the biggest rubber consumers as well as producers.

For all their financial power the big consumers need security of supply. Iura has guaranteed that it has also simplified the buying process. Mr Hoyt Wells, Goodyear's chief operating officer, says that if the agreement is abandoned his company will have to negotiate separate contracts with 25 or 27 different countries and "50 million" farmers.

"All we would have is a lot of paperwork and no rubber," says Mr Wells.

EC potato plan 'unacceptable'

By David Blackwell

PROPOSALS FOR a lightweight European Community regime on potatoes that emerged from Brussels yesterday call into question the future of the UK's Potato Marketing Board.

The proposals, which were yesterday termed "unacceptable" by the PMB and the National Farmers' Union, will be discussed tomorrow in Brussels by Cope-Cogeca, which represents both agricultural unions and co-operatives in Europe. The plans could come before EC farm ministers at their next meeting on December 14, although some observers think the volume of business will delay consideration of the potato regime.

The commission is proposing an Ecu 1.5m regime for potatoes in order to harmonise the different mechanisms applied in member states in the run-up to the Single European Market. It aims to encourage a free market and to establish a common approach to traded with countries outside the EC.

The PMB at present controls the supply side of the UK market by setting a target area for potatoes and distributing quotas to its registered growers. It said yesterday that it would continue to lobby hard to maintain the system, which "we consider protects not only farmers, but consumers and the industry as well".

The Agriculture Bill at present passing through parliament gives ministers the power to let the potato marketing scheme, but not necessarily to close the PMB.

The NFU said the lightweight proposals made no reference to "our desire to see member states being able to take national measures when required. There is no reason why not if the measures are in line with EC competition law and do not distort EC trade".

The agriculture ministry said yesterday it had not seen the detailed proposals, which would be subject to a lot more consultation before they were finally adopted.

The Agriculture Bill at present passing through parliament gives ministers the power to let the potato marketing scheme, but not necessarily to close the PMB.

Wales has over 10m sheep and Mr Evans said that Welsh lamb deserved its quality premium. Lamb exports, especially to France, Spain and Italy, were rising satisfactorily and had gone up by a third in the past two months alone. This was before French farmers had threatened to dent the trade. A blockade against British imports this weekend is threatened as part of their opposition to the agreement on farm products just concluded between the European Commission and the US on farm products.

Much of the emphasis yesterday was naturally on lamb as

event at the Royal Welsh Showground in Builth Wells, was primarily aimed at shops and restaurants. It will be followed by a drive to bring the merits of Welsh food before the big supermarket buyers. Seimur has already committed itself to buying almost 21m worth of lamb and Mr Peter Budd, chief executive of the company, is working hard to work chains such as Asda, Tesco and Sainsbury to stock Welsh products.

Much of the emphasis yesterday was naturally on lamb as

Wales has over 10m sheep and Mr Evans said that Welsh lamb deserved its quality premium. Lamb exports, especially to France, Spain and Italy, were rising satisfactorily and had gone up by a third in the past two months alone. This was before French farmers had threatened to dent the trade. A blockade against British imports this weekend is threatened as part of their opposition to the agreement on farm products just concluded between the European Commission and the US on farm products.

WORLD COMMODITIES PRICES

MARKET REPORT

Zinc and Nickel were the strongest markets at the London Metal Exchange yesterday, and their firmness helped to steady other metals. Traders said that ZINC had been underpinned recently by trade buying, which emerged again today, taking the three months delivery position above \$1,080 a tonne and touching off short-covering and stop-loss buying orders. At the close the three months price was quoted at \$1,089.50 a tonne, up \$24.75 on the day. Chinese buying was cited as the main factor lifting NICKEL prices, which rose for the sixth

successive trading day. The three months position closed at \$5,515 a tonne, up 38 on the day and \$200 from last week's 5-year low. At the London Futures and Options Exchange COFFEE prices continued this week's retraction, with the January position ending \$5 lower at \$944 a tonne. Dealers said talks on a new pact to support prices at the International Coffee Organisation continued to be monitored, although progress, as expected, was slow.

Compiled from Reuters

London Markets

METAL MARKETS	
Copper (3m)	177.00-177.25
Aluminium (3m)	177.00-177.25
Lead (3m)	177.00-177.25
Gold (1000g)	177.00-177.25
Platinum (100g)	177.00-177.25
Palladium (100g)	177.00-177.25
UPE index	177.00-177.25
Turnover 1975 (1981)	177.00-177.25
GRAINS - London F&O	
Wheat (3m)	177.00-177.25
Barley (3m)	177.00-177.25
Maize (3m)	177.00-177.25
Turnover 1975 (1981)	177.00-177.25
CATTLE (live weight)	
Heifer (3m)	177.00-177.25
Steer (3m)	177.00-177.25
Turnover 1975 (1981)	177.00-177.25
PORK (live weight)	
Pig (3m)	177.00-177.25
Turnover 1975 (1981)	177.00-177.25
SHEEP (live weight)	
Wool (3m)	177.00-177.25
Turnover 1975 (1981)	177.00-177.25
WHEAT (live weight)	
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BARLEY (live weight)	
Barley (3m)	177.00-177.25
Turnover 1975 (1981)	177.00-177.25
MAIZE (live weight)	
Maize (3m)	177.00-177.25
Turnover 1975 (1981)	177.00-177.25

At sales in Australia this week, prices have continued to move into higher ground. The market indicator has moved more slowly, but advances have been recorded daily, with 55 cents a kg reached yesterday. Wool sold strongly at higher prices in New Zealand and South Africa last week, and a Bradford sale of British wool, the British sale is important in the combing industry as well as trading as merchant wool, and starting devaluation made prices competitive on a world basis, but market improvement has only just been evident but trade assessments are cautious.

COGGA - London F&O

Cash	Previous	High/Low
Dec 711	711	713 703
Mar 728	728	730 727
Jun 748	748	750 745
Sep 768	768	770 763
Dec 777	777	779 773
Mar 788	788	790 783
Jun 808	808	810 803
Sep 828	828	830 823
Dec 848	848	850 843

Turnover 7282 (438) lots of 10 tonnes

100 Indicator prices (5000 per tonne). Daily price for Nov 24 776.5 (782.0) 10 day average for Nov 25 785.4 (788.0)

COFFEE - London F&O

Cash	Previous	High/Low
Nov 814	814	816 812
Jan 824	824	826 820
Mar 834	834	836 830
May 844	844	846 840
Jul 854	854	856 850
Sep 864	864	866 860
Nov 874	874	876 870
Jan 884	884	886 880

Turnover 1837 (290) lots of 5 tonnes

100 Indicator prices (US cents per pound) for Nov 24 776.5 (782.0) 10 day average for Nov 25 785.4 (788.0)

POYATON - London F&O

Cash	Previous	High/Low
Nov 814	814	816 812
Jan 824	824	826 820
Mar 834	834	836 830
May 844	844	846 840
Jul 854	854	856 850
Sep 864	864	866 860
Nov 874	874	876 870
Jan 884	884	886 880

Turnover 224 (358)

SOYABEANS - London F&O

Cash	Previous	High/Low
Nov 140	140	142 138
Jan 150	150	152 146
Mar 160	160	162 154
May 170	170	172 162
Jul 180	180	182 172
Sep 190	190	192 180
Nov 200	200	202 190
Jan 210	210	212 200

Turnover 1231 (1897) lots of 100 tonnes

WHEAT - London F&O

Cash	Previous	High/Low
Dec 177.00	177.00	177.50 176.50
Mar 179.00	179.00	179.50 178.50
Jun 181.00	181.00	181.50 180.50
Sep 183.00	183.00	183.50 182.50
Dec 185.00	185.00	185.50 184.50
Mar 187.00	187.00	187.50 186.50
Jun 189.00	189.00	189.50 188.50
Sep 191.00	191.00	191.50 190.50
Dec 193.00	193.00	193.50 192.50

Turnover 1231 (1897) lots of 100 tonnes

WHEAT - London F&O

Cash	Previous	High/Low
Dec 177.00	177.00	177.50 176.50
Mar 179.00	179.00	179.50 178.50
Jun 181.00	181.00	181.50 180.50
Sep 183.00	183.00	183.50 182.50
Dec 185.00	185.00	185.50 184.50
Mar 187.00	187.00	187.50 186.50
Jun 189.00	189.00	189.50 188.50
Sep 191.00	191.00	191.50 190.50
Dec 193.00	193.00	193.50 192.50

Turnover 1231 (1897) lots of 100 tonnes

LONDON METAL EXCHANGE

LOW	
708	Aluminium, 99.9% purity
727	Cash 1181-2
742	3 months 1203.4
766	Copper, Grade A (£ per tonne)
773	Cash 1408-7
786	3 months 1431-1.5
818	Lead (£ per tonne)
880	Cash 305-8
	3 months 315.4
tonnes, Daily	Nickel (\$ per tonne)
day average	Cash \$510-20
	3 months 508-0

FT-SE Actuaries Share Indices THE UK SERIES

from a stock market trading viewpoint. Retail business on Tuesday was worth \$1.2bn, one-

Tuesday was worth £1.2bn, sustaining the significantly improved business levels seen since mid-September. The London-based securities industry regards £1bn as the minimum daily turnover level required for profitable trading in equities, and the prolonged run of improved retail volume has lifted some of the gloom.

However, underlying confidence in the UK stock market appeared to remain firm. The improved data on the US economy disclosed this week has buttressed support for expected moves to manipulate global

First Dealings: Nov 15	Nov 30	Dec 14
Option Expirations: Nov 28	Dec 10	Dec 26
Last Dealings: Nov 27	Dec 11	Dec 31
Market Day: Dec	Dec 21	Jan 11

Note: Some dealings may take place from 15.30hrs less business days earlier.

A statement by Fisons that it had agreed to sell its US and Canadian Consumer Health businesses to Ciba-Geigy for about \$140m (£92.7m), well above expectations, came too

plans to slow production of several Boeing lines excluded from the Boeing 737. Shares in Smiths Industries, a supplier of 737 parts, gained 3 to 31½p with sentiment boosted by talk that new aircraft orders may lead to more orders for Smiths.

A first half loss of £1.65m at M.L. Holdings sent the shares sliding 6 to 15p.

MARKET REPORTERS:
Peter John, Joel Kibazo,
Christopher Price,
Nave Thompson.

Other market statistics, Page 2.

BRITISH FUNDS					
Name	Price £	+ or -	1988	high	low
Billion* (£1000 up in Price Tens)					
Invest 3 1/2 pc 1993	100 1/2	+	100 1/2	97 1/2	95 1/2
10pc 1993	101 1/2	+	101 1/2	99 1/2	97 1/2
12 1/2 pc 1993	102 1/2	+	102 1/2	100 1/2	98 1/2
Swing 6pc 1993	99 1/2	-	99 1/2	97 1/2	95 1/2

[illegible]

uses 13 1/2 pc 1997-02	229 1/2	- 1/2	129 1/2	109 1/2
sch 10 1/2 pc 1997	111 1/2	- 1/2	112 1/2	108 1/2
uses 6 1/2 pc 1997-02	106	- 1/2	107 1/2	103 1/2
sch 6 1/2 pc 1997	20 1/2	- 1/2	20 1/2	19 1/2

Two to Fifteen Years

uses 15-20 pc 1997-02	200 1/2	- 1/2	199 1/2	198 1/2
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sch 18pc 1987	329 1/2	121 1/2	117 1/2
sch 9 1/2 pc 1986	300 1/2	111 1/2	97 1/2
sch 7 1/4 pc 1986	26 1/2	27 1/2	06 1/2
sch 6 1/4 pc 1985-88	87 1/2	90 1/2	06 1/2
sch 5 1/2 pc 1984	135 1/2	127 1/2	123 1/2
sch 12pc 1986	119 1/2	121 1/2	107 1/2
sch 9 1/2 pc 1988-89	70 1/2	111 1/2	97 1/2
sch 12 1/4 pc 1986	128 1/2	128 1/2	108 1/2
sch 10 1/2 pc 1986	170 1/2	118 1/2	101 1/2

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Merely	Open	9.00	10.00	11.00	12.00	13.00	14.00	15.00	16.00	High/day	Low/day
T-SE 100	2727.3	2724.7	2725.4	2728.7	2724.2	2729.7	2727.3	2719.8	2709.5	2728.0	2706.8
T-SE Mid 250	2620.2	2619.5	2620.1	2620.2	2618.5	2618.0	2616.2	2615.2	2611.3	2621.0	2610.9
T-SE 350	1318.1	1317.0	1317.3	1317.5	1318.7	1316.4	1315.4	1314.7	1302.3	1318.4	1308.9

	Yes	No	Ref	Vote
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INVESTMENT TRUSTS - Cont.

Notes	Price	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594
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FT MANAGED FUNDS SERVICE[illegible]

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Easier day in the ERM

STRAINS in the European Exchange Rate Mechanism eased yesterday, as the French franc rallied against the D-Mark and overnight rates in Ireland came down to substantially lower levels, writes *James Bille*.

However, dealers continued to question the future of the fixed exchange rate system, amidst growing convictions that the Irish punt will have to be devalued this weekend.

The relaxation in tensions was best reflected by the French franc's performance. Dealers had expected Tuesday's plunge through FF3.40 to the D-Mark to be continued yesterday, but the franc rose to a close of FF3.388 from a previous FF3.402.

Overnight rates in Ireland also came down to around 30 per cent having been at 75 per cent the previous day, although this level is hardly comfortable for the incumbent Irish government.

After two days of acute tension in Europe, several factors combined yesterday to strengthen European currencies against the D-Mark.

Although the Bundesbank left the lower rate at which it deals in its money market unchanged at 8.75 per cent, the

central bank added more liquidity than expected in its weekly repo. There was profit taking after the French franc's 2% centime fall in the few days of trading. The approach of the Thanksgiving Day holiday in the US was widely cited as a reason for less market activity.

How was yesterday's lull in tensions interpreted? The most pessimistic view was that a new storm could brew soon. One dealer said that nobody should forget how September's run on the Italian lira was preceded by days on which the Bank of Italy was cutting rates and confidently selling its currency.

However, according to Mr Steve Hannah, head of research at IBI International in London, the volume of selling of French francs in the September crisis was five times what the market has seen this week. And the seasonal timing of these strains leads dealers to think that, at worst, another

crisis can be postponed till the New Year.

As one analyst put it: "Foreign exchange traders never hold open positions for long as the end of a year approaches. And for less reason if it is a year in which they have made vast profits."

Dealers believe that a devaluation of the Irish punt is still possible this weekend. According to Mr Mark Brett, an economist at BZW in London, the Irish punt should not, by rights, be a candidate for devaluation because of the economy's intrinsic strength.

But sterling's devaluation in September has made the country's exporters uncompetitive compared to its biggest trading partner. Mr Brett also points out that the currency remained below its ERM floor against the Belgian franc of BF4.085 to the punt yesterday.

"Once a currency is in that position, only a flash of blinding light can save it," he said.

FINANCIAL FUTURES AND OPTIONS

LIFTED LIFTED FUTURES OPTIONS			
Symbol	Contract	Settlement	Settlement
Dec	1.00	1.00	1.00
Jan	1.00	1.00	1.00
Feb	1.00	1.00	1.00
Mar	1.00	1.00	1.00
Apr	1.00	1.00	1.00
May	1.00	1.00	1.00
Jun	1.00	1.00	1.00
Jul	1.00	1.00	1.00
Aug	1.00	1.00	1.00
Sep	1.00	1.00	1.00
Oct	1.00	1.00	1.00
Nov	1.00	1.00	1.00
Dec	1.00	1.00	1.00

LIFTED LIFTED FUTURES OPTIONS			
Symbol	Contract	Settlement	Settlement
Dec	1.00	1.00	1.00
Jan	1.00	1.00	1.00
Feb	1.00	1.00	1.00
Mar	1.00	1.00	1.00
Apr	1.00	1.00	1.00
May	1.00	1.00	1.00
Jun	1.00	1.00	1.00
Jul	1.00	1.00	1.00
Aug	1.00	1.00	1.00
Sep	1.00	1.00	1.00
Oct	1.00	1.00	1.00
Nov	1.00	1.00	1.00
Dec	1.00	1.00	1.00

LIFTED LIFTED FUTURES OPTIONS			
Symbol	Contract	Settlement	Settlement
Dec	1.00	1.00	1.00
Jan	1.00	1.00	1.00
Feb	1.00	1.00	1.00
Mar	1.00	1.00	1.00
Apr	1.00	1.00	1.00
May	1.00	1.00	1.00
Jun	1.00	1.00	1.00
Jul	1.00	1.00	1.00
Aug	1.00	1.00	1.00
Sep	1.00	1.00	1.00
Oct	1.00	1.00	1.00
Nov	1.00	1.00	1.00
Dec	1.00	1.00	1.00

LIFTED LIFTED FUTURES OPTIONS			
Symbol	Contract	Settlement	Settlement
Dec	1.00	1.00	1.00
Jan	1.00	1.00	1.00
Feb	1.00	1.00	1.00
Mar	1.00	1.00	1.00
Apr	1.00	1.00	1.00
May	1.00	1.00	1.00
Jun	1.00	1.00	1.00
Jul	1.00	1.00	1.00
Aug	1.00	1.00	1.00
Sep	1.00	1.00	1.00
Oct	1.00	1.00	1.00
Nov	1.00	1.00	1.00
Dec	1.00	1.00	1.00

LIFTED LIFTED FUTURES OPTIONS			
Symbol	Contract	Settlement	Settlement
Dec	1.00	1.00	1.00
Jan	1.00	1.00	1.00
Feb	1.00	1.00	1.00
Mar	1.00	1.00	1.00
Apr	1.00	1.00	1.00
May	1.00	1.00	1.00
Jun	1.00	1.00	1.00
Jul	1.00	1.00	1.00
Aug	1.00	1.00	1.00
Sep	1.00	1.00	1.00
Oct	1.00	1.00	1.00
Nov	1.00	1.00	1.00
Dec	1.00	1.00	1.00

LIFTED LIFTED FUTURES OPTIONS			
Symbol	Contract	Settlement	Settlement
Dec	1.00	1.00	1.00
Jan	1.00	1.00	1.00
Feb	1.00	1.00	1.00
Mar	1.00	1.00	1.00
Apr	1.00	1.00	1.00
May	1.00	1.00	1.00
Jun	1.00	1.00	1.00
Jul	1.00	1.00	1.00
Aug	1.00	1.00	1.00
Sep	1.00	1.00	1.00
Oct	1.00	1.00	1.00
Nov	1.00	1.00	1.00
Dec	1.00	1.00	1.00

LIFTED LIFTED FUTURES OPTIONS			
Symbol	Contract	Settlement	Settlement
Dec	1.00	1.00	1.00
Jan	1.00	1.00	1.00
Feb	1.00	1.00	1.00
Mar	1.00	1.00	1.00
Apr	1.00	1.00	1.00
May	1.00	1.00	1.00
Jun	1.00	1.00	1.00
Jul	1.00	1.00	1.00
Aug	1.00	1.00	1.00
Sep	1.00	1.00	1.00
Oct	1.00	1.00	1.00
Nov	1.00	1.00	1.00
Dec	1.00	1.00	1.00

LIFTED LIFTED FUTURES OPTIONS			
Symbol	Contract	Settlement	Settlement
Dec	1.00	1.00	1.00
Jan	1.00	1.00	1.00
Feb	1.00	1.00	1.00
Mar	1.00	1.00	1.00
Apr	1.00	1.00	1.00
May	1.00	1.00	1.00
Jun	1.00	1.00	1.00
Jul	1.00	1.00	1.00
Aug	1.00	1.00	1.00
Sep	1.00	1.00	1.00
Oct	1.00	1.00	1.00
Nov	1.00	1.00	1.00
Dec	1.00	1.00	1.00

LIFTED LIFTED FUTURES OPTIONS			
Symbol	Contract	Settlement	Settlement
Dec	1.00	1.00	1.00
Jan	1.00	1.00	1.00
Feb	1.00	1.00	1.00
Mar	1.00	1.00	1.00
Apr	1.00	1.00	1.00
May	1.00	1.00	1.00
Jun	1.00	1.00	1.00
Jul	1.00	1.00	1.00
Aug	1.00	1.00	1.00
Sep	1.00	1.00	1.00
Oct	1.00	1.00	1.00
Nov	1.00	1.00	1.00
Dec	1.00	1.00	1.00

LIFTED LIFTED FUTURES OPTIONS			
Symbol	Contract	Settlement	Settlement
Dec	1.00	1.00	1.00
Jan	1.00	1.00	1.00
Feb	1.00	1.00	1.00
Mar	1.00	1.00	1.00
Apr	1.00	1.00	1.00
May	1.00	1.00	1.00
Jun	1.00	1.00	1.00
Jul	1.00	1.00	1.00
Aug	1.00	1.00	1.00
Sep	1.00	1.00	1.00
Oct	1.00	1.00	1.00
Nov	1.00	1.00	1.00
Dec	1.00	1.00	1.00

LIFTED LIFTED FUTURES OPTIONS			
Symbol	Contract	Settlement	Settlement
Dec	1.00	1.00	1.00
Jan	1.00	1.00	1.00
Feb	1.00	1.00	1.00
Mar	1.00	1.00	1.00
Apr	1.00	1.00	1.00
May	1.00	1.00	1.00
Jun	1.00	1.00	1.00
Jul	1.00	1.00	1.00
Aug	1.00	1.00	1.00
Sep	1.00	1.00	1.00
Oct	1.00	1.00	1.00
Nov	1.00	1.00	1.00
Dec	1.00	1.00	1.00

LIFTED LIFTED FUTURES OPTIONS			
Symbol	Contract	Settlement	Settlement
Dec	1.00	1.00	1.00
Jan	1.00	1.00	1.00
Feb	1.00	1.00	1.00
Mar	1.00	1.00	1.00
Apr	1.00	1.00	1.00
May	1.00	1.00	1.00
Jun	1.00	1.00	1.00
Jul	1.00	1.00	1.00
Aug	1.00	1.00	1.00
Sep	1.00	1.00	1.00
Oct	1.00	1.00	1.00
Nov	1.00	1.00	1.00
Dec	1.00	1.00	1.00

LIFTED LIFTED FUTURES OPTIONS			
Symbol	Contract	Settlement	Settlement
Dec	1.00	1.00	1.00
Jan	1.00	1.00	1.00
Feb	1.00	1.00	1.00
Mar	1.00	1.00	1.00
Apr	1.00	1.00	1.00
May	1.00	1.00	1.00
Jun	1.00	1.00	1.00
Jul	1.00	1.00	1.00
Aug	1.00	1.00	1.00
Sep	1.00	1.00	1.00
Oct	1.00	1.00	1.00
Nov	1.00	1.00	1.00
Dec	1.00	1.00	1.00

LIFTED LIFTED FUTURES OPTIONS			
Symbol	Contract	Settlement	Settlement
Dec	1.00	1.00	1.00
Jan	1.00	1.00	1.00
Feb	1.00	1.00	1.00
Mar	1.00	1.00	1.00
Apr	1.00	1.00	1.00
May	1.00	1.00	1.00
Jun	1.00	1.00	1.00
Jul	1.00	1.00	1.00
Aug	1.00	1.00	1.00
Sep	1.00	1.00	1.00
Oct	1.00	1.00	1.00
Nov	1.00	1.00	1.00
Dec	1.00	1.00	1.00

LIFTED LIFTED FUTURES OPTIONS			
Symbol	Contract	Settlement	Settlement
Dec	1.00	1.00	1.00
Jan	1.00	1.00	1.00
Feb	1.00	1.00	1.00
Mar	1.00	1.00	1.00
Apr	1.00	1.00	1.00
May	1.00	1.00	1.00
Jun	1.00	1.00	1.00
Jul	1.00	1.00	1.00
Aug	1.00	1.00	1.00
Sep	1.00	1.00	1.00
Oct	1.00	1.00	1.00
Nov	1.00	1.00	1.00
Dec	1.00	1.00	1.00

LIFTED LIFTED FUTURES OPTIONS			
Symbol	Contract	Settlement	Settlement
Dec	1.00	1.00	1.00
Jan	1.00	1.00	1.00
Feb	1.00	1.00	1.00
Mar	1.00	1.00	1.00
Apr	1.00	1.00	1.00
May	1.00	1.00	1.00
Jun	1.00	1.00	1.00
Jul	1.00	1.00	1.00
Aug	1.00	1.00	1.00
Sep	1.00	1.00	1.00
Oct	1.00	1.00	1.00
Nov	1.00	1.00	1.00
Dec	1.00	1.00	1.00

LIFTED LIFTED FUTURES OPTIONS			
Symbol	Contract	Settlement	Settlement
Dec	1.00	1.00	1.00
Jan	1.00	1.00	1.00
Feb	1.00	1.00	1.00
Mar	1.00	1.00	1.00
Apr	1.00	1.00	1.00
May	1.00	1.00	1.00
Jun	1.00	1.00	1.00
Jul	1.00	1.00	1.00
Aug	1.00	1.00	1.00
Sep	1.00	1.00	1.00
Oct	1.00	1.00	1.00
Nov	1.00	1.00	1.00
Dec	1.00	1.00	1.00

LIFTED LIFTED FUTURES OPTIONS			
Symbol	Contract	Settlement	Settlement
Dec	1.00	1.00	1.00
Jan	1.00	1.00	1.00
Feb	1.00	1.00	1.00
Mar	1.00	1.00	1.00
Apr	1.00	1.00	1.00
May	1.00	1.00	1.00
Jun	1.		

WORLD STOCK MARKETS

AUSTRIA			FRANCE (continued)			GERMANY (continued)			NETHERLANDS (continued)			SWEDEN (continued)		
November 25	Stk	+ or -	November 25	Stk	+ or -	November 25	Stk	+ or -	November 25	Stk	+ or -	November 25	Stk	+ or -
Austrian Airlines	1,690	+1	Comp General S	168.70	+5.90	Dresdner Bank	330.50	+2.50	DAF	5.90	+5.50	Proxenia A	190	+1
Creditanstalt f. B.	432	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Dorische Pk	135.50	+1.00	Proxenia B	100	+2
Erste Bank	1,349	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia C	100	+2
EVN	175	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia D	100	+2
Industrielle	15.00	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia E	100	+2
Perimeter Zement	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia F	100	+2
Rechtsanwalt	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia G	100	+2
Rechtsanwalt	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia H	100	+2
Rechtsanwalt	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia I	100	+2
Rechtsanwalt	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia J	100	+2
Rechtsanwalt	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia K	100	+2
Rechtsanwalt	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia L	100	+2
Rechtsanwalt	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia M	100	+2
Rechtsanwalt	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia N	100	+2
Rechtsanwalt	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia O	100	+2
Rechtsanwalt	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia P	100	+2
Rechtsanwalt	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia Q	100	+2
Rechtsanwalt	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia R	100	+2
Rechtsanwalt	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia S	100	+2
Rechtsanwalt	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia T	100	+2
Rechtsanwalt	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia U	100	+2
Rechtsanwalt	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia V	100	+2
Rechtsanwalt	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia W	100	+2
Rechtsanwalt	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia X	100	+2
Rechtsanwalt	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia Y	100	+2
Rechtsanwalt	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia Z	100	+2
Rechtsanwalt	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia		

BELGIUM/LUXEMBOURG			FRANCE (continued)			GERMANY (continued)			NETHERLANDS (continued)			SWEDEN (continued)		
November 25	Stk	+ or -	November 25	Stk	+ or -	November 25	Stk	+ or -	November 25	Stk	+ or -	November 25	Stk	+ or -
AG Group	2,240	+1	Comp General S	168.70	+5.90	Dresdner Bank	330.50	+2.50	DAF	5.90	+5.50	Proxenia A	190	+1
Ademco	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Dorische Pk	135.50	+1.00	Proxenia B	100	+2
Albani	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia C	100	+2
Alcatel	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia D	100	+2
Alcatel	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia E	100	+2
Alcatel	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia F	100	+2
Alcatel	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia G	100	+2
Alcatel	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia H	100	+2
Alcatel	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia I	100	+2
Alcatel	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia J	100	+2
Alcatel	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia K	100	+2
Alcatel	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia L	100	+2
Alcatel	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia M	100	+2
Alcatel	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia N	100	+2
Alcatel	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia O	100	+2
Alcatel	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia P	100	+2
Alcatel	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia Q	100	+2
Alcatel	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia R	100	+2
Alcatel	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia S	100	+2
Alcatel	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia T	100	+2
Alcatel	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia U	100	+2
Alcatel	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia V	100	+2
Alcatel	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia W	100	+2
Alcatel	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia X	100	+2
Alcatel	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia Y	100	+2
Alcatel	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia Z	100	+2
Alcatel	1,000	+1	Comp General S	168.70	+5.90	Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia		

GERMANY (continued)			NETHERLANDS (continued)			SWEDEN (continued)		
November 25	Stk	+ or -	November 25	Stk	+ or -	November 25	Stk	+ or -
Dresdner Bank	330.50	+2.50	DAF	5.90	+5.50	Proxenia A	190	+1
Genbank	180.00	+1.00	Dorische Pk	135.50	+1.00	Proxenia B	100	+2
Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia C	100	+2
Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia D	100	+2
Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia E	100	+2
Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia F	100	+2
Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia G	100	+2
Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia H	100	+2
Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia I	100	+2
Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia J	100	+2
Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia K	100	+2
Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia L	100	+2
Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia M	100	+2
Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia N	100	+2
Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia O	100	+2
Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia P	100	+2
Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia Q	100	+2
Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia R	100	+2
Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia S	100	+2
Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia T	100	+2
Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia U	100	+2
Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia V	100	+2
Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia W	100	+2
Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia X	100	+2
Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia Y	100	+2
Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia Z	100	+2
Genbank	180.00	+1.00	Genbank	135.50	+1.00	Proxenia		

NETHERLANDS (continued)			SWEDEN (continued)		
November 25	Stk	+ or -	November 25	Stk	+ or -
DAF	5.90	+5.50	Proxenia A	190	+1
Dorische Pk	135.50	+1.00	Proxenia B	100	+2
Genbank	135.50	+1.00	Proxenia C	100	+2
Genbank	135.50	+1.00	Proxenia D	100	+2
Genbank	135.50	+1.00	Proxenia E	100	+2
Genbank	135.50	+1.00	Proxenia F	100	+2
Genbank	135.50	+1.00	Proxenia G	100	+2
Genbank	135.50	+1.00	Proxenia H	100	+2
Genbank	135.50	+1.00	Proxenia I	100	+2
Genbank	135.50	+1.00	Proxenia J	100	+2
Genbank	135.50	+1.00	Proxenia K	100	+2
Genbank	135.50	+1.00	Proxenia L	100	+2
Genbank	135.50	+1.00	Proxenia M	100	+2
Genbank	135.50	+1.00	Proxenia N	100	+2
Genbank	135.50	+1.00	Proxenia O	100	+2
Genbank	135.50	+1.00	Proxenia P	100	+2
Genbank	135.50	+1.00	Proxenia Q	100	+2
Genbank	135.50	+1.00	Proxenia R	100	+2
Genbank	135.50	+1.00	Proxenia S	100	+2
Genbank	135.50	+1.00	Proxenia T	100	+2
Genbank	135.50	+1.00	Proxenia U	100	+2
Genbank	135.50	+1.00	Proxenia V	100	+2
Genbank	135.50	+1.00	Proxenia W	100	+2
Genbank	135.50	+1.00	Proxenia X	100	+2
Genbank	135.50	+1.00	Proxenia Y	100	+2
Genbank	135.50	+1.00	Proxenia Z	100	+2
Genbank	135.50	+1.00	Proxenia		

SWEDEN (continued)		
November 25	Stk	+ or -
Proxenia A	190	+1
Proxenia B	100	+2
Proxenia C	100	+2
Proxenia D	100	+2
Proxenia E	100	+2
Proxenia F	100	+2
Proxenia G	100	+2
Proxenia H	100	+2
Proxenia I	100	+2
Proxenia J	100	+2
Proxenia K	100	+2
Proxenia L	100	+2
Proxenia M	100	+2
Proxenia N	100	+2
Proxenia O	100	+2
Proxenia P	100	+2
Proxenia Q	100	+2
Proxenia R	100	+2
Proxenia S	100	+2
Proxenia T	100	+2
Proxenia U	100	+2
Proxenia V	100	+2
Proxenia W	100	+2
Proxenia X	100	+2
Proxenia Y	100	+2
Proxenia Z	100	+2
Proxenia		

CANADA

Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng
TORONTO																	
3:15 pm November 25																	
Outlines in cents unless marked \$																	
9000 Abell Pl	912 1/2	13 1/2	15 1/2	14 1/2	+	7000 Capital Corp	57	16	60	58	+	5000 Laurent Bk	818	19	19	19	0
9000 Agincourt	90 1/2	8 1/2	9 1/2	9 1/2	0	5000 Corvel Corp	52	21 1/2	21 1/2	21 1/2	0	3000 Brierley	300	9 1/2	9 1/2	9 1/2	0
19000 Air Cds	200	270	270	270	0	5000 Coscan/Bar	370	375	375	375	0	19400 Lamer Mtr	30	9 1/2	9 1/2	9 1/2	0
23000 Alberta En	210	16 1/2	16 1/2	16 1/2	0	10000 Gremic A	220	210	210	210	0	10000 Loblaw	81 1/4	17 1/4	17 1/4	17 1/4	0
2100 Althea Gas	54	14	14	14	0	2000 Denton A	38	27	27	27	0	34000 Macdonald	513	4 1/2	4 1/2	4 1/2	0
3000 Alton	20 1/2	1 1/2	1 1/2	1 1/2	0	10000 Denton B	35 1/2	5 1/2	5 1/2	5 1/2	0	30700 Magna Mtl	51 1/4	19 1/4	19 1/4	19 1/4	0
40000 Am Barr	314 1/2	24 1/2	24 1/2	24 1/2	0	10000 Denton Tel	35 1/2	5 1/2	5 1/2	5 1/2	0	4100 Map L Frn	313 1/2	13 1/2	13 1/2	13 1/2	0
15000 Asco Ctl	8 1/2	1 1/2	1 1/2	1 1/2	0	14000 Dupont A	240	20 1/2	20 1/2	20 1/2	0	4100 Mark Res	470	450	470	470	0
						14000 Dupont B	250	20 1/2	20 1/2	20 1/2	0	2100 MDS Bldg	510	16 1/2	16 1/2	16 1/2	0
						28000 Eloy Mtl	58 1/2	48 1/2	48 1/2	48 1/2	0	2100 MDS Bldg	510	16 1/2	16 1/2	16 1/2	0
						11000 Empco Ltd	81	11	11	11	0	4000 Microvix	516	18 1/2	18 1/2	18 1/2	0
						2500 Emsco Bldg	517	17 1/4	17 1/4	17 1/4	0	7000 Shilberg	210	200	207	207	0
						1000 FPI Ltd	328	328	328	328	0	44000 Shaw Corp	216	19 1/2	19 1/2	19 1/2	0
						14000 Gaudin A	517	7 1/2	7 1/2	7 1/2	0	44000 Shaw Corp	216	19 1/2	19 1/2	19 1/2	0
						700 Felt Mkt A	810	10	10	10	0	30000 Tel Bldg Can	58 1/2	8 1/2	8 1/2	8 1/2	0
						11000 Felt Mkt B	320 1/2	20 1/2	20 1/2	20 1/2	0	10000 Macdonald	513	4 1/2	4 1/2	4 1/2	0
						11000 Felt Mkt C	320 1/2	20 1/2	20 1/2	20 1/2	0	30000 Tel Bldg Can	58 1/2	8 1/2	8 1/2	8 1/2	0
						11000 Felt Mkt D	320 1/2	20 1/2	20	20	0	10000 Macdonald	513	4 1/2	4 1/2	4 1/2	0
						29400 Gaudin A	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin B	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin C	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin D	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin E	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin F	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin G	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin H	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin I	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin J	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin K	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin L	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin M	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin N	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin O	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin P	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin Q	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin R	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin S	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin T	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin U	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin V	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin W	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin X	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin Y	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin Z	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin AA	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin AB	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin AC	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin AD	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin AE	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin AF	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin AG	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin AH	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin AI	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin AJ	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin AK	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin AL	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin AM	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin AN	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin AO	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin AP	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin AQ	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin AR	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin AS	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin AT	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin AU	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin AV	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin AW	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin AX	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin AY	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin AZ	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin BA	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin BB	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin BC	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin BD	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin BE	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin BF	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin BG	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin BH	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin BI	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2	17 1/2	17 1/2	17 1/2	0
						29400 Gaudin BJ	518	16 1/2	16 1/2	16 1/2	0	60000 Noranda	317 1/2				

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FINANCIAL TIMES
LONDON PARIS FRANKFURT NEW YORK TOKYO

NOTES - Prices on this page are quoted on the individual exchange and are mostly last traded prices. Unavailable. # Dealings suspended. Ex dividend. xc Ex scrip issue. xr rights. xa Ex all

3:30 pm November 25

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	592</
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NASDAQ NATIONAL MARKET[illegible]

Hot Inds	0.40	18	37	25	22½	22½	Common S	0.61	87	30	62	62½	74
Homebank	60	147	17½	7	7½	7½	Outlook Y	0.80	16	201	10½	9½	10½
Harvesting	30	72	8½	8½	8½	8½	Overhaul	1.64	14	82	31½	31½	31½

[illegible]

	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2
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ISC Conn	0210007	19	19	-	Kentucky	0.11	8	59	110	10%	RPM Inc	0.772	22	463	25%	25%	25%
Debborg	0.12 22	5	16	16	16	16	16	16	16	16	FIN Fin	0.20	14	174	10%	10%	10%
Int Gen v	0.13 18	100	70	65	69	69	69	69	69	69	Ryan Fwy	27	4330	11%	11%	11%	11%
Quesada	131 2248	2%	2%	2%	2%	2%	2%	2%	2%	2%							
Quintana	7 296	1%	1%	1%	1%	1%	1%	1%	1%	1%							

[illegible]

Dutchess	0.68	71	18	21%	20%	+%	Louis A.	29	480	4-2	-1+	-1+		
Del Cosy		1812146	38%	36%	36%	+%	Jay Pethie	450	75	94	9	9		
Camp City	1.72	10	185	0%+	4%	+1+	Land Farm	0.12	23	340	87	81%	81%	
Devoncon	0.30	21	49	10%	0%	9-	Lynn Ranch	25	1617	070	194	194	+1+	
DF West	0.20	14	788	0%1%	3%	31%	Lancaster	0.68	16	777	34	33%	33%	
Soc expn							Bur							
Sci res							Scm Cpt	0.48	14	1528	424	41%	42	+1+
Stor							Stone Bld	26	1434	2812	234	234	234	+1+
							Hedfield	1.20	50	x100	31%	30%	31	+1+

AMERICA

Second-liners reach another record high

Wall Street

US share prices continued to build on recent gains in the wake of more economic good news, with secondary stocks setting a new record high for the second consecutive day, writes Patrick Harverson in New York.

By 1 pm the Dow Jones Industrial Average was up 18.65 at 3,267.35. Although the Dow is still more than 150 points short of its all-time peak, the Nasdaq composite rose 1.15 to 647.09, another record for the index. The broadly based Standard & Poor's 500 climbed 1.40 to 326.99, and the American composite index put on a 1.40 at 329.53. Turnover on the NYSE was 131m shares by 1 pm, once again remarkably heavy for what is normally one of the quietest weeks of the year. The market is closed today for Thanksgiving. Advances led declines by 947 to 708.

Stocks surged on Tuesday on unexpectedly good economic news, which prompted hopes that the economic recovery, having been disappointingly weak for more than a year, is finally picking up. Yesterday's statistics on the economy did nothing to dispel that notion.

The most bullish news came from the Commerce Department, which reported that the Gross Domestic Product - the best measure of economic growth - rose by 3.9 per cent in the third quarter of this year, and not by 3.7 per cent as originally estimated last month. The figures surprised analysts, who had been expecting only a modest upward revision of the GDP number.

The day's other good news included a big 9.1 per cent increase in October existing home sales, and the 13,000 drop in the number of people claiming state unemployment insurance during the second week of this month. This combined with traditional pre-Thanksgiving Day buying, and share

prices advanced across all fronts.

Among individual stocks, blue-chips and cyclical continued to benefit from strong demand. International Paper climbed \$1 to \$63.4, General Electric added \$1 to \$83.3, IBM firmed \$1 to \$85.4, and Westinghouse, which has fluctuated up and down recently following the announcement of a major restructuring, rose \$1 to \$12.4, aided by a ratings upgrade from the brokerage house, PaineWebber.

Berlitz International soared \$3 to \$31 on news of an amended merger pact with Futaba Publishing of Japan, which has reduced the cash consideration to stockholders from \$31.82 a share to \$18.50. Cap Stores fell \$1 to \$36.4 in turnover of 1.3m shares after the brokerage house, Goldman Sachs, removed the stock from its recommended list.

Fedders dropped \$1 to \$5.4 in busy trading after the equipment manufacturing company announced a fourth-quarter loss of 97 cents a share, larger than the 76 cents a share loss recorded a year ago.

The toymaker, Mattel, rose \$1 to \$26.4 on good news about the sales of its highly popular Barbie doll.

Canada

TORONTO stocks were slightly firmer at 1 pm, as the TSX 300 Composite index added 1.87 to 3,280.82 in volume of 18.23m shares. Investors continued to focus on Tuesday's sharp rise in Canadian prime rates.

Among active stocks, PWA Corp was 14 cents lower at C\$9.01.

SOUTH AFRICA

OFFSHORE demand for gold shares sent the gold index up by 25 to 798 despite a lacklustre bullion price and a firmer financial rand. The all-share index added 15 to 3,073, while the industrial index dropped 21 to 4,056.

EUROPE

Devaluation keeps attention on Nordic bourses

NORDIC bourses continued to attract attention following Sweden's currency devaluation and on hopes that Norway would follow suit, writes Our Markets Staff.

STOCKHOLM resumed its upward trend after Tuesday's brief pause as lower credit market yields gave extra impetus to the market. Export-oriented heavy engineering groups, Astra and Ericsson were all in demand. The Affarsvarlden general index rose 24.7 or 2.9 per cent to 866.0 in brisk turnover of SKr1.37bn after SKr916m.

Ericsson B shares jumped SKr9 to 181 in heavy turnover of SKr226m and Astra A advanced by SKr23 to SKr726. OSLO climbed 2.3 per cent on continued devaluation speculation, the all-share index closing 8.04 higher at 354.72 in moderate turnover of NKr389m.

Industrial and shipping companies, which would benefit most from a weaker crown, boosted their exports, made biggest gains and Norsk Hydro put on NKr4.5 to NKr138.5.

HELSINKI rose 5 per cent

after the government and trade unions reached an agreement on a dispute over plans to cut jobs benefits and avoided a strike which would have started today. The Hex index closed 40.3 higher at 850.4, banks and finance houses rising by 10.4 per cent.

FRANKFURT barely maintained the improved tone of Tuesday's post-bourse during which Volkswagen made a minor recovery, and the stock closed DM2.60 higher at DM271 yesterday. The DAX index climbed 7.44 to 1,617.72 as turnover eased from DM4.6bn to DM4.5bn.

Sentiment sank on further consideration of third quarter reports, including VW's, and news that the Bundesbank was keeping its repo rate unchanged at 8.75 per cent weighed further on falling interest rate hopes, described as wishful thinking from abroad.

Among other blue chips, Siemens climbed DM7.40 to DM589.50, supported by the view that its profits will remain fairly steady in 1993, in

I-SE Actuaries Share Indices

November 25										
Hourly changes		Open	10.30	11.00	12.00	13.00	14.00	15.00	Close	
FT-SE Eurotrack 100	1044.03	1045.92	1046.38	1045.84	1044.28	1043.12	1043.53	1042.55		
FT-SE Eurotrack 200	1113.74	1114.28	1114.33	1115.09	1112.99	1111.58	1111.81	1111.41		
		Nov 24	Nov 23	Nov 22	Nov 21	Nov 20	Nov 19	Nov 18		
FT-SE Eurotrack 100	1038.83	1038.38	1051.29	1047.93	1051.36					
FT-SE Eurotrack 200	1110.69	1110.18	1117.40	1110.78	1108.59					
Base value 100 (23/10/90) 1044.03 - 1045.92 - 1046.38 - 1045.84 - 1044.28 - 1043.12 - 1043.53 - 1042.55 - 1041.41 - 1040.30 - 1039.20										

Base value 1000 (200/1000) High/Low: 100 - 1046.92 200 - 1116.72 Low/Low: 100 - 1042.50 200 - 1108.57

contrast to Germany industry as a whole. Utilities, a conventional defensive sector, were also strong, as Viag gained DM6.70 to DM338.30 and RWE DM5 to DM404.

Steels were weak, and Thyssen dropped another DM3.80 to DM154.90 as expectations of strong results for 1991-92 today continued to recede.

PARIS survived an invasion by firecracker-throwing farmers and trading was dominated by the futures market, which caused the CAC-40 index to jump more than 10 points in the final minutes. The index closed 0.36 higher at 1,730.97 compared with a low for the day of 1,706.71. Turnover fell

back to FFr1.55bn.

Eridania-Béghin-Say fell FFr13 to FFr583 in heavy volume of 70,250 shares as some players took the view that the recent Galt accord between the EC and the US would lead to lower sugar prices.

Trading in Hachette and Matra resumed after a two-day suspension following the publication of revised merger terms. Hachette dropped FFr10.40 or 10.9 per cent to FFr55 and Matra dropped FFr10.70 or 5.5 per cent to FFr484.

Television stocks featured, with the pay television group, Canal Plus, adding FFr35 to FFr1,045. DUBLIN marked the Irish

Ireland



election by extending its climb from its 1992 lows, the ISEQ overall index closing 37.04 or 3.2 per cent higher at 1,193.90 for a four-day gain of 8.6 per cent.

Dealers said that the stock market was in the first phase of a rally on the expectation of a 10 per cent devaluation in the punt, bringing the Irish currency back into line with sterling. Buying was mainly by domestic institutions, and could be expected to enter a

second phase when the currency realignment, expected within the next few days, takes place.

MADRID closed moderately higher, boosted by strong gains in Telefonica which closed Ptas30 higher at Ptas1,125. The general index closed 1.72 higher at 3,111.94 in turnover of Ptas19.6bn, boosted by a Ptasbn put-through in the small security company, Prosegur, at Ptas1,755 a share.

MILAN ended flat after an uneventful trading session. The Comit index rose 0.35 to 446.80 in turnover estimated at less than Tuesday's L470bn.

Sme remained in the limelight, the shares rising 1.192 to 3.6 per cent to L5,553 and hitting L5,590 later in the session. Among leading stocks, Fiat was fixed L11 higher at L4,461 but slipped to L4,385 after hours while Mediobanca closed L45 down at L13,520.

ZURICH liked the positive start on Wall Street, and the SMI index closed 6.5 up at 1,866.7. Brown Boveri bearers closed SFr10 firmer at SFr3,310 after an interim report.

ASIA PACIFIC

Nikkei average extends winning streak to fifth day

Tokyo

REMARKS by Mr Kichii Miyasawa, the prime minister, that the government could undertake further public works projects for fiscal 1993 sent the Nikkei average higher for the fifth consecutive trading day, the longest winning streak since October last year, writes *Asahi Shimbun* in Tokyo.

The Nikkei rose 305.92 to 17,302.01. After a day's low of 17,025.98 in the morning on arbitrage selling, buying by public funds and institutional investors lifted the index to a high of 17,303.01 in the afternoon.

Volume was little changed at 200m shares against 194m. Advances led declines by 856 to 321 with 163 unchanged. The Topix index of all first section stocks rose 12.85 to 1,294.14 and the SSE/Nikkei 50 index fell 1.85 to 1,041.58.

Public funds and domestic institutional investors were seen buying actively. Traders said that some investors had bought on the assumption that the active trading by public funds was prompted by financial authorities.

Banks were higher on buying by public funds. Industrial Bank of Japan rose Y10 to Y2,420 and Mitsubishi Bank gained Y80 to Y2,260. Banks had been weak on fears that US-based hedge funds were looking to sell the shares short. Ms Kathy Matsui, strategist at Barclays de Zoets Wedd, said that foreign hedge fund traders were moving away from the Tokyo market due to the recent lack of volatility in share prices.

Dealers traded Aids-related shares actively. Hitachi Chemical, the most active issue of the day, rose Y8 to Y96. However, SS Pharmaceutical fell Y40 to Y1,900 on profit-taking.

Gajoen Kanko, the hotel operator, was the largest gainer of the day and jumped Y33 to Y180. Traders said the rise was technical since the share had been heavily sold after the company's auditor accused the company of window-dressing its interim earnings. The company amended its earnings report last week.

NEC recovered Y16 to Y650 on buying by public funds. However, other leading electricals were weak on profit-taking, with Hitachi down Y1 to Y703 and Fujitsu retreating Y8 to Y527.

Nomura Securities fell Y10 to Y1,430 on reports of credit downgrades by Moody's, the credit rating agency. However, Nikko Securities remained unchanged at Y840 and Daiwa Securities gained Y1 to Y840.

In Osaka, the OSE average gained 105.39 to 18,481.48 in volume of 20m shares. Nintendo, the video game maker, rose

Y300 to Y10,500.

Roundup

AUSTRALIA and New Zealand continued their recent run against a background of mixed performance elsewhere.

AUSTRALIA was pulled off the day's high on profit-taking in the afternoon. After climbing to a high of 1,463.8, the All Ordinaries index fell back to close 9.1 higher at 1,458.2 in turnover of A\$291m.

Westpac closed 8 cents higher at A\$2.98 amid ongoing speculation that a mystery buyer is attempting to purchase a large stake.

Coles Myer fell 9 cents to A\$4.53 after it adjourned its annual meeting on Tuesday, pending clarification of the group's accounts.

NEW ZEALAND finished a bullish session, fractionally short of the day's high as the NZSE-40 index rose 25.59 or 1.7

per cent to end at 1,499.84 in high turnover of NZ\$87m.

BANGKOK closed broadly lower in low volume as a Bt10bn rescue fund pooled by brokers failed to start support buying. The SET index lost 12.10 or 1.4 per cent to 847.33 in low turnover of Bt3.4bn. Bangkok Bank fell Bt1 to Bt91, Thai Farmers Bank Bt8 to Bt688 and Bangkok Land Bt3 to Bt100.

HONG KONG ended lower in volatile but tight trading. The Hang Seng index broke above the 6,000 level in the morning but fell back later to close 53.98 lower at 5,918.54. Turnover fell to HK\$2.46bn from HK\$2.59bn.

SINGAPORE ended mixed with Malaysian speculative shares accounting for much of the day's trading. The Straits Times Industrial index closed 0.45 higher at 1,418.79 in volume of 128.3m shares, up from 83.5m.

SEOUL slid in lethargic trade mainly due to a persistent

sell-off in Kepco, the market's most heavily weighted issue. News that South Korean GNP rose by a real 3.1 per cent in the third quarter, the lowest in 11 years, also put pressure on the market. The composite index shed 2.58 to 652.47 in turnover of Won480.45bn after Won755.99bn.

Keppco lost Won600 to Won22,800 as foreigners showed only modest buying interest after the government's decision on Tuesday to allow direct but limited foreign investment in the company.

TAIWAN was pulled down by late profit-taking and the weighted index closed 13.71 lower at 3,673.51. Turnover was little changed at T\$6.58bn against T\$6.5bn.

Hualon preferred stock lost T\$2 to T\$74.50 on news that Taiwan's central bank had begun reviewing loans extended by banks to the Hualon group.

ERM influences volume in October

Equity turnover jumped in Italy and Spain, says William Cochrane

October saw a decline in hard-currency markets as a home for equity investment funds in Europe. Equity market turnover figures also demonstrate the appeal of markets linked with devaluation prospects, after the partial collapse of the European Exchange Rate Mechanism (ERM) in September.

After a 37 per cent gain in September, turnover at Europe's top eight bourses eased back by 5.7 per cent last in October, says Mr James Cornish at County NatWest Securities, which produces the turnover figures.

There were big variations at national level. In Italy, a stiff budget following the lira's devaluation in mid-September and the government's determination to make its financial legislation effective was the key to the equity turnover revival which took it up by 58 per cent on the month, and nearly trebled the figure from a depressed base in August.

The view that the Italian prime minister, Mr Giuliano

Amato, is doing a good job and speculation regarding the country's privatisation plans also lifted turnover. With the government giving up control of major companies and reorganisation prospects in the Italian economy, the thought is that Italian minority shareholders could benefit for once as the companies concerned lose their takeover-proof status.

Spain has now devalued twice over two months. The process left it with a sharp drop in equity values in September and a meagre recovery in October. However, a 3 per cent rise in the Madrid general index has been outdistanced by a 19 per cent gain in equity market turnover - taking activity to more than double the level of two months earlier. There seems to have been little short-term reward for good fiscal and economic stewardship in the other European equity markets. The French, Swiss and Dutch economies have paid for their hard currencies with high interest

EUROPEAN EQUITIES TURNOVER											
Monthly total in local currencies (bn)											
Source		Jul 1992	Aug 1992	Sep 1992	Oct 1992	US \$bn					
Belgium	34.78	41.38	42.78	47.68	1.84						
France	100.15	84.52	134.26	108.08	22.85						
Germany	121.51	101.72	106.19	98.65	69.95						
Italy	11,875.80	6,039.60	10,808.00	17,112.00	14.17						
Netherlands	13.10	9.50	14.41	14.00	8.81						
Spain	538.64	917.47	578.78	587.70	8.58						
Switzerland	10.05	9.01	13.40	11.70	8.30						
UK	34.33	25.68	45.30	36.78	57.51						

Volumes represent purchases and sales. Italian data adjusted to include off-market trading. Some figures may be revised. Source: County NatWest Securities.

rates, an effective revaluation against their trading partners and the obvious consequences for corporate earnings.

In September, while there may have been some inward investment, international equity business in France, Switzerland and the Netherlands involved divestment out of markets lifted by currency appreciation.

In October, French equity turnover fell by 18.5 per cent; the traditional safe havens, the Netherlands and Switzerland,

by 2.8 and 12.1 per cent respectively; and Germany by 9.5 per cent after a miserly pick-up a month before.

Last month, the efforts which the hard-currency countries had made to stay in line with the D-Mark were overshadowed by the recovery in the dollar. This left them less attractive as a target or as a home for overseas investment; and Germany was about to sustain the shock of its corporate performance figures in the fourth quarter of 1992.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS											
TUESDAY NOVEMBER 24 1992											
MONDAY NOVEMBER 23 1992											
DOLLAR INDEX											
Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Point Sterling Index	Yen Index	DM Index	Local Currency Index	% chg on day	Gross Div. Yield	US Dollar Index	Point Sterling Index	Yen Index
Australia (58)	115.95	+0.5	113.21	90.96	86.51	112.79	+0.5	4.23	115.32	112.59	90.90
Austria (19)	138.74	-1.2	135.46	108.84	115.48	115.13	-1.6	2.45	140.47	137.14	110.24
Belgium (23)	134.89	-0.1	131.70	105.81	113.78	108.61	-0.1	5.52	136.06	131.85	105.87
Canada (113)	111.84	-0.3	109.20	87.73	80.08	104.31	+0.0	8.35	112.13	108.46	87.98
Denmark (34)	181.70	-2.4	177.41	142.54	151.24	154.33	-2.0	1.77	186.14	181.74	146.08
Finland (15)	87.17	+3.1	85.58	52.69	55.91	72.24	+3.3	1.95	85.12	83.58	51.11
France (89)	140.46	+2.6	137.14	110.19	116.30	119.87	+2.7	3.75	136.93	133.69	107.46
Germany (64)	103.31	-1.2	100.87	81.08	85.99	85.99	-1.2	2.57	104.52	102.05	82.03
Hong Kong (53)	242.33	+1.8	236.60	190.09	201.71	240.71	+1.8	3.74	238.01	232.38	186.78
India (16)	128.02	-0.4	124.93	100.35	102.58	110.50	-0.1	4.88	128.57	125.33	100.80
Ireland (16)	96.87	-3.1	95.52	44.61	47.33	59.91	-3.1	3.82	98.72	97.93	49.06
Italy (77)	103.29	+0.4	101.14	81.26	86.23	81.26	+0.3	1.04	103.19	100.75	80.88
Japan (472)	103.29	+0.4	101.14	81.26	86.23	81.26	+0.3	1.04	103.19	100.75	80.88
Malaysia (28)	276.28	-0.4	269.75	216.73	229.96	298.78	-0.3	2.48	277.38	270.52	217.87
Mexico (18)	1587.72	+3.0	1530.65	1229.81	1304.00	1544.45	+3.2	1.12	1621.77	1485.79	1194.25
Netherlands (25)	148.81	+0.1	145.29	116.74	122.87	122.38	+0.0	4.65	148.70	145.19	116.70
New Zealand (13)	40.34	+1.1	39.39	31.05	33.59	41.58	+1.3	5.47	39.92	38.87	31.33
Norway (22)	132.95	-1.5	129.84	104.32	110.59	118.68	-0.7	2.04	134.59	131.80	112.44
Singapore (38)	194.53	-0.3	189.53	152.60	161.91	148.52	-0.3	3.25	195.10	190.49	153.11
South Africa (50)	134.21	+0.0	131.03	108.78	111.70	147.04	+0.5	3.49	134.27	131.10	106.37
Spain (48)	113.82	+0.0	110.64	88.90	94.32	99.24	-0.5	6.05	113.29	110.60	89.90
Sweden (31)	163.05	-0.9	159.20	127.91	135.72	159.56	-0.7	2.41	164.82	160.83	129.11
Switzerland (60)	103.32	-0.5	100.68	81.08	86.01	91.99	-0.7	2.32	106.86	104.10	85.51
United Kingdom (227)	164.58	-0.1	160.69	129.09	136.59	160.89	+0.1	4.57	164.38	160.49	128.99
USA (522)	174.53	+0.6	170.99	137.15	143.50	174.83	+0.8	2.91	175.80	169.95	136.70
Australia (778)	131.31	+0.0	128.20	103.01	109.30	119.18	-0.1	3.95	131.32	128.25	103.09
Norfolk (102)	145.42	-1.3	141.99	114.07	121.94	131.81	-1.0	2.19	147.33	143.84	115.92
Europe - Pacific (1482)	117.74	+0.2	114.25	92.35	97.90	99.91	+0.2	2.54	117.77	114.69	92.18
North America (635)	170.95	+0.6	166.69	134.10	142.00	170.05	+0.6	2.58	170.96	166.98	134.11
Europe Ex Japan (562)	111.33	-0.2	108.70	87.35	82.69	98.71	-0.2	3.50	111.51	108.90	87.52
Pacific Ex Japan (841)	156.95	+0.9	153.24	123.14	130.65	144.80	+0.9	5.84	156.81	153.12	123.62
World Ex Japan (1978)	129.96	+0.4	126.81	105.11	111.53	120.67	+0.4	2.50	132.42	130.26	106.71
World Ex So. Af. (2145)	126.76	+0.4	123.64	103.31	113.65	123.86	+0.4	2.71	126.24	123.06	103.48
World Ex Japan (2205)	156.38	+0.4	151.70	121.90	129.35	149.23	+0.4	3.29	154.77	151.12	129.93
The World Index (2205)	136.84	+0.4	134.71	109.19	113.74	124.22	+0.4	2.71	136.11	132.89	106.27
									132.73	123.74	106.36
											140.56

The FT Review of Business Books

SECTION THREE

WINTER 1992

The bottom line: how Reuters made the news

Ian Hargreaves on the remarkable history of an institution and its visionary founder

ANYONE WHO knows Reuters a little will be aware of two things: its obsession with speed and accuracy and the sometimes melodramatic schisms between its general newsgathering and commercial news arms.

It is pleasant, therefore, to have this history confirm that it was more or less so from the beginning. By the time that Julius Reuter, third son of the chief rabbi of Cassel, launched his first news service in Paris in 1849, he already had behind him several years' experience in his uncle's bank in Göttingen.

No doubt it was the revolutionary atmosphere of Paris in 1848 that excited Reuter's imagination and led him into a formative alliance with Siegmund Engelender, an anarchist, freelance diplomat and scribbler. But from the very beginning the news sheet which Reuter sent from Paris to Germany was crisscrossed with Paris Bourse prices, as well as gossip and accounts of proceedings in the national assembly. The

THE POWER OF NEWS: THE HISTORY OF REUTERS
by Donald Read
Oxford University Press, £20, 432 pages

connection between financial and political information has informed the Reuters business ever since.

Donald Read says his main theme in this book, which is to be followed by two more detailed volumes covering the same story, is "the working (or otherwise) of the Reuter news tradition." How did it begin? How free is it from bias?

Fortunately, he does not leave out, although he treats less fully and less thoughtfully, what some will think the more interesting story: how did a German-founded telegraphic news agency turn into a central communications corridor of the British Empire, before surviving the stagnation and bawling of post-war Fleet Street to emerge as a leading provider of electronic information to

the financial markets? Although an official history, the book does not hesitate to challenge Reuter's heavy reliance through most of its history on funding and favours from the British government.

But Reuter's early success, after a series of false starts on the continent, was very much in the sphere of economic news. Shortly after the opening of the cross-Channel telegraph cable, he established himself in the City, selling information on continental markets to the London stock exchange and sending telegraphic messages for his London customers.



He established a continental network of information channels, using telegraph, mail, steamship and pigeon and developed an ambitious series of alliances with other information agencies across the world, securing cartels whenever he could.

At first, he was excluded from selling information to newspapers by the haughtiness of *The Times*, but the proliferation of newspapers which followed the repeal of newspaper stamp duty in 1865 created the conditions for Reuter to prosper.

Until his retirement in 1878, Julius Reuter applied to his business his gifts of vision, organisation, determination and salesmanship. He was also constantly alert to new technology, making early use of wireless, for

example. The flamboyant Englishman was by this time chief of the London editorial bureau, from which position he was still insisting to Julius Reuter's successor in 1896 that Reuter journalists must be *hommes politiques* rather than mere reporters.

At the height of the British Empire, this Reuter-Engländer blend of shrewd efficiency and wordiness was a potent, profitable mix. Queen Victoria read her Reuter telegrams, vouchsafing to Disraeli that Reuter was one "who generally knows." When Reuter died at his villa in Nice in 1898, he left a solid, if not suspenseful, estate.

Under the leadership of his less gifted son, Baron Herbert, Reuters at first rode the full tide of imperial greatness, but also made mis-

Between the wars Reuters had, in Sir Roderick Jones, another leader of great forcefulness. It was Jones who, in 1926, started the process of selling Reuters into the collective ownership of the British press. With the growth of the great American agencies, Reuters was now in an intensely competitive business.

Jones's autocratic regime saw some improvements in Reuter's range of reporting and growth in the by now Cinderella commercial services, but there was no post-imperial vision and no understanding of the deadliness of any embrace between newsman and government minister. It was eventually the exposure of yet another secret deal between Reuters and the Foreign Office that led to Jones's resignation in 1941.

The 1941 trust agreement between the squabbling British and colonial newspapers which now owned Reuters provided a certain kind of security, but it was hardly likely to nurture dynamic management and growth. It also tended to buoy the spirits of those within Reuters who were more interested in general news than business. As Derek Jameson, later to be editor of the *Daily Express*, is quoted here as telling a hapless commercial service colleague: "Sorry, cock. They've just formed their 29th postwar government in Italy. No room for your crap."

But that could not stop the black ink from business information flowing even

Turn to Page 2

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Oil prices: World oil prices fell to a seven-month low as prospects of an Opec agreement to limit oil output to below 25.0m barrels a day appeared shaky after more inconclusive talks in Vienna.

De Klerk timetable: South African president F.W. de Klerk said the country should be ready to hold all-race elections no later than April 1994 and an interim government of national unity should be in place before the end of that year.

Relief convoy gets through: A United Nations relief convoy reached the beleaguered Moslem town of Gorazde after being delayed by a mine explosion. Speaking in Germany, Lady Thatcher, former UK prime minister, condemned European countries for failing to stop the turmoil in former Yugoslavia.

\$2.6bn for Brazilian river clean-up: The Brazilian state of São Paulo plans to begin a \$2.6bn clean-up of the Tietê River, after agreement by the Inter-American Development Bank to provide finance. Page 9

STOCK MARKET INDICES

FTSE 100	2,741.8 (+32.2)
Yield	4.41
FTSE EuroStoxx 100	1,048.85 (+5.50)
FT-AirShare	1,297.58 (+0.94)
Nikkei	7,478.84 (+177.03)

LONDON MONEY

3-m Interbank	7.1% (74.1)
Life long gilt bid	100.5 (100.5)

NORTH SEA OIL (Argon)

Best 15-day (Jan)	\$18.75 (18.125)
Tokyo close	\$23.78

The New York markets were closed yesterday

Austria	Scd50	Greece	D250	Lat	LP60	Other	CR12.00
Bahrain	BD120	Hungary	FT102	Mali	MD10	Arabia	SR11
Belgium	BF50	Ireland	IR100	Mexico	MD10	Singapore	SG1.50
Bulgaria	LV5	Italy	FI 250	Spain	P2200		
Cyprus	CT100	Indonesia	RP300	Nigeria	N2500	Sweden	SK14
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Dominican	DR14	Japan	JP100	Peru	PE100	Sri Lanka	SL100
Egypt	EG100	Jordan	JD100	Philippines	PH100	Turkey	TL1250
Far East	FE100	Korea	W200	Poland	PL100	Taiwan	NT100
France	FF100	Kuwait	KS100	Romania	RO100	Thailand	TH100
Germany	DM100	Libya	LS100	Saudi Arabia	SA100	UK	£100.00

support over Gatt farm deal

By David Buchanan and William Dawkins in Paris

FRENCH MINISTERS expressed confidence yesterday that EC partners would rally to their position on the draft Gatt farm accord, following Paris's explicit threat to veto the deal.

As negotiators on the General Agreement on Tariffs and Trade resumed work on wider trade issues in Geneva, French prime minister Mr Pierre Bérégovoy also said that France's veto threat on the agricultural agreement with Washington was "not intended to paralyse negotiations" in the world trade talks.

"I think we will convince our partners before resorting to a veto," said Mrs Elisabeth Guigou, France's EC affairs minister. "We will keep fighting and I think we have some good cards to play," she said, adding that "we have recorded some understanding for our position" from several southern European countries, and German chancellor Helmut Kohl.

She also said it was "important to recognise what Frenchmen

such as Mr Jacques Delors, president of the European Commission, were doing to help France.

Mr Ray MacSharry, EC farm commissioner, urged states blocking a Gatt deal to drop their opposition and set to work explaining the beneficial sides of an accord.

"Those who risk bringing about a trade war, and prevent the opportunities for increased trade, prosperity and jobs which a Gatt deal will bring, bear a heavy responsibility," he said. "It is time for European governments to show leadership and unity of purpose."

Mr Bruno Durieux, the trade minister, claimed that France had already resped "half the beneficial effect" of its veto weapon simply by brandishing it so publicly.

All French ministers were yesterday sticking closely to Mr Bérégovoy's words that France would only impose a veto once a EC legal text on the Gatt farm deal was put in front of it. All too, pointed out that such a text might not appear for some time.

Significantly, French industri-

alists yesterday voiced the fear that the government may have overdone its veto threat. Mr Ernest-Antoine Seillière, vice president of the Patronat employers' federation, said a French veto would be "greatly damaging to French companies". The French economy, he said, should not be made hostage to the interests of French farmers whose entire turnover was less than the business generated abroad by five of France's biggest industrial groups.

By contrast, French farm unions expressed their satisfaction at the tough line taken by the government in Wednesday's parliamentary debate.

In Brussels, the Commission, after examining the US-EC farm trade agreement, yesterday issued a document detailing its case that the deal was compatible with Community farm reform.

Mr Arthur Dunkel, Gatt director-general, reopened negotiations in Geneva with the aim of achieving a "political agreement" by Christmas.

French fury, Page 2

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Weekend FT
Jury to Madonna
s' books of the year



Brussels attacked over cost of waste and fraud

By Lionel Barber in Brussels

THE European Commission is weakly managed, has poor accounting controls, and its misjudgments have cost European Community taxpayers tens of millions of pounds, according to a report published by the Court of Auditors yesterday.

The EC financial watchdog's 1,100 page report criticises the Commission for wasting money on fisheries policy, programmes to widen sexual equality, aid to eastern Europe and the former Soviet Union, and through extra expenses for travel-conscious members of the European Parliament.

Its release comes as member states prepare for a showdown today in Brussels over new British proposals on the EC budget. Mr Jacques Delors, European Commission president, has already called for the annual EC budget to be raised by just under a third over the next five to seven years.

The UK and Germany, which doubt the need for such rises, will find plenty of ammunition in the court's report identifying several areas where mismanagement and fraud are endemic.

● Subsidies for the olive oil sector have risen almost threefold to Ecu1.77m (\$2.17m) since 1985 - even though there is often no proof that many of the producers exist.

● "The system continues to be unreliable, even though the Commission has continued to tinker with it for more than 30 years," the report says.

● Special support for beef and veal producers has risen more than sixfold to Ecu34.5m since 1987. But there is no common system for checking eligibility, and the payments encourage production at a time when beef and veal consumption is falling.

● The EC is paying wine growers to improve the quality of vines, while handing out subsidies to convert wine for industrial use or to destroy surplus vines.

The court also criticised Operation Phare, an EC aid programme for eastern Europe and the for-

UK budget plan, Page 2

over who should pay to the fire-damaged Windle may have led to the unannounced yesterday.

Continued on Page 20
age for taxmen, Page 11

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Gatt regime may outlive French revolution

By David Buchanan in Paris

FRANCE'S explosion of fury on Wednesday, inside and outside the parliamentary walls of the Palais-Bourbon, was a moment of maximum heat and minimum light in the country's reaction to the EC's draft farm deal with the US.

Maximum heat, because MPs were giving their first reaction to the Gatt deal in a televised debate under extra-mural pressure from several thousand protesting farmers. Minimum light, because MPs were at that point still in the dark about the details of the Washington accord and of the European Commission's judgment on it.

An outpouring of emotion about the need to preserve the French rural way of life from attack by American agribusiness - uncluttered by technicalities about the precise extent of that attack - was just what the government wanted, and why it rushed the debate onto parliament's agenda.

Equally important was to trumpet the threat of a French veto early and loudly. As Liberation commented yesterday, resort to the Luxembourg compromise is like nuclear deterrence. "As with the atomic bomb, one has to talk about it as much as possible so as never to have to resort to it," the newspaper said. Mr Bruno Durieux, the French trade minister, claimed yesterday that having brandished the veto threat, "we have already benefited from half its effect" in frightening partners in the EC and adversaries in Gatt. So, the

government got a 301 to 251 majority for its parliamentary declaration, complaining that the European Commission had "gone beyond" its Council of Ministers mandate in striking the deal in Washington and calling for an urgent EC ministerial meeting at which Paris "will confirm that it will veto any draft agreement contrary to France's fundamental interests".

Prime Minister Pierre Bérégovoy had hoped for unanimous backing. But, because the declaration was cast in the nature of a motion of confidence in the government, the opposition, strong-armed by the RPR Gaullists, voted pretty solidly against.

Yet, Mr Bérégovoy's anti-Gatt tactics were scarcely undermined by this. For the opposition said they wanted the government to take even tougher action, demanding immediate use of France's veto and a re-opening of EC negotiations with the US. The prime minister refused to narrow his room for manoeuvre to this extent. Better still from his viewpoint, the CNJA young farmers' union bristled at the opposition's divisive tactics and threatened to take it on them at next March's parliamentary elections.

Mr Jacques Chirac, the RPR president, sought yesterday to limit any electoral damage from this. A post-March conservative government, he said, "will take on, if need be, a European crisis by vetoing a policy or concessions to the Americans which do not take France's interests into account". Is France, therefore,



Land army: Farmers find a riot policeman blocking access to an American restaurant in Bordeaux

set on a collision course with its EC partners over Gatt? Certainly, that was on Wednesday what the government seemed to want the world to think. But any crisis scenario has to take account of three variables:

■ The timetable. The French prime minister was very careful to say that France would use its veto "at all stages of the procedure, from the moment a legal text [on the Gatt farm deal] is presented to it". That

could be a long way off. France yesterday asked the British presidency for a jumbo meeting of EC foreign and farm ministers as soon as possible to discuss the matter.

'Luxembourg compromise'

Asserting a country's right of veto, the "Luxembourg compromise", has political force, particularly now with the EC's stress on subsidiarity, David Buchanan writes.

But it has no formal legal status, because it does not appear in the Treaty of Rome, or subsequent treaty amendments.

Its name derives from the statement made by France's ministers when, after a six-month boycott, they returned to Council sessions in Luxembourg in 1966. The statement, accepted by France's five partners,

asserted that a country could veto an EC proposal if its "very important interests are at stake".

countries' attitudes will be that of Chancellor Helmut Kohl. Germany's backing was invoked by Mr Bérégovoy on Wednesday and by Mrs Elisabeth Guigou, France's EC minister, yesterday.

The German chancellor is clearly wavering on the fence. This week he told the Bundestag he hoped for French approval of the Gatt deal, but called for understanding of "our French friends' situation". President François Mitterrand, away this week in the Middle East, is reserving his persuasion for the Franco-German summit on December 3-4.

■ Compensation. For the moment, the talk in Paris is all of principle in refusing the Gatt deal, not of pay-offs for accepting it.

But the French Agriculture Ministry will in the next few weeks be travelling again through the Gatt deal and the CAP reform for discrepancies between the two, and studying the Gatt deal's impact not only on France but on the other 11 EC countries.

It may, in the process, be able to foster enough discontent with the existing CAP reform to get a revision of last May's EC accord.

France's business chiefs in warning

By William Dawkins in Paris

FRENCH employers yesterday warned that a veto of the proposed US-EC trade accord would "greatly damage" companies' interests, their first official contribution to the heated debate.

A veto could provoke "a very serious" European crisis, "with very important consequences for the future of Europe", said Mr Ernest-Antoine Seillière, chairman of the economics commission of the Patronat employers' group.

Mr Seillière, a former senior diplomat and member of the French negotiating team in the Kennedy round of Gatt, declined to give an opinion on whether the government should veto the deal, but said: "The threat to block the process is not credible."

Mr Seillière stressed that industrial employers felt "strong friendship and solidarity" with farmers, but pointed out at the same time that France's general interests in an overall Gatt deal far outweighed farmers' perceived losses, both in terms of economic activity and jobs. "Nothing opposes us," he argued.

"We are struck by the fact that the reality of agriculture must be put into perspective with the whole of France's economic interests," Mr Seillière added. Farming generates 3 per cent of French gross domestic product, as against the 20 per cent produced by exports from all sectors, the Patronat said.

The French farm industry's FF350bn (£42.5bn) annual turnover is less than that of the FF385bn combined overseas turnover of five leading industrial groups, Alcatel, Alstom, Uzinor, Saurat, Thomson, Peugeot and Renault, the Patronat calculated. French farm sales are also dwarfed by the FF500bn per year of sales lost by all countries through counterbalancing of goods, a practice which harms France more than most, and which would be curbed by a general Gatt accord, said the Patronat. It estimated that 70 per cent of counterbalanced goods are copies of French brands.

Dunkel is reminded of Far East farm lobby

By Frances Williams in Geneva

WITH French opposition to farm trade reform already clouding the relaunched Uruguay round of global trade negotiations, Japan and South Korea yesterday served notice that they will oppose plans obliging them to open their closed rice markets.

Speaking at a meeting of the top-level Trade Negotiations Committee (TNC), which agreed to work for a "political" conclusion of the six-year-old round by the end of the year, Mr Minoru Endo, Japan's chief negotiator, said Tokyo's "difficulties" with draft farm trade proposals "must be resolved appropriately". Japan and South Korea have consistently opposed proposals in the Uruguay Round's draft package of rules or "final act" that would require all agricultural import barriers to be converted into tariffs by the end of 1994.

However, Mr Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade (Gatt) and TNC chairman, yesterday played down the risk to the round posed by Tokyo and Seoul. "Perhaps they are reminding public opinion that they are fighting," he said at a news conference.

He added that, as far as France was concerned, the EC negotiated as a unit in Gatt. He had no reason to think French objections to the emerging farm trade accord would upset the timetable for concluding the round.

Mr Dunkel said the US-EC deal struck last week would entail "some minor changes" in the agricultural section of the draft "final act" presented last December, but the basic structure and objectives had not been put in question.

In his remarks to yesterday's TNC, Mr Dunkel appealed for "discipline and self-restraint" by all participants in going over the draft "final act" for the last time in the coming weeks and said any changes must be made by consensus.

Trade officials hope to complete country schedules on tariff reductions and services liberalisation early in 1993, to catch the March deadline for submitting the pact to the US Congress.

Commission squares its US deal with CAP

RAY MACSHARRY, the rumbustious EC farm commissioner, asserts flatly that the US-EC deal on food export subsidies is compatible with the Community's reform of its Common Agricultural Policy.

That compatibility is the crux of the compromise which negotiators hope will pave the way for a world trade agreement in the Uruguay Round under the General Agreement on Tariffs and Trade - and thanks to the publication of detailed figures in Brussels yesterday, it is possible to assess Mr MacSharry's argument and the strength of potential objections from France.

In 10 pages crammed with statistics and EC jargon, the Commission sets out Mr MacSharry's case. Its technical merits were accepted during a meeting of the full Commission on Wednesday after objections by Ms Christiane Scrivener of France.

The US-EC deal is based on two commitments: the reduction of direct export subsidies by 36 per cent from the average outlay in the period 1986-90; and the reduction of subsidised volume by 21 per cent over the same period. Whether this is compatible with CAP reform turns on whether one accepts assumptions about future production, prices and consumption in a six-year period, starting June 1994.

By far the most sensitive area concerns the exportable surplus of cereals. France claims that CAP production cuts will be deeper than foreseen if export volume restraint exceeds 18 per cent. France argues that any figure higher than 18 per cent is unacceptable. It also argues that the

Lionel Barber on a Brussels report that seeks to demonstrate their compatibility

deal does not take into account technological advances which will result in higher yields in spite of land "set aside" under the CAP reform.

The draft EC-US agreement lays down that the volume of cereals that can be exported with export subsidies will be 23,410,000 tonnes at the end of six years, according to the report. Also, food aid will be at least 2.5m, it says.

The crucial question is about likely future production. A worst-case scenario is that yield would increase 1 per cent a year, with a starting point of 5 tonnes a hectare; this would mean 178.8m tonnes by the end of the century.

But the report argues that internal EC consumption should increase because falling cereal prices will mean the replacement of substitutes such as soya cakes by cereals. Cereals demand should also increase because of a foreseeable rise in the production and consumption of white meat such as pork and poultry. This in turn means an expected rise in internal consumption of 12m tonnes by 1999/2000.

Yet even this assumption of future prices and production is a bit of a gamble, as the report suggests. "The most likely outcome is that the exportable surplus will remain within the limits authorised in the draft agreement and be compatible with CAP reform."

On dairy products, the Com-

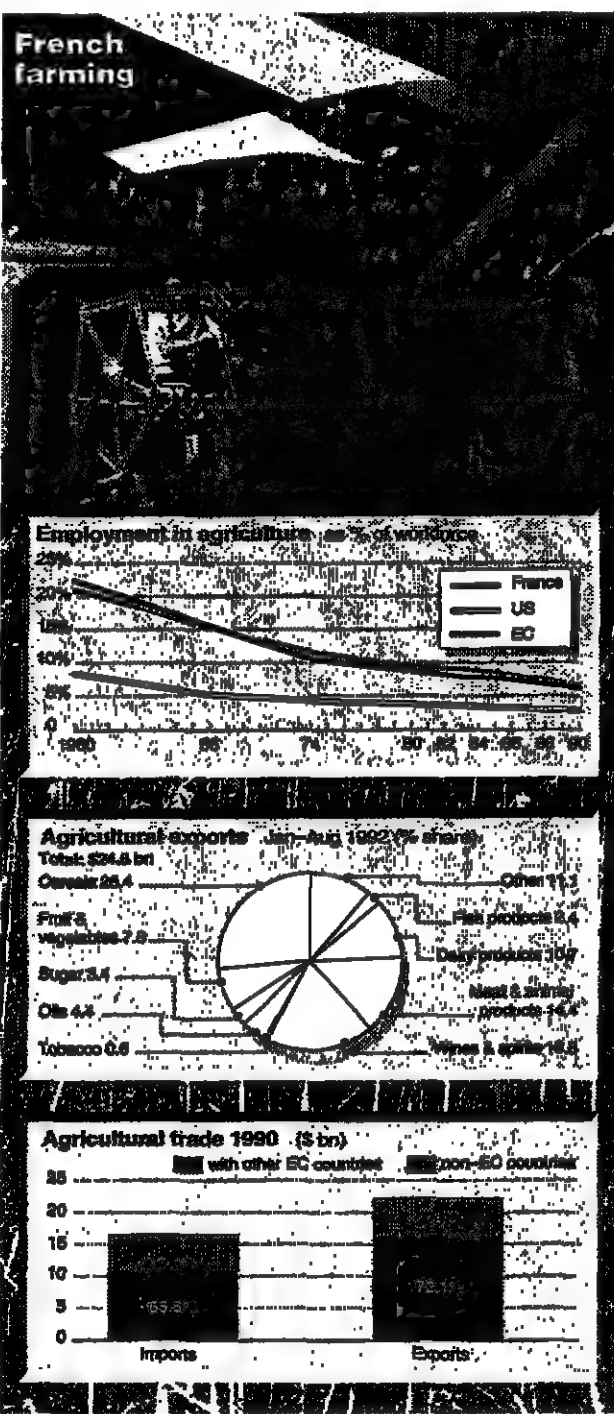
mission paper argues there is no problem with butter and skim milk powder: the volumes corresponding to a reduction of 21 per cent in export subsidies are "above the exportable surplus" foreseen at the end of the six-year period.

However, because of commitments to "minimum access" for cheese imports and required cuts in subsidised exports, between 3m and 3.5m tonnes of milk equivalents need to be dealt with. Settling this depends on consumption of cheese increasing by 1.4 per cent, and persuading Spain and Italy to cut milk production by 2m tonnes.

The other serious problem lies in the beef sector. Because member states watered down CAP reform proposals for cutting beef production last May, the exportable surplus at the end of six years is likely to be above the authorised export volume (817,000 tonnes) by between 300,000 to 400,000 tonnes. Already, there are some 1m tonnes of stocks.

The Commission paper argues that the problem of stocks should be dealt with. But it recognises that extra EC money will be needed, possibly in incentives to discourage production. It concludes, rather weakly, that "a combination of the application of these CAP reform measures will enable the EC to meet the commitments laid down in the draft agreement."

But as Mr MacSharry said yesterday, the attraction of the deal is threefold: compensation to farmers under CAP reform will continue under the terms agreed; a "peace clause" with the US provides security; and a favourable agreement on oilseeds has prevented a damaging trade war with the US.



Spain troubled by Paris threat

By Tom Burns in Madrid

THE French threat to veto the EC-US farm accord has caused concern among the European partners but something close to anguish in Spain.

Officials in Madrid, who need no reminding of Spain's close trading and political links with France, are shocked by what they view as a veiled threat issued by Mr Pierre Bérégovoy, the French prime minister, when he addressed the parliament in Paris on Wednesday night.

Mr Bérégovoy said France had backed Spain, Portugal, Ireland and Greece when they sought increased funding that would narrow economic imbalances within the EC and that France therefore counted on the solidarity of these governments when essential French interests were at stake.

The Spanish government is torn between its desire for a Gatt agreement, and its fears of discord both within the Community and with the US provoked by the threatened French veto. Spain's discomfort is made all the more acute because it is counting on French support for an agreement on the EC's Delors II package, which includes budgetary provisions for cohesion funds, at the Edinburgh summit next month.

"The Spanish government is in a quandary," an EC diplomat in Madrid said yesterday. The Spanish Foreign Ministry said Spain saw the EC accord with the US as "very important" and perceived any veto as "extremely serious". Spain has far more to gain than to lose from the compromise because it has never subsidised its farming to the extent that France has and because, as a latecomer to the

Row looms over UK plan to resolve EC budget

Whitehall has its sights on a tough compromise to end the impasse over Community spending, reports Peter Norman

BRITAIN'S proposals for breaking the deadlock over the European Community budget are bound to cause a row when they are presented to community finance and foreign ministers in Brussels today.

The idea of a "tight and restrictive" package for the EC's future financing is unlikely to win instant friends among the member states lining the Mediterranean Sea. But the proposals, circulated to other governments yesterday as a presidency compromise, do provide for big increases in the transfer of funds to the four poorer community members compared with existing financing arrangements.

It is on this basis that Whitehall hopes for a settlement when EC leaders meet for their next summit in Edinburgh in two weeks' time.

The core of the British proposal is to raise the maximum size of the EC budget - the so-called own resources ceiling - to 1.25 per cent of community gross national product by the end of 1999 from 1.2 per cent at present.

The ceiling would be frozen at the present 1.2 per cent for the three

years starting in January, then raised to 1.22 per cent for 1996 and 1997 before being lifted to 1.25 per cent for 1998 and 1999.

Using the Commission's latest assumptions for EC economic growth, this would increase the EC budget, expressed in 1992 prices, to about Ecu73.3bn (£61bn) by 1999 compared with Ecu61.1bn this year.

According to UK Treasury figures, the EC budget would increase by an average 3 per cent per year in real terms, compared with about 5 per cent annually over the five years ending this year.

The UK plan is tougher than those advanced by the Commission. The most recent official proposal from Mr Jacques Delors, the Commission president, was for a five-year budget deal that would lift the own resources ceiling to 1.36 per cent of GNP (Ecu81.9bn or £63bn) by the end of 1997.

More recently, Mr Delors has been suggesting a package to lift the EC's budget to 1.32 per cent of GNP (Ecu83.2bn or £64bn) after seven years.

But the big selling point from Whitehall's viewpoint is the dou-

bling of so called structural and cohesion funds for Spain, Portugal, Greece and Ireland - the four poorest EC member states - in the next seven years compared with the average of the past five years.

Under the UK plan, the cohesion fund - a new pool of resources first agreed at the Maastricht summit a year ago - would total Ecu12.25bn (at 1992 prices) over the seven year period. Originally Mr Delors proposed Ecu10bn for five years, increasing this to Ecu15bn over seven years in his later informal plan.

In addition, the UK proposes increases in commitments under the structural funds for poorer EC regions. These funds - covering regional development, the social fund and certain agricultural payments - would rise to Ecu23.6bn by the end of 1999 from Ecu19.4bn at present. Mr Delors' proposal envisaged an increase in the structural funds to Ecu27.7bn after seven years.

Britain has also proposed changes to the Community's complex revenue-raising rules that will help the weaker member states. These envi-

age a reduction in the role played by value added tax-related levies in meeting the community budget in favour of levies linked to the GNP of the member states.

The UK plans no change to the present formula for financing farm spending, which is structured gradually to reduce the share of farm spending in the overall EC budget. Whitehall officials believe that the share of farm spending in total EC spending could fall to around 50 per cent by 1999 from 55 per cent at present. Britain wants a review of the so-called agricultural guidelines in 1996.

But Britain wants changes in other parts of the budget. It has proposed a big increase in the Community's external spending - on programmes such as technical assistance for the new democracies of eastern Europe, the former Soviet Union and humanitarian and disaster aid for Africa - to Ecu5.5bn by 1999 from Ecu3.5bn at present.

However, the figure envisaged for 1999 is lower than the Ecu5.1bn put forward by Mr Delors.

Whitehall has taken a big axe to Mr Delors' plans to increase substan-

tially internal spending on programmes such as research and development and trans-European communications networks. It is planned that these should rise no faster than EC GNP over the seven years.

At the same time, the UK insists that the EC budget rebate, negotiated by Mrs Margaret (now Lady) Thatcher in 1984 should be subject to "no adverse change" as a result of negotiations on the EC's future financing.

The rebate, which returns to the UK 66 per cent of the excess of its contributions to the Community over its receipts, has been worth an average of £2bn a year since it was agreed.

The UK's determination to keep its rebate is likely to raise the hackles of Community partners such as Germany and the Netherlands, which otherwise could be expected to applaud Britain's tough line on overall EC spending.

The presidency compromise is not being put forward as a "take it or leave it offer". Whitehall recognises

that it has to achieve consensus in a Community of 12 nations. But Treasury officials are hoping that the limits to own resources put forward in the budget plan will hold through the difficult negotiations that lie ahead.

They point out that the UK itself recently completed its spending plans for the next three years and managed to hold its planned outlays for 1993-94 within a £34.5bn total that was set a year before. Britain will commend its experience to its community partners.

There will be no question of the community having to declare bankruptcy if there is no agreement on future financing at Edinburgh. The current 1.2 per cent GNP ceiling will continue indefinitely in the absence of a deal.

But several other important policies hinge on an agreement, not least the enlargement of the community to include aspiring member states. When Mr Norman Lamont, the chancellor, and Mr Douglas Hurd, the foreign secretary, detail the UK's EC budget plans today, they will make this linkage clear.

Firebomb deaths: suspect is questioned by prosecutors

Foreigners 'turn against Germany'

By Quentin Peel in Bonn

THE RECENT upsurge of racist attacks on foreigners in Germany has caused a "terrible wave of antipathy" against Germany in other countries, according to the president of the highly-respected Goethe Institute.

Details of the backlash were published yesterday as Germany's chief federal prosecutor, Mr Alexander von Stahl, said he was questioning a 25-year-old man in north Germany about Monday's firebombing in which a Turkish woman and two girls died.

He was named as Mr Michael Peters, living in Gadow, only 10km from the town of Mölln, near Lübeck. He was arrested on suspicion of forming a right-wing terrorist group.

Mr von Stahl, who has taken

control of the Mölln investigation on the grounds that Monday's attack amounted to a threat to national security, said he was investigating possible involvement of Mr Peters and 10 known sympathisers in the Mölln attack. They are accused of previously taking part in two arson attacks on hostels housing foreign asylum-seekers in the area.

The German authorities have been galvanised into action by the deaths, and by accusations of inadequate efforts to clamp down on the wave of right-wing and skinhead attacks on foreigners in recent months.

Mr Rudolf Seiters, interior minister, is expected tomorrow to announce the banning of at least one neo-Nazi group and a sharp increase in security services activity against such organisations.

Denmark plans spending boost

By Margaret Doherty in Copenhagen

THE DANISH government has announced an expansionary budget programme for 1993, stressing job creation and investment in infrastructure.

The announcement follows long negotiations between the partners in the coalition government and other centre parties. The programme is supported by all mainstream parties representing 88 per cent of the seats in parliament, including the Social Democrats, Denmark's biggest party.

Formal passage of the budget bill is expected next month. Prime Minister Poul Schlüter's Conservative Party has had to make substantial concessions in its efforts to reduce unemployment and other welfare benefits.

The Social Democrats, in particular, had criticised the government's original budget plans, outlined in August, for not giving enough stress to creating jobs.

The agreement between six of Denmark's eight parties was also hastened by a desire to put on a show of economic unity after last week's devaluation of the Swedish krona.

The government has agreed to find an extra Dkr500m (\$81m) for construction projects, including road building, railways, sewerage and housing. It says this should create at least 25,000 jobs.

However, the minister of finance, Mr Henning Dyreus, said he would still be able to reduce the budget deficit from the latest forecast of Dkr40bn for 1993, which is Dkr12bn more than budgeted.

Mr Dyreus forecast that the economy would grow by 2 per cent in 1992 compared with 1 per cent in 1991.

Party officials said attacks on the Danish currency following last week's devaluation of the krona in Sweden had pressured negotiators to reach a swift deal, Reuter adds.

Mr Dyreus told a news conference that effective devaluations in Sweden, Spain, Portugal, Italy, Britain and Finland would help to cut inflation further through lower import prices.

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Norway's currency reserves depleted

By Karen Fosell in Oslo

NORWAY'S central bank yesterday said it had used about half of its foreign currency reserves to defend the krona during last week's intense speculation that the currency would be devalued.

The Bank of Norway said it bought Nkr49.9bn (\$7.7bn) between last Wednesday and Friday, but there had been a net currency inflow of Nkr13.9bn on Monday of this week. The amounts were in the higher end of the range of dealers' estimates.

The krona closed yesterday at 0.26 per cent below its central value of Nkr7.9840 against the Ecu. The Oslo bourse was 1 per cent higher on continuing devaluation speculation. Norway was the first Scandinavian country to link its currency to the Ecu, from October 1990.

At the end of October, Norway's foreign currency reserves were worth Nkr107bn.

Treuhand agency suspects fraud

The Treuhand privatisation agency has uncovered a case of suspected fraud by a west German buyer of one of the agency's larger east German companies, writes Leslie Collett in Berlin.

Mr Wolfram Froeb of the Treuhand's control department said the agency lost between DM20m and DM30m (\$18.8m) on the sale last December of the Leipzig-based Agrotech agricultural implements company to the Saurat company in Hamburg.

Criminal charges had been brought against the majority shareholder in the West German company, the agency said.

Italian tobacco strike suspended

Workers at the Italian state tobacco monopoly in Rome and Genoa yesterday suspended a strike which led to a severe shortage of cigarettes, Reuter reports from Rome.

A spokesman for the CGIL union grouping said the strikers made their decision after the government threatened to take over cigarette distribution. The strike, now in its 19th day, has emptied tobacconists' shelves and driven street-corner prices to six times their normal level.

Polish sell-off slows down

Nearly 40,000 private companies have been established in Poland since the fall of communism in 1989 and the private sector generated more than 45.3 per cent of gross domestic product last year, Reuter reports from Warsaw.

But latest figures from the Privatisation Ministry show that after the initial rush of privatisation, covering mainly shops and small businesses, the sell-off has slowed.

In the first nine months of this year only 45 state companies were transferred into private hands, a figure which reflects the problems the government is having attracting buyers to industry.



About 3,000 protested in Stuttgart on Wednesday night against racist violence. The central banner reads 'silence = acquiescence'

Yesterday's evidence from the Goethe Institute shows that the attacks have already had a dramatic effect on the country's international reputation.

Mr Horst Bauhoff, the general secretary of the organisation, which provides courses in German language and culture all over the world, said

that registrations had been most drastically affected in Asia. In South Korea, for example, they had dropped by 30 per cent. Overall there had been a drop of 10 per cent, undoubtedly influenced by fears of foreigners of being exposed to potential attack on coming to Germany.

The German media have

suggested that some of the blame should be put on sensational reporting of the attacks. For example, the conservative Frankfurter Allgemeine Zeitung suggested in an article from Rome that the Italian media were guilty of "Gothic-style journalism" in exaggerating the right-wing violence.

However, there is also a widespread recognition that the German political establishment has failed to concentrate on stopping the attacks, and has become bogged down in an interminable debate on how to control the influx of asylum-seekers from southern and eastern Europe which is expected to reach 500,000 this year.

ADVERTISEMENT

THE CHALLENGE OF THE NEW SOUTH AFRICA

SA could prove an opportunity, rather than a threat, to its neighbours

Eddie Theron, managing director of Standard Bank Investment Corp, talks to John Spira, Finance Editor of Johannesburg's Sunday Star.

Spira: What do you think should be done to ensure South Africa's long term economic stability?

Theron: South Africa's economic performance has waned considerably since the mid-1970s. The economic growth rate fell from an average of 6 per cent a year in the 1960s, to 3 per cent in the 1970s and 1 per cent in the 1980s. The 1990s have so far seen only recession.

This decline makes economic reform increasingly urgent, especially in the light of heightened expectations resulting from political change. Faster growth is essential if wholesale disappointment of these expectations is to be avoided.

One systematic approach to manage economic reform is through a structural adjustment programme, which must initially aim to stabilise the economy.

Of the components necessary to achieve economic balance, South Africa has made much progress on the monetary and exchange rate policy front, but fiscal policy remains too expansionary, reflecting a political problem of divergent responses to economic difficulties.

Thus, the successful implementation of a structural adjustment programme in South Africa presupposes a broad political consensus for it.

The positive developments on the monetary and exchange rate policy fronts are being frustrated by immense pressure on public resources, themselves partly a reflection of attempts by government to address rising social aspirations.

This raises the concern that short term political expediency may outbid sober long term economic policies. Whether the latter prevails depends on what institutional capacity emerges beyond the current political impasse to develop more unanimity on national economic policy.

Implementing economic reform won't be easy, since different constituencies are likely to seek to protect themselves from the inevitable interim sacrifices inherent in a difficult process of structural adjustment.

However, failure to initiate and sustain economic reform is likely to entrench inflation and unemployment well into the 1990s. This might mean ad hoc crisis-management of a deteriorating national economic situation until the authorities are pressured into an externally-designed structural adjustment programme to protect the interests of foreign creditors.

This could impose economic strictures as harsh as those endured, at substantial opportunity cost, since 1985.

Spira: How can fiscal discipline be reconciled with the need to achieve some measure of wealth and income redistribution?

Theron: International precedents are important, since South African policy makers — current and future — may be able to avoid the mistakes of unsuccessful countries and can take some cues from successful developing countries.

The overwhelming recent international evidence, as the Argentinean experience illustrates, points to the strengthening of the state's role in the economy.

The redistributive bias, which characterises current government expenditure, is likely to be pursued also by a future politically centrist, social democratic majoritarian government.

Given this, the only way to balance fiscal policy with other economic objectives would be for government to spell out its expenditure priorities very clearly and abide by these priorities.

Within a definite expenditure framework, provision for deficit financing up to 3 per cent of GDP does allow for adjustment with a human face. Human resource development would need to be a spending priority, as would anti-poverty measures targeted at meeting basic needs of the population.

It is only when fiscal discipline matches that imposed by monetary and exchange rate policy that other initiatives directed at economic reform within and between the manufacturing, mining and agricultural sectors will have a chance of being successful.

The Reserve Bank has consistently placed the case for structural adjustment on South Africa's economic policy agenda. The tepid support given by government to economic reform and the ambivalent attitude of important political players — notably the ANC — to markets underscores the policy challenge facing the economy.

Spira: Would you describe the structural imbalance problem as being characteristic of all of southern Africa?

Theron: Sadly, alone among all the regions of the world, sub-Saharan Africa is getting poorer. Of course, there are other areas that are in bad shape, notably parts of Latin America and the Far East. But however poor they are, they're getting richer. We're going the other way.

Today, more than 175 million of all the world's poor live in sub-

Saharan Africa. By 2000 they'll number 275 million. In the light of so dismal a statistic there is an obvious and imperative need to address the region's economic development.

Spira: How would you address that challenge?

Theron: Encouragingly, many of the political obstacles that previously barred the way to regional economic cooperation are disappearing.

The particular needs of the countries of the sub-continent may differ, but they share some important characteristics, the main one being that they all have a history of colonial rule and their trade patterns reflect the European imperial legacy.

As a result, their economies are very open to world trade fluctuations and extremely reliant on exports of primary products. Even in the most industrialised economy in the region, South Africa, manufactures make up only 20 per cent of export revenues, against 69 per cent for gold and other minerals.

Another common characteristic is that through the lack of complementarity between the region's economies, cooperation arrangements such as SADC and the PTA have not effected much of an increase in trade between member states.

Now that South Africa can emerge openly as a reliable partner in the process of regional development, we need to look objectively at the trading patterns that already exist.

The fact is that all the SADC countries rely heavily on South Africa for their external trade, and did so even when sanctions against South Africa were in operation. About 37 per cent of SADC's total imports come from South Africa and 9 per cent of its exports go there. In 1990 SADC imported almost R12 billion from South Africa but exported only about R2 billion.

The region's infrastructure is also skewed towards South Africa. Two-thirds of the tarred roads in the region are in South Africa and nearly 90 per cent of railway freight ton/kilometres are in the South African system. It has 15 times as many telephones per 1 000 population as the SADC countries.

And South Africa carries disproportionate clout in human resources development. With only 30 per cent of its population, South Africa has 59 per cent of the region's secondary school pupils and nearly 90 per cent of its tertiary students.

All this would appear to present an uncompromising scenario for a grand plan of regional economic development. But beneath the obvious problems lie some possibilities.

One of the preconditions for closer regional economic cooperation — the recognition of a common interest in regional development — is already coming about.

Another, more difficult, precondition is greater domestic political stability among the countries of the region. The last two decades have seen a sad litany of political failure, but there are clear indications that this situation, too, is changing for the better.

A central aim should be to set in place the financial groundwork for greater congruence in macro-economic policy. It would be premature to look to the rapid creation of a regional trading bloc, but it is certainly within our compass to bring policies on interest rates, money supply, inflation and so on into greater conformity.

A second step, which would be some way further distant, would be to embark on a convergence of policies on exchange control and exchange rates with a view to eventual monetary union.

A third would be an evaluation of tariff policies among countries in the region.

The ultimate and very long-range objective should be to become, as a region, more self-reliant and internationally competitive. In the future we are going to have to earn our own living by improving our productive capacity and unless we can make better use of capital, the likelihood of further substantial foreign aid flows is remote.

A major problem is that for internal political reasons, many countries (including, I might say, South Africa) have devoted far too much of their domestic resources to maintaining a cumbersome, corrupt and incompetent bureaucracy.

Many governments seem wedded to price controls and other mechanisms which introduce or foster structural distortions in the economy.

The success of corrective measures for such conditions depends largely on the political will to permit market forces to work properly. While there is some evidence of a change of heart in this direction in some countries, protagonists of the market system still have much missionary work to do.

Yet despite the problems, there are certainly opportunities to increase intra-regional trade. Bear in mind that South Africa's influence on regional development could be very beneficial. It has the most sophisticated economy on the continent, good energy capacity, a world-class financial services sector and relatively advanced manufacturing technology and skills.

It has the capital absorptive capacity to act as a development trigger and a channel of foreign investment throughout the region. Its manufacturing capability could spin off technology to the benefit

Bank ready to aid European growth

By Richard Waters and Peter Marsh

THE European Investment Bank is ready to take on a bigger role in financing infrastructure projects in the EC if asked to by European politicians, its president, Mr Ernst-Günther Bröder, said yesterday.

He emphasised, however, that it would only take on projects that made economic sense, adding that the bank has recently strengthened its credit appraisal methods. He also warned that it would take "a year or two" from the time a project was brought to the bank to when money was paid out.

Mr Bröder's comments, made at a London briefing, follow suggestions from other EIB officials in recent days that the bank would look askance if asked to take a leading role in any emergency growth package to stimulate economic activity in Europe.

"As far as the bank is concerned, we would be prepared to get involved in any scheme to appraise projects," Mr Bröder said. "If asked, we would increase the speed of financing. We are ready to do this."

He added that the bank,

which can lend up to half a project's costs, waits for proposals to be brought to it by member states. Of the big infrastructure projects mentioned in recent days as a way of stimulating growth, he said: "They are all projects we had on our desks before."

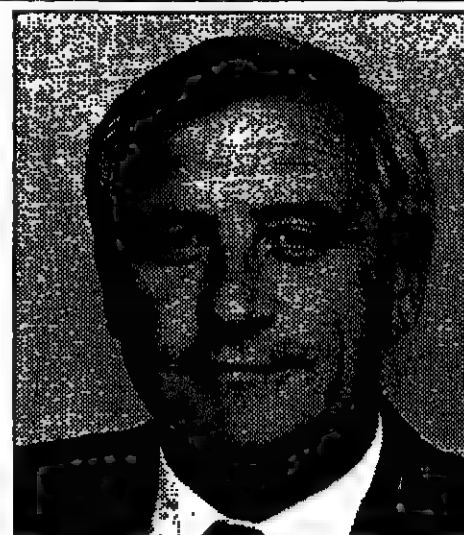
The EIB uses only about half its capital base to support current projects, leaving capacity for substantial extra lending. Given the backing of European member states and its track record, there is no limit on its ability to borrow in the international capital markets, said Mr Bröder.

He added that the bank would consider in some cases issuing guarantees to commercial banks to back their loans, rather than lending directly itself.

The EIB is prepared to provide up to £100m (£102m) towards building the Jubilee Line underground extension to London's docklands, officials suggested yesterday.

The bank, which has already lent £100m to Olympia & York, developer of the Canary Wharf project, said it was willing to back the extension to ensure Canary Wharf's future.

The bank would lend only to support private backers of the project.



Eddie Theron

of the countries around it, as Japan's has on the Pacific Rim. South Africa could prove an opportunity rather than a threat to its neighbours if it sets out to extend benefits such as these throughout the region.

A great deal of political will is needed to create a favourable business and investment climate in southern Africa. Foreign investors must believe that we are building a business environment sympathetic to long-term investment and encouraging profit commensurate with risk.

If they do not believe that, they will stay away — as indeed they are doing now, for the most part.

Spira: Surely one of the biggest stumbling blocks in the way of regional cooperation is South Africa's economic dominance.

Theron: There can be no doubt that in geo-political terminology, South Africa is the regional superpower and the fear of South African political, military and economic expansionism is real and pervasive.

There's no point in trying to evade the issue or to wish it away, nor to pretend that South African domestic politics have not become internationalised. The fact is that the apartheid system constituted a continuous threat to the social and political development of this region.

But the new initiatives coming from the south offer some exciting opportunities. To take advantage of them will require tact and sensitivity and a willingness to make concessions at every level, from the personal to the institutional.

Many of the problems of the past were of South Africa's making and for that reason, South Africans have a particular duty to come together with their fellow Africans in trying to resolve them. We have to pursue, together, a regional identity that until now has eluded us — one of which our children can be proud.

Spira: Standard Bank has been pursuing an active overseas expansion programme. Why?

Theron: Standard Bank London, a wholly-owned subsidiary of Standard Bank Investment Corp (SBIC), was recently authorised by the Bank of England to begin banking activities within the UK. This is the first UK banking licence to be issued to a South African bank since the imposition of the moratorium on South African debt repayments in August 1985.

Standard Bank London will incorporate the financial services operations of SBIC's current UK representative office and its existing London subsidiary, Standard London (formerly Ludgate Advisory Services).

The UK banking licence will permit Standard Bank London to assume a central role in the Standard Bank Group's international network. As a key element in the group's long-term strategy of supporting its customers' global business, it will greatly facilitate trade and capital flows between southern Africa and the rest of the world.

SBIC also recently announced the acquisition of the Jersey and Isle of Man interests of British merchant bank Brown Shipley, which cover all major areas of "offshore asset management. It's an acquisition that constitutes a further important component of the bank's foreign strategy.

I'm confident that these developments will make a further contribution to the international competitiveness of South Africa's financial services industry. Major long-term benefits will accrue from the group's enhanced capacity to undertake international business across the spectrum of banking, investment management and trust business.

Standard Bank

Standard Bank Investment Corporation Limited
P.O. Box 7725
Johannesburg 2000
9th floor, No 5 Simmonds St.
Johannesburg, 21001
Tel: (JHB) 636-4996 Fax: (JHB) 492-1270

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Greece urged to cut debt

By Karin Hope in Athens

GREECE is at last making progress on economic reform but must take further steps to reduce a ballooning public debt, the European Commission says in its latest report on the Greek economy.

The confidential report was made available by Greek officials before next week's meeting of the EC monetary committee, where Greece is expected to ask for the second Ecu500m (\$615m) tranche of a special Ecu2.2bn loan.

Greece postponed asking for the loan tranche, due to be paid last February, after being

criticised sharply by the Commission for falling short of 1991 targets for trimming the public sector deficit and failing to introduce structural reforms. The reforms were agreed when the first Ecu1bn tranche was transferred.

Officials in Athens hope this year's improved performance will help to ensure payment of the loan early in 1993, after Greece's plan for economic convergence with its EC partners has been approved.

"Grounds for optimism, albeit restrained, have emerged for the first time," the report said. "Since the spring of 1992, the government has pursued a

more determined course to attain its fiscal objectives and to reform the economy." It noted the government had implemented reforms of the tax and social welfare systems, speeded privatisation, and kept a tighter control on spending by public enterprises.

A budget surplus of 1.6 per cent of GDP is expected this year.

The deficit is being contained, with central government borrowing down from 13.1 of GDP in 1991 to 8.3 per cent this year.

But despite the rescheduling of about Dr3,100bn (\$15.5bn) of domestic debt in the past year,

the public debt will rise by 5 percentage points this year to an estimated 130 per cent of GDP, as a result of increased interest payments.

The Commission's report warned that Greece's financial stability was threatened by such a high level of debt, adding: "Debt stabilisation is a key fiscal question which remains to be addressed in an adequate manner."

Mr Sotiris Hadzigeorgidis, the farm minister and an opponent of privatisation, resigned yesterday in protest at a cabinet decision to seek bids from international companies for a forest fire protection scheme.

A very Ukrainian reformist

Chrystia Freeland on a rocket scientist's way of undoing communism

LEONID KUCHMA, the Ukrainian prime minister, built his career at Ihomash, the world's largest rocket factory. It is one of the places the Soviet leader Nikita Khrushchev had in mind when he warned the west, whose capitalism he aimed to bury, that "we can turn out missiles like sausages".

As it turned out, it was communism that Mr Kuchma reluctantly buried in Kiev, the Ukrainian capital, last week. Less than a month after becoming prime minister, Mr Kuchma announced a U-turn in Ukrainian economic policy. After denouncing the efforts of his predecessors to shore up the old, centrally planned economy which has produced hyperinflation and recession, Mr Kuchma told Ukrainians in a live television broadcast that their new nation had no alternative but to reform.

The importance of Mr Kuchma's message extends far beyond his country's borders, for instability in Ukraine poses a danger to the rest of Europe. The country, which is the size of France, has a 650,000-strong army, the largest in Europe, and 176 long-range nuclear missiles. It flanks four east European states and shares a long border with Russia.

But Ukraine has a fragile state structure after centuries as a virtual colony of Russia. It also has a weak economy. Inflation is out of control, consumer prices increased more than 20-fold in the first nine months of 1992 - and sharp falls in consumption and industrial production have prompted an 18 per cent decline in gross national product over the same period.

Faced with these bleak statistics, Mr Kuchma unveiled a plan which includes many of

the ingredients of the economic reforms pioneered in eastern Europe: an effort to balance the budget, tight control over credit and money supply, and a programme of privatisation.

But for all his willingness to borrow from the free market gospel, Mr Kuchma represents a fundamentally different architect of reform from his counterparts in eastern Europe and the republics of the former Soviet Union. The scientist from eastern Ukraine who has been abroad only four times - twice to China - is a world apart from the young, westernised intellectuals who are bringing the market to other former communist states.

strengthened by an extraordinary political coup last week. Parliament granted the prime minister the authority to rule the economy by decree for the next six months and voluntarily restricted his own right to pass economic legislation. So sweeping are Mr Kuchma's new powers that one Russian newspaper has dubbed him an "economic dictator".

The first and toughest test of Mr Kuchma's new-found commitment to reform will be whether he sticks to his goals of bringing inflation down from more than 80 per cent a month to between 2 and 3 per cent a year and reducing the budget deficit from 44 per cent

of GNP to less than 6 per cent. To do that Mr Kuchma will need to end Ukraine's spendthrift practice of issuing credit to support falling state industry. According to Mr Viktor Pensenyuk, the country's young, reform-minded minister of the economy, the government issued Re300bn of credit to faltering enterprises in May and June alone.

The second test of Mr Kuchma's commitment to reform will be privatisation. When he first came to office just a few weeks ago Mr Kuchma said that it was premature even to speak of privatisation of large state enterprises. But the gravity of the crisis has forced him to change his tune. He now wants "forced" privatisation at all levels.

With so much at stake, the west may be convinced it has to pay a higher price in the future. So far, western aid to Ukraine has come only in dribs and drabs: \$210m worth of credit from the US to buy American grain, a C\$50m (\$25.5m) line of credit from Canada, Ecu150m (\$165m) to fund technical assistance from the EC.

The prospects for substantial assistance from the International Monetary Fund and the World Bank have brightened considerably since Mr Kuchma came to office. Yesterday, for example, the World Bank announced it was close to finalising its first project in Ukraine, a \$50m fund to finance institution building.

Petrol for Yugoslavia is stopped

By Sheila Jones in London

A BRITISH-led customs team trying to help enforce United Nations sanctions against the rump Yugoslav federation over six weeks have halted 950 trucks, barges and trains, most carrying petrol, at the Hungarian border, UK officials said yesterday.

Mr Douglas Hurd, the British foreign secretary, yesterday appealed under Britain's presidency of the European Community for the enforcement of sanctions by Hungary, Bulgaria and Romania. These countries have taken steps to improve enforcement along the River Danube and over land but more had to be done.

Mr Hurd yesterday spoke to the ambassadors of the three countries and asked them to press on their governments the need to keep up the pressure. So far, sanctions had produced



Bosnians carry a wounded comrade to an ambulance near the small town of Turbe yesterday

a 50-70 per cent drop in Serbia's trade, unemployment of about 60 per cent and inflation running at 50 per cent a month, according to British officials.

Teams of customs officers from the UK, US, Netherlands, Sweden and Germany are working alongside local officials to help enforce the embargo. On the Hungarian

border, British customs officers are leading a team of 10, backing up local enforcement. Reuters adds: A UN relief convoy reached the Moslem town of Gorazde yesterday.

ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED

Interim results and dividend announcement for the six months ended 30 September 1992 (unaudited)

- Interim dividend maintained at 90 cents following difficult half-year
- Attributable earnings down 11% at R581 million
- Equity accounted earnings down 13% at R1 104 million
- Short term outlook adversely affected by unsettled political and economic conditions
- Anglo well positioned for any upturn in world economies

CHAIRMAN'S REVIEW

Comment on results

Attributable earnings for the six months ended 30 September 1992 fell by 11 per cent to R581 million (251 cents per share) from R655 million (282 cents per share) for the corresponding six months of 1991. Equity accounted earnings fell by 13 per cent to R1 104 million (476 cents per share). These results were achieved notwithstanding a fall in the surplus on the realisation of investments to R11 million from R130 million in the comparative period which, after adjusting for tax and minorities, is equivalent to a decline in earnings of R96 million or 41 cents per share. The interim dividend was maintained at 90 cents per share.

Income from investments of R641 million was marginally higher than the comparative R630 million. This increase is attributable largely to higher dividend income from gold mining interests, which comprises 27 per cent (1991: 24 per cent) of investment income. This increase was offset by a fall in dividends from platinum interests because of lower prices, particularly of rhodium. In the first six months of 1992, the gold price averaged R31 445 per kilogram (R345 per ounce) being a decline of 0.6 per cent from R31 624 per kilogram (\$366 per ounce) in the first half of 1991. There was, however, an improvement in the average grade mined resulting in marginally higher gold production which, together with the continuing ability of the industry to contain costs, resulted in an improvement in earnings compared with the same period last year.

Trading income decreased by 8 per cent to R229 million from R250 million owing mainly to the decline in Anglo American Coal Corporation's operating profit caused by a softening in US dollar export prices. Other net income improved by R52 million from a net expense of R5 million last year to R47 million resulting from an increase in net interest income and lower prospecting costs. Taxation and outside shareholders' interest in net income were little changed so that attributable earnings were 11 per cent lower at R581 million.

Retained earnings of associates, which are transferred to non-distributable reserve, fell by 14 per cent to R523 million reflecting the adverse trading conditions in the diamond industry as well as the effect of the recession on industrial, platinum and base metal interests. Accordingly equity accounted earnings fell by 13 per cent to R1 104 million.

New projects

In August, the De Beers Venetia diamond mine was officially opened by Mr H F Oppenheimer. The project management, engineering and procurement were provided by Anglo and the mine has been brought into operation on time and under the R1.1 billion budget.

In October, shaft sinking commenced at the R1.7 billion Moab gold mining project adjacent to Vaal Reefs. The mine is intended to provide replacement tonnage to Vaal Reefs from the beginning of 1997 and at full production will produce 13 tons of gold per annum.

Also in October, it was announced that Mantos Blancos, the copper mine in Chile in which Anglo American Corporation of South Africa holds 74 per cent, intends participating with Minoro in the acquisition of a one-third interest in the Collahuasi copper joint venture in Chile for a cash consideration of approximately US\$185 million. This is subject to the existing shareholders not

ABRIDGED CONSOLIDATED INCOME STATEMENT

(R million)	Six months ended 30.9.92	Six months ended 30.9.91	Year ended 31.3.92
Net income	641	630	1 654
- investments	329	250	507
- trading	11	120	222
- surplus on realisation of investments	47	(5)	49
Net income before taxation	928	995	2 432
Taxation	150	143	261
Net income after taxation	778	852	2 191
Attributable to outside shareholders	197	197	518
Attributable earnings	581	655	1 673
Retained earnings of associated companies	523	611	927
Equity accounted earnings	1 104	1 266	2 600
Earnings per share - cents			
- attributable earnings	251	282	721
- equity accounted earnings	476	546	1 121
Dividends per share - cents	90	90	345
Dividend cover			
- attributable earnings	2.79	3.13	2.09
- equity accounted earnings	5.29	6.07	3.25

ABRIDGED CONSOLIDATED BALANCE SHEET

(R million)	At 30.9.92	At 30.9.91	At 31.3.92
Shareholders' equity	19 010	16 214	17 128
Outside shareholders' interests	2 460	2 267	2 490
Loans from associated companies and others	1 954	1 983	1 520
Other liabilities	1 456	1 300	1 696
	23 880	21 864	22 804
Represented by:			
- investments	10 683	15 508	15 868
- fixed assets	7 562	3 028	3 375
- inventories and accounts receivable	1 236	1 176	1 540
- deposits and cash	2 399	2 152	2 021
	23 880	21 864	22 804
Number of shares in issue - millions	232	232	232
Net asset value per share - cents (after providing for dividend and based on the market value of listed investments at 30 September 1992 and the directors' valuation of unlisted investments at 31 March 1992)	13 269	14 503	15 257

DIVIDEND

Dividend No. 113 of 90 cents per share has been declared payable on Friday, 15 January 1993 to shareholders registered at the close of business on Friday, 11 December 1992. The register of members will be closed from Saturday, 12 December 1992 to Thursday, 24 December 1992. The full conditions relating to the dividend may be inspected at the Johannesburg and London offices of the Corporation and its transfer secretaries.

The full interim report has been posted to shareholders and is available from Consolidated Share Registers, 1st Floor, Edgars, 40 Commissioner Street, Johannesburg 2001 (P.O. Box 61051, Marshalltown 2107) and from the Corporation's London office.

Registered office:
44 Main Street
Johannesburg 2001

London office:
40 Holborn Viaduct
London EC1P 1AJ

26 November 1992

J Ogilvie Thompson
Chairman

The nose of the average hotel concierge has been known to turn 3mm north at the sight of any visitor who happens to fall below his rather regal expectations.

Which is quite amusing, really. Except on those few (or not so few) occasions when *you* happen to be the guest.

After half a day in an airline seat which seems to defy every existing airline advertising claim, this is, perhaps, not the best of welcomes.

Nevertheless, tired and weary, you shrug it off and proceed silently to your room.

At dinner, however, the trial continues.

The atmosphere in the restaurant is sombre.

Four waiters hover around your table a trifle too attentively.

(As if in an attempt to make up for the concierge.)

And even a soft, gentle cough is interpreted as a cry for help.

All in all, it's a harrowing experience.

But you accept it quietly, along with all the other little annoyances, as part and parcel of "London tradition".

Now, thankfully, you have an option.

The Regent, London. The first classic London hotel without the stuffy atmosphere.

A hotel designed with the practical needs of today's business traveller in mind.

So does this mean we're some glassy, glitzy modern structure?

Far from it.

What really makes us so special, is that we are a young, irreverent spirit, in a grand hundred-year-old Victorian building.

Above the sprawling courtyard at the entrance, where horse-drawn carriages once waited, we've built an atrium eight storeys high.

Creating one of the most spectacular hotel lobbies in the world. And setting the trend for the rest of the hotel.

The rooms, of course, are equally surprising.

The light, understated and contemporary decor is in stark contrast to the old architecture of the building.

We wouldn't have it any other way.

Because while we've tried to keep all the charming aspects of the old days, we've made sure we haven't forgotten the needs of the modern business traveller.

And let's face it, it's a lot easier to get work done sitting at a desk in a neat, elegant, efficiently

planned room, than while sitting under the most elaborate curtains in Great Britain.

(Sorry, but it had to be said.)

We must admit that there is one thing about our rooms that's dreadfully old fashioned. The size.

With an average floor area of fifty square metres, our rooms show scant regard for the shortage of space in London today.

As far as technology goes, quite obviously, we've kept pace. So if *you'd* like to toss away the old quill, we can send up a computer to your room.

Even a fax machine, if you like.

But enough of that. It's not all work and no play at The Regent.

For those interested in keeping their bodies as active as their minds, we have a health spa, gymnasium and swimming pool.

As well as access to twelve tennis courts just down the road.

Well, seeing that you've read this far, perhaps it's time we told you where we are located.

Hold your breath, we're in NW1, near Marylebone station.

Before you yell "not on Park Lane" and turn the page, there are a few things to consider.

For a start, what's so great about Park Lane anyway? Do you really care whether or not you're next to five other hotels?

If you have to get to the heart of the financial district, it's quicker from where we are.

There's less traffic, and there are fewer red lights.

We also have Regent's Park just three minutes away, where you can stroll around and take in some of the freshest air in London.

But don't take our word for all this. Just do us a favour.

The next time you're looking for a hotel in London, make sure you examine The Regent.

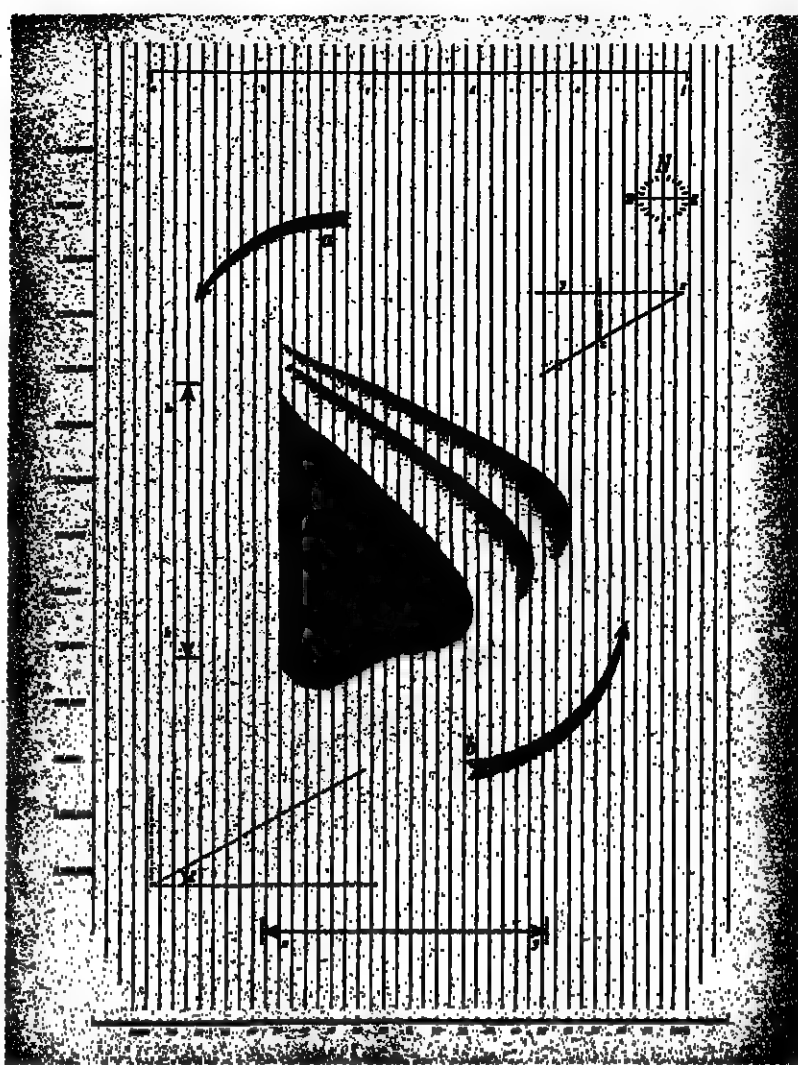
For reservations please call - Hong Kong 366 3361. Singapore 737 3555. Toll free: Australia (008) 022 800. Japan 0120 001500. USA & Canada (800) 545 4000.

UK (0800) 282 245. Switzerland 01 302 0876.

Germany 0130 2332. Sweden 02079 5151.

The Regent, London, a Regent International Hotel, is located at 222 Marylebone Road, London NW1 6JQ, UK. Telephone: (44 71) 631 8000 Facsimile: (44 71) 631 8080.

Opening December, 1992.



The supercilious concierge.

As examined by The Regent, London.



NEWS: INTERNATIONAL

Takeshita has Japan's economy to recover in 1993 to fight for his on strong spending, OECD reports political life

By Charles Leadbeater
in Tokyo

MR NOBORU Takeshita, the former Japanese prime minister, was fighting for his political life last night after lengthy testimony to the Japanese parliament failed to dispel allegations that an organised crime syndicate played a vital role in his election in 1987.

Mr Takeshita, still one of the most powerful politicians behind the scenes in the ruling Liberal Democratic party, is likely to come under increasing pressure from opposition parties to resign from parliament.

A series of snap opinion polls taken after the testimony showed a majority of the public - even in his own constituency - did not believe Mr Takeshita's account of events leading up to his election in 1987.

Mr Kamei Nakano, a leader of the minority Democratic Socialist party, said: "Mr Takeshita must understand that he is politically finished."

Mr Takeshita told the parliament he would not resign because it would be seen as an admission of guilt.

Mr Kiichi Miyazawa, the prime minister, led half-hearted efforts by the LDP leadership to support Mr Takeshita and end the scandal that has recently destabilised the party leadership.

Mr Takeshita is still the titular leader of the LDP's largest faction, which is almost certain to split after the controversy that engulfed him.

He was impassive during most of his two-hour testimony.

The case involves whether Mr Takeshita knew that corrupt businessmen - then bosses of Japan's largest organised crime syndicate - were enlisted as intermediaries to quell an embarrassing right-wing street campaign against him.

Mr Takeshita admitted he met Mr Hiroyasu Watanabe, the former president of the Tokyo Sagawa Kyubin trucking company, who is on trial for breach of trust over the company's huge losses. The company made illegal donations of ¥500m to LDP politicians.

Mr Takeshita said Mr Watanabe tried to stop the right-wing campaign of his own accord, and he became aware only in 1988 that Mr Susumu Ishii, the organised crime boss, also intervened on his behalf.

In court testimony last month Mr Watanabe said he told Mr Takeshita the right-wingers would cease their harassment campaign only if Mr Takeshita made a humiliating visit to the home of Mr Kakuei Tanaka, a former prime minister. The right-wing group wanted Mr Takeshita to apologise for deposing Mr Tanaka from the leadership of the LDP's main faction in the mid-1980s.

Mr Takeshita visited Mr Tanaka's home the day after meeting Mr Watanabe, but said it was a courtesy call, denying it was designed to stop the right-wing campaign.

By Charles Leadbeater

THE Japanese economy will stage a steady recovery next year, fuelled by a revival in consumer spending and strong public investment, according to the Organisation for Economic Co-operation and Development's annual survey of the Japanese economy.

The survey predicts Japanese gross domestic product will grow by only 1.8 per cent this year, rising to 2.5 per cent next year before reaching the government's target of 3.5 per cent in 1994.

Despite mounting bad loans at Japanese banks after the collapse of the bubble economy of the late 1980s, the report says there is no evidence Japanese companies are suffering a severe credit crunch imposed by banks.

The trade surplus is forecast to reach ¥137,000bn (¥137bn) this year, rising to ¥154,000bn next year.

The current balance is likely to amount to 3.2 per cent of GDP next year.

Despite anemic money supply growth and sharp cuts in private sector capital investment, the OECD forecasts the Japanese economy will not suffer from a prolonged bout of slow growth because its capital stock is still growing at a rate likely to generate growth of about 3.5 per cent to 3.75 per cent a year over the next five years.

This is likely to be 1 to 1.25 percentage points higher than the rest of the OECD.

Japanese bank lending has contracted sharply in the last year but the OECD says this cannot be interpreted as the start of a credit squeeze as

Japanese economy



The outlook

% change from previous year

1991 1992 1993

Private consumption

Government consumption

Gross fixed investment

Public investment

Private residential

Private non-residential

Exports of goods & services

Imports of goods & services

GDP

GDP deflator

Private consumption deflator

Consumer price inflation

Industrial production

(mining & manufacturing)

Unemployment rate

Trade balance as % of GDP

Current account as % of GDP

General government net lending as % of GDP

1991 1992 1993

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Government consumption

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Although we all know
men and women are made
differently, Lexus is the
first car to have spotted it.

L1

L2

...the scaled, ...
...long rubber ...
...but the vibration ...
...With a ...
...a's ...
...changes which are ...
...And ...

Then we moved into the cabin and
started to move to the kind of ...
...which ...
...and women ...
...the ...
...the ...
...the air ...
...but very ...
...And there ...
...you turn on the ...
...and listen for ...
...without ...
...from the ...
...the world outside ...
...the LS400 by ...
...You'll soon ...
...the difference between the LS400 ...
...and ...



LEXUS
the best of Japan or better

NEWS: INTERNATIONAL

Aids, 'killer of the fittest', debilitates developing world

JUST OVER a decade after the world learned of an epidemic more frightening than the Black Death, reliable statistics remain hard to obtain and evidence is sometimes anecdotal, but the consequences are becoming starker.

Aids (Acquired Immune Deficiency Syndrome), the fatal condition that results from long-term infection with HIV (human immunodeficiency virus), currently kills 100,000 people a year worldwide. But worst-hit are vulnerable economies of developing countries in general, and Africa in particular.

In Uganda, the condition is inflicting a terrible toll on the country's railway corporation. Ten per cent of its employees may have died of Aids; labour turnover is 15 per cent a year.

In Zambia, the country's copper mines, responsible for 75 per cent of the country's export earnings, are vulnerable: "The danger is that skilled workers, supervisors and managers will die of Aids faster

Michael Holman reviews a survey of the disease's economic impact

than replacements can be trained," warns one expert.

"The result will not be a sudden collapse in mine output. Rather, there will be a slow but steady increase in the incidence of breakdowns, accidents and delays, and output will suffer."

From South Africa comes other ominous news. Life insurance companies paid \$855,000 in Aids-related claims between 1985 and 1988. In 1989 alone, payments were \$700,000.

In Zimbabwe, claims in group life schemes of one insurance company doubled between 1986 and 1990, and the amount paid out multiplied 25-fold. And in Malawi a leading insurance company pulled out of the

market when the government banned Aids test on applicants seeking cover.

These examples come from an extensive survey of the possible impact of the disease on development by the Panos Institute, the independent London-based research body.

Although the study takes a global view, some of the most frightening statistics come from Africa.

The World Health Organisation, drawing on a World Bank model, says that life expectancy in sub-Saharan Africa could fall to 47 years by the end of the century, compared to 62 without the HIV/Aids factor. Unicef predicts that the under-five mortality rate in central and east Africa is likely to rise to between 159 and 189 per 1,000 live births, instead of dropping to 132.

But Africa bears a double affliction - it has nearly half the world's HIV/Aids victims but the continent's economic crisis has left it almost bereft of the resources

required to meet the challenge. In 1990, says the Panos report, the global cost of Aids treatment was estimated at between \$3.8bn (£1.7bn) and \$5.5bn - no more than 2 per cent of which was spent in sub-Saharan Africa.

It is estimated that up to 12m adults are infected with HIV - one in 250 of the world's adult population. Over 80 per cent of cases in the developing world, and most of those infected, are between 14 and 44. By the end of the century the death toll is expected to be at least 400,000 a year. And by then at least 40m people, perhaps 100m, are expected to have been infected by HIV.

The world faces other killers, some of which are readily preventable or curable. Malaria claims 1m lives a year; tuberculosis 3m, diarrhoeal disease 4m. But most of these deaths are among the vulnerable - the very young or the aged; the former are unproductive, and the latter have ceased production.

Aids, however, threatens the

development prospects of whole nations, the report points out, by primarily attacking men and women aged between 20 and 45, "the backbone of the labour force". Because HIV hits active young adults hardest, it could be described as "the killer of the fittest".

As the epidemic advances, warns the report, to be published on Monday, the eve of World Aids Day, existing skills shortages will be exacerbated and new ones will be created. Productivity will be threatened. "As the young sexually active members of the labour force (20-40) become infected, fewer will survive to form the older segment (40-60) which has accumulated skills."

The higher the income, the greater the opportunity for sexual activity. Thus a 1988 study in Zaire found that HIV infection rates in better educated and higher paid male workers was 5 per cent, compared with 3 per cent in the lower grades. Further evidence comes from Zambia, where one

sample revealed 8 per cent infection among urban adults with fewer than five years of schooling, rising to 33 per cent of those with 14 years or more.

The picture is incomplete, the report acknowledges. Chapters on the implications for labour rely heavily on information from central and east Africa. Nevertheless, the impact of Aids may be as severe in other developing regions.

"Cash crop production may decline... labour costs rise as shortages develop, and employers may face spiralling medical costs," warns Mr Jon Tinker, president of the institute, in his foreword to the 170-page study.

No cure or vaccine is in sight, most experts agree. Part of the anti-Aids strategy, says Panos, should involve more money for prevention. It cites one calculation that suggests that \$100m spent in anti-HIV/Aids activities in Thailand in 1991-92 could stop 3.5m people being infected and save \$5.1bn in potential

losses. "Spending \$1 now to save \$51 later does sound like quite a good investment," says Mr Tinker.

But even if infection were to cease overnight, the challenges posed are enormous, warns Panos. The lengthy incubation period means that... the number of Aids cases would continue to grow over the next decade at an average of 10 per cent a year, a total of 40m by end of century - almost 90 per cent of them in the developing world.

This means that planners must prepare to adapt, says Panos. In the agricultural sector it may mean less labour-intensive crops. The schooling systems must accommodate the special needs of a forecast 10m orphaned; economic policies must take into account the changing age profile of the labour force.

"The Hidden Cost of AIDS: the challenge of HIV to development," The Panos Institute, 9 White Lion Street, London N1 9PD Tel: (71) 278 1111, £9.95

Bhutto set to fight on in Islamabad

By Farhan Bokhari in Islamabad

A BAN excluding Ms Benazir Bhutto, the Pakistani opposition leader, from the capital, Islamabad, was lifted last night, but there were no signs the continuing government-opposition rift would end soon.

Ms Bhutto, who last week tried to lead a march to parliament to demand the dismissal of the government of prime minister Mr Nawaz Sharif, was yesterday in Lahore vowing to continue her campaign to remove the administration on allegations of corruption.

Opposition politicians will meet in Rawalpindi today to discuss strategy. In Rawalpindi, police fired tear gas and beat back demonstrators with batons as they gathered to support opposition politicians, including Mrs Nusrat Bhutto, Ms Bhutto's mother, arrived. The campaign is the most aggressive attack on Mr Sharif's government during its two years in office.

Concern is growing that the confrontation is causing nervousness among investors, western diplomats say.

Mitterrand holds talks with Rabin before going on to Amman

France to press for EC Mideast aid fund

By Hugh Carnegie in Jerusalem

FRANCE will press the European Community to create an Ecubn (\$800m) fund for economic development in the Middle East to back peace negotiations in the region, President François Mitterrand said in Jerusalem yesterday.

Stressing the role Paris and the Community could play in the multilateral negotiations on regional co-operation, he said the EC should levy up to Ecubn from its economic development fund for joint projects in areas such as water, tourism, transport and trade.

It would also encourage "useful forms of dialogue" between Arabs and Israelis, Mr Mitterrand said. "This is an initiative which France very much wishes to pass on to the European Council."

The president was speaking after talks with Yitzhak Rabin, prime minister. He and Mr Roland Dumas, his foreign minister, also met Mr Faisal Husseini, the senior Palestinian leader in the occupied territories, and members of the Palestinian delegation to the



President François Mitterrand stands with Mr Yitzhak Rabin yesterday at a remembrance ceremony honouring Holocaust victims

Middle East negotiations. He travels on to Jordan today for talks with King Hussein. He described Israel's approach to the peace talks, which have progressed only slowly since they began a year ago, as "very positive" and expressed support for the process despite reservations about exclusion of the Palestine Liberation Organisation. Mr Rabin said he had asked France to urge the Palestinians to shed their objections and press ahead with the negotiations.

But both Mr Mitterrand and Mr Rabin played down suggestions that the president was acting as an intermediary in the bilateral talks. Last month France hosted a meeting of the multilateral talks on regional economic co-operation. Mr Mitterrand said he would press fellow EC members to follow France's

example in passing legislation outlawing the Arab economic boycott against Israel. French and Israeli officials signed four bilateral co-operation agreements, including an accord on joint scientific research and an outline for an electric railway project.

De Klerk sets out reform timetable

By Paul Widdmer in Johannesburg

SOUTH AFRICAN President FW de Klerk yesterday spelled out his government's timetable for a transition to multi-racial democracy, saying he expected all-race elections to take place by April 1994, with an interim government of national unity in place by the end of that year.

However, he issued a veiled threat that, if this timetable could not be achieved through multi-party negotiation, "other ways will have to be found to bring about a government of national unity".

He gave no details. But the constitution calls for a general election by late 1994. He has often said he will not hold another whites-only election, leaving him needing to co-opt moderate blacks into his cabinet if negotiation fails.

He said the timetable involved the completion by February of the current bilateral constitutional talks, with a multi-party negotiating forum to convene by March and agree an interim constitution by the end of May.

US offers to send troops to Somalia

THE US has offered to provide up to 30,000 armed troops to deliver relief supplies to thousands of starving people in Somalia and will use force if necessary, AP reports from Washington.

The troops would be part of a proposed multinational force operating under United Nations auspices that would attempt to end the disruption of food supplies by feuding clans in the stricken African nation, officials said.

Mr Lawrence Eagleburger, acting secretary of state, made the offer on Wednesday to Mr Boutros Boutros Ghali, UN secretary general, in response to his plea for more help in a so far unsuccessful UN relief mission, they added.

Mr Boutros Ghali did not decide immediately whether to accept the offer, conditional on other nations also providing troops as part of the operation. "It was a tentative discussion," said one official, "but there was broad agreement in the UN Security Council that things aren't working out."

The troops would help deliver supplies and also provide security, the official said.

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Funds threat to Canada's peace forces

By Bernard Simon
in Toronto

CANADA'S military authorities have warned that the country's United Nations peacekeeping operations are being threatened by cuts in government spending.

Canada is the second-largest contributor to UN peacekeeping, after France. It has 4,300 troops, about a tenth of the total, in 15 different UN contingents.

With an estimated 20-25 per cent of defence resources now earmarked for UN missions, the Defence Department has indicated it requires a big increase in its 1993/94 budget if it is to maintain Canada's commitment.

Mr Marcel Masse, defence minister, told a Senate committee in Ottawa: "It's not a question of will, it's a question of dollars." The department has been among the heaviest casualties of recent government spending cuts.

The number of Canadian peacekeepers does not include replacement forces training in

the country concerned, nor air and naval support operations, such as aircraft ferrying relief supplies in Yugoslavia and Somalia.

Mr Masse said the peacekeeping bill was C\$170m (\$87.6m) over budget so far this year. The mission in Yugoslavia, involving 2,400 Canadian troops, has been a particular drain as individual countries are paying the full cost of participation in the peacekeeping effort.

Mr Alex Morrison, director of the Canadian Institute for Strategic Studies, forecast yesterday that the number of Canadian peacekeepers would increase further next year, but probably at the expense of other military commitments.

"There is a bias towards participating," he said. Ottawa has begun to scale down its 500-troop contribution to the UN force in Cyprus. However, General John de Chastelain, chief of defence staff, said Canada had been approached to take part in possible UN missions in Macedonia and Mozambique.

Chilean human rights group ends its watch

By Leslie Crawford
in Santiago

CHILE'S best-known human rights organisation, the Catholic Church's Vicaría de la Solidaridad, closes its doors today after dedicating 16 years to the defence of victims of political repression.

Monsignor Sergio Valech, the Vicaría's last head, said: "The task is not finished. But the church believes it is now the duty of civilian society to safeguard the basic principles of human rights that it once lost."

While the closure of Vicaría, which won the UN peace prize in 1978, reflects the respect for

human rights in Chile today, it also underscores difficulties in dealing with the legacy of the past. The Chilean military enjoys effective immunity from human rights violations committed during Gen Augusto Pinochet's rule. It has refused to disclose the fate of some 900 detainees who "disappeared" under arrest.

The International Commission of Jurists in Geneva this week urged Chile to prosecute military and police officials accused of torture and murder. It criticised President Patricio Aylwin's government for abandoning the pursuit of justice for the sake of political stability.

Go-ahead for \$2.6bn São Paulo river clean-up

By Bill Hinchberger in São Paulo
and Stephen Fidler in London

THE Brazilian state of São Paulo has received the go-ahead to begin a \$2.6bn (£1.7bn) clean-up of the state's Tietê River, following agreement by the InterAmerican Development Bank to provide finance for the project.

The board of the IADB this week approved a loan of \$450m to the state, Brazil's largest. It is the first part of a planned \$1.2bn IADB financing, which would be the largest granted by the bank.

The initial loan will finance half the \$900m needed for the first stage of the scheme, designed to reascend the river, which has been devoid of aquatic life since the 1950s. The goal of the first phase is to reduce industrial and human waste by 50 per cent by 1994.

An estimated 1,100 tonnes of waste a day are dumped into the Tietê, 300 tonnes of domestic waste and 300 tonnes of industrial effluent.

The reduction will be achieved partly through basic sanitation projects for domestic sewage. The sewer-

age system will be expanded to increase coverage of the São Paulo metropolitan region from the current 65 per cent to 70 per cent. Two new treatment plants and expansion of an existing one should increase the proportion of waste treated from 15 per cent to 45 per cent by 1995.

Mr Luis Antonio Fleury, the state governor, said in London yesterday that five European companies had voiced interest in participating in the project, which was open to international tender. They include Thames and North-West Water in the UK and

Générale des Eaux and Lyonnaise des Eaux of France.

IADB financing will also help boost pollution control agencies. Some 1,300 companies, responsible for 80 per cent of the Tietê's industrial pollution, have been identified and companies are expected to develop individual or joint schemes to reduce the flow of toxic waste into the waterway. About \$500m is expected to be spent on pollution control equipment.

Brazil's National Development Bank (BNDES) has made \$250m available for this.

The river runs through Brazil's most populous and industrialised region.

About 16m people live in the metropolitan region of São Paulo city. The state, with 33m inhabitants, accounts for 32 per cent of the country's gross domestic product.

Brazilian officials compare the recovery effort to that used for the Thames in the UK, although the Brazilian project is more ambitious. The Tietê is 1,100km long, 300km of which are severely polluted, against 338km for the Thames.

Brazilian Indians warn on cuts

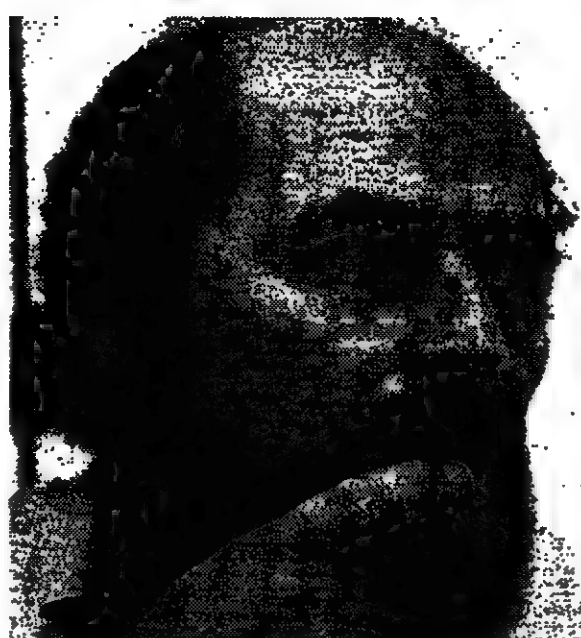
By The Sun

CUTS in public spending are threatening the survival of Brazil's indigenous Indians, the president of the government agency for Indian rights warned yesterday.

Mr Sidney Possuelo, president of the Funai agency, said in London that his organisation had been paralysed by a 90 per cent funding cut, and could no longer campaign effectively for Brazil's estimated 250,000 Indians.

The cuts put in jeopardy a programme to demarcate Indian reserves, which Funai must legally complete by November 1993.

Mr Possuelo said the agency had received only 6 per cent of the estimated \$110m cost of the project. Only 197 reserves had been demarcated so far. "We will not be able to reach our targets," he said.



Sidney Possuelo, chairman of Brazil's agency for Indian rights

Demarcation of Indian areas is necessary to prevent intrusion by wildcat miners, who bring disease, and developers. Funai's power to defend Indian tribes is also being threatened by a bill in Congress backed by the powerful anti-Indian lobby

of forestry and mineral exploration companies.

The bill, if passed, will severely reduce Funai's control over demarcation. "They are trying to devalue the presence of Indian people in their own land," said Mr Possuelo.

Guatemala-Belize accord backed

GUATEMALA'S Congress has cleared the way for the resolution of a 130-year-old territorial dispute with Britain and Belize, in which Guatemala was claiming the former British colony with which it has a common border, writes *Chris James*.

Guatemalan legislators have ratified a recent ruling by a constitutional court supporting the decision of President Jorge Serrano to recognise Belize's political independence and to establish diplomatic ties between the two countries.

The decision by the Congress is likely to end the dispute, although a referendum must be held in Belize before the treaty is ratified.

Repeated indications over the past two decades that the Guatemalan military might invade Belize in pursuit of their territorial claim led to the stationing of a 1,500-member British garrison in Belize.

However, the 78-34 vote by Congress is likely to anger sections of the Guatemalan military and political right.

Argentina picks its way through pension maze

EVERY Wednesday about 500 pensioners gather outside Argentina's Congress to protest about their pitiful benefits and demand more money, only to face riot police, dogs and, on some occasions, armoured vehicles.

Militant pensioners have tried storming the Supreme Court and one has threatened to burn down Congress. The plight of Argentina's 4.2m pensioners has become a political issue that makes the government appear indifferent to the social costs of economic reform.

Private pensions were seen as a way out of the dilemma. As well as ridding itself of costly, corrupt and inefficient state schemes, the government hoped such pensions would improve companies' competitiveness by reducing payroll taxes and breathing life into capital markets.

Argentina aimed to have its private scheme in place by January, but trade union and Congress opposition has delayed approval all year. Yesterday, however, Economy Minister Domingo Cavallo said he was confident a tripartite council from government, trade unions and business would agree a compromise version that would ensure congressional approval before Christmas.

Mr Walter Schulthess, social security secretary, promises: "There is going to be a total transformation of the pensions system in Argentina."

He has designed a hybrid

John Barham on a scheme to introduce private funds

scheme retaining some features of the state-run pay-as-you-go system while copying features of a scheme operating in Chile and introducing a mechanism to tide over existing contributors.

Initially the state will pay out a minimum benefit equivalent to about 20 per cent of the economy's average wage to all who have contributed to pension funds for at least 30 years. Those who have contributed for longer than this will get a 2 per cent annual premium for each year over the 30-year limit.

The state will also compensate people who are already paying into the state system with a credit equivalent to 2 per cent of the economy's average wage for each year's contribution, with an upper limit of 30 years.

Thus, contributors to the old system will be entitled to benefits equivalent to 80 per cent of the average wage when reaching the retirement age of 65, plus an automatic minimum benefit of 20 per cent of average wages. These two state-run schemes will be funded by a 16 per cent payroll tax paid by employers plus a fixed slice of tax revenues.

Finally there is a compulsory private pension fund scheme similar to Chile's, funded by a 10-11 per cent wage deduction. Employees will channel the money directly to a savings account held at a pension fund company. Contributors will be free to pick and choose among competing funds, creating competitive pressure to provide good service.

Mr Schulthess promises the private system will be "strongly supervised by totally independent regulators, since there will be strict norms on where funds can be invested, that stipulate maximum amounts that can be invested in each instrument." Compulsory credit ratings, both of companies issuing paper and of each fund's investments, will limit the scope for fraud.

The government will also create several reserve and emergency funds topped up by the management funds themselves. Part of the money will come from a mechanism limiting profits.

Any fund that yields 30 per cent over the pension system's annual average yield will have to pay excess profits into the reserve funds, a sure way of discouraging high-yielding but risky investments.

If there is a weakness in the system, it is regulation: Argentina has an atrocious record of corrupt and incompetent state supervision and private-sector fraud.

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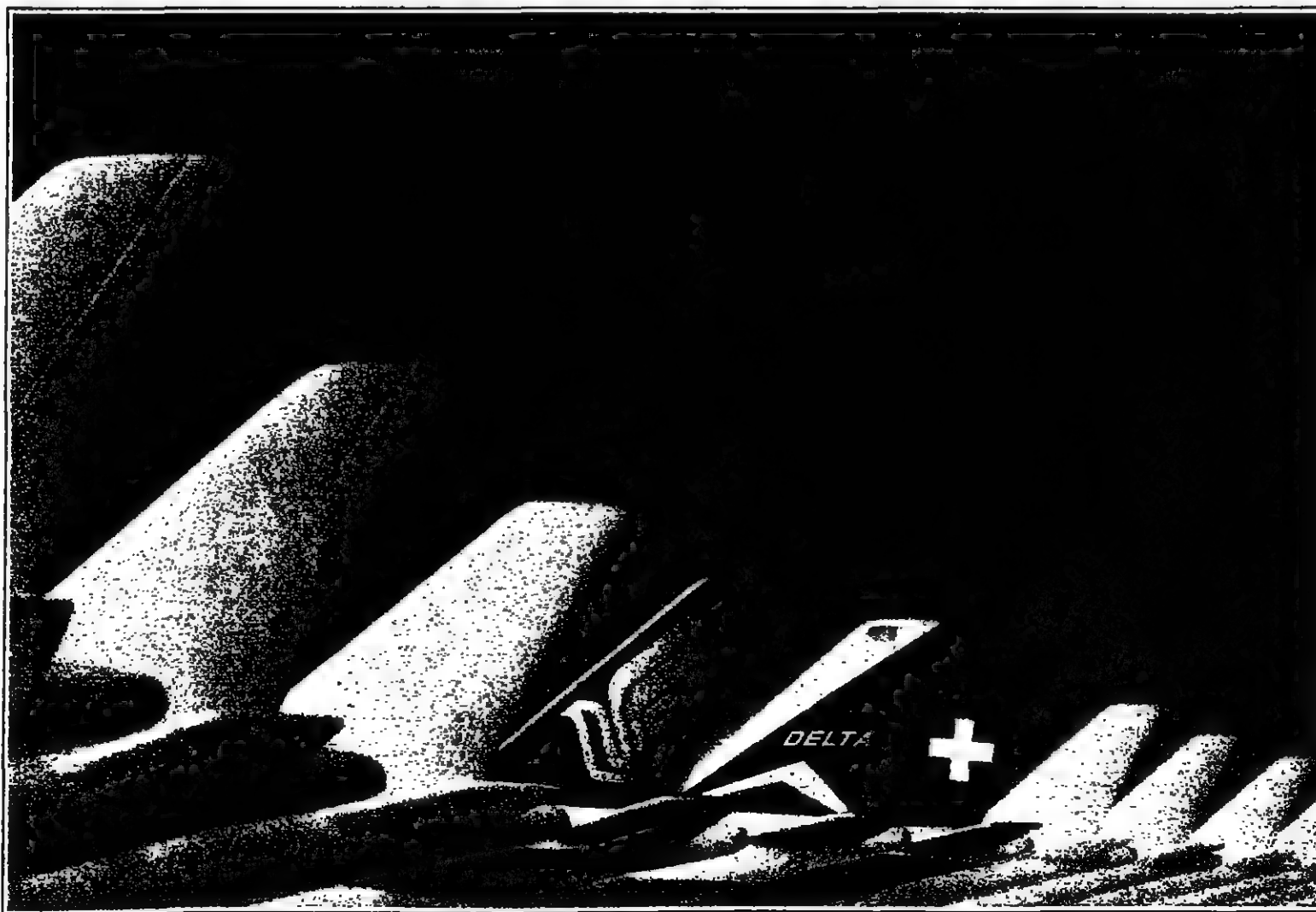
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NEWS: UK

Disputes could hamper Sunday trading policy

By David Owen

LEGISLATION to allow British retailers to open seven days a week could be hampered by disputes over employee rights, it emerged yesterday as the government unveiled its plans to reform Sunday trading in England and Wales.

Mr Kenneth Clarke, home secretary, pledged that the legislation would contain government clauses to provide protection for "existing" shopworkers from being compelled to work on a Sunday.

But he avoided demands from the opposition Labour party that protection should additionally be given to future employees who objected to Sunday working. His "instinct" would be not to aim at a set of regulations applicable solely to those employed in shops, he said.

Before voting on the legislation, MPs will be offered a choice between a set of options for Sunday shopping ranging from out and out deregulation to a tightening of existing laws.

It remains uncertain whether the legislation will come before the House of Commons in the present parliamentary session. The drafting of legislation

must await a decision by the European Court on whether the present law was overridden by the free-trade articles of the Treaty of Rome.

Mr Clarke said yesterday that this ruling was now unlikely to be available before January.

The government has been committed to reform of the Sunday trading laws since 1987 but has been reluctant to legislate after its last attempt was defeated by a Conservative backbench rebellion in 1986.

For Labour, Mr Tony Blair, home affairs spokesman, welcomed the proposals if handled in a "sensible" manner and said the challenge was to present a "lasting reform" which ended "the present deregulation through anarchy."

The "nub" of the issue was whether all employees - present and future - would be subject to the voluntary principal and entitled to premium payments for Sunday working.

"There are many inside and outside this House who believe that people should have greater freedom to shop on a Sunday provided that 'open on a Sunday' for us does not mean 'exploited on a Sunday' for those who will work in the shops that serve us," he said.

Top government officials challenged on morality

BRITAIN'S top government officials were yesterday accused of low standards of performance, weak accountability and dubious morality, writes John Williams.

Mr Graham Mather, president of the European Policy Forum, told a Conservative Political Centre conference that recent policy problems over the handling of the British economy, Iraqgate, pit closures and education statistics had been blamed on ministers.

The doctrine, however, of ministerial responsibility allowed Whitehall to escape

the blame for "decades of systematic policy failure under politicians of all colours: in British education, for example, and until the early 1980s in nationalised industry and industrial relations. In document after document, one characteristic attribute of the Whitehall mind peeps through: a preparedness to operate within half an inch of direct lies in order to conceal unsatisfactory policy decisions, and preparedness to engage in manoeuvres which would be regarded with contempt if exposed to outside inspection".

Japanese plants to boost UK car output

By Kevin Done, Motor Industry Correspondent

UK car production will begin to rise strongly next year, as two new Japanese car plants come on stream, and the UK market starts a slow recovery from three years of recession.

According to the latest forecast by the Society of Motor Manufacturers and Traders (SMMT) UK car production will rise from 1.25m in 1992 to 1.4m next year, an increase of around 12 per cent, and will rise further to 1.5m in 1994.

The SMMT suggests UK new car demand will begin to pick up in 1993 from the deep recession of the last three years with sales rising to 1.62m in 1993 and to 1.75m in 1994.

UK new car sales peaked in 1989 at 2.3m but have fallen by around a third in the last three years to 1.58m last year and to around 1.52m this year.

The SMMT also expects demand for new commercial vehicles to begin to recover next year.

Demand is forecast by the SMMT to recover to 36,500 in 1993, with a further rise to 41,400 in 1994.

UK car output has performed relatively well during the recession with much higher production for export markets largely making up for lower output for the home market.

Production fell by only 4.8 per cent from the peak of 1.3m in 1989 to 1.24m in 1991, despite a 30.5 per cent fall in UK new car sales in the same period.

UK car production is now set to rise significantly throughout the 1990s largely as a result of the three new car plants under development by Nissan, Toyota and Honda.

Further support for cautious optimism in the motor trade came yesterday in statistics released by HPI, the vehicle credit information agency. The figures show third-quarter sales of both new and used vehicles bought on credit recovering from a steep slump recorded in the first half of 1991 and the final quarter of 1991.

Employers expect sharp fall in manufacturing

By Emma Tucker, Economics Staff

MANUFACTURING output is expected to deteriorate sharply over the next four months, in spite of a small improvement in order books this month, the Confederation of British Industry (CBI) reports today.

The gloomy prospects for the UK economy in the latest monthly survey of manufacturing trends by the employers' organisation, coincides with its new forecasts for the whole economy.

These point to a slow, uninspiring recovery starting in the Spring of next year. Growth for

the year as a whole will average only 0.7 per cent.

Output will accelerate to an average annual growth rate of 2.3 per cent in 1994, thanks to an improvement in UK competitiveness and a recovery in world markets, but this will not be strong enough to dent the rise of unemployment. The CBI expects unemployment will rise to 3.1m by the end of next year and to 3.2m by the end of 1994.

Inflation will gradually pick up, but with the recovery still modest, the underlying rate will remain within the Chancellor's targets of 1-4 per cent by the end of 1994. House prices

will stabilise over the next two years.

The November monthly trends survey, which questioned 1,421 companies before the Autumn Statement this month, shows that total order books improved slightly this month, compared with October.

The outlook for exports was not encouraging. In spite of the recent devaluation of sterling, making UK goods cheaper, export orders deteriorated this month. Half the companies surveyed described export order books as below normal, against only 11 per cent that said they were above normal. This was

the worst result, apart from January, since 1983.

The CBI said it was too early for the devaluation to have made its full impact on exports, and said the drop in orders also reflected weaker European economies.

Stocks of finished goods remained high in November. Only 5 per cent of companies considered their stocks to be less than adequate while 27 per cent said they were too high in relation to demand. The balance of 22 per cent is the highest since August.

The CBI has made only small changes to its forecasts for the economy since August, even

though monetary policy has eased considerably since then as a result of the UK's departure from the European exchange rate mechanism.

The CBI said the stimulating influence of base rate cuts was off-set by weak domestic demand. This left the forecasts broadly unchanged.

It expects base rates to drop to 6 per cent early next year, and to remain at that level until the second half of 1994.

The deficit on the current account will widen to 16.7bn next year, but will narrow slightly in 1994 to 16.5bn, about 2 per cent of gross domestic product.



Looking to the future: BBC chairman Marmaduke Hussey at yesterday's press conference on the prospects for UK broadcasting

BBC launches its vision of the future

By Raymond Sweeney

THE BBC has reconciled itself to having approximately one third of broadcasting funding and attracting one-third of the audience in radio and in television by the end of the decade, as commercial broadcasting expands through cable and satellite, it emerged yesterday.

Launching the BBC's vision of its future, Mr John Birt, who becomes director general next month, said the plan was a realistic assessment of what was likely to happen. "The average British household will still watch or listen to BBC services for something like 24

hours a week. The BBC in the late '90s will continue to be a significant and positive force in everyday life in Britain."

Flanked by Sir Michael Checkland, the outgoing director general, and Mr Marmaduke Hussey, the BBC chairman, Mr Birt outlined the document *Extending Choice - The BBC's role in the new Broadcasting Age*.

The main changes will be in the type of programme offered, the efficiency with which they are made and the Corporation's accountability to the audience in everything it does.

Because all households pay

the licence fee the BBC will continue to serve all groups and work in all programme areas. But increasingly it will seek to complement commercially-funded broadcasting by providing services which will be put under pressure or not provided in a more competitive broadcast market.

The BBC, Mr Birt said, would stick to its traditional task of providing a rich mix of programmes which entertain, educate and inform.

The BBC will set itself four roles to complement the commercial sector:

- Providing comprehensive and impartial news and information across a range of broadcasting outlets, with serious information programmes staying in prime time slots.
- Supporting and stimulating the development and expression of British culture and entertainment.
- Guaranteeing the provision of programming and services that create opportunities for education.
- Stimulating the communication of cultures and ideas between Britain and abroad.

Mr Birt promised that the future BBC would be a "lean, efficient, enterprising, unbirocratic BBC," dedicated to quality.

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Credit card leaks lead to inquiry

By John Gapper and Ivo Davern

THE DATA protection registrar launched an inquiry yesterday into security at National Westminster Bank's Access credit card subsidiary after apparent details of the card debts of Mr Norman Lamont, the chancellor of the exchequer, were published in The Sun newspaper.

The newspaper alleged that Mr Lamont had received five legal warning letters for failing to make regular payments on his Access card, and had over-spent his £2,000 credit limit.

The claims were not denied by the Treasury or Downing Street, but they provoked protests from senior Tories at the intrusion into Mr Lamont's personal affairs. They also sparked an internal investigation by National Westminster.

Opposition Labour MPs could barely disguise their delight at the disclosure, with several asking how the chancellor could be expected to keep the nation's accounts in order if he was unable to keep track of his own.

Mr Eric Howe, the data protection registrar, said he was investigating the incident under the 1984 Data Protection Act. If the bank or any of its employees are found to have breached the act, they could face an unlimited fine in the High Court.



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IT'S EASIER TO
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ABOUT WHAT

Size of royal fortune taxes revenue service

By Richard Evans
and Philip Coggan

THE QUEEN'S tax bill is impossible to estimate accurately because so much secrecy has traditionally surrounded her accounts.

Her personal fortune is put at between £50m and £6.5bn according to recent unofficial estimates. That range is due to lack of information and whether the value of palaces and paintings are included.

The Queen has three primary strands of income:

• Income from her personal wealth, which reliable sources say could be around £50m. It is already clear that this will be liable to income tax at up to 40 per cent, and capital gains tax. • The civil list settlement presented to parliament in 1990 which ensures an income of £7.5m between 1990 and 2000, rising by 7.5 per cent a year to take care of inflation. The Queen's share of the civil list payments are approximately £5m. This is not taxed at present, and will not be under the new regime, as it is regarded as money to fund the Queen's function as head of state.

• The most complex area of the privy purse which covers a

mix of public and private functions, part of which will probably be taxed. The dividing lines are still to be worked out by the Queen's advisers and the Inland Revenue.

The proposed changes will effectively mean that the only members of the royal family funded directly by the taxpayer will be the Queen, the Duke of Edinburgh and the Queen Mother. Others will still receive money from the civil list because they perform public duties, but much more will be repaid in future.

The new arrangements, which should be finalised in the new year ready to be introduced at the start of the next tax year in April, follow growing unease that the monarch pays no personal taxes.

Increasing public clamour over the royal family's financial arrangements has come to a head following a succession of royal scandals and the disclosure this week that the taxpayer is to foot the bill for the fire damage at Windsor Castle, which could reach £50m.

The Queen would presumably be entitled, like any individual, to a personal allowance of £2,445. After that, the first £2,000 of her income would be

taxed at 20 per cent, and the next £21,700 at 25 per cent. Everything else would be taxable at the top rate of 40 per cent. Dividend payments are normally taxed (at basic rate) at source and the Queen has presumably been reclaiming the tax credit to date. It accordingly would be quite easy to collect the tax on her investment income.

Some estimates have put the Queen's private wealth at as much as £3bn. In his book *Royal Fortune: Tax, Money and the Monarchy*, Philip Hall estimates a more conservative figure for investments of £341m, and annual income of £18.4m. On that basis, the Queen's tax bill would be just under £7.5m a year.

Then there is the Queen's rental income from her estates, possible liabilities on perks such as rent-free accommodation, capital gains tax on art disposals and inheritance tax.

Palace officials have previously justified the fact that the Queen has paid no taxes on the grounds of tradition. According to Buckingham Palace, "taxes are levied in the Queen's name and therefore it would not be appropriate for the Queen to pay taxes".



The Queen pictured early in her reign in 1953 with Prince Charles and Ann, the future Princess Royal

Britain in brief



Tax ruling preserves job 'perks'

Tens of thousands of employees have had their benefits at work saved by a landmark ruling against the Inland Revenue from the House of Lords.

The decision will allow many companies to structure benefits without fear of incurring additional costs. Many have delayed tax planning while awaiting the judgment.

The case, *Pepper v Hart*, concerned the reduced fees paid in 1963 for their own children by 10 teachers at Malvern School, but it had enormous implications for many employers offering benefits to their staff. Those affected would have included those with subsidised canteens, sports facilities or travel, and those able to buy goods at a discount.

Council tax estimates

Council tax bills ranging from about £300 to more than £1,000 per household in England next year were in prospect yesterday, following the release of detailed figures for local spending by Mr Michael Howard, environment secretary.

Mr Howard said that for first year of the property-based council tax, his department had made its calculations on the basis of a £459 council tax bill for a property worth between £23,000 and £28,000, if the council spent in line with government assumptions.

Switch from rail to road

Blue Circle and Castle Cement, two of British Rail's biggest freight customers, said they were switching nearly 500,000 tonnes of freight a year from rail to road because of price increases imposed by BR. The move will result in an

extra 20,000 road journeys a year by fully-laden 38-tonne articulated lorries. Other rail freight customers say they are considering similar moves.

News of the switch came as Charterall, the pioneering private sector railfreight distributor which ceased trading in August, announced it had gone into liquidation with the loss of 120 jobs. Charterall accused BR of prompting its collapse by charging too much for the use of locomotives and tracks.

House builders optimistic

British house builders have become more optimistic about prospects for a recovery in housing sales next year, according to a survey published yesterday.

In the survey from the House Builders Federation, 43 per cent of builders questioned just before the Autumn Statement said they expected to sell more homes next year. Another 27 per cent expected sales to remain steady. Interest rates have fallen further since the survey, making house prices the cheapest they have been in real terms for more than a decade, the federation said.

Review denied

The Court of Appeal has refused the application by Virgin Atlantic and British Midland, two independent UK airlines, for judicial review of the government's decision not to refer the British Airways takeover of Dan-Air to the Monopolies and Mergers Commission. The court will give its reasons next week.

Limited use of merit pay

Individual performance-related pay is not "trickling down" to manual workers as much as had been supposed and employers are sticking to collective, output-related schemes, according to a report by Industrial Relations Services.

Despite widespread use of individual merit-based pay for clerical and professional staff, a survey by IRS found only 12 per cent of employees covered by individual merit pay are manual workers.

Project hit by safety protest

Work on the £200m Euron project, the world's biggest gas-fired power station, was largely at a halt due to the third protest stoppage in seven weeks over safety standards at the Teesside, north-east England site.

Around 1,000 construction workers remained on site as union officials, Enron management and a Health and Safety Executive representative held discussions. The protest followed an incident on Tuesday in which seven men accidentally inhaled gas.

Steel interest from Indonesia

British Steel is in negotiations with an unnamed Indonesian company for the sale of plant and equipment from the Ravenscraig steelworks in Scotland, which closed in June with the loss of 1,200 jobs.

The potential purchaser would transport the equipment to Indonesia to make steel for the Far Eastern market, expected to be the most important growth area in the world steel market over the next few years. Reports that steel from the resited plant would be exported back to the UK were being discounted yesterday.

Watchdog deputy quits

Mr Kit Jebens, chief executive of Lantro, the self-regulatory body for the life insurance industry, said he had accepted the resignation of his deputy after she had publicly expressed doubts about plans to reform regulation.

Ms Julia Lalsching, chief policy and administration officer at Lantro, wrote to Mr Jebens last week and said she would resign rather than work for the proposed Personal Investment Authority, which is to replace Lantro.

In her letter, Ms Lalsching said: "There is a grave risk that what should be the main agenda item, investor protection, is being marginalised by the interests of the various industry groups."

Government to push ahead with EC treaty

By Ivo Dewdney,
Political Correspondent

THE GOVERNMENT yesterday honoured its pledge to resume work on the Maastricht treaty before the Edinburgh summit on December 11 and 12 by declaring that the so-called committee stage, when the legislation will be examined in detail, will begin next week with two days of debate.

But even before the official announcement, a fresh rallying call was issued to Euro-sceptics by Lady Thatcher, the former prime minister, in a speech in Germany which was released at Westminster yesterday.

Addressing an audience of bankers and politicians in Frankfurt, Lady Thatcher praised the monetary rigour of the Bundesbank while also applauding the UK government for adopting an independent economic policy after the sterling devaluation of September 16.

Mr John Major told the House of Commons yesterday that he expected France to reconsider its threatened use of an EC veto on the draft farm deal agreed by the European Community and the UK.

The prime minister predicted a change in French attitudes once the negotiations on Gatt (General Agreement on Tariffs and Trade) had been successfully concluded to include areas of trade outside the agricultural sector. He said: "Liberalisation of trade is a

very valuable prize for the French economy." Mr Major, who urged unity on Gatt, described the farm deal as being good for the entire EC and world trading community. British business, he added, now had the opportunity to exploit a single market of some 360m people following the averted trade war with the US.

He claimed UK manufacturers would benefit from low inflation, the lowest interest rates in the EC and an "extremely competitive exchange rate".

She also backed German opponents of any dilution of the D-Mark in a unified European currency, described Economic and Monetary Union as a federalist project and warned: "Scepticism is on the increase."

At Westminster, Mr Tony Newton, the Leader of the House, said the government would press on with a debate

in the Commons next week but ministers have acknowledged that the process could continue at least until the end of May.

Mr Newton assured pro-Maastricht MPs that plenty of time would be given to the bill to ensure adequate debate of amendments calling for changes in British policy on the treaty.

The limited two-day start to the ratification process, with no further dates yet set, underlines the government's determination to play the process low-key and long.

Further discussion of the legislation may not begin until the House of Commons returns from its Christmas recess in mid-January.

In Whitehall, meanwhile, attention is now firmly fixed on the run up to Edinburgh and preparation of the fine detail of the summit's business-packed agenda.

Ministers have made clear that the British presidency hopes to use the meeting to reach broad conclusions to key questions such as treaty modifications for Denmark, the future financing of the European Community and provisions to give clearer definition to the concept of subsidiarity - the devolution of power to the lowest appropriate authority.

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THE ULTIMATE DRIVING MACHINE.

CONTRACTS

Seoul subway developments Renovating mosque in Jerusalem Water supply plan

A \$46m contract to supply the automatic fare collection system for three new subway extensions for the Seoul Metropolitan Government (SMG) in Korea has been awarded to THORN TRANSIT SYSTEMS INTERNATIONAL (TTSI) of Wells, England.

Under the contract TTSI will equip 109 stations on the new lines 5, 7 and 8 - line 5 is to go into service in 1994 with lines 7

and 8 following later. The computer controlled automatic fare collection system will use magnetically encoded tickets to operate high capacity entry/exit gates. TTSI will supply over 1,000 ticket vending machines, 181 ticket office machines and 1,200 gates.

Much of the equipment will be manufactured in Korea by a local company. The locally

manufactured content will increase progressively and eventually include the transfer of electronics technology. Delivery to SMG will commence late 1993 and continue for 18 months to two years. Traffic on the existing lines of the Seoul metropolitan subway has increased by over 50 per cent since 1988. Passengers currently total 3.6m a day and are increasing.

Developing new propeller system

DOWTY AEROSPACE PROPELLERS, part of Dowty Group, has been selected to develop the propeller system for the Hercules II, Lockheed's new military and civil transport aircraft. The programme is expected to exceed 500 aircraft and Dowty's sales are

estimated to be worth over US\$300m (£199m). The contract is for design, development and initial production for delivery in 1995. Full production is then expected to continue through till 2010.

The Hercules II, Lockheed's

new generation Hercules, is expected to replace in the first instance models of its predecessor delivered prior to 1975. Over 2,000 of the original Hercules have been produced, making it one of the world's most successful air transporters.

£50m business centre in Prague

Two major contracts have been won by the Prague-based construction management specialist BOVIS CZECOSLOVAKIA A.S.

In the Nove Butovice district of Prague, Bovis is to manage the design, preconstruction and construction management of a £50m business and retail

centre for the international developer Amosch Holdings. The four-phase project includes a large hotel, offices, shops and car parking.

Construction work will begin in mid-1993 with completion in three years. At Chodov, on the outskirts of Prague, Bovis will start

work in December on a 28m 300-bedroom hotel, filling station and car service centre for the Czech subsidiary of the Italian company AGIP.

Bovis is managing the design, preconstruction and construction management of the project. It is Bovis's second award from this client.



Scaffolding will go up around Jerusalem's Dome of the Rock mosque (pictured above) in the next two weeks.

The Ireland-based MIVAN OVERSEAS, which is renovating the mosque at Islam's third holiest site, will use two 150 ft high (45 metre high) cranes to erect scaffolding which will

highlight of the renovations would be replacing the dome's painted aluminium cover with brass sheeting and gilding it with US\$1.5m (£987,000) worth of 24 carat gold.

The dome's coating will be stripped and replaced in May as part of the US\$5.8m (£3.8m) contract signed by the private company with Jordan's religious affairs ministry in July.

The building will be waterproofed to protect seventh century mosaics endangered by leaking water.

King Hussein, traditional custodian of Jerusalem's holy places, has pledged US\$8.5m (£5.5m) of his own money to renovate the mosque on the site where the prophet Muhammad is believed to have ascended to heaven.

The Saudi royal family, custodian of Mecca and Medina, had vied with the king to pay for the renovation.

LOGICA has been chosen by the Water Board, which serves four million people in and around Sydney, Australia, to supply a monitoring and control system which will improve the Board's water operations and assets management.

The company has been awarded a A\$27m (£13.2m) contract for LOGATS, the Water Board's integrated instrumen-

tation control, automation and telemetry system.

When the system becomes operational in 1995, it will enable the Water Board to manage assets such as reservoirs, water mains and sewers more effectively. Flow management will also be improved so that the Water Board can rapidly identify sewer outflows in order to control pollution.

Rainmaking in Greece

Greece has signed a US\$1.5m (£987,000) contract with US rain makers to try to end its worst drought in decades.

EYDAF, the state water company, has placed a six-month contract with NORTH AMERICAN WEATHER CONSULTANTS to bombard clouds with chemicals over the Moros reservoir, which feeds the capital with water from the north.

The water supplies for Athens' 4.5m people are expected to last only until mid-February if it does not rain.

A study by the Athens Polytechnic School showed rainfall in the capital has decreased by 21 per cent over the past 70 years while in other parts of the country rainfall is down by as much as 40 per cent.

Since taking power in April 1990 the government has increased water charges by 300 per cent, which has helped cut consumption by 15 per cent. It has also spent US\$11m (£7.23m) on repairs to the water distribution network.

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Office project in Berlin

A scheme by Louisa Hutton and Matthias Saxerbrunn, of LHM ARCHITECTS, has won the competition to design an extension for the 16-storey 50s office tower headquarters of the housing society, Gemeinnützige Wohnungs- und Wohnungsbau-Gesellschaft Berlin (GSW).

The development at Kochstrasse, Kreuzberg, Berlin is one of the first post-unification proposals for the historic centre. Building costs are estimated at £37m and building works are due to commence in autumn 1993, with Ove Arup & Partners as consulting engineers.

The brief called for a new structure, providing an extra 18,000 sq metres gross floor area for offices and shops. The winning scheme responded with "Green Architecture" that reflects the architects' desire to challenge the use of conven-

tional technology and resources.

The application of new and known technologies in GSW's scheme facilitates ventilation and maximises the use of natural daylight, encouraging a low-energy existence within the building and the reduced emission of CFCs.

The scheme's intention is to continue the original post-war attitude of green open spaces for Kreuzberg district by offering two publically accessible green squares, while respecting the eighteenth century street grid-plan. In addition, it allows for extension on every floor, a low-rise building along Kochstrasse with public facilities, and a covered public space between it and the existing tower.

LHM Architects is a London-based, Anglo-German partnership founded in 1988.

Natural gas storage study

BRITISH GAS has secured a contract with Pakistan's Ministry of Planning and Development (Planning Commission) for a natural gas storage study.

The US\$700,000 (£444,000) contract will involve carrying out a technical evaluation of the

potential for storage of natural gas in the depleted Dhulian oil field in the Potwar region.

British Gas will compare this development with other options with a view to matching available gas supply to demand.

Building sea defences in Dominica

LG MOUCHEL & PARTNERS has been appointed by the Government of Dominica to carry out the detailed design and supervision of construction of sea defences at six locations around the island of Dominica, covering about four kilometres.

The appointment follows a feasibility study, funded by the Overseas Development Agency, which Mouchel completed 18 months ago. The funds for this project, which is expected to

cost in the region of \$8m, have been provided by the Caribbean Development Bank.

The design phase will extend to one year during which survey work will be carried out on site and preliminary designs drawn up. Physical model studies will be undertaken by an international testing laboratory following which detailed designs and contract documentation will be prepared.

Mouchel will also be examining the availability of local materials including armour rock, to be used on the project and will be investigating potential quarries. Work on site is expected to begin within 12 months.

The need for strengthening the sea defences around the island has arisen as a result of the damage caused by two major hurricanes which have hit the island during the last 15 years.

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Communications on the trading floor

Chicago Board Options Exchange (CBOE) has signed a contract to purchase the Exchangephone II voice communications system from IPC INFORMATION SYSTEMS.

The Exchangephone II is a Centrex/PBX compatible system designed specifically for the trading environment of options, futures and stock exchanges.

The contract is for 1,000 Exchangephone II handsets. The stainless steel, heavy gauge exterior casing provides durability and protection for inter-

nal parts. Its hard shell and reinforced handset cord have undergone a series of tests to ensure that it can withstand the environmental stress of high pressure open outcry trading.

Each telephone has 32 line/feature select keys and two handsets, each with its own digital tonepad, function keys and display window. Using the alternate talk path (ATP) mode, calls can be placed and received from both handsets with access to all 32 keys. Traders can conduct two

totally separate conversations simultaneously with lines and features available from either handset. In the dual mode, Exchangephone II functions as two independent phones with a maximum of 16 lines accessible from each side of the phone.

The Exchangephone II has a robust feature set geared towards the tight integration of Centrex and PBX features. The support and integration of these features accommodate the end user's need for speed, efficiency and reliable operation.

Fitting out luxury yacht in Germany

ASHBY & HORNER JOINERY has been awarded an £940,000 fitting out contract by the German company Lürssen Yachts of Bremen.

The contract is to fit out the crew's and officers' sleeping quarters, rest and lounge areas, gymnasium and steam room, aboard a private luxury yacht being built in Bremen.

It will be a turnkey operation with Ashby & Horner providing a comprehensive service of

design, manufacture and installation including joinery, furniture & fittings, wall and ceiling coverings, electrical fittings, carpets, flooring, and soft furnishings. Jon Bennenberg is the project designer.

Supplying mining equipment to China

BECORIT, a unit of NEI Mining Equipment, has won two contracts together worth more than \$7.5m to supply mining equipment to the People's Republic of China.

The first contract, won in conjunction with the Anderson Group of Motherwell, is for heavy duty armoured face conveyors, stage loaders and crushers.

They will be supplied by

Recordit from its Ilkeston factory.

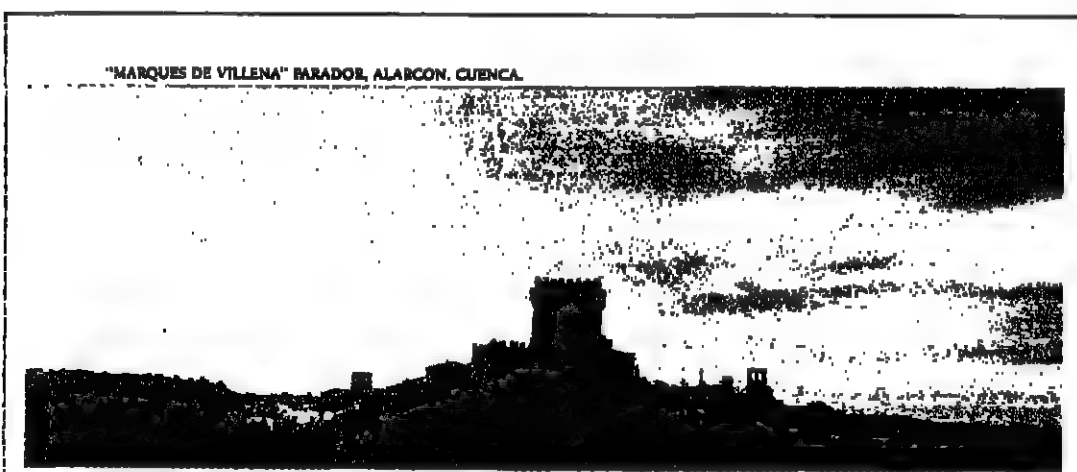
In addition two other units of NEI Mining Equipment will supply equipment as part of the same contract: Baldwin & Francis, of Sheffield, will supply electrical switchgear; and D.C. of Burton upon Trent, will supply coal face signalling equipment.

The contract was placed by the China National Technical

Import and Export Corporation on behalf of the Luan Coal Mining Bureau of Shanxi Province.

All the equipment is due to be supplied to the customer's new Changcun coal mine during the second quarter of 1993.

The second contract, also for the Changcun coal mine, is an extension to a previous project awarded in 1990 for a monorail transportation system.



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sports, fishing and even big game hunting right on their doorsteps. Afterwards you can

fortify yourself with some of the finest regional cuisine in the land. Some of the recipes are as old as the buildings themselves. Traditionally, Paradors are situated a

comfortable day's car-ride apart. And at the end of the day, you can relax still

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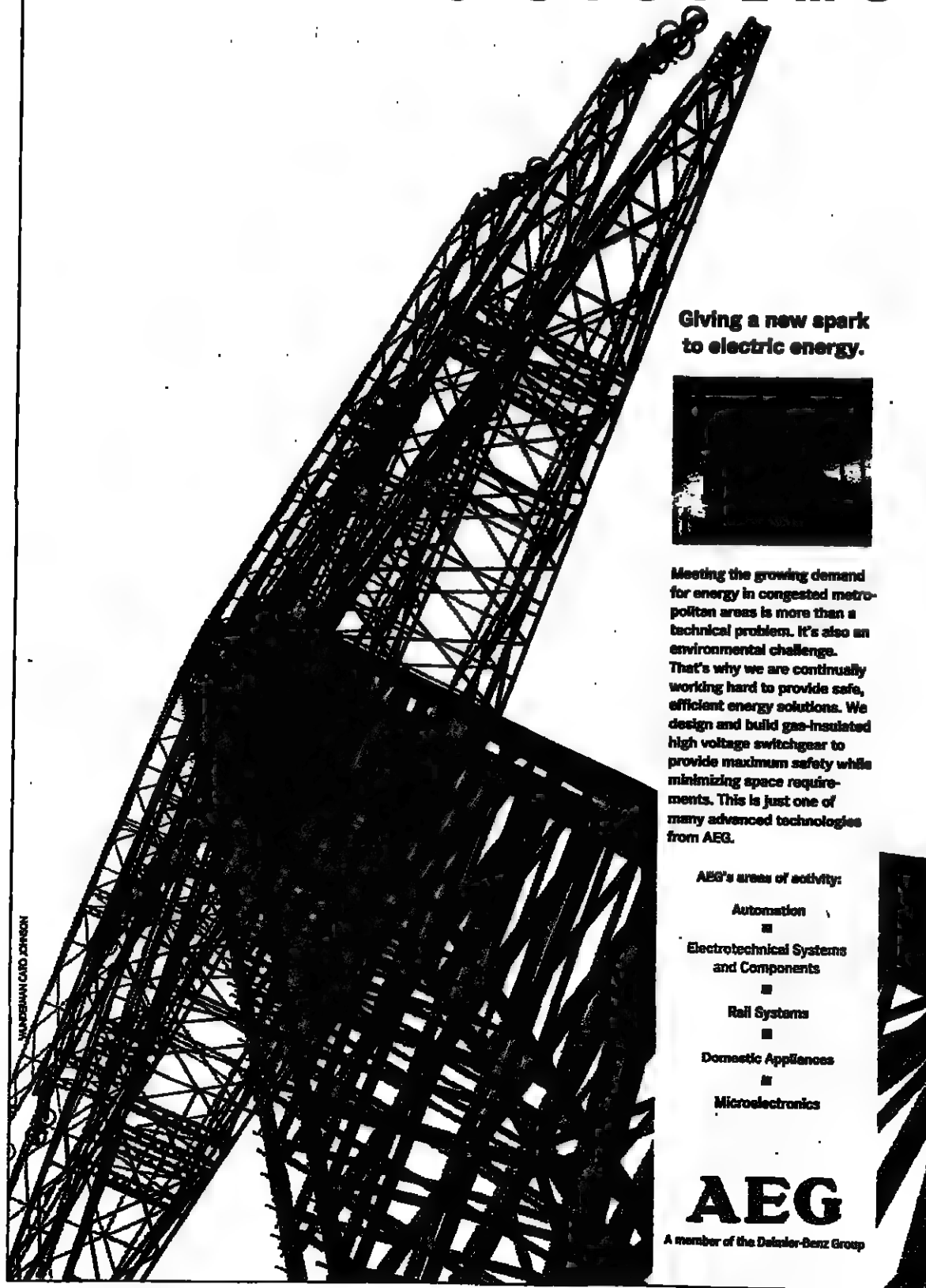


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Infectious diseases are re-emerging as a serious threat to health in advanced industrialised countries, the US National Academy of Sciences says in an alarming new report. A particular cause for concern is the growing resistance of microbes to antibiotic drugs.

The NAS report follows a series of calls by American microbiologists and epidemiologists for an end to the "era of complacency" about infectious illnesses.

"The medical community and society at large have tended to view acute infectious diseases as a problem of the past," said Robert Shope of Yale University. "But that assumption is wrong. We claimed victory too soon."

The drugs industry is listening to such views - and is attracted by the growing commercial potential of antibiotics. Their sales are now accelerating fast, after a sluggish spell in the 1980s. Stewart Adkins, a pharmaceutical analyst at Shearson Lehman, estimates that the worldwide market for antibiotics was worth \$20bn (£13bn) last year, 12 per cent up on 1990. "Drug resistance is the key driver of the market," he said.

Soon after penicillin came into use in the 1940s, microbiologists began to find resistant strains emerging, as a simple result of selective evolution. If any bacteria survive a course of antibiotic treatment, they will be the ones with natural resistance, while their more susceptible sisters are wiped out.

However, pharmaceutical researchers managed to avert a penicillin resistance crisis by discovering new classes of antibiotics - cephalosporins, tetracyclines, aminoglycosides, carbapenems - which doctors could use instead. As bacteria became resistant to one drug, doctors could prescribe another. But for some bacteria, this approach has come to the end of the road. All over the world, people are dying as a result of infections which do not respond to any of the 160 different antibiotics on the market.

The problem has been exacerbated by excessive use. Although antibiotics attack bacteria rather than viruses, there are still many doctors willing to prescribe broad-spectrum antibiotics to patients with ill-defined symptoms

Thousands of people die every year from infections that resist antibiotics. Clive Cookson continues a series on drug discovery by looking at new ways of killing germs

Stalking the enemy within

World sales of top 10 antibiotics

Product	Originator	Principal brands	\$bn
1991 estimate			
Ampicillin	SmithKline Beecham	Many	2.00
Amoxicillin	SmithKline Beecham	Many	1.40
Cefaclor	Lilly	Cefaclor	1.10
Amoxicillin-clavulanic acid	SmithKline Beecham	Augmentin	0.90
Ciprofloxacin	Bayer	Cipro	0.85
Ceftriaxone	Roche	Rocephin	0.80
Erythromycin	Abbott	Many	0.80
Cefuroxime	Glaxo	Zinnat/Zinnat	0.65
Cefalexin	Lilly	Many	0.60
Ceftazidime	Glaxo	Fortaz	0.60

Source: Michael Smith & Associates

that are almost certainly viral in origin. And the veterinary industry has contributed by dosing farm animals with unnecessary antibiotics.

Estimates of the total cost of antibiotic resistance in the US range up to \$30bn a year. Organisms in which resistance is a serious problem include *Streptococci*, *Staphylococci*, *Enterococci*, *Pseudomonas*, *Mycobacterium tuberculosis* and many others. They cause a horrifying range of diseases, from pneumonia to meningitis.

People are most likely to fall victim to a resistant organism when they go into hospital. In the US, 5 per cent of patients - some 2m people - pick up infections they did not have when entering hospital, and more than 20,000 of them die every year, according to the NAS report. "Every year, hospital-acquired infections account for between \$5bn and \$10bn in additional medical-related expenses."

Meanwhile, drug companies continue to develop novel antibiotics for use against microbes that are resistant to the old ones. Several promising newcomers come from Japan. Lorabid, discovered by Kyowa Hakko and just launched in the US by Eli Lilly, is the first in a new class of oral antibiotics with a broad spectrum of activity, the carbacephems. Pharmaceutical analysts say Lorabid could be a \$1bn-a-year blockbuster for Lilly, the leading US antibiotics manufacturer.

In the UK, ICI has high hopes for meropenem, discovered by Sumitomo and developed as an Anglo-Japanese collaboration. Meropenem - due to be launched in Europe in 1994 - belongs to a related class of antibiotics, the carbapenems, which also have a very wide range of antibacterial activity.

But SmithKline Beecham, the Anglo-US group, has taken the lead in tackling resistance head on. Bacteria protect themselves against many antibiotics by producing an enzyme called beta-lactamase which destroys the antibiotic before it has

a chance to destroy them. After a long search SB found a substance, clavulanic acid, which inhibits the production of beta-lactamase in bacteria.

SB combined clavulanic acid with amoxycillin, a well-established derivative of penicillin, to create Augmentin. Augmentin cures a wide range of infections that are resistant to amoxycillin itself and its sales are rising rapidly. This year or next, Augmentin is expected to overtake Lilly's Cefaclor and become the world's best-selling brand of antibiotic.

According to SB, no resistance to Augmentin has yet emerged. But the drug is by no means powerful enough to deal with all bacteria, and SB scientists are developing other combinations of antibiotics and beta-lactamase inhibitors, which promise to be more potent and wide-ranging.

At the same time, several small pharmaceutical and biotechnology companies are working on more radical solutions to the resistance problem. They are using natural peptides - small protein molecules produced by living creatures such

as frogs, insects and bacteria themselves as a chemical defence against microbes - as a basis for developing alternative bactericidal drugs.

These peptides, which go by various names such as bacteriocins, magainins and cecropins, work in a quite different way to conventional antibiotics. They kill bacteria by "punching holes in their cell walls so that their guts spill out," as David Guttman, chief executive of Applied Microbiology, puts it. It is far more difficult for bacteria to evolve resistance to this external attack than to antibiotics, which interfere with their inner workings.

Applied Microbiology, a biotechnology company based in New York, is developing drugs based on nisin, a peptide produced by *Lactococcus* bacteria in milk to kill off competing microbes. Nisin is manufactured in the UK by Aplin & Barrett - now owned by Applied Microbiology - and has been used as a food preservative for 30 years without any resistance emerging.

By combining nisin with chemicals known as chelating agents, scientists at Applied Microbiology have created powerful drugs with a broad spectrum of anti-bacterial activity. One target is *Helicobacter pylori*, an important cause of peptic ulcers.

Magainin Pharmaceutical, based in Pennsylvania, is focusing on defensive peptides which frogs secrete from their skins. The company's first magainin drug, a topical antibiotic for skin infections, started human clinical trials last month.

In the UK, Proteus is using computer-aided molecular design techniques to change the structure of the peptides, so as to make them more potent and longer-lasting than the natural chemicals. Its drugs have shown promise in laboratory tests but are not yet ready for human trials.

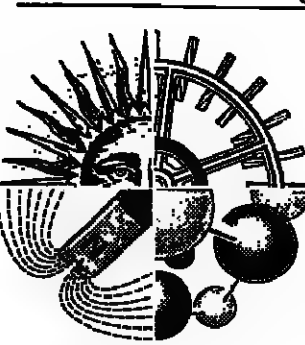
A limitation of many peptides is that they are broken down by the human digestive system and therefore cannot be taken by mouth to give a systemic effect. But Magainin is developing modified versions which could be systemic antibiotics.

And Jay Morin, chief executive, is excited about a recently discovered molecule, aqualumins, which circulates in the blood of sand sharks. "It is the broadest spectrum natural antibiotic we have ever seen, and it's absorbable orally," he says.

Entirely new antibiotics such as aqualumins may help to turn back the tide of infectious disease in the next century. Until then both the human and animal health sectors must learn to curb their excessive use of antibiotics.

An article on drugs to treat depression will appear shortly before Christmas.

Worth Watching · Della Bradshaw



Closing the gates on shoplifters

Clothing stores have long used tagging systems to prevent shoplifting, but supermarkets have found it almost impossible to prevent the theft of beans, light bulbs or even caviar.

With this in mind, Knogo, of Long Island, has developed undetectable tags for small items. The fine electromagnetic metal strips, encased in a clear material, are stuck on randomly selected goods, designed as part of the label or bar code.

When the honest customer puts the tagged item on the conveyor belt, plates in the check-out system break down the electro-magnetic force in the strip. But if an item is slipped through surreptitiously, twin gates positioned at each check-out detect the stolen item. Knogo: US, 516 232 2100; Belgium, 65 043101; UK, 0625 486414.

The Earth moves in strange ways

Many strange facets of natural behaviour have been blamed on the phases of the moon - not least the existence of werewolves. Now, one strange phenomenon has been given the seal of authority from the highest scientific sources.

The European Laboratory for particle physics (CERN), in Geneva, has demonstrated that the earth's surface has tides, like the sea. These tiny deformations were discovered when scientists noticed variations in the energy of the particle beams circulating in an electron positron collider (LEP) which is helping research into the structure of matter.

Over the 27km circumference of the LEP, scientists noticed variations of a millimetre depending on the phase of the moon - a minuscule amount to the layman but of the utmost

importance to particle physicists. CERN, Switzerland, 22 767 4101.

Toadstools turn on fungi friends

An extract of toadstool has been adapted by ICI Agrochemicals, of Haslemere, Surrey, to attack its nearest and dearest - fungi. The broad spectrum fungicide should be most effective on cereals, vines and rice.

ICIA5504 has been developed from the strobilurins and oudemansins found in toadstools. Unlike traditional fungicides, the chemical penetrates the fungal spores and mycelium and blocks the energy-producing processes needed for growth. This means fungi have built up no resistance to the chemical. ICI Agrochemicals: UK, 0428 657096.

Ten light bulbs for the price of one

The chandeliers at Chatsworth House and the light bulbs in the Goat Inn public house near Peterborough both exploit a British design for increasing the life of the ordinary light bulb.

The Bulbsaver, developed by Microcel, of Peterborough, is a tiny device installed behind the wall switch. The chip-on-a-circuit reduces the electrical surge which occurs when the light is switched on and which weakens the filaments in the bulb. The designers say the life of bulbs should be increased 10 times.

At 54 pence the Bulbsaver will be most widely used where it is difficult to replace bulbs - in belisha beacons or railway signals - or where one switch controls a large number of bulbs. Microcel: UK, 0778 347214.

The nose always knows best

Cyrano de Bergerac may well have approved of the latest instrument for assessing air quality - the human nose.

Researchers at TNO, the Netherlands organisation for applied research, is investigating the use of trained "sniffing" panels to supplement chemical and physical measurement systems when detecting sick buildings. The organisation expects to have its first panels working within 12 months. TNO: Netherlands, 18 894878.

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The property recession in Europe is gathering pace. The malaise that has swept through its overheated markets over the past three years has now gripped Germany, until recently one of the last bastions of stability.

Across Europe, prime offices fell in value by 5.2 per cent in the third quarter this year, bringing the decline over the past year to 18.7 per cent, according to UK-based property consultants Richard Ellis.

Estimates vary, but office values have fallen from their peak by between 5 per cent and 10 per cent in Germany, 25 per cent in Paris, 20 per cent-plus in Madrid, 10 per cent-20 per cent in Milan and by 50 per cent in the UK.

The downturn is scarcely surprising. At a time of high real interest rates across Europe and increasing concern about recession, it would be remarkable if property markets were not feeling the pressure. The nature of the market, notably its long planning and building periods, forces the sector to endure deeper troughs than other industries.

But the problems go deeper than the recession. Continental European markets have more in common with the volatile US and British markets than is often assumed. The problems created by inflated prices and a surge in credit and construction activity in recent years have proved more damaging than expected at the time.

In any event, although vacancy rates in continental markets have risen sharply recently, they are unlikely to even remotely match the record levels in the US and Britain.

● In Paris, 2.5m square metres - some 6 per cent - of the total stock is vacant. This figure could rise to

10 per cent, says Jones Lang Wootton, chartered surveyors.

● In Madrid, vacant space has increased to 412,000 sq m (7 per cent of the total stock), with a further 277,000 sq m under construction, according to Richard Ellis. Some 400,000 sq m are due to come on stream during 1993-94, half of which is on the outskirts of Madrid in developments such as Campo de las Naciones or La Moraleja and Las Rozas Business Parks.

● In Germany, the diverse nature

Of the continental markets, Paris gives the greatest cause for concern

of the property market, which is spread between five cities, strict controls on bank lending on property and a generally restrictive planning structure, have kept supply low by European standards. Nonetheless there is concern about developments on the outskirts of Munich, while in Frankfurt the current vacancy level - 3 per cent - could rise to 5 per cent by the end of next year. The speculative frenzy that was unleashed after German unification in October 1990 has raised serious doubts among property agents about the possibility of future oversupply in Berlin.

In Spain, one source of comfort is the relatively low level of borrowing of the leading investors and developers. One notable exception is Prima Inmobiliaria, the Spanish property group which over-extended itself by buying property during the heady days.

Of the continental markets, Paris

probably gives the greatest cause for concern. Its problems dates back to the late 1980s when - as in London - banks, rather than investors, dominated the market. Banks lent enthusiastically to property because the sector appeared to offer profitable returns at a time of intense

competition. Goldman Sachs, the US investment bank, estimates that average margins on French property loans were 3 per cent compared with average margins of 0.1 per cent on corporate lending in 1988.

French property loans have risen to FF215bn in 1992, up from FF165bn in 1988, says Goldman Sachs. Provisions for bad property loans could rise to 5 per cent of the total loan book, it adds.

Attention in France is particularly focused on the FF70bn lent to

end of the 1980s.

At the same time, one of the factors influencing the rise in rents in most European capitals was the rapid expansion of corporate activity ahead of the creation of a barrier-free European market in 1993.

High rents in Europe were underlined by a recent survey which found that 12 of the 17 most expensive office locations in the world were in Europe.

Another influence forcing values up was a surge in cross-border investment activity, itself the result of a relaxation in investment controls in Europe. As well as pan-European investment, funds flowing into the European Community, particularly from Japan, rose from \$220m in 1985 to \$48m in 1989, according to Hillier Parker, chartered surveyors.

In France, for example, foreign inward investment doubled between 1989 and 1990, with the Japanese among the more prominent investors. In the UK, 80 per cent of all institutional property was owned by non-British groups by the end of the 1980s. And in Spain, a surge in economic growth, the country's admission to the EC in 1986 and the lifting of restrictive rent laws in 1986, attracted inward foreign investment.

The pricking of the bubble throughout Europe was prompted in part by the retreat of international investors, many of which were increasingly burdened with problems in their home markets.

Yet as so often, the German experience has bucked the trend. In recent months there has been a flurry of investment by German buyers in the London office market. This is seen by many analysts as a tentative sign that the UK - the hardest hit market in Europe - may have seen the worst.

The German property sector is likely to remain the most resilient

highly-geared small and medium-sized brokers which entered the market as small-scale developers in the late 1980s. These developers have been badly hit because they are under-capitalised and do not have large rental income or parent companies to cushion them during the downturn.

Although most continental markets vary in terms of lease agreements, the structure of the investment market and banking practices, many of the property trends have a common origin: namely the increasingly international outlook of banks, investors and tenants at the

Rooms to let

Vanessa Houlder examines the increasingly bleak outlook for Europe's battered markets

end of the 1980s.

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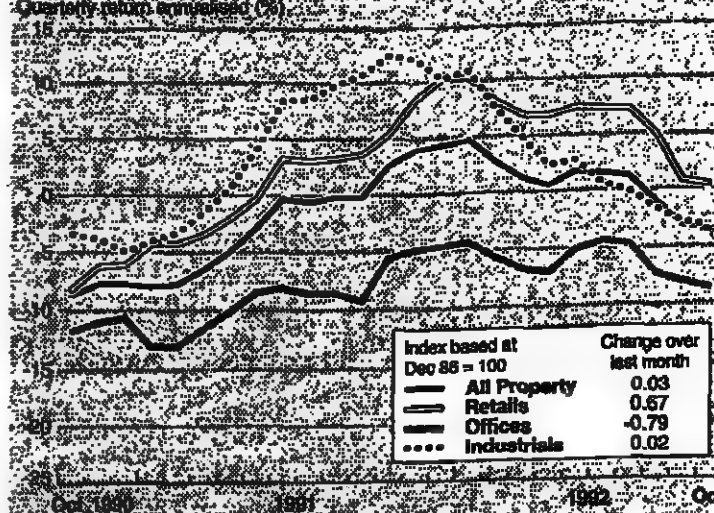
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IPD monthly index for October

Quarterly change (%)



Rental values slip

The pace of the decline in the property market slackened in October, according to the Investment Property Databank's monthly index of 1,418 properties with a total value of £2.5bn.

Total returns climbed back to zero for October, up by more than half a point from last month. There was little movement in yields, but rental values dropped by 1.3 percentage points over the month, the single largest fall this year.

For the year to October, rental values fell by 8.6 per cent. London and the south-east were the hardest hit regions with rental falls of 18.7 per cent and 9.6 per cent respectively, while for the rest of the UK the fall was contained to 1.9 per

cent. In central London, 85 per cent of all office properties were over-rented.

Offices are still the worst performing sector. London offices had a year-on-year total return of -11.7 per cent, compared with -3.3 per cent for the south-east and 1.5 per cent for the rest of the country.

The retail sector made a slight recovery in October, with an unchanged yield of 9.0 per cent and total returns back into positive figures at 0.4 per cent.

The industrial sector posted a total return of zero, with an unchanged yield of 11.3 per cent. Rental values and capital values fell 1.3 per cent and 0.8 per cent respectively.

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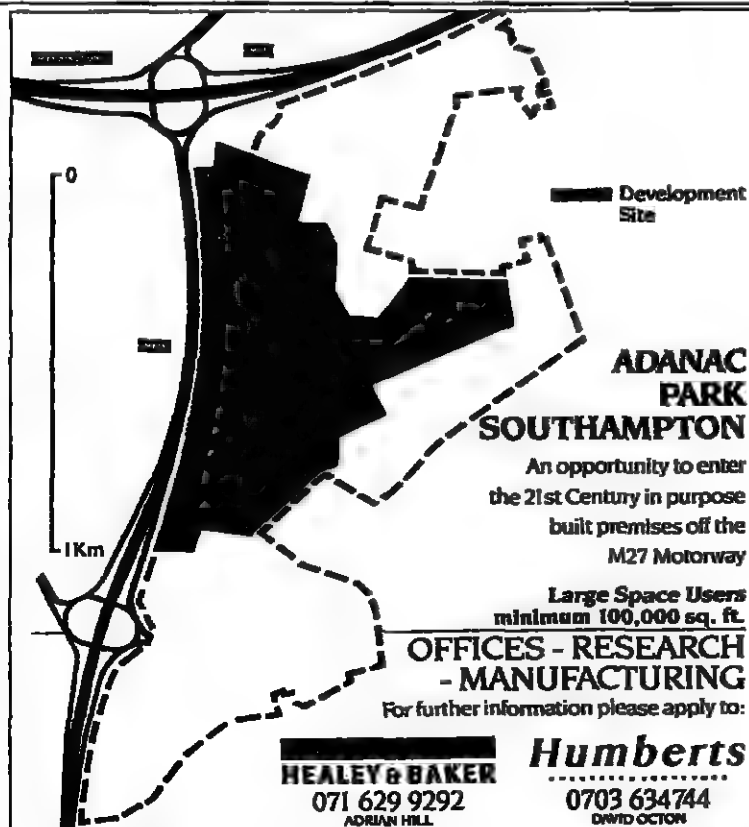
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MANAGEMENT

David Waller looks at a shift in German attitudes

Wooing the shareholders

When the 800 top managers at Veba, one of Germany's biggest industrial companies, got together for the group's bi-annual strategic conference last month, they heard what for a German company was an unusual message.

Klaus Piltz, the group's chief executive and Ulrich Hartmann, finance director of the Düsseldorf-based group, both delivered speeches laying heavy emphasis on the importance of shareholders, the first time the topic had come up at one of these gatherings.

In the UK or the US, there would be nothing exceptional about the theme: in the Anglo-American environment it is taken for granted that shareholders come first. Managers of publicly-quoted companies know that if they do not keep shareholders happy, they are likely to find themselves on the receiving end of a takeover bid and out of a job.

In Germany - as in other countries in continental Europe - management has traditionally had different priorities. The interests of employees, customers, the tax authorities, politicians, local communities, and established bank and insurance contacts have all traditionally come before those of institutional investors - pension funds, insurance companies, investment trusts and other investors.

But this is changing. More German companies, of which Veba is at the forefront, say that they are committed to enhancing "shareholder value" - managing the business for the benefit of the shareholder as measured in terms of an increased share price and higher dividends.

This reflects the growing number

of institutional shareholders in the German market: between 1980 and 1990, the proportion of freely traded shares owned by institutional investors rose from 58 to 68 per cent. There have also been a number of hostile takeover battles which have reminded managers that they can be displaced if they do not deliver sound financial performance.

Veba, with turnover of nearly DM66bn (£27bn) this year and more than 1,000 subsidiaries in areas as various as energy, transport and chemicals, started its corporate existence more than 100 years ago as a department of the Prussian state. After the second world war, it was gradually privatised, the government selling its last 25 per cent stake in 1987.

The last tranche of shares was placed deliberately with overseas institutional investors and the last shareholder survey (there are no share registers in Germany) found that foreign institutional shareholders own 49 per cent of the shares.

With institutional investors' increased attention from Anglo-American investment analysts, their assessment of the com-

pany has not always been complimentary; a particularly hard-hitting report from the London-based S.G. Warburg last year accused the management of failing to extract anything like full value from the group's highly diversified portfolio.

The report suggested that the shares were trading at a big discount to the group's break-up value and that the company was vulnerable to a takeover bid.

Hartmann rejects this assessment, but the judgment has on the face of it unsettled the group's management board. Since the report came out in May last year the company has taken a number of shareholder-friendly steps.

It has become noticeably more willing to communicate with shareholders and the Anglo-American investment community. Board directors have made presentations to institutional investors outside Germany - a still rare move for German groups. Veba has also appointed its first director of investor relations.

It has made an effort to disclose

more financial information than is strictly required under Germany's notoriously opaque accounting rules.

Veba was one of a handful of big German companies to increase its dividend for last year. The company has said it will maintain its dividend at DM12 per share for this year, despite a slump in profits. The dividend is hardly generous by Anglo-American standards, but the "decoupling" of payout from profits performance is especially appreciated by overseas shareholders.

It announced plans to introduce what it called a "value-orientated controlling system" as a way of assessing the worth of the portfolio.

Hartmann denies that the Warburg report - or pressure from the Anglo-American investment community - has led to a fundamental change in business strategy.

"I would like to make a distinction between our communications policies, which we have consciously strengthened since the Warburg report came out, and the way we run the business," he says. The measures which do impinge on the way the company is managed, for

Breakdown of Veba shareholders

	1986		1990	
	Numbers	%	Numbers	%
Private individuals	474,824	92.7	483,780	90.9
Investment companies	1,402	0.3	2,433	0.4
Insurance companies, banks, investment management companies	988	0.2	1,516	0.3
Industry, trading, transport companies	12,004	2.3	9,784	1.8
Public authorities	144	0.0	202	0.1
Other	1,232	0.2	1,752	0.3
Shares accounted for	490,394	95.5	500,467	95.8
of which:				
Domestic	480,247	97.8	490,808	96.3
Foreign	10,147	2.0	19,659	3.7
Not accounted for (e.g. self-custody)	21,639	4.2	33,562	6.2
Total	512,033	100.0	543,029	100.0
Source: VBA				

example the introduction of the new controlling measures, were decided long before Warburg published its report, he says.

He argues that the group has been run aggressively, in the interests of long-term wealth creation, for the past 30 years. This has involved both purchases and sales of large businesses - a highly active management of the portfolio. Perceptions have been otherwise, he

acknowledges, and the new emphasis on communications is designed to correct the impression that Veba is a "sleeping giant".

What Veba will not do is take conscious steps to unlock the value of its portfolio in the interests of shareholders: partial flotations are deemed to be a sign of weakness. This attitude, common among Germany's big companies, shows the gulf that still exists between

German and UK-US management philosophy. No German conglomerate would go so far as to restructure itself purely for the sake of its shareholders, to sell off businesses in the recognition that the parts would have a greater value than the whole.

ICI's current plan to split itself into two in order to maximise value for shareholders would be unthinkable in Germany.

After all the action of the past few years on the popular but controversial topic of subcontracting and "outsourcing", you could be forgiven for thinking that companies now understood all the competitive and financial benefits involved.

Witness the recent flood of head office cutbacks in favour of "outsourced" services such as computing and even accounting. Observe also the myriad of corporate decisions to subcontract the manufacture, and sometimes also the design, of a growing number of components and sub-assemblies.

Witness, too, the considerable concern which has been expressed about the risks of taking the process too far, to the extent that a company becomes "hollowed out" by outsourcing even products and processes which should be kept in-house if it wishes to retain vital "core competencies".

So it comes as quite a surprise to find a senior executive at one of the

world's leading manufacturers arguing that outsourcing has not gone nearly far enough.

Too many companies are continuing to over-invest in the proprietary development and manufacture of simple commodity (or standard) components, he argues. But such is their confusion over sourcing policy that they are also subcontracting key items which are hard to make but which should be proprietary.

In place of this confusion, Ravi Venkatesan, assistant to the group vice president of operations at Cummins Engine, proposes a practical and systematic way of deciding which components are "strategic", and should be kept in-house, and which can be subcontracted safely.

Cummins' development of this approach in the late 1980s had painful results. For instance, an emotional three-year debate led to a decision to outsource the design and manufacture of pistons to two more advanced world-class suppliers whose scale enabled them to invest 30 times as much as Cummins in the development of new products and processes.

Instead, Cummins decided to focus organisational energy and resources on other areas where it hoped to build leadership, notably electronics, ceramics and alternative fuels.

Venkatesan then decided to look more carefully at other companies in Cummins' league which were facing the same conundrum. Between 1990 and this year, he

studied six other large manufacturers, including John Deere, JI Case, and Navistar International (the former International Harvester).

Venkatesan says in the latest issue of the Harvard Business Review that his investigations produced disturbing findings.

He explains: "Many of these companies have systematically over-invested in commodity parts and have neglected developing the proprietary components that could, and must, become sources of competitive advantage."

Among other disadvantages, this causes a low rate of improvement in manufacturing performance, as resources are spread thinly across thousands of parts.

Venkatesan's "strategic sourcing" process starts by examining the strategic or other characteristics of individual components, but of the systems and sub-systems into which they fit. Only then is the status of individual components assessed.

The first thing for each company to decide is which sub-systems will be key to its competitive position in subsequent product generations. This choice will vary between competitors and influence product differentiation fundamentally.

Sub-systems should be classified as strategic when they: have a high impact on what customers perceive as the most important product attributes; require highly specialised design and manufacturing skills and specialised physical facilities,

for which there are very few, if any, capable independent suppliers; involve technology that is relatively fluid and in which there is a significant likelihood of gaining a technological lead.

Two key questions must then be answered: What are the supplier's design and manufacturing capabilities relative to the company? What would it cost to catch up with the best suppliers and can the company afford it?

As with Cummins' difficult decision to outsource pistons, the answers to these questions may prompt a company to exit from a component business even when the item in question is deemed "strategic". But if design, as well as production, of the part has to be out-

sourced, Venkatesan claims that a company can still protect itself by controlling its design and production "architecture".

In this sense, the term "architectural knowledge" applies to the detailed and specialised power of translation which is needed to capture customer requirements and reproduces them as performance specifications for sub-systems. The ability to specify and control the performance characteristics of a sub-system is more important than in-house manufacture, or even design, concludes Venkatesan.

But his advice carries a sting in its tail. If such outsourcing is carelessly planned and executed, it "can result in the destruction of architectural knowledge within a single product generation", he warns. "Lost architectural knowledge has always been difficult to get back. Today it is virtually impossible."

"Strategic Sourcing: To make or not to make. HBR Nov-Dec 1992. Reprint 92510. Fax: (US) 617 495 6985.

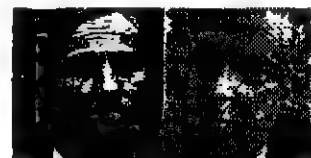
PEOPLE

Shuffle in HSBC boardroom

Sir Peter Walters, chairman of Midland Bank, has been appointed a non-executive deputy chairman of HSBC Holdings, replacing John Gray who is stepping down as an executive deputy chairman in order to concentrate on his new job as chairman of The Hongkong and Shanghai Banking Corporation.

Sir Peter's promotion follows HSBC's acquisition of Midland earlier this year and, while not unexpected, is part of a boardroom reshuffle which means that Midland directors will hold a quarter of the seats on HSBC's 20-strong board.

Sir Peter, 61, who was chairman of BP for eight years until



March 1990, is being joined on the HSBC board by Sir Colin Marshall (left), 58, chief executive of British Airways, and Geoffrey Maitland Smith (right), also 59, chairman of Sears. Richard Delbridge, a former JP Morgan banker who only joined Midland three years ago, is joining the HSBC board as executive director finance.

It was originally intended that Sir Patrick Meaney, the

chairman of Rank Organisation and one of Midland's longest serving directors, would go on the HSBC board, but he died some months ago. In addition Brian Goldthorpe, who had represented Midland on the HSBC board since 1991, also died recently.

Meanwhile, Nigel Rich, managing director of Jardine Matheson Holdings, and John Swaine, deputy president of Hong Kong's Legislative Council, will step down as non-executive directors of HSBC Holdings but will remain on the board of Hongkong and Shanghai Banking Corp. John Gray will remain on the HSBC board.

Non-executive directors

■ Anthony Grey has resigned from PRIMADONA.

■ Bruce Dawson has retired from HAYS.

■ David Backhouse has resigned from TSB GROUP.

■ Hugh Peppatt, retired senior partner of Freshfields, at HARDY OIL & GAS.

■ Eric Aspinall, recently retired chairman of Rothfield Carpets, and Richard Robinson, chairman of Batley & Robinson (Worcester), at SKIPTON BUILDING SOCIETY.

■ Dennis O'Brien has resigned from XTRA-VISION.

■ Peter Howarth, formerly chief executive of Sekens, and Michael Glover, m.c. Grosvenor Venture Managers, at EARLY'S OF WITNEY.

■ Charles Cory has retired from AB ELECTRONICS.

■ Jürgen Schwaninger, member of management board at Philipp Holzmann, at TILBURY DOUGLAS.

■ Hermann Becker has retired.

■ Ian Orrock as chairman of ROSSPUR (formerly Levensay), following the resignation of Leslie Clier.

■ Chris Russell, a specialist in the corporate taxation of financial institutions, and Paul Oldham, recently retired investment manager of the British Steel Pension Fund, at RELIANCE MUTUAL.

■ Jim Langford, recently retired director of Costain, at BARCOM.

■ Charles Gillett, formerly a director of Cadbury Schweppes, at EVEREST FOODS.

■ Christopher Dreyfus, formerly a director of Postal Investment Management, at RIVER & MERCANTILE AMERICAN CAPITAL AND INVESTMENT TRUST.

■ Keith Orrell-Jones (below), group m.d. of Blue Circle Industries, at SMITHS INDUSTRIES. Sir Austin Pearce has retired.

■ John McCornish, formerly group finance director, has been appointed chief executive of John Cleland Holdings & Son, part of IWP INTERNATIONAL, following the early retirement of Jim Stewart.

■ Michael Carrasco, North American vice-president of business logistics services, has been appointed European vice-president of FEDERAL EXPRESS Business Logistics Europe; he will be based in Warwickshire.

■ Jack Whitaker, a former finance director of Augustus Barnett, part of Bass, has been appointed finance director of MARR TAVERNS which bought 170 pubs from Bass in August.

■ David Crowe has been appointed to the board of TT GROUP.

Unifying role for Butler

Tom Butler (right) makes the move up from heading EDS-Scicon's manufacturing division to managing director of the UK subsidiary as John Bateman takes responsibility for the US computing services firm's operations in Europe.

Butler, "just the wrong side of 40", has been with the company for just two years but his former career includes periods with Hoskyns, now part of Cap Gemini Sogeti, Andersen Consulting and Perot Systems. The company started by US presidential candidate Ross Perot after his controversial exodus from General Motors.

A mechanical engineer by background, educated at Glasgow and Strathclyde universities, Butler's early experience was in the oil and chemical industries.

EDS-Scicon was formed through the merger of the US company EDS with SD-Scicon of the UK a year ago with Bateman as its first managing director. It is now one of the



largest facilities management companies in the UK, taking responsibility for its customers' entire data processing operations.

Butler will continue moves to focus the company on customers' needs. EDS-Scicon is now well integrated structurally but unifying the two, very different, companies would take "several more months if not several years".

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■ Michael Carrasco, North American vice-president of business logistics services, has been appointed European vice-president of FEDERAL EXPRESS Business Logistics Europe; he will be based in Warwickshire.

■ Michael Smith, formerly head of project finance at Bank of America, has been appointed director of international business for NATIONAL POWER.

■ Jack Whitaker, a former finance director of Augustus Barnett, part of Bass, has been appointed finance director of MARR TAVERNS which bought 170 pubs from Bass in August.

■ David Crowe has been appointed to the board of TT GROUP.

VENTURE '92 FORUM EUROPE
London, 2 - 4 December 1992

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ARTS



Dans le Parc de M. Wallet à Viosinliu' (c1866) by Corot

Forged in the face of Nature

Susan Moore admires the work of the Barbizon school

Outdoor painting in oil began long before Monet shocked the art establishment with "Impression, Sunrise". The biographers of Claude Lorraine claim that this revered master of the classical landscape was making oil sketches direct from nature in the mid 17th century. The practice was revived in France by Desportes early in the following century, and continued in Italy, with the Welshman Thomas Jones, Claude-Joseph Vernet, Valenciennes and Corot all following in the great man's footsteps.

The broadly painted oil sketch "made in haste, in order to seize Nature as she is" was a well-established element in a young artist's training by the time a group of French naturalist painters began to converge on the small town of Barbizon, at the edge of the Forest of Fontainebleau, in the 1830s.

Barbizon & l'Ecole de la Nature, organised by Agnew's in association with Brame & Lorenceau of Paris and the Artemis group, is a delightful show bringing together over 40 paintings and pastels, plus a staircase of drawings, by the now unfashionable and unjustly neglected precursors of Impressionism. The exhibits are witness to the fresh, responsive and highly expressive techniques forged in the face of nature by the open-air painters - and to the extent to which the informal lessons of the field were applied to the finished studio pictures destined for public exhibition.

Corot, like his English near-contemporary John Constable, remained a keen outdoor painter long after his student years, frequently working with the Barbizon painter Daubigny after 1852. His view of M. Wallet's park at Viosinliu on a chill, bright winter's day in 1866, is ample proof that he, like Constable, kept faith with the

idea of the natural landscape. The bare trees in the middle distance are well observed and show great sensitivity to infinitely subtle nuances of tone. Nonetheless, the mood he evokes is essentially poetical and romantic, the mazy technique typical of his later works. There is none of the directness of touch and tonal clarity that characterises the small oil sketches.

A similar distinction between the experimental, private sketch and the finished work of art seems to have been drawn by Rousseau who, like Diaz, sought absolute fidelity to nature. The sombre, rugged and unnamed nature he found so close to Paris in the Forest of Fontainebleau provided endless motifs. His major canvases bring to mind Baudelaire's description of him as "a naturalist ceaselessly swept towards the ideal". They are in marked contrast to the series of deliciously fresh and fluid oil sketches here. To our eyes these are works of art in their own right, and highly collectible. I doubt Rousseau would have agreed.

A handful of sun-dappled forest glades, presumably painted at Fontainebleau, come from the hand of Diaz. In their rich tone and impetuous paint they recall the robust realism of Rubens's landscapes, and serve as a reminder of the Barbizon painters' enthusiasm for 17th century Dutch and Netherlandish landscape art. The influence of contemporary British art in stimulating a fresh approach to nature is also apparent. A number of British pictures - Constable's "Hay-Wain" among them - had taken the 1824 Paris Salon by storm. Constable's animated touch and unaffected response to the natural world, the light and breadth of Turner and Bonington, and the general high-key colour of the British school, seem to have left their

mark. Landscape was not the primary concern of all the Barbizon painters and their associates. Millet, represented here by pastels and drawings, was more concerned with recording rural life rather than scenery. His depictions of the peasantry at work are radically different from the sentimentalised rustics portrayed by George Morland - the artist, along with Constable, whom Dupré most wanted to study in England. "Scottish Deerhounds" is an impressive piece by Constant Troyon who was responsible for re-establishing the genre of animal painting in France.

The outdoor painting of Daubigny and Harpignies, both disciples of Corot, provide the link between the Barbizon painters and the Impressionists. Particularly notable is Harpignies' depiction of the immense aqueduct at Briare, designed by Eiffel, and the breadth and boldness of Huet's romantic description of the play of light on the surface of the sea, seems only a step away from Monet's infamous "Impression". The crucial difference between them is that Monet signed and dated his "sketch" and sent it for public exhibition.

Pissarro, another protégé of Corot, takes pride of place in *Osserve Chateaux*, an exhibition of Impressionist and Post-Impressionist art at JPL Fine Arts, 26 Davies Street, W1, until January 28. On show are paintings, pastels, watercolours and drawings by Pissarro, Degas, Sisley, Berthe Morisot, Guillaumin, Cross, Luce, Signac, Roussel, Bonnard, Vuillard and Denis.

"Barbizon & l'Ecole de la Nature" continues at Agnew's, 49 Old Bond Street, London W1, until December 18.

Ballet/Clement Crisp

A New Zealand 'Hamlet'

pered, and in the Chinese dancer Ou Lou, we see a virtuoso of beautifully secure and even technique. The point of the evening, though, is the *Hamlet* which Jonathan Taylor (remembered as a dancer and choreographer with Ballet Rambert) has made for the company. It has much to recommend it. Taylor's decision to follow most of Shakespeare's action can be called into question, since he becomes somewhat prisoner of his text. The piece is too long, and would benefit by editing. But Taylor's mime-dance language is fluent, and no less so his staging. He benefits from excellent design by Allan Lees. Large stone obelisks are manoeuvred to indicate locale. An opening at the back of the walled set allows for additional scenes - Marcellus and Horatio on guard; Claudius and Ger-

trude in state. Costume design offers strong shapes, a brave use of fabric for clearly characterised identities, a vivid sense of history. Taylor is eminently successful in evoking a late medieval society as setting for the drama. The play scene has the hazy-burly of a fair, the darkness and menace of Elsinore itself is always present. Admirably lit by Ian Perkins, filled with the vitality of the New Zealanders' performance, *Hamlet* also benefits from a brilliantly conceived and executed score. William Southgate has turned to the music of the renaissance, adapting and re-scoring melodies for an ensemble of seven musicians - playing a variety of real and electronic instruments - which gives a secure and highly atmospheric base for the action. The staging tells

everywhere of what can be achieved by taste and imagination when faced with the needs for economical touring, rather than the twin demons of huge expenditure or cheap-looking sumptuary that we can see with other ensembles currently rattling round this country.

The RNZB dancers play this *Hamlet* with tremendous will. They look serious, gifted artists. Characterisations are clear - how good to see Harry Polunin - and Taylor's sense of theatre suits them well. Killian O'Callaghan's *Hamlet* is a man of action; Kerry-Anne Gillan makes a touching Ophelia. The company's achievements - in performance, in the artistic attitudes implicit in this ballet - deserve every praise. And so do the seven musicians who accompany, and greatly enhance, the production.

The Royal New Zealand Ballet: Dergate Theatre, Northampton until November 28.

Modern musicals have become very sophisticated, so it takes a while to re-acclimatise to the simpler and more innocent world of Irving Berlin: perhaps five minutes. *Annie Get Your Gun* is a masterpiece.

Roger Redfern's wonderful production takes off with one of the early and least known songs, "You Can't Get a Man with a Gun". The song is both dramatic and prophetic, for it gives the full stage to Annie, allowing her to maraud around with a rifle, firing and singing at the same time, and the words turn out to be true since, as Annie realises at the end, indeed you can't get a man with a gun. In a shooting competition with a man, nice girls learn to finish second.

Other songs come flowing back. Who would have thought it was possible to have "There's No Business Like Show Business", "Falling in Love is Wonderful", "My Defences are Down", "I Got the Sun in the Morning", and "Anything You Can Do" all in the same show? Moreover, those are only the most familiar numbers. Almost as much pleasure is to be had from the change in style to "Moonshine Lullaby" and the simplicity of "An Old Fashioned Wedding".

This is not an exercise in nostalgia for the over-40s. *Annie* is as fresh today as it can have ever been. It is based on the simplest of plots with a slight twist not so much boy meets girl as girl meets boy. Few musicals can have told the story better. Here is a wild female spirit who decides to tame herself to get her man.

It is also a story about the sheer joy as well as the grind of show business: hence the famous song, "No Business" ought to be the marching song of the theatrical profession. Berlin had the genius to be sentimental without being soppy. I wonder if anyone can listen to "Falling in Love is Wonderful" without being moved. He could do dramatic switches as well. The reprise of "Falling in Love" comes immediately after the hugely raucous "I Got the Sun in the Morning". From the stage being packed with people dancing and singing in evening dress, we return suddenly to the simplicity of Annie and the man she loves.

Above all, the piece abounds with self-confidence. The words are as good as the tunes. The diction is clear, nothing is

Theatre/Malcolm Rutherford

'Annie' gets it right

altered, and the songs do not repeat themselves. Some of them do not repeat themselves with new words. Nothing is overdone. Children on stage do not steal the show, and Chief Sitting Bull does not force any comments about the treatment of American Indians. Everyone is in this show together.

If the original self-confidence came from Berlin's book and lyrics, Redfern's direction and the choreography by Gillian Gregory pick up where Berlin left off. Sedition has one seen a production that gets so deliberately stronger and stronger as it goes on. The party scene in the second act is big theatre. So is the final shooting scene, but the smaller scenes in act one are needed in order to make the full impact.

Annie is played by the American Kim

Criswell. As the title suggests, it is the part in the show and she performs immaculately. She would not be able to do so with such conviction, however, without the total support of the rest of the cast from John Diedrich (the man she falls for) down to the extras. Diedrich is an impeccable straight male lead who can sing, shoot and act.

Here is one of the most professional productions on a London stage. It has arrived in association with the Theatre Royal, Plymouth whose specialisation in musicals over the last few years is paying off many times over. *Buddy*, which also came from Plymouth, is still running in the West End. *Barnum* follows next month.

Prince of Wales theatre. (071) 839 5972



Immaculate performance: Kim Criswell as Annie

Opera/Andrew Clements

Hansel and Gretel

When it was now in 1987 David Pountney's staging of *Hansel and Gretel* seemed a rare stroke of operatic inspiration, an unforgettable piece of re-invention which opened up Humperdink's opera to a new set of resonances. Now, on its second revival at ENO (overseen by David Salkin) the spell is less potent. There are still many incidental delights, and continued evidence of the thoughtful preparation that informed the production from the start, but the spark of enchantment is missing and the weak points in the concept have become less easy to accept.

There was, always, the feeling that Pountney's painstaking post-war revision was pandering to the *forty-somethings'* nostalgia for the coin-the-slot gas meters and wardrobe-sized refrigerators of their childhood. Instead of universal

ling this little tale of redemption he had given it a frisson of recognition for his own generation, overlaid with the heavy hint of family violence and child abuse. All that, and the stage pictures it created, saw the production through its stickier patches. No one could pretend that the final scene with the Witch/Mother was a polished and convincing piece of theatre. Gretel's fussy wanderings around the house, Hansel's casual escape from his cage and their convoluted tumbling to the bottom of the well seemed decidedly half-hearted. But such moments were banished by the memory of the pantomime sequence, its parade of familiar figures -

survivor from the 1987 cast, went about her business with real zeal and spirit.

The remainder of the cast, though, was much more than adequate, merely short of an ounce of vividness. Rose Man-nion's Gretel was beautifully sung, just a little too prim for a production that sets out to demonstrate the grinding consequences of deprivation. As the Mother Phyllis Cannan caught that down-turned feeling well; as the Witch she wisely never went over the top. Donald Maxwell is now the Father, smartly besuited in pointed contrast to his wife's grumpy pinafore. Julie Gossage and Yvonne Barclay provide sharp canons of the Sandman and the Dew Fairy; certainly some of their magic remains in this intriguing production.

ENO at the London Coliseum; until December 22

Concert/David Murray

A mixed double

Before the Wigmore Hall shut up shop for refurbishing, a pair of French-Canadian artists offered striking rewards in two recitals that included Beethoven's five sonatas for cello and piano. On Tuesday Sophie Rolland and Marc-André Hamelin resurfaced at St. John's, Smith Square, with a frankly cello-oriented programme: bright chances for the pianist in their Grieg and Samuel Barber sonatas, all of which Hamelin seized eagerly, but basically soloist-and-accompanist stuff.

As a musical partnership, it is virtually seamless. There were keen interpretative insights in every work. In Martin's seductive Variations on a Slovakian Theme, Miss Rolland sported ripely ethnic portamento swoops whilst Hamelin conjured up

cimbalo-sound; in Grieg's A minor Sonata he rang all the echoes of the much-loved Concerto in the same key, while the cellist adapted her portamento to Victorian salon-style. They found no clear trajectory through Barber's early Sonata, but they lit up its passing ideas as vividly as could be. There was nevertheless a sense of some restraint of compromise. Hamelin has been described as a "super-virtuoso"; more precisely, he is a thoughtful young musician with an all-encompassing technique - inclusive dispatch, brilliant clarity in quick passages, gorgeously balanced chords. Contrariwise Miss Rolland's address is soft-grained and discreetly suggestive, unemphatic, elusive: I soon lost count of the times when she began what we expected to be a broad line with a brittle *sfz* and a sudden stab reduced at once to a faded breath.

In late Debussy she capitalised upon the trick to striking effect. That Sonata is at once haunted and mannered, abrupt and whimsical; Rolland captured not only its sudden mood-switches, but also its sense of a chill ironic distance. Its original title was to have been *Pierrot fûché avec la lune* ("Pierrot being cross with the moon"), invoking both *comme-*

dia dell'arte and an absurdist joke - for which Hamelin scaled-down scrupulously to play an elegant foil to Rolland's nervy scolloping. Yet the whimsy St. John's acoustic guaranteed that the piano-resonance would swallow up the cello's bass-register; even when Rolland was at her most delicate and agile down there, what we heard was only a soft oleaginous mutter. As solo-with-accompaniment, a lot of the music sounded the wrong way round. I think she deserves another partner with a naturally chamber-sized attack, and Hamelin a thrusting competitor of another clean-edged, super-polished order.

Sponsored by the Canadian High Commission and La Délégation générale du Québec.

INTERNATIONAL ARTS GUIDE

Ancient church treasures of gold, silver, ivory and rock crystal from the east German town of Quedlinburg are on show at the Berlin Kunstgewerbemuseum till the end of May 1993.

It is the first time since the Second World War that the collection of 50 works has been together under one roof. In 1945 some of the boxes in which the treasures were stored were discovered to have been broken open, and 12 pieces were missing.

It was over 40 years before a trail led to Texas where they were being offered for sale by the descendants of a US army lieutenant who had stolen them. An out-of-court settlement negotiated by the German federal heritage funding body led to their return to Germany earlier this year.

Quedlinburg, a small town in Sachsen-Anhalt, was better known in the Middle Ages when

It was closely connected to the German imperial court. From the 10th to the 13th centuries, the abbesses of the church of St Servatius were all from the imperial family or the high nobility. It was then that the church treasury was showered with gifts of the finest reliquaries and liturgical items that goldsmiths could make. The theft has ultimately brought a bonus to the church of St Servatius. Neglected in the postwar Communist era, it is being renovated before the treasures go back on display there next summer. As to the pieces themselves, the tenth century Samuel Gospels, with their golden calligraphy and jewelled cover, have been restored by the Bavarian State Library, and the other pieces were treated by the Berlin Kunstgewerbemuseum.

EXHIBITIONS GUIDE

AMSTERDAM
Van Gogh Museum Glasgow 1990: a survey of art and design in the city's heyday, including examples of the Glasgow School of Painting and designs by Charles Rennie Mackintosh. Ends Feb 7. Daily.
Rijksmuseum Chiroscuro Woodcuts by Hendrick Goltzius (1559-1617), highlighting a less well-known facet of the great Dutch draughtsman and engraver. Ends Jan 10. Closed Mon.
BARCELONA
Museu Picasso Picasso: the

Ludwig Collection. A set of 180 paintings, drawings, sculptures, ceramics and engravings belonging to Peter Ludwig, the German collector and researcher into Picasso's work. Ends Jan 31. Closed Mon (Carrer Montcada 15-19).
Fundació Joan Miró Gilbert and George: The Cosmological Pictures. 25 large-format pieces produced in 1989 by a pair of British artists who started working together in the 1960s. Ends Jan 10. Closed Mon.
Palau de la Virreina Moments of Abstraction: a study of the development of abstract art in the Netherlands in the 20th century, with works by 17 artists. Ends Dec 27. Daily.
Fundacio Antoni Tapies Hèlio Oiticica (1937-80): retrospective of the Brazilian artist. Ends Dec 6. Closed Mon.
BERLIN
Wannsee-Villa Max Liebermann (1847-1935), principal Impressionist painter in Germany: his own Berlin villa is the setting for an exhibition of 35 paintings, watercolours and drawings, all from private collections and many on public show for the first time. Ends Dec 15. Closed Sun (tel 805 3242).
Martin-Gropius-Bau America 1492-1992: a vast survey of American culture from the time of Columbus' voyage of discovery to the present day. Ends Jan 3. Closed Mon.
Nationalgalerie Art in Germany 1905-87: more than 140 paintings and sculptures by Dix, Klee, Munch and many others. Ends

Jan 3. Closed Mon and Tues.
Brücke Museum Painting and Sculpture of the Brücke: works by Kirchner, Schmidt-Rottluff and other members of the early 20th century group of German artists. Ends April 4. Closed Tues.
BOEN
Kunst- und Ausstellungshalle From Cézanne to Pollock: 70 masterworks from the collection of the Museum of Modern Art in New York. Including paintings by Van Gogh, Picasso, Beckmann, de Chirico and others. Ends Jan 10. Closed Mon.
FORT WORTH
Kimbrell Art Museum Egypt's Dazzling Sun: Amenhotep III and His World: 143 works, including colossal statues, wall paintings, ritual implements, jewellery, ceramics and rainbow-coloured glass, focusing on Tutankamen's illustrious ancestor, who reigned 1391-1353 BC. Ends Jan 31 (this exhibition will be seen in Paris next spring).
FRANKFURT
Museum für Völkerrunde Myth and Magic: an exploration of the world of myths, their symbolism and cultural significance. Closed Mon.
Schirn Kunsthalle Gabriele Münter (1877-1962): the most comprehensive retrospective yet assembled of the German painter who was influenced by the Fauves, lived and worked with Kandinsky and ranks as one of the foremost female artists in early 20th century Germany. Ends Feb 10. Daily.
Städt. Emil Schumacher (1912):

60 paintings by the German abstract painter. Ends Jan 10. Daily.
LONDON
Royal Academy of Arts Sickert: a major exhibition marking the 50th anniversary of the death of one of the most European of English painters, with 134 works from collections worldwide. Ends Feb 14. Also Sacred Art of Tibet. Ends Dec 13. Daily.
National Gallery Munch: The Frieze of Life. Advance booking through First Call 071-497 9977. Ends Feb 7. Daily.
Barbican Border Crossings: 14 Scandinavian Artists. Ends Feb 7. The Concourse Gallery displays the work of Norwegian artist Frans Widerberg (b1934) and four Icelandic photographers. Ends Dec 15. Daily.
Design Museum Scandinavian design in Britain 1930-70. Also New Directions in Scandinavian Design. Ends Feb 28. Closed Mon.
Tate Gallery Grand Manner Portraiture in Britain from Van Dyck to Augustus John. Ends Jan 10. Also The Painted Nude. Ends Dec 27. Daily.
Courtauld Institute Mexican Prints of the 19th Century. Ends Dec 20. Daily.
MANNHEIM
Kunsthalle Manet: Moments of History. The exhibition focuses on Manet's career as a political artist. Ends Jan 17. Closed Mon.
MÜNCHEN
Kunsthalle der Hypo-Kulturstiftung Frederik

the Great Collector and Patron of the Arts. A magnificent display illustrating the 18th century Prussian king's relationship with art and artists. Together with works by Watteau, Rubens, Rembrandt and Prussian court painters and architects, the exhibition includes sculpture, porcelain, silver, furniture, costumes, books and musical instruments. Ends Feb 28. Daily.
Akademie der schönen Künste Mac Zimmermann (b1912): 80th birthday retrospective of the German Surrealist painter, with 100 drawings and paintings from all periods of his development. Ends Jan 10. Closed Mon.
Villa Stuck African Sculpture in German Private Collections: 200 objects from all over the African continent. Ends Jan 10. Closed Mon.
NEW YORK
Museum of Modern Art Matise. Ends Jan 12. Closed Wed (Admission is by timed-entry tickets. Call Ticketmaster 212-307 4540).
Metropolitan Museum of Art Ancient Near Eastern Treasures in the Louvre: 200 works in precious metal, stone, bronze and clay, dating from the third, second and first centuries BC, found in the seat of the Elamite and Achaemenid kings in southwestern Iran. Ends March 7. Also Masterworks from Lille: 100 paintings and drawings spanning the period from the Renaissance to the 19th century, including celebrated works by Rubens, Goya, Delacroix, David,

Courbet and others. Ends Jan 17. Closed Mon.
Guggenheim Museum Robert Rauschenberg, the early 1950s. Ends Jan 24. Also the Great Utopia: The Russian and Soviet Avant-Garde 1915-32. Ends Dec 15. The SoHo site has the set of murals which Chagall painted for Moscow's Jewish Theatre in 1920. Ends Jan 17. The main museum is closed on Thurs, the SoHo site on Tues.
Whitney Museum of American Art Agnes Martin: 80th birthday retrospective. Ends Jan 31. Closed Mon.
Brooklyn Museum Max Weber (1881-1967): 50 paintings and works on paper by an early American Modernist. Ends Jan 10. Also Frederic Bazille (1841-1870): 60 works by a precursor of the Impressionists. Ends Jan 24. The museum's collection of 58 Rodin sculptures has been reinstalled. Closed Mon and Tues.
PARIS
Musée d'Orsay Sisley. Ends Jan 31. Closed Mon, late opening Thurs (qual Anatole France).
Petit Palais French drawings of the 18th century, including works by Fragonard, Watteau and Vien. Ends Feb 14. Closed Mon (ave Winston Churchill).
Louvre Panini (1691-1765), painter of town perspectives. Ends Feb 15. Also Drawings by Liotard (1702-89). Ends Dec 14. Closed Tues (Pavillon de Flore).
Grand Palais Picasso et les Choses. Ends Dec 28. Closed Tues, late opening Wed (ave du Général Eisenhower).

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Friday November 27 1992

France and the Gatt

AFTER WEDNESDAY'S debate in the French national assembly, it is clear that the French government is set to stage a long and fierce rear-guard action against the farm trade deal negotiated between the European Community and the US as a central component of the Uruguay Round. At the end of the day, however, it seems almost inevitable that France will have to accept the terms negotiated by the European Commission, because no better terms will be available.

Yet nobody should underestimate the depth of the real political difficulty which this issue is causing in France, let alone sneer that this is just a case of a weak government low-kowling to a combative peasantry. Finding a solution will certainly need political courage in France, but it will also require the other member states to recognise that a successful conclusion to the longest-running trade negotiation the world has ever known may require finding ways of helping France come to terms with the deal.

The central French complaint is that the Community negotiators went beyond their brief, and have made concessions to the US which will impose unconscionable and unacceptable sacrifices on French agriculture. France has already agreed to a sacrifice of its agricultural interests, in the reform of the Community's common agricultural policy (CAP) adopted by the 12 member states earlier this year. But the French also protest that the Commission has proceeded with additional restrictions and therefore hardships for French farmers, which were not in its mandate.

The European Commission has declared that the EC-US deal is consistent with the terms of the CAP reform; but Mr Pierre Bérégovoy, the French prime minister, has announced that he could not accept these assurances, and has threatened to block the agreement with some sort of national veto.

As a matter of principle, Mr Bérégovoy is inevitably right. Without seeing the fine print, it is almost impossible to make any

firm calculation of the detailed impact of the deal; if French claims are even roughly true, it seems probable that the agreement will impose stiffer restrictions on European agriculture. But the main French sacrifice, and it is a very real one, is the concession of the very principle of a farm agreement.

The reform of the CAP is a far-reaching programme to restrain overproduction, but it does admit the possibility of Community flexibility according to circumstances; an agreement under the Uruguay Round will be an external constraint on the Community's freedom of movement, and it must therefore be less flexible and more binding.

It may be argued that the French government is in trouble now because it has played its hand rather clumsily. But the bottom line is that French farmers, who are a large part of the labour force (over 6 per cent), are already enduring steady falls in their incomes, and facing a steep decline in their numbers. The British government recently backed sharply away from a plan to fire 30,000 coal miners; but French farmers know that their numbers are likely to drop from a little over 1m to around 600,000 in the next decade. The CAP reform must accelerate that process, and so will the GATT deal.

In the case of the Uruguay Round, common sense and politics are at variance. Common sense suggests that the government should have declared that the EC-US deal is the best available. But if it had done so, it would almost certainly have been defeated in parliament, and after fresh elections its conservative successor would inevitably have been even more fiercely opposed to the GATT deal. The best hope is that the government will navigate under cover of a flag of protest, with a view to avoiding an absolute break with the Gatt negotiations, so as to accept an overall Uruguay Round package at a later date.

Local taxation

THE ANNUAL ritual of UK local taxation began its course yesterday, with the government announcing details of its grant to local authorities. The environment secretary, Mr Michael Howard, said that it allowed for a 3.1 per cent increase in expenditure. This appears generous given the 1.5 per cent ceiling on the public-sector pay bill, since 70 per cent of local spending goes on wages.

The local authorities disagreed. The grant is 3.1 per cent up on what councils were supposed to spend last year, but only 0.4 per cent more than they calculate they actually spent. Since the government has tightened the capping rules to curb high spenders, many councils will be unable to increase their spending next year even if they wish to. Some - including Conservative authorities - are threatening cuts in services.

This year, there is an added complication in the replacement of the poll tax by the council tax. The transitional relief scheme to ease the introduction of the new tax should ensure that winners outnumber losers, according to ministers. But many people will find the new tax difficult to understand, not least its cunning banding system which has provided a steady flow of misleading press stories about average bills.

Queen taxed

THE BRITISH monarchy has been a remarkably successful institution. It has also been a highly adaptable one. The adaptability of the monarchy largely explains the success. The Queen's offer to pay taxes on her private income and, as importantly, trim the civil list represents an excellent example of the monarchy's flexibility. These changes, sensible in themselves, are also more likely to strengthen the monarchy than weaken it.

Rationalists dislike monarchies. But constitutional monarchy has proved to be an obstacle neither to economic progress nor to democratic stability. On the contrary, their shrunken numbers include many of the world's richest democracies: in Europe there are Sweden, Denmark, Norway, the Netherlands, Belgium and more recently Spain; in Asia, there is Japan. In these societies the monarch's role as a living symbol of the state has proved consistent with political stability and indeed one of its sources.

These monarchies have all changed markedly over time, as has the British. It has survived a civil war and the decapitation of Charles I. It has outlived the acquisition and collapse of the British empire. Above all, it has coped with the transition from aristocracy to democracy.

throughout the summer and autumn. And people living in homes which have fallen in value recently may feel that a tax based on property values in April 1991 is unfair. As with any tax change, there will be losers who will be vocal, and winners who will be likely to keep their good fortune to themselves. A tranquil debut for the new tax is unlikely.

All of this points to another political storm over local taxation in the new year. There will be pressure for a further switch from local taxation to central government grants, as in 1991 when VAT was increased to hold down poll tax bills. This should be resisted. Council tax is already too highly geared, providing only 15 per cent of local government revenue. Any increase in gearing would further undermine the tax base of local government and constrain its ability to provide services in line with local wishes.

The real concern about yesterday's announcement, however, is not in the figures but in the fact that they so greatly restrict discretion to increase funding on local services. That makes local government little more than the local administration of Whitehall's policies and priorities - an outcome which is most undesirable for British democracy.

Now it has to adapt to an age of populist suspicion and popular curiosity. It has to tackle two specific problems: the all too visible foibles of minor members of the royal family and the untaxed wealth of the Queen herself. By yesterday's announcement the monarchy has done what it can, short of a credible vow of poverty and personal perfection.

Nothing will stop the popular press from probing the private lives of members of the royal family. But with the compensation for their public services being reimbursed from the Queen's private purse they may be criticised less easily. Similarly, nothing will stop left-wing politicians from complaining about the Queen's wealth. But properly taxed it becomes just another inherited private fortune.

The monarch's role is fundamentally symbolic, but scandal and untaxed wealth are unsatisfactory symbols. There had to be changes. Whether these go far enough is another matter. A clearer definition of the monarch's role in the state may be required, particularly if there are wider constitutional changes. The future of the monarchy depends partly on the royal family itself, but still more on the changing temper of the British people.

The sharp falls in pre-tax profits announced yesterday by Japan's large banks are just the latest sign that the country's banking sector is facing its worst crisis since the second world war. The collapse of the speculative bubble of the 1980s has left them burdened with bad debts, a legacy which has potentially far-reaching consequences for Japan and the international economy.

At the end of September the top 31 Japanese banks had loans on which no interest had been paid for more than six months, worth ¥12,300bn (¥550bn), or about 3 per cent of their outstanding loans. According to the Finance Ministry, about ¥4,000bn of these loans do not have any collateral. This amounts to an unrecoverable loss which could soak up about 18 months of operating profits at the top 21 banks. Their uncommitted loan loss reserves are worth only ¥2,875bn.

Covering the loss by digging into their capital would reduce their equity by about 15 per cent. The banks and the regulatory authorities are taking a distinctively Japanese approach to solving this debt crisis. Market forces will play only a limited role in restoring equilibrium. There is little prospect that weak institutions will be allowed to go to the wall or be taken over. Instead, the Japanese are working in the grey zone between the market and state intervention by adopting a gradualist and collective approach.

At present, the government is offering the banks only limited, covert support. There are no plans for a bail-out modelled on the US government's rescue of the savings and loan industry.

Instead, the entire banking system is taking the strain. Weaker banks will be kept afloat through a web of relations with stronger banks which will support them with cheap loans. But what are the chances that the Japanese authorities can prevent a long-drawn-out crisis which undermines Japan's economic performance?

The banks' bad debts are a direct result of the collapse of the property market after the end of Japan's "bubble" economy of low interest rates and financial deregulation, which created a climate for rampant speculation in the late 1980s.

At its peak rate of growth in late 1987, commercial bank lending to the real estate sector grew by 32.7 per cent, to ¥33,565bn in March 1988. In 1988 land prices in the Tokyo area rose by 67 per cent. By spring 1989 the Bank of Japan, which had become alarmed by the rise in asset prices, began to push up the discount rate (which determines short-term interest rates) from 2.75 per cent in April 1989 to 6.25 per cent 16 months later. The authorities also put a cap on real estate lending.

The property market went into a tail-spin. Prices in some central areas of Tokyo are now 60 per cent below their peak, leaving many borrowers with collateral worth less than their loans. Residential land prices may still have a long way to fall; prices dropped about 20 per cent in the main cities in the year to September. An unprecedented glut of office space will overhang the commercial market for several years.

This means the banks' total bill will be far larger than the outstanding unbacked ¥4,000bn of bad debts estimated by the Finance Ministry for this September. Privately, Tokyo bankers acknowledge that bad loans at the 21 top banks could total ¥55,000bn, equivalent to about 12

Japan's banking crisis threatens economic growth at home and abroad, say Charles

Leadbeater and Robert Thomson

At a loss for a speedy solution

per cent of gross domestic product, over the next five years. Even a conservative estimate for unrecoverable loans of ¥10,000bn is about equal to the top 21's forecast operating profits for the next three years.

This figure almost certainly understates the problem, however. The top 21 banks are the tip of a very large financial pyramid. Beneath them are about 133 large and smaller regional banks, which do not operate nationally, and 455 very small, local *shinkin* banks. At the base are a dense network of 32,000 non-banking lenders, which do not take in deposits.

According to Mr David Snoddy, banking analyst at Jardine Fleming, the top 21 banks are the tip of a regional banks could face a loss of about ¥1,000bn or about 21 per cent of their equity. What matters is whether the top 21 banks and the strongest regional banks will have the resources to deal with their own problems as well as help their weaker affiliates.

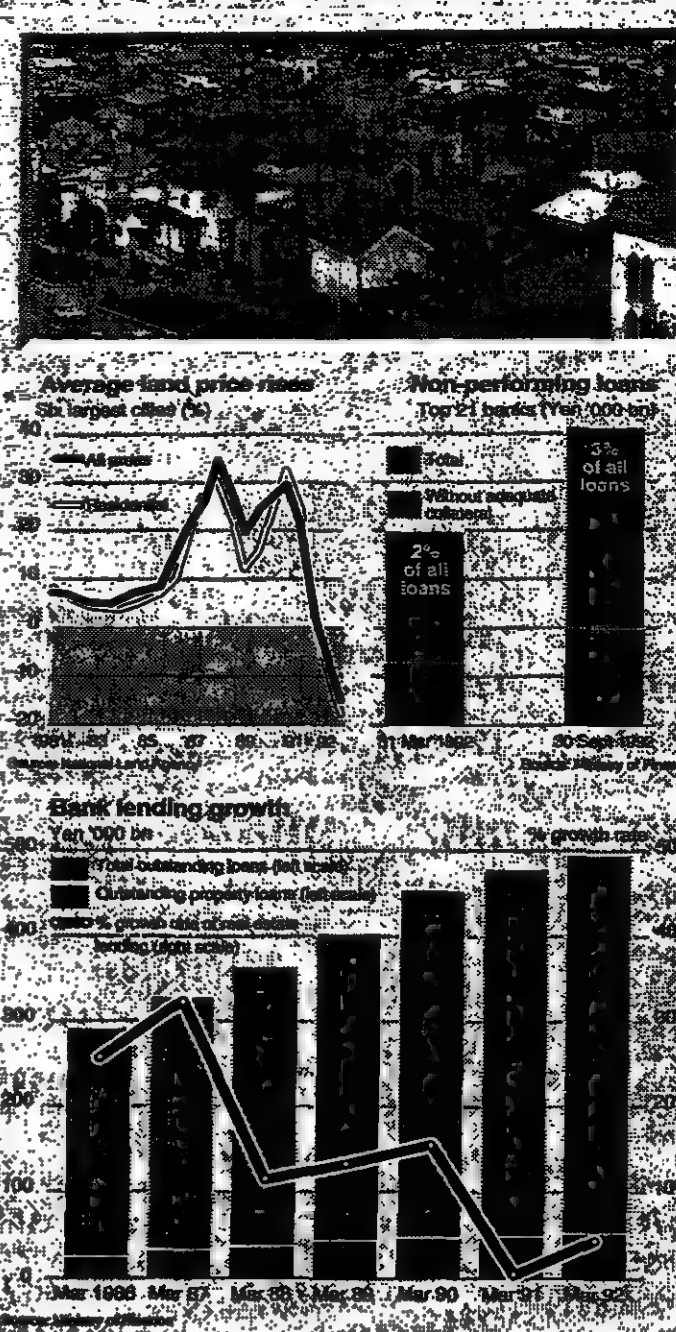
The Japanese banks all have large holdings of securities, which they could sell to raise capital. The plunge in the Tokyo stock market means the value of the banks' large unrealised gains on securities holdings has fallen from a peak of ¥60,604bn in September 1989 to about ¥18,355bn this March. That is still more than enough to cover their losses, but if they tried to realise these paper gains share prices could decline further, thus eroding the banks' capital. Moreover, this would increase pressure on the banks to restrict lending by pushing their capital below the standards set by the Bank of International Settlements. From next March they are required to hold capital worth 8 per cent of the value of their risk assets.

Any strategy which the banks might consider to meet their losses faces constraints. For instance, issuing more shares is not a option while the Tokyo stock market is in the doldrums. So the banks hope to stretch out their losses, at least until the late 1990s, paying for them piecemeal each year, partly from profits, partly from stock reserves and, in time perhaps, from their shareholders' equity.

Despite the mutual ties between banks, a crisis at a large bank cannot be ruled out as long as the stock market is depressed and real estate prices continue to fall. A large bank failure would destabilise the entire system because it would threaten to unravel the patchwork of cross-lending which binds the banks together.

That threat is taken seriously by the authorities. They are keeping a close watch on the long-term credit banks set up to lend to Japanese industry but which have become heavily exposed to real estate lending. They are also watching several

Japan property and the banks



trust banks, which operate both banking and trust-fund investment businesses. Nevertheless bankers are adamant that a failure can be averted. Mr Yoh Kurosewa, president of the Industrial Bank of Japan puts it: "Our banks do not go bust."

Crisis at weaker institutions are expected, however. Mr Akira Nambu, executive director of the Bank of Japan, has predicted mergers and rescues among smaller institutions. Several weaker regional banks are already undergoing restructuring. The Finance Ministry, meanwhile, says it has instructed large banks to take an interest in the health of

their non-banking lending affiliates. Rumour, the banks are being told to prevent the affiliates going bust. Distress lending from large banks to non-banking institutions at very low rates of interest rose by about 194 per cent in the year to August.

Even if a collapse can be averted, a prolonged crisis would have far-reaching consequences. Small businesses, which account for 56 per cent of employment, are already complaining of a credit crunch. Large companies have cash reserves to fall back on, but many are reconsidering ambitious investment strategies which were based on

access to low-cost capital.

As a result, the domestic picture could be grim: the banks' weakness could stifle growth in the Japanese economy for several years. Extrapolating from calculations by Mr Yushio Suzuki, the Bank of Japan's former executive director, the money supply needs to expand by about 6 per cent a year for gross national product to grow at the government's target of 3.5 per cent a year. That seems unlikely with bank lending rising by only 0.7 per cent in the six months to September and with an unprecedented contraction in the money supply in August and September. Money supply growth remains weak despite a series of discount rate cuts since July last year as the Bank of Japan has tried to stimulate the economy and offer support to the banking industry. The economy looks set to grow more slowly in the 1990s than at any time since the 1950s.

The international consequences could also be profound because of the pivotal role that Japanese banks now play in the world economy. Japanese banks have already retreated from international lending to reduce their assets and meet the BIS capital adequacy standards. Companies which found it relatively easy to borrow from Japanese banks - from US steel mills to Olympia & York, the developer of the Canary Wharf project in London's Docklands - now find it more difficult to borrow money, a constraint which is likely to remain tight so long as Japanese banks' domestic difficulties persist. When loans are made available, they are also likely to be more expensive than in the 1980s.

When Mr Alan Greenspan, chairman of the US Federal Reserve Board, came to Tokyo last month, he delivered a grim warning that asset deflation, which is undermining the profitability and lending ability of banks in the US, UK, Australia and Scandinavia, as well as Japan - was a malaise which would take a long time to cure. He also stressed that world economic growth would be sluggish until the debts of the 1990s were paid off.

So unless the Japanese government intervenes, Japan's debt problems are likely to hinder both the domestic and the world economy for some time. As yet the government has been unwilling and unable to commit large sums of money to bail out the banks, and thereby help them into a position to start lending again when the economy picks up. This is largely because there would be a outcry from a public which has little sympathy for bank executives who are widely regarded as over-paid and underworked. All the government has so far been willing to offer the banks is tax credits to allow the banks to write off their losses against profits.

The banks have set up an agency to buy the land they used as collateral for some of their bad loans, thus allowing them to calculate their losses at realistic land prices. But this agency will be funded by the banks and have no public money. On the other hand, the government has been willing to use public funds to buy land to stabilise land prices.

The authorities face a dilemma. An injection of public funds into the banks' land-buying agency may be essential to speed up the writing off of bad debts and thus limit the wider economic damage of a protracted crisis. But that may only be politically possible once there is a sudden bank failure of large proportions. Unless and until this happens, the banks will have to fend for themselves.

PERSONAL VIEW

Not such a capital idea

By Stephen Bond and Evan Davis



It is customary for business to seek bigger tax allowances from the chancellor of the exchequer, and no surprise that Mr Howard Davies, director-general of the Confederation of British Industry, used his speech at the recent CBI conference to invite the chancellor to "think hard"

about capital allowances. What is more surprising is that this chancellor should respond to these calls, introducing a temporary increase in allowances in the Autumn Statement. It was, after all, Mr Norman Lamont who so eloquently rejected the idea of raising capital allowances in this year's Budget speech, when he said: "Good quality private investment will come not from artificial subsidies or incentives, but in response to consumer demand... I have concluded that, whatever its superficial attractions, an increase in capital allowances would not be a sensible use of the resources available."

It is tempting to see the chancellor's policy reversal as a clever way of boosting demand, or as a means of promoting the interests of industry. But in fact, while investment in 1993 is increased, this is only at the expense of investment in 1994 and 1995. His scheme is not about helping the economy in the long term.

The increase in first-year capital allowances means that companies can claim a bigger deduction against corporation tax in the year they undertake investment spending, albeit at the cost of lower tax allowances for depreciation in subsequent years. It works rather like a loan from the exchequer to a company. At the current corporation tax rate of 31 per cent a 15 per cent age point increase in capital allowances - from 25 to 40 per cent - is

MANUFACTURING INVESTMENT AS % OF MANUFACTURING OUTPUT			
1980	13.9	1986	12.8
1981	11.8	1987	13.0
1982	11.3	1988	13.5
1983	10.9	1989	14.4
1984	12.5	1990	13.7
1985	13.9	1991	12.7

like the government giving a 5 per cent interest-free loan on every pound invested.

This will not do much to persuade a cash-starved company to engage in new spending if markets are depressed. But a lot of investment occurs anyway: about £50bn a year by industrial and commercial companies. And while the tax concession will not be enough to generate new investment, it will persuade many companies to bring their 1994 investment spending forward into the year ending October 1993, to enjoy the more advantageous tax rules.

Temporary changes in taxation can have important effects on investment spending. The phasing out of high first-year capital allowances announced in the 1994 Budget gave companies a large fiscal incentive to bring investment spending forward. As the table shows, manufacturing investment rose sharply in 1984 and 1985, and then fell back in 1986.

The fiscal incentive then was about three times larger than the effect now. Nevertheless the Institute for Fiscal Studies estimates that business investment in the next 12 months could be as much as 6% per cent higher than it would otherwise have been as a result of the temporary increase in capital allowances announced last week. So what is the downside?

Unfortunately the boost is likely to be short-lived, and investment in 1994 sharply lower than it would otherwise have been. Spending that has been brought forward into 1993 will not be repeated. This is a short-term fix which does not promote investment in the longer term.

Where does this leave Mr Lamont if the economy is still in recession next year? It would be stretching his credibility to repeat the exercise to get people to bring their 1995 investment into 1994. Only if he were quite certain that low investment in 1994 would not cause any problems could there be some merit in the chancellor's policy. Given the limitations of economic forecasting, we would favour a less cavalier approach.

A further problem with this kind of measure is that it introduces a new element of unpredictability into the tax system with all the attendant costs. What we do not want as we enter the next recession is for companies to delay their investment in the expectation of a special tax concession if they just wait a few months.

The chancellor began his Autumn Statement by insisting that "the government has no intention of engineering a short-lived boom", and proceeded to introduce a supplementary package of time-limited fiscal measures, the sole rationale of which is that they can deliver a short-term stimulus. Long-term business planning is not aided by this interference in the tax system.

Norman Lamont was right to reject this policy in March, and wrong to succumb to its superficial attractions now. If he wants to promote industrial investment for the long term, he needs to embrace a more serious restructuring of the corporate tax system than this. The authors are researchers at the Institute for Fiscal Studies.

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Lonely ride into sunset

Unless John Smith transforms the UK's Labour party and speeds up its move to the political centre, another election defeat beckons



There is a short answer to the question, does the British left have anywhere to go? It is "no". For the Labour party appears to be living in a fantasy world in which the Conservatives self-destruct, an early general election follows, and Mr John Smith becomes prime minister.

The dream will not come true. Not that way Mr Smith may one day move into Number 10 Downing Street, but first he must totally transform his party. If it is to win again, Labour must no longer be regarded as a party of the left. It must be separated from the trade unions. There is time for such a renewal. No election need be held until 1995 or 1997. By then the redistribution of constituency boundaries will have created another 10 or 20 seats whose demographic profiles favour the Tories. The recession will (surely) have come to an end. The party that faced the Conservatives in mid-slump in April 1992 and lost will, if nothing has changed, lose, lose and lose again.

Reality could be different. If Labour makes a complete break with its own history and traditions - in essence, creates a fresh political force - it may stand a chance. The slimness of that chance may be measured by the performance of the Democrats in the recent US elections. Governor Bill Clinton did not campaign as the candidate of the poor, the dispossessed or the proletariat. He ran on a promise to meet the concerns of the middle classes. Socialism neither entered his mind nor obscured his vocabulary. He denied his party's liberal past by stressing the "new" in "new Democrats". The public feeling was that there was no end to the recession. Mr Clinton peddled a Keynesian revival, Victorian social values and "hope".

In the event he won by a far smaller margin than had been anticipated. Had it not been for a statistical quirk, much of that advantage could have melted away. The US Commerce Department's estimate of third-quarter growth, originally 2.7 per cent, was revised upwards this week to 3.9 per cent. President George Bush must be wondering what might have happened if that figure had been available, and believed, during the campaign. As it is, Mr Clinton may enjoy the advantages of coming to office at the start of a return to real growth in the US economy.

Mr Smith is not so fortunate. He has become Labour's leader in time to see prosperity return



before he gets to fight a general election.

Truly there is no hope for parties of the left, not in the sense the term has been used until now. Professor J.K. Galbraith has an explanation. He believes that during the last half century the left, particularly in Britain, has saved capitalism. He said so on Tuesday. In a lecture to the Institute for Public Policy Research, a think-tank of the left, he listed old-age insurance, unemployment compensation, medical care, public housing, improved public services, the ending of the "once-cruel exploitation of women and children" and the

line with inflation.

This will leave the poorest among us with pretty thin gruel. For the life of me I cannot imagine what it is like to live on income support or unemployment benefit of less than £2350 a year (basic levels for a single person). Yet Labour could only find money with which to improve on these meagre sums by increasing taxation. To propose that is a proven vote-loser. Mr Clinton advocated tax increases for families with annual incomes greater than \$200,000. He only just got away with it. The Clinton programme, which centres around "workfare", is politi-

cal for Labour is fiscal. The report, printed in 1992, projects spending on social security for the years 1995, 1996 and 1997. Only the cost of pensions rises significantly. Unemployment benefit falls slightly; the health services (which would soon make everyone well) remain at a flat level of cost. As an exercise in optimistic under-estimation of future expenditure the Beveridge arithmetic has not to my knowledge ever been exceeded - not even by the designers of nuclear generating plants.

Labour must find new ways of thinking, and get them straight. One of its unique selling points should be constitutional reform. Another should be strong environmental protection, using selective taxation as an instrument. A carbon tax would be a mixed blessing, but it could serve as a method of raising revenue that, like VAT, would be politically less painful than direct impositions on incomes.

The danger is that the Tories are already ahead: they are making pencilled-in calculations about both a carbon tax and toll booths for roads. The government is also denying Labour the opportunity of differentiating itself by promoting the abandonment of strict monetary controls in favour of Keynesian pump-priming.

Mr Smith, who became leader on July 16, is approaching all of this at a measured pace, with long interruptions to respond to the dramas on the Conservative benches. Some of his colleagues believe that he cannot afford such a luxury. If he is ever to become prime minister, his goal for 1993 should be to create a new party. He would then have about three years - a desperately short time - in which to convince the voters that Labour really had changed. It will be amazing if he pulls it off.

Major has had a run of bad luck, but he has not sought to place the cruel edge back on to capitalism

Like as ingredients of a social revolution that "has taken the cruel edge off capitalism". In consequence "our claim is not to violent change, certainly not to revolution. It is to a socially better performance by the existing system." We are now, the professor intimated, in the age of "constructive pragmatism".

That would be all fine and dandy for Labour if the Conservatives represented something else - destructive ideology, say. They did for a while, particularly during the years 1987-1990. But just two years ago this weekend they jettisoned the then Mrs Margaret Thatcher and replaced her with the supremely pragmatic Mr John Major. He has had a run of bad luck, and at times has made the worst of his misfortunes, but he has not sought to place the cruel edge back on to capitalism. Contrary to Labour's eager expectations, the social security budget has not been cut. Most payouts will be increased in

ally saleable as a hand-up, not a hand-out. The benefit system that most appeals to electorates on either side of the Atlantic is the one that delivers comfort and cash to the middle classes.

Labour is still wrestling with this. The "Commission for Social Justice" which Mr Smith espouses has yet to be established. I am told that its chairman will be known by Christmas. He or she will do well to approach half the standard of intellectual rigour and thoroughness of the Beveridge Report, the work of a Liberal, which was first published exactly 50 years ago. Beveridge advocated workfare, proposing that unemployment benefit should be "subject to requirement of attendance at a work or training centre after a limited period..." After that, "complete idleness even on an income demeritisation". He did acknowledge the proposal to be impracticable in periods of high unemployment. A second Beveridge lesson

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL
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Positive reasons for financial intervention

From Mr A. Alcock

Sir, The FT of November 25 was an object lesson in the power and application of market-distorting financial intervention, the positive reasons for it and the continued lack of government commitment to its necessary application to the UK's manufacturing industry. Your leader concerning the European steel industry quite rightly says that subsidised inefficient capacity could destroy lower subsidised efficient capacity. I agree. But this is exactly what has been allowed to happen at large to the UK's manufacturing industry over the past 13 years as other competing countries have supported theirs.

On the other hand, immediately adjacent to your leader is an article in which the government is shown perfectly happy to distort the market for television programmes by allowing the flat-rate TV licence to continue to support programmes which the market would not sustain. It is admitting that a free market would destroy "good" television. I agree such distortion is necessary, but why only for the BBC?

Finally, on page 10 you report the Department of Trade and Industry's "exports strategy". It is naive to believe that this £10bn increase will not itself cause a substantial increase in imports which form a large part of our exports. As the DTI never tires of telling, the UK already exports 80 per cent more per head of population than Japan. Quite clearly it imports a great deal more, too. The real problem is one of import substitution. There are too few medium-sized manufacturing companies, the backbone of manufacturing industry in Germany, Japan and Italy, and therefore, too few British designed and manufactured products.

Will the government be able to spot these links, I wonder? Andrew Alcock, 10 Friars Close, Tonkinton, Whitstable, Kent CT5 1NU

Legally possible, if politically unwise, to isolate France

From Mr Michael Tracy

Sir, The possibility of France using its "right of veto" against the US-EC farm trade deal continues to be evoked. There is in fact no legal right of veto on matters where the Treaty of Rome provides for the EC Council of Ministers to decide by qualified majority. This includes agricultural policy (Article 43) and commercial policy (Article 114).

The 1985 "Luxembourg compromise" was a political document, not a legal one, and was in fact an "agreement to disagree" among the original six Member States. Its full text (which can be found in the Commission's Ninth General Report) states:

"I. Where, in the case of deci-

sions which may be taken by majority vote on a proposal of the Commission, very important interests of one or more partners are at stake, the members of the Council will endeavour, within a reasonable time, to reach solutions which can be adopted by all the members of the Council while respecting their mutual interests and those of the Community....

II. With regard to the foregoing paragraph, the French delegation considers that where very important interests are at stake the discussion must be continued until unanimous agreement is reached.

III. The six delegations note that there is a divergence of views as to what should be done in the event of failure to

reach complete agreement."

Even assuming that the "Luxembourg compromise" still has some political validity, a country which invokes a "very important interest" can be overruled, as Peter Walker (then minister of agriculture) found to his cost in 1982. It depends on the president agreeing not to take a vote, or, failing that, on a sufficient number of countries abstaining or voting against to constitute a blocking minority.

It may be politically unwise to isolate a country in this way, but it is legally possible. Michael Tracy, Agricultural Policy Studies, 30 rue Emile François, 1474 La Hütte (Genappe), Belgium

Finance, not a name, to blame

From Mr Tony Pratt

Sir, With regard to your article "Ice cream ambitions take a licking" (November 21), I would like to put the record straight concerning Clarke Foods' purchase of Lyons Maid.

The article stated that "arguments over the use of the Lyons name delayed the deal by five months until February 1992".

Not so. The delay was caused by the time needed for Clarke Foods to put in place its financing arrangements.

Tony Pratt, director of corporate affairs, Allied-Lyons, 14 Portland Place, London W1N 4BB

Determined to move forward

From Mr John Nelson

Sir, I should like to clarify your report about the re-signaling of the London Tilbury and Southend line ("BR halts Tilbury line upgrade", November 21).

The renewal is authorised and we are examining ways of funding the cost within a difficult economic environment. We will know in the next two months whether we are in a position to take it forward, but there is a determination to do so.

John Nelson, managing director, Network SouthEast, Network House, 1 Bessborough Street, London NW1 1DN

Members are inattentive

From Mr Michael Cramm

Sir, Ms Arrowsmith (Letters, November 20) may have missed the point of our article ("Omissions on options", November 18) when she cites the various institutional shareholder guidelines that cover issues such as equity dilution, discounting and voluntary lapsing of share options.

She does not dispute that these laws exist, but states that there are regulations to prevent misuse. We agree, and applaud the extent to which the Association of British Insurers (ABI) and the National Association of Pension Funds (NAPF) have created such comprehensive guidelines.

However, the point of our article was to illustrate how little impact these issues and their regulations have at the individual pension fund manager level. Certainly, with respect to issues of executive remuneration, the ABI and the NAPF are anything but "inattentive", but their thousands of members often are, as has been admitted. Michael Cramm, researcher, London School of Economics, Houghton Street, London WC2A 2SD

No efficiency in electric cars

From Mr F. Chilton

Sir, How can you refer to "electrically-powered, non-polluting vehicles" ("Electric vehicles to boost copper demand", November 24)? The electricity has first to be generated in a power station, most probably fuelled by coal; the efficiency of converting the coal into electricity will be in the order of 35 per cent. Next, the electricity has to be fed

through supply lines to the point of use where it will charge the batteries of the "non-polluting vehicle". Transmission losses and battery efficiency take their toll and the "non-polluting vehicle" becomes the most inefficient user of energy imaginable.

F Chilton, The Alders, Crossmoor, Whitby, N Yorks

OBSERVER

Yachting legend

Nigel Burgess, drowned yesterday in the Vendée Globe solo round-the-world race, was a giant in the world of yacht brokerage. Although his private - and ultimately fatal - passion was racing single-handed sailboats, his business was the sale and management of vast motor-yachts worth millions.

His company, Nigel Burgess Yachtbrokers, had sold the ship best-known as Trump Princess twice. The first time was for Adnan Kashoggi. When the Middle East's most visible Mr Fitti ran short of funds Burgess found a willing buyer in Donald Trump despite the property tycoon's avowed aversion to the sea.

When Trump in turn found himself financially foundering, Burgess steered through a second sale to a Saudi buyer. Even more lucrative than the commission on the sales was that management of the vessel and its crew of 50-plus was handled by Nigel Burgess Yachtbrokers.

His immense discretion about his business did not stop stories of his dealings from entertaining the industry.

For instance, at the time Kashoggi's yacht was sold it bore the name of one of his daughters, Nabila - retention of which, under the Arab code, would have been an insult once the boat was out of the family. Trump eventually agreed to change the name to Trump Princess...for \$1m off the \$30m purchase price.

0 out of 10

Yesterday was the first day of the rest of the life of Gerald Ratner. After his sudden departure from the eponymous jewellery chain, he was

assigned to do the school-run. But his accomplishment of this task does not bode well for the future. He got lost and had to ring home on the car phone for directions.

Smoke signal?

Warburg's Sir David Scholey has been telling anyone who cares to listen that he's faintly embarrassed by being the bookmakers' favourite candidate to become the next Governor of the Bank of England. He really has no ambitions to fill that post - or so he says.

Few in the City take him seriously. Fellow bankers generally say he is the best candidate and they do not believe he would turn down the post. Hence the amusement at the speculation that Lord Weinstock had approached him to join the GEC board, with a view to Scholey's eventually becoming chairman.

True, he and Lord Weinstock go back a long way. Sir Ronald Grieson, who retired as a GEC vice-chairman last year, was an old Warburg hand, and Weinstock's heir, Simon, worked at Warburg for five years. But would Scholey really want to take on the chairmanship of GEC which is regarded by many as little more than a high-powered public relations job?

Aside from Lord Nelson, all GEC chairman up to now have been former politicians, the ambassadorial rather than the entrepreneurial type. Everyone knows that it's 68-year-old Weinstock who pulls the strings. Who takes over from him is the real question.

Of course, when Weinstock eventually steps down, GEC may well require a very different type of chairman. In the meantime, the speculation is probably either a smokescreen while Scholey waits to find out about the



"I'm peering for nitrates"

governorship, or else someone has got his name mixed up with that of Sir Bob Scholey, British Steel's ex-chairman. If only he were 10 years younger, he would have made an excellent GEC chairman. It's hard to believe that GEC needs a banker at the helm.

Step ahead

One has to admire Lord Walker of Worcester's impeccable timing. He parted company with Jim Slater well before Slater Walker went down, quit the Conservative government before the rot set in, and has assembled one of the most impressive string of directorships of any former cabinet minister.

He was chairman-designate of Maxwell Communications but backed out less than four months before the late tycoon jumped ship. Last month he stepped down as a non-executive director of troubled training group DC Gardner.

Lo and behold, a few weeks later Gardner's chief executive Barry Topley is toppled after terrible trading news. Walker had a good excuse

for wanting to reduce his non-executive directorships now that he has taken on the chairmanship of the Urban Regeneration Agency. Moreover, Gardner thanked him profusely for "his hard work and firm support" over the past couple of years.

Even so, there might be a slight tremble the next time he hands in his notice.

Striking

Questioning those suspected of insider dealing can lead to some striking explanations for share-buying sprees.

Richard Lines, operations manager of the Stock Exchange surveillance group, told a London conference on financial crime of one man who said his large and sudden purchases had been prompted by his noticing that a certain chief executive had removed the personalised number plates from his Rolls-Royce. That obviously meant he was getting ready to leave when his company was taken over.

Another impressive "excuse" went: "My wife and I were having a row when she bit me with one of the company's products. I was so impressed with its sturdiness that I decided to buy some of the shares."

However genuine the explanation, Lines said, the experience must have been bruising. The product in question was a kettle.

Name change

The City of London cherishes its traditions and, as is customary, its police committee's past chairman Geoffrey Gass has had a police horse named in his honour.

But oddly enough, whereas the horse usually takes the ex-chairman's surname, this one has been called Geoffrey.

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THE WELSH ADVANTAGE

FTW11

INTERNATIONAL COMPANIES AND FINANCE

BHF-Bank posts 17.2% improvement to DM238m

By David Waller in Frankfurt

BHF-Bank, the Frankfurt-based merchant bank, began this month's reporting season for the German banking sector with a set of sparkling figures for the 10 months to the end of October. Partial-operating profits - profits without a contribution from trading activities - rose 17.2 per cent to DM238m (\$149.3m) at the parent bank against the comparable period for last year.

The figures, achieved on business volume up 6.7 per cent to DM35.6bn, suggest that the German banking sector remains an island of prosperity amid a rapidly deteriorating economic environment. In the

next few weeks, other, larger German banks are expected to report significant profit growth for the 10 months, reflecting strong growth in lending in spite of high interest rates.

However, Mr Wolfgang Strutz, senior partner, warned that the lending climate had clearly deteriorated in recent months and was likely to do so further over the course of next year. The mounting risks hung "like Damocles's sword" over the banking sector and would be met with extremely vigilant credit assessment, he said.

Mr Strutz attributed the profit climb primarily to earnings on interest which rose 12.6 per cent to DM410m in the 10 month period. Fee income from

areas such as corporate finance and securities business was of special importance for the bank, he said, and would probably amount to about half of the interest earnings over the full year.

BHF, unlike most other larger German banks, gives no figure for total operating profits, which includes profit on own account trading. BHF said that at the parent bank this had climbed by 5.1 per cent over the 10 months against the comparable period last year. For the group, business volume climbed by 8.5 per cent to DM52.5bn - above the DM50bn mark for the first time - and partial operating profits climbed by 16.5 per cent.

Philips joins French in plan to beat Japanese

By Ronald van de Krol in Amsterdam

PHILIPS, the Dutch electronics company, is to join forces with the French companies Thomson and Sagem in an attempt to break Japanese dominance of the world market for advanced liquid-crystal displays (LCDs), widely used in small portable televisions and lap-top computers.

The three European companies said yesterday that they will pool their efforts in active matrix LCDs - which make possible the use of colour moving pictures, unlike passive LCDs which are common in digital watches and hi-fi equipment.

Philips is to own 60 per cent of the joint venture, with 10 per cent each to be held by Thomson and Sagem.

The Dutch company, which already has a pilot LCD plant in its home town of Eindhoven and which is currently building a factory nearby for commercial production, also said it plans to acquire a 10 per cent stake in Sagem, but it gave no financial details.

The world's commercial production of active matrix LCDs is the preserve of Japanese companies, particularly Sharp, Toshiba and Hitachi.

European producers of consumer electronics such as Thomson and Philips currently have to turn to Japanese suppliers for commercial quantities of LCDs.

The new joint venture, which will start operations in January, aims to manufacture active matrix LCDs for its three parent companies as well as for third parties.

"Turnover is expected to reach the level of some hundreds of millions of guilders in the coming years," Philips said.

At first, the venture's production process is to be based on Philips technology but eventually it will switch to technology co-developed by Sagem.

Ferruzzi family tightens its control

By Robert Graham in Rome

THE Ferruzzi family yesterday announced a management shake-up giving it full operational control of its agro-industrial, chemicals and energy group, Italy's second-largest private empire.

The central element in the change is the departure of Mr Giuseppe Garofano as chief executive officer of Ferruzzi Finanziaria (Ferfin), the family's controlling company, and president of Montedison, the main subsidiary.

Mr Arturo Ferruzzi, already

head of Ferfin, will become chairman of Montedison, and Mr Carlo Sama, his brother-in-law and vice-chairman of Ferfin, will become chief executive officer of Montedison.

The two companies will thus have the same senior management structure and personnel with effect from January 1993, headed by Mr Arturo Ferruzzi and run by Mr Sama.

The change has been agreed amicably with Mr Garofano, who was promoted from the management of Montedison in November 1990 to steer the

family group after the acrimonious departure of Mr Raul Gardini, who had married one of Arturo Ferruzzi's three sisters.

"This step has been agreed with the shareholders for some time," Mr Garofano said yesterday.

He underlined it was an opportune moment to step aside following the group's outline agreement on a big plastics joint venture with Shell in September.

Mr Garofano has had the difficult task of rationalising the aggressive expansion of Fer-

ruzzi-Montedison under Mr Gardini's leadership. This year's first-half results for Montedison saw the group move into a loss of L189bn (\$138m), against net profits of L108bn in the same period in 1991.

Mr Garofano will be retained in a consultant's role with Ferruzzi and will remain on the Montedison board and as vice-president of Ferfin. Aged 49, Mr Garofano is now likely to be free to play a significant role in the Italian government's forthcoming programme of privatisation.

Nedlloyd sees reverse into red

By Ronald van de Krol in Amsterdam

NEDLLOYD, the Dutch transport group, expects to post a loss for the year, reversing forecasts of a "modest" profit.

The company gave no figures but said the full-year net result would be considerably better than the F1117m (\$85m) net loss posted in 1991 before the inclusion of book profits on divestments.

Overall, Nedlloyd posted a net profit of F145m in 1991, thanks to extensive book profits of F1263m. The company has already said that proceeds from divestments would be

limited this year.

After barely breaking even in the 1992 first half with a net profit of F11m, Nedlloyd said its unpublished third-quarter results had been "disappointing but positive".

"Taking into account, however, that a number of our activities usually show a weaker performance in the last months of the year, we now expect 1992 to close eventually with a loss," it said.

Nedlloyd blamed the downturn on a further weakening of economic conditions in key markets since it issued its profit prediction in August.

Despite the downwards revision of the profit outlook, Ned-

lloyd's shares closed up F10.80 at F130.20.

The company forecast that its ocean-shipping sector, which recorded an operating profit of F144m in 1991, would post a small operating loss for 1992. This was due to lower freight rates in its container logistics business, which it said was producing satisfactory business volumes, as well as losses in two areas, the short-sea liner trade and the product tanker trade.

However, its European road-hauling and distribution business is expected to swing into the black in 1992 after posting an operating loss of F18m the year before.

Head of Savoy hotel group dies at 84

By Michael Skapinker, Leisure Industries Correspondent

SIR Hugh Wontner, president of the UK's Savoy hotel group, has died at the age of 84. Sir Hugh had fiercely defended Savoy from hostile takeovers for nearly 40 years and news of his death lifted the group's "A" shares 40p to close at 485p.

Market attention focused on Forte, which holds 69 per cent of Savoy's equity and 42.5 per cent of its voting shares. The

Forte group would like to gain control of its rival, whose London hotels include the Savoy, Claridges and the Connaught.

However, both companies said yesterday they were bound by a 1989 pact under which Forte agreed not to purchase any more shares until the end of 1994.

Takeover attempts in the 1980s led the Savoy to create two classes of shares: the "A" shares and the "B" shares, which carried more votes. The Savoy board retained control

over enough of the "B" shares to give them more than half the votes. This prevented control passing to Forte, whose then chairman, Lord Forte, conducted a bitter battle against Sir Hugh in the 1980s.

Mr Rocco Forte, Lord Forte's son and now chairman of the group, has said he would like to create a new company, comprising the Savoy properties and Forte's luxury hotels, in which Forte would have a majority stake.

Market report, Page 37

Northern Foods ahead by 24% midway

By Guy de Jongh, Consumer Industries Editor

NORTHERN Foods, the UK foods group, increased pre-tax profits by 24 per cent to 368.4m (\$103m) in the six months to September 30, helped by contributions from the Express Dairy and Eden Vale chilled food operations acquired a year ago.

Mr Christopher Haskins, chairman, said the result was achieved despite worse-than-expected trading conditions, which he believed would persist at least until next spring.

He warned that devaluation of the green pound, used in EC farm trade, combined with inflation, would add between 6 per cent and 8 per cent to food prices next year. But continued recession would make it hard

for manufacturers to pass on the full increase to retailers and consumers.

Nonetheless, he said Northern Foods' margins would improve next year as it benefited from rationalisation of its dairy and meat businesses.

The company aimed to cut costs by between 240m and 250m and shed 3,000 jobs by June.

The pre-tax result, up from 255.3m a year ago, was achieved on sales of 2999.9m, up from 2655.6m.

Operating profits were 41 per cent higher at 281.2m, an increase from 257.7m, but the operating margin slipped to 8.4 per cent from 8.8 per cent.

Earnings per share rose 3 per cent to 8.92p from 8.66p, reflecting the 227m rights

issue to fund the 236m purchase of Express and Eden Vale.

Excluding these and lesser acquisitions, sales rose by 7 per cent and operating profits by 8 per cent.

Express and Eden Vale were being integrated on schedule.

Their head offices and two dairies were being closed, a 59m bottling plant was being built, and London milk rounds were being turned into franchises.

Operating profits and sales improved in dairy, convenience foods and grocery, helped by strong growth in recipe dishes, new grocery products and higher milk prices.

But growth in bread and sandwiches was below expectations.

Operating profit on meat fell 7 per cent and sales stagnated, due to higher pork prices, poor trading by small retailers and the weakness of the catering business. The division's plants were being reduced from 11 to five.

Northern Foods made capital investments of 245m in the first half, chiefly in its dairy, meat and convenience foods businesses.

Acquisitions increased debt to 2265.9m (from 2102.7m) and finance charges to 212.8m (from 23.5m).

There was a 244m cash outflow in the first half, but positive cash flow was expected after next month.

The interim dividend rises 5 per cent to 3.4p. *Lex, Page 20*

Gerald Ratner may buy back jewellery retailer

By Maggie Urry in London

MR GERALD Ratner is already planning his comeback and could approach Ratners Group, the jewellery retailer from which he resigned on Wednesday, to buy back the Ratners chain, close associates said yesterday.

Mr Ratner was not able to comment.

The man who was never at a loss for words has finally been gagged. A confidentiality agreement signed with his former employers means he cannot speak publicly without risking losing his 2375,000 (\$570,000) pay-off.

His cousin Mr Victor Ratner,

who left the group in February, has opened a store and some think Mr Gerald Ratner could join forces with him.

His agreement with Ratners allows him to open four competing shops over the next year. Ratners shares briefly rose yesterday but fell back to close down at 17p.

Mr John Richards, retail analyst at County NatWest Wood-Mac, said: "There is a certain durability to what he did. Retail history will be a lot kinder to him than the tabloids." However, Mr Richards felt Ratners would survive without its one-time chairman and chief executive.

Views about his departure

were mixed. One rival jewellery retailer said he was sorry for Mr Ratner personally but glad that he had left Ratners.

"Gerald Ratner's going will be a great help to us," he said. "Their Christmas offer has been lacklustre. It just wasn't Gerald. They should be taking us on out there and they just are not."

Mr Ratner's friends say he could not agree with the strategy the group's new board was implementing, which is aimed at improving margins rather than going for volume with price cuts. "He is a man of refreshing honesty, and he could not sit there following a strategy he does not intrin-

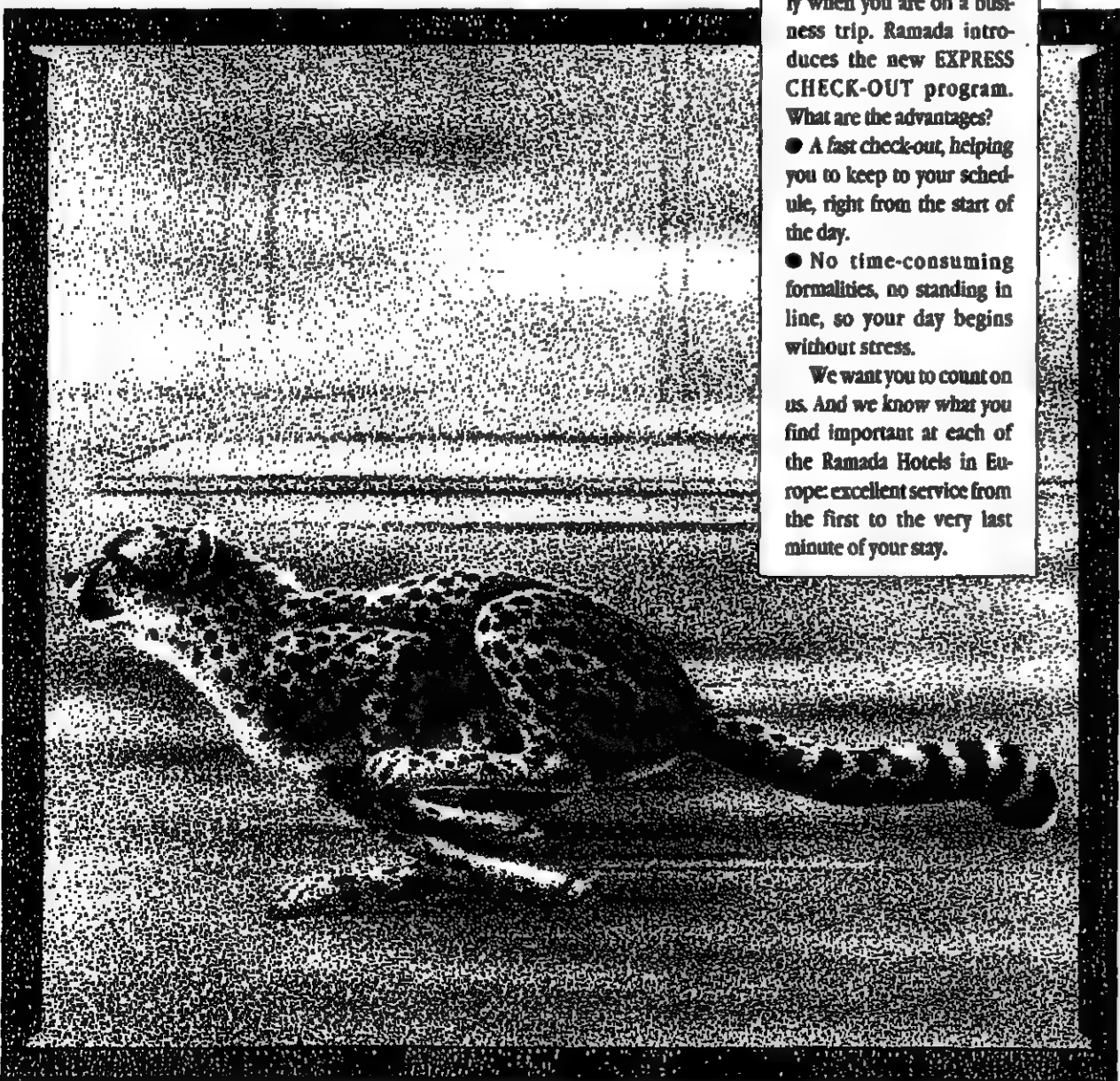
cally believe in," one said.

One stockbroker said: "The strategy is really up to the bankers, not the board. Only profitable companies have the luxury of choosing their own strategies."

Forecasts for the group's current year, to end-January, are for a loss of about 15m although analysts said the figure depended heavily on Christmas trading.

They pointed out that the US business was faring better now and that interest and exchange rates were moving in Ratner's favour.

Mr Richards said: "A small profit is not impossible." *Observer, Page 19*

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INVESTOR AB

INTERIM REPORT

for the nine months ended September 30, 1992

Investor AB is the largest industrial holding company in Sweden, with total assets of approximately SEK 73 billion. Industrial holdings comprise a strategic portfolio in a number of Sweden's largest industrial corporations: Astra, Incentive, STORA, ASEA/ABB, SKF, Atlas Copco, Ericsson and Electrolux. Industrial operations consist of Saab-Scania.

INVESTOR AB



- Net worth: SEK 27,367 m. (Dec. 31, 1991: SEK 27,028 m.)* or SEK 150 (148)* per share
- Income after financial items: SEK 1,630 (2,194)* m.

INDUSTRIAL HOLDINGS

- Market value of the strategic holdings decreased by 2 percent to SEK 17,840 m. The Affärsvärlden General Index declined during the period by 24 percent
- Acquisitions of shares in Incentive, sales in ASEA, Astra and Skandia

INDUSTRIAL OPERATIONS

- Saab-Scania Group operating income: SEK 1,059 (1,174) m.
- Saab-Scania Group income after financial items: SEK 1,579 (947) m.
- Saab-Scania Group return on capital employed: 12.0 (9.6) percent

* Pro forma

INVESTOR AB

This is a summary of Investor AB's interim report for the nine months ended September 30, 1992. The complete report can be obtained from Investor AB, S-103 32 Stockholm, Sweden, or by telephoning for +46-8-614 20 00. Saab-Scania's interim report can be obtained from Saab-Scania AB, S-581 88 Linköping, Sweden.

INTERNATIONAL COMPANIES AND FINANCE

IBM promotions may offer clues to Akers succession

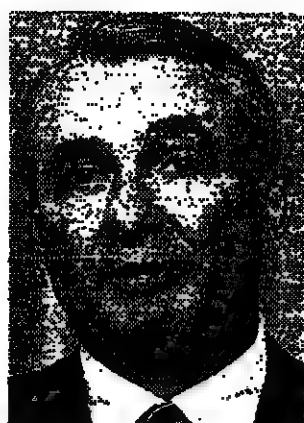
By Louise Kehoe
in San Francisco

INTERNATIONAL Business Machines has identified its next generation of top executives with the election of five new senior vice-presidents, from among whose ranks the successor to Mr John Akers, chairman and chief executive, is expected to be chosen.

Mr Akers will reach 60, the traditional retirement age for IBM executives, in December 1994. Speculation about his successor has been rife for the past year, but the new appointments appear to narrow the field to a handful of the company's top managers, all of whom are in their late 40s.

The five are: Ms Ellen Hancock, 48, general manager of the networking systems division, and the first woman to be elevated to the level of senior vice-president at IBM; Mr James Camavino, 48, general manager of the personal systems division, which includes personal computers and workstations; Mr Robert LaBant, 47, general manager of US operations; Mr Ned Lautenbach, 48, president of IBM Asia Pacific; and Mr Bernard Puckett, 48, IBM general manager of the applications solutions division.

Notably absent from the line-up is Mr Nick Donofrio, general manager of the enterprise systems division, which developed by the secured creditors,



John Akers is expected to retire in December 1994

Mr Robert LaBant, who was assistant to Mr Akers from 1983 to 1987. In 1990, he became general manager of application business systems, overseeing one of IBM's most successful lines, the AS/400 mid-range computer products.

Also named by insiders as a likely successor to Mr Akers is Mr Bernard Puckett, a former head of IBM's corporate strategy and planning, who took up his current position last year. Mr Puckett is said to be playing a key role in IBM's efforts to establish closer links with its customers.

Overcapacity is catalyst behind PVC merger

Paul Abrahams and Christopher Parkes on Hoechst's and Wacker-Chemie's venture

LAST week's announcement by Hoechst, the German chemicals giant, that it was to merge its PVC business with Wacker-Chemie is likely to be the first in a series of rationalisations within this troubled DM\$6bn (\$3.7bn) industry.

The outlook for European PVC producers is bleak. None is making money due to massive overcapacity.

Last year, European demand for PVC, a plastic widely used in the construction industry and in packaging, fell about 4 per cent to 5.3m tonnes, according to Mr Erich Schmitz, executive vice-president of PVC at Hoechst.

But that result was achieved when French and German markets were still buoyant. German demand had been rising fast at about 5 per cent, while in France and Italy it had been about 4 per cent. The German economy, Europe's largest, is now slowing, as demonstrated by the poor third-quarter

European PVC producers	Estimated capacity
Tonnes (m)	
EVC	1,175
Solvay	940
Alchem	705
LVH	365
Wacker-Chemie	365
Norsk Hydro	340
Huls	300
VEB Schopau	300
Hoechst	250
BAF	250
Rohm	215
Shell	205
Alcoandol	130

results posted by the German chemicals groups.

Hoechst said there had been no sign of improvement in the market in the short or medium term. "This makes it necessary to use all possibilities for reducing costs, especially through rationalisation," the company added.

The collapse in PVC demand has been aggravated by rising levels of imports which,

according to chemical industry consultants Tecnon, used to represent 4 per cent of the west European market but have now reached about 13 per cent. Imports were about 515,000 tonnes in 1990 and could be as high as 700,000 tonnes this year. Nearly half of PVC imports are from eastern European suppliers. Western European exports are also falling.

Not surprisingly, prices have been under pressure. In Germany, Europe's largest market, the price of pipe-grade PVC slumped last year from about DM1.75 a kilogramme to DM1.50.

Attempts to increase prices by about 30 per cent this year not only failed but led to a cartel investigation by the European Commission.

Even that increase, if successful, would not have led to profitability for most manufacturers. The industry reckons it needs prices of about DM1.45 to break even.

Mr Mike Stanley at Tecnon estimates prices have now fallen to between DM1.05 and DM1.07, from an average of DM1.17 during the second quarter. Some suppliers are selling below DM1. The position of German producers has been aggravated by the recent appreciation of the D-Mark.

In this context, rationalisation and plant closures have become imperative. Hoechst has made the first move. A candidate for disposal is Imperial Chemical Industries' 50 per cent stake in EVC, its PVC joint venture with Enichem of Italy, which is Europe's largest manufacturer. Those clearly committed to the sector include Solvay of Belgium and Alchem of France.

Hoechst says the merger of the PVC business with that of Wacker-Chemie will allow it to gain critical mass and save costs. The new 50-50 joint venture company will take over all the PVC activities of both groups, excluding only

Hoechst's PVC film business. Wacker-Chemie has annual PVC capacity of 265,000 tonnes a year, compared with Hoechst's 250,000 tonnes. The groups have four PVC plants between them, which in 1991 turned over DM\$80m and employ 1,400 people. Hoechst, which plans "three-figure" job cuts next year, gave no indications of how many might go as a result of the merger.

According to Mr Wolfgang Rieger, Hoechst chairman, the new company would have a 10 per cent share of west European output and could generate synergistic savings of DM\$50m a year.

Such savings look to be increasingly necessary. Hoechst estimates European demand will grow at only 0.5 per cent a year over the next five years. Clearly, price rises and further rationalisation will be necessary if the market is to move back into the black.

Profits slip to R581m at Anglo American

By Philip Gawth
in Johannesburg

ANGLO American, South Africa's largest company, is maintaining its interim dividend at 90 cents per share despite an 11 per cent fall in attributable profits to R581m (\$193m) for the six months to the end of September.

Mr Julian Ogilvie Thompson, chairman, predicted earnings would fall more in the second half owing to a "downturn in world economies together with unsettled local political and economic conditions".

Anglo's investment earnings rose marginally to R41m from R38m, due mainly to higher dividend income from gold mining interests, which contributed 27 per cent of investment income. The higher dividends reflected increased gold production and well-contained costs. Anglo is the world's largest gold producer. Dividends from platinum interests - in Rustenburg Platinum, the world's largest producer - fell on the weaker rhodium price.

Trading profits fell by 8 per cent to R229m, due mainly to a decline at Anglo American Coal.

Earnings per share fell to 381 cents from 282 cents.

With the retained earnings of associated companies falling to R523m from R611m - reflecting recessionary conditions in the diamond, platinum, industrial and base metal industries - the group's equity-accounted earnings fell by 13 per cent to R1.1bn.

Mr Ogilvie Thompson noted that, over the reporting period, Anglo's associate, De Beers, had opened the R1.1bn Venetia diamond mine, shaft sinking had started at the R1.7bn Mosh gold mining project; the R1m Namakwa Sands heavy minerals project got the go-ahead; and the Anglo group announced plans to participate in the Collahuasi copper venture in Chile.

Royal Bank of Canada buys travel insurers

By Bernard Simon in Toronto

ROYAL Bank of Canada (RBC) has become the first Canadian bank to acquire an insurance company with its purchase of Voyagers Insurance, Canada's largest underwriter of travel insurance for retail travel agents.

The seller is Crawley Warren Group, the UK insurance brokers specialising in accident, health and aerospace business.

Terms of the deal were not disclosed. Voyagers writes about C\$100m (US\$78m) of premiums a year, and has 180 staff in six offices.

Financial service reforms implemented last June allowed Canadian banks for the first time to acquire insurance companies, but put strict limits on links between banks and their insurance subsidiaries, mainly to protect brokers. For instance, the banks were

barred from using their extensive branch networks or their employees from selling insurance policies.

However, Mr John Hudson, Voyagers' president, said that the link would benefit both the company and the bank. Voyagers may expand into the US, where RBC already has a presence and where the market for travel insurance is less developed than the UK or Canada.

Petro-Canada, the national oil company partially privatised two years ago, has raised C\$250m with a 30.4m-share issue placed with a syndicate of underwriters led by RBC Dominion Securities at C\$2.25 a share. Proceeds will reduce long-term debt to C\$1bn and bolster working capital. The underwriters were given the option of a further 3.1m shares. The federal government's holding will fall to 70 per cent from 80.6 per cent.

National Bank hit by O&Y loan write-downs

By Robert Gibbons

THE recession and a heavy write-down of loans to the Olympia & York group reduced third-quarter profits at National Bank of Canada.

Net income in the quarter was C\$39m (US\$30.4m), or 28 cents a share, against C\$41m, or 36 cents a share, a year earlier. Return on equity was 9 per cent, against 9.4 per cent, and return on average assets 0.38 per cent against 0.45 per cent.

For the year ended October 1991, net income was C\$1m, equal to a loss of 38 cents a share after payment of preferred dividends. This compares with net income of C\$186m, or C\$1.30 a share, in 1990-91. The drop was due to \$670m in loan losses, including a C\$350m write-down in loans to O&Y taken in the third quarter.

VASP chief is given 90 days to solve problems

By Bill Hinchberger in São Paulo and Stephen Fidler in London

THE HEAD of the struggling Brazilian airline VASP, privatised in 1990, has agreed to step down if he is unable to resolve the company's severe financial problems within 90 days.

Mr Wagner Canhedo, majority shareholder and president of VASP, agreed to the move at a meeting with federal and state officials, stockholder representatives and union leaders.

Mr Canhedo bought 60 per cent of the airline from São Paulo state in the privatisation. The state remains the largest minority shareholder, followed by an employee fund. State and federal officials are opposed to public intervention to rescue the airline, Brazil's second-largest carrier.

VASP's most important suppliers of leased aircraft have

repossessed their airliners. Negotiations continue over 13 grounded aircraft owned by Guinness Peat Aviation (GPA) of Ireland - itself facing a debt rescheduling - and nine owned by Assets Worldwide Leasing, a US-based subsidiary of the Australian company.

The accord with Mr Canhedo must be agreed by Mr Luis Antonio Fleury, governor of São Paulo state. Mr Fleury, who is on a visit to Europe, told the FT in London yesterday that he would not accept the proposal before hearing the results of an auditor's report into the airline's finances. He insisted that VASP would not be returned to state ownership.

VASP has maintained international flights but has been forced to juggle domestic schedules. The airline's total debt is about \$800m, up from \$700m when Mr Canhedo took over. Last year it lost \$214m.

Central Capital's creditors approve restructuring plan

By Robert Gibbons
in Montreal

CREDITORS of Central Capital, once a fast-growing financial services group with assets of C\$17bn (US\$13.2bn), have approved a final restructuring plan to avoid bankruptcy. Most company operations have been taken over by the secured creditors,

led by the Royal Bank of Canada, to satisfy C\$1.1bn in borrowings.

In effect, the founders and controlling shareholders, Mr Reuben Cohen and Mr Leonard Kilen, are left with 10 per cent of the company. Unsecured creditors get 90 per cent of the equity, plus C\$21m in new debt securities. Court approval is being sought next month.

Digital Microwave System Russian Federation

Prequalification Notice

Intertelecom Joint Stock Company, in cooperation with an international group of investors will as purchaser invite tenderers for design, supply, installation and commissioning of the following:

A digital microwave radio link between Moscow and Khabarovsk, including certain preparatory construction work. Co-siting at existing Intertelecom AO facilities, except 5 new sites.

Optical fibre cable and transmission equipment, including construction work, for the interconnection of the microwave links in the Moscow region.

The contracts are very closely linked to the Russian Federation Optical Fibre System and International Gateway Project/Russia-Japan-Korea Submarine Cable Project (R-J-K Cable System) of which the Ready For Service date is early 1995.

Synchronization of start up of operation of these projects and the digital microwave system is of utmost importance.

Overall system specifications and requirements are as follows:

1. Microwave link length approx. 7500 km in total. 8 traffic RF channels; capacity each: up to 155 Mbps. RF bands (channel arrangements) to be made available:
 - 4.7 GHz (CCIR, Rec. 387-4, 1986)
 - 4 GHz (OIRT-2, 3.40 - 3.90 GHz)
 - 6 GHz (OIRT-2, 5.67 - 6.17 GHz)
2. Optical fibre cable length approx. 100 km each (2 links). Dispersion shifted and non-dispersion shifted fibres, attenuation less than 0.24 dB/km; 4-8; 8-12 fibres; cable laying in ducts and ploughing. Transmission equipment; 140/155 Mbps line equipment to be terminated at 2 Mbps or 140/155 Mbps level.

The contracts are expected to be financed in part by the European Bank for Reconstruction and Development. The award of contracts is expected in the second quarter of 1993 following competitive

tendering open to prequalified companies and consortia. The ability to implement the contracts within the above time frame will be an important tender evaluation criteria.

Individual companies and consortia who have the capability to complete these major contracts and who wish to be considered for prequalification are invited to submit a capability statement containing:

- I. company profile including type and size of the company, and financial statements for the last 2 (two) years;
- II. details of similar projects completed in the last 5 years;
- III. current contracts being executed and future commitments, by value and completion date; and
- IV. ability to perform the work as described above; and
- V. experience in Russia, CIS countries or other countries in Eastern Europe.

Companies and consortia may apply for prequalification for one or more contracts. The Microwave Link may be separated into two contracts. Preference shall be given to a combined offer. Prequalification submissions should be submitted separately for each contract.

Six (6) copies of capability statements should be forwarded to the following address:

INTERTELECOM
Delegatskiy st. 5, Moscow
103091, Russia

Tel.: (+7 095) 292 7127, Fax: (+7 095) 924 7062, Telex: 41 24 25 INTEC SU

The deadline for submission of capability statements is January 15, 1993, 15.00 hrs GMT.

Companies and consortia seeking further information should contact Mr. V. Kirichenko, Vice President, Intertelecom, at the above address. Prequalified bidders will be invited to prepare their bids in accordance with tender documents to be issued in the second part of February 1993.

U.S. \$100,000,000



Allied Irish Banks plc

Undated Floating Rate Notes
Subordinated as to payment of principal and interest

Interest Rate	5 1/4% per annum
Interest Period	27th November 1992 27th May 1993
Interest Amount per U.S. \$10,000 Note due 27th May 1993	U.S. \$263.96

Credit Suisse First Boston Limited
Agent

EUROPEAN FINANCE & INVESTMENT ITALY

The FT proposes to publish this survey on December 16 1992. The above survey will be distributed to 160 countries worldwide including Italy. In Europe 92% of the professional investment community regularly read the FT. If you want to reach this important audience, please call (in Italy).

Elisabetta Tessaro
Studio Blei SpA
Via degli Arcimboldi 5
20123 Milan, Italy
Tel: 722511
Fax: 72251251

Lindsay Sheppard
(in London)
Tel: 071-873 3225
Fax: 071-873 3079

Data source: "The Professional Investment Community Worldwide 1991 (MFG Int)

FT SURVEYS

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WASSALL PLC

(Incorporated in England registered number 564818)

Rights Issue of 70,441,003 Units of
Non Interest-Bearing Convertible Unsecured Loan Stock
of 5p nominal ("the Stock") payable in two equal instalments
(automatically convertible into new Ordinary Shares)

Issue of 34,641,516 new 5.0p (net) Convertible Cumulative
Redeemable Preference Shares of £1 each ("the Convertible Preference
Shares") pursuant to the offer by Wassall PLC for all of the convertible
preference share capital of Evode Group p.l.c., subject to such offer
becoming or being declared unconditional in all respects.

Wassall PLC is a holding company whose subsidiaries are principally involved in the manufacture and distribution of sealants, adhesives, metal and plastic bottle closures, office furniture and travel goods and the provision of pre-press and packaging services.

Details of the Stock and the Convertible Preference Shares will be included in the Companies Fiches Service available from Extel Financial Limited, 37-45 Paul Street, London EC2 from 3.00 p.m. on 27 November 1992.

Copies of the listing particulars will be available for collection during normal business hours between 30 November and 1 December 1992 from the Company Announcements Office, the London Stock Exchange, London Stock Exchange Tower, Capel Court Entrance, off Bartholomew Lane, London EC2 (by collection only) and on any weekday (Saturdays and Public Holidays excepted) up to and including 11 December 1992 from Wassall PLC, 39 Victoria Street, London SW1H 0EE and from:

Lazard Brothers & Co., Limited
21 Moorfields
London
EC2P 2HT

27 November 1992

The Directors of Wassall PLC accept responsibility for the information set out in this advertisement. To the best of the knowledge and belief of the Directors of Wassall (who have taken all reasonable care to ensure that such is the case) the information contained in this advertisement is in accordance with the facts and does not omit anything likely to affect the import of such information.

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CHRONICLE

A FINANCIAL TIMES MAGAZINE

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On sale every Friday from your local newsagents price £1.50

bank's

Japan's commercial banks smile in adversity

By Robert Thomson in Tokyo

COMMERZBANK OVERSEAS FINANCE N.V.
U.S.\$ 100,000,000 Floating Rate Notes Due 1995

in accordance with the provisions of the Notes-nuities is hereby given that for the six months period from November 27, 1992 to May 27, 1993 the Notes will carry an interest rate of 10% per annum with a coupon amount of U.S.\$ 502.78 per U.S.\$ 10,000 Note and U.S.\$ 2,613.89 per U.S.\$ 50,000 Note payable on May 27, 1993.

Frankfurt/Main, November 1992

COMMERZBANK

LEMENT

COMPANY NEWS: UK

Uncertainty behind BPB dividend cut

By Richard Gourlay

BPB Industries, the UK's largest plasterboard manufacturer, yesterday cut its interim dividend in spite of declaring that prices were again rising after a five-year price war.

Mr Alan Turner, chairman, said there was unprecedented uncertainty over the short-term outlook for business prospects and the company could not continue to pay an uncovered dividend.

Interim pre-tax profits in the

six months to September 30 rose from £24m to £27.5m on sales up 6 per cent at £544.7m. Earnings per share fell from 3.5p to 3.7p and the interim dividend is cut from 4p to 2.7p. BPB's shares fell 18p to 172p.

The reduced dividend would re-base the annual payment at a level from which a progressive dividend policy could be resumed, Mr Turner said.

Mr John Maxwell, chief executive, said that after five years of falling plasterboard prices, there was now growing evi-

dence of "sustained pricing recovery" and that increases in France, the UK and Germany were sticking.

BPB's operating profit margins have fallen to about half the levels prevailing before the price war began with Lafarge Coppée of France and Krauf of Germany five years ago.

BPB had answered certain questions from the Office of Fair Trading after the Federation of Master Builders complained about the price rises in the summer. The company was

not expecting to hear any more from the OFT.

Gearing in the period rose from 36 per cent to 38 per cent on total borrowings of £264m.

The building materials division, which includes plaster board and plaster, enjoyed a sharp increase in margins with operating profit rising 31 per cent to £37m on sales up 8 per cent at £484.9m.

On the paper and packaging side, despite a volume increase, profits were 41 per cent lower at £8m on sales 4 per cent

lower at £79.8m, because of price erosion and lower profit margins.

Mr Turner said that plasterboard remained one of the few building materials for which there was still significant growth potential in Europe and Canada even without economic recovery.

BPB had only benefited from the French price increase during the first half; the other price rises would feed through in the current half.

See Lex.

DC Gardner warns of second-half downturn

By Paul Taylor

DC GARDNER Group, the personnel training company, issued a profits warning yesterday, replacing its chief executive, Mr Barry Tupples, after less than a year and appointed Sir Kit McMahon, former chairman of Midland Bank, as non-executive chairman.

The group, which has undergone a substantial restructuring in the past 18 months, said the results for the second half of 1992 would be "less than current market expectations," and "well below" the £300,000 pre-tax profit achieved in the six months ending June 30.

"At that stage the revival of business confidence following the General Election was expected to continue but in the

AAH hits £18m on back of buoyant healthcare market

By Peggy Hollinger

A BUOYANT healthcare market and the withdrawal of a competitor helped pre-tax profits of AAH Holdings, the diversified distribution company, advance 11 per cent to £17.8m in the half year ended September 30.

The result was struck on turnover 12 per cent ahead at £673.7m.

Mr Bill Pybus, chairman, said the results reflected "solid progress" in healthcare, with a substantial advance in the group's pharmaceutical distribution business. Healthcare profits rose by £1.6m to £13.5m on sales 11 per cent up at £564.2m.

About half of that division's increase was due to the acquisition of turnover from the withdrawal of rival Medico-pharma last November. The other half was due to an underlying growth in the sector.

Mr Bill Revell, managing director, said the UK pharmaceutical market had benefited from the combination of an ageing population and more expensive drugs.

In the early part of the summer - known as hay fever season - the overall market had been growing at about 13 per cent. However, when the wet weather hit Britain in July and August underlying growth fell back to about six per cent.

The environmental division - rubbish collectors and road cleaners - benefited from a small acquisition and increasing contracts from local authorities. Profits advanced by 20 per cent to £3m.

The difficult economy was blamed for the £200,000 decline to £1.5m in building supplies and the £100,000 loss (£500,000 profit) in consumer products. Mr Pybus said the consumer division was expected to incur a similar loss in the second half. Distribution increased

from £300,000 to £1.8m due to the acquisition of ECE in April. The purchase had refocused AAH on to higher margin and more reliable contract distribution services, particularly for the food sector.

During the half year, AAH spent £28.3m in cash and shares on acquisitions. The company currently has 182 retail pharmacies.

The interim dividend was raised 7 per cent to 5.8p.

COMMENT

A stock with defensive as well as cyclical qualities might not offer the spectacular returns some would hope for. However, to enhance the defensive position by holding a leading role in the growing pharmaceuticals market, certainly adds a bit of spice. AAH Holdings yesterday showed that it had not skimped on spice with results showing that growth in healthcare had outstripped that of the sector. Rationalisation of Medico-pharma business - initially delayed by a Monopolies and Mergers inquiry - and the acquisition of Ireland's Cahill May Roberts group promise even greater growth in the future. On the cyclical side, those betting on economic recovery should eventually see a good upturn in the building and consumer divisions. Forecasters are for about £37.5m in the current year, leaving the shares on a prospective p/e of about 18 times. While the medium-term prospects look tantalising, the market appears to have factored in the good news for the moment.

Yeoman circular

Yeoman Investment Trust has sent a circular to shareholders outlining its proposals for reconstruction of the trust, and extension of its life until December 31, 1998.

Consortium gets support for ITN bid

By Raymond Snoddy

THE CONSORTIUM led by Mr Michael Green's Carlton Communications yesterday got the support needed to make the offer for Independent Television News unconditional.

The consortium, which also includes Central, London Weekend, Reuters, Granada, Anglia and Scottish, already had the agreement of ITV shareholders holding 74.7 per cent, just below the 75 per cent needed to change the articles of association.

Thames Television, the largest shareholder, had already signed the offer.

Yorkshire and Tyne Tees, which together hold 14.4 per cent of ITN, had not signed before and are still unhappy about part of the news supply agreement with ITN.

Yorkshire said it believed it had the support of the other five ITV companies needed to block the deal.

To do that Yorkshire needs the support of TVS, HTV, TVS, Ulster, Grampian and Border.

Two of the companies are believed to have signed the offer yesterday, taking acceptances above 75 per cent.

Chloride £2.73m in the red

By Matthew Curtin

PROFITS at Chloride, the once famous batteries supplier which has been reduced to a small electronics group, crumbled in the half-year to September, as the group turned a £1.02m pre-tax profit into a £2.73m loss.

Chloride staggered under the weight of restructuring costs and poor demand for its main products: power electronics, uninterruptible power supplies (UPS), and emergency lighting systems. The interim dividend is passed, and retained losses

rose to £3.92m (£523,000). Turnover fell 17 per cent to £45.4m (£54.7m). The group made an operating loss after exceptional costs of £352,000, against a profit of £2.62m.

Reorganisation costs this year totalled £1.1m (£588,000) and there was a loss on discontinued operations amounting to £918,000. The interim dividend is passed.

Mr Keith Hodgkinson, chairman, said the interim period had been "interesting", but management was not disappointed.

He predicted "a significant

improvement" in results by the year-end. Exceptional costs would not recur, new products - especially Chloride's latest UPS - had been well received, but the group would not return to profit.

Chloride's operating loss of £556,000 before exceptional costs included £276,000 in "stringent provisions" for bad debts and stock obsolescence, which reflected encouraging underlying profitability.

Net borrowings were reduced from £3.65m at the end of March to £3.05m. Losses per share were 1.8p (0.2p).

Newspaper Publishing in profit

By Raymond Snoddy

NEWSPAPER Publishing, owner of The Independent and the Independent on Sunday has turned a £10m loss in 1991 into a pre-tax profit of £28,000 in the year to September.

Sir Ralph Dahrendorf, chairman, said yesterday: "The bottom line is one of satisfactory progress both in commercial terms and in reputation."

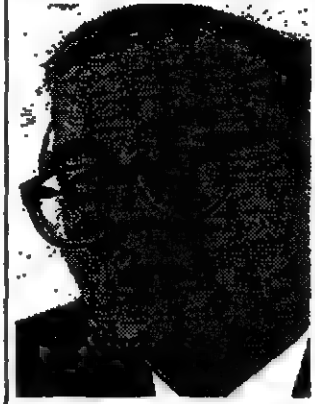
The newspaper group's position improved despite the depth of the recession because of a number of factors.

Revenues increased from £78m to £81.8m and there was an operating profit of £358,000 (£6.58m loss). The main factors here were savings in newspaper costs and lower overheads following the integration of the two titles.

Exceptional costs this year were only £188,000, against £1.5m before which was mainly attributable to redundancy costs.

Because of an £2m refinancing which allowed all bank borrowings to be paid off, interest charges this year fell to £463,000 (£1.28m).

The company now has about £1m in the bank.



Sir Kit McMahon taking over as non-executive chairman.

event confidence subsided," said a trading statement issued by the board.

As foreshadowed at the time of the interim results, the UK market for the group's training and publications divisions has been "very difficult" in the second half and the division's results have been adversely affected by the continuing recession.

However the group's outplacement division continues to perform well and while profits for the second half will be less than those for the first, the board expects another record result for the year, helped by overseas expansion.

The company said the performance of its residential conference centres, "has been satisfactory and the division should finish the year strongly with its best ever quarterly results."

The latest bedroom changes follow a string of other appointments and departures culminating in the resignation last month of Lord Walker of Worcester, the former Welsh Secretary.

Sir Kit succeeds Sir Stephen Johnson, as chairman. Mr Johnson, a former chairman of Coutts Consultants, the group's outplacement subsidiary, is taking over as chief executive.

See Observer.

Brown & Tawse deeper in loss

By Peter Pearce

EVER DECLINING demand in its markets caused Brown & Tawse Group, the steel and pipes distributor, to fall more sharply into losses in the six months to September 30. It is passing the interim dividend.

Pre-tax losses grew from £181,000 to £2.76m in the period. The interim dividend last time was 2.85p.

Turnover declined to £88.3m (£73.3m). Mr Gill Black, chairman, said that the shrinking

demand first seen in the group's markets in 1990, continued unabated.

But Mr Philip Ashforth, finance director, added that "occasional green shoots" had been seen at Jay Fasteners and there had been signs the southern region was bottoming out, though there were no trends for sustained recovery.

To help cut costs further, Mr Richard Wilson, chief executive since September 21, has engaged Coopers & Lybrand to undertake a detailed operational review. Mr Ashforth said it was likely that the mother company, Brown & Tawse Ltd, would be restructured.

Working capital was under "continuous scrutiny" and capital expenditure, down to £3.4m last year, was a little under £1.5m in the half.

Net borrowings rose from £16.1m at the year-end, when gearing was 35 per cent, to just over £20m at the end of the half, giving gearing of almost 48 per cent. Losses per share emerged at 8.5p (0.5p).

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Market signals issue success for Tomkins

By Richard Gourlay

TRADING in Tomkins' nil-paid shares ended sharply up yesterday ahead of the November 30 deadline for the conglomerate's first call on shareholders under its £863m rights issue to fund the recommended bid for Rankin Hovis McDougall.

The nil paid closed up 8 1/2p at 22 1/2p, giving every indication that shareholders will fully subscribe to the issue barring any unforeseen external disruption in the market as a whole.

Once the rights issue is successfully away, Tomkins' next target is to keep its share price near the 22 1/2p level ahead of the first closing date of the RHM offer on December 7. At this price Tomkins' offer of £20p and 2.38 new shares for every four RHM shares is worth more than the 26p cash alternative, encouraging shareholders to stay with Tomkins rather than take the cash.

As the share price headed strongly

away from the 20p rights issue price, which it briefly threatened last week, Mr Greg Hutchings, chief executive, was confident Tomkins would end up with a strengthened shareholder register. Advisers to Tomkins say there has been exceptionally high turnover in the nil paid shares, suggesting a significant shift in the make-up of the shareholder base. The fall in Tomkins' share price appears to have allowed some institutions to join the shareholder register when previously they were underweight or had thought the shares were too expensive.

An shareholders have examined Tomkins' bid for RHM, much of the initial hostility and opposition to the £863m offer appears to have subsided.

"I have not had much hostility from the institutions that I have seen," he said. "What we misunderstood was the size of the rights issue in volatile markets. A number of shareholders decided to sell enough rights to take up the shares."

City observers say this is consistent with the fact that institutions are not flush with liquidity at the moment.

Some institutions have also said that while Tomkins' shares were not attractive at the 26p level prevailing before the bid for RHM, they were attractive again after the 15 per cent fall in the price.

The recent devaluation in sterling would have a beneficial impact on earnings this year. And recession in the US, where Tomkins has over three quarters of its business before the RHM deal, would end earlier than in the UK.

Mr Hutchings said that some people had "taken their eye off the ball". "This is a company [RHM] making £28m; the cost of fundings a £360m acquisition with borrowings is £66m at 7 per cent so there is plenty of upside." He also said he had been encouraged by the "numerous, numerous" offers he had received for parts of RHM's bakery, grocery, milling

and baking businesses which reinforced Tomkins' belief in its target's value. This did not necessarily mean Tomkins would break with its history of tending to run rather than sell businesses that it buys.

"We are builders of mature businesses in mature markets," he said.

While institutions appear to have been brought around to supporting the RHM deal, a number still question whether Tomkins' raising at a premium to the market will not have been answered slightly with a food company rating which could hold back any substantial recovery from the current share price.

Mr Hutchings insists this has never been the case before. "We have gone into a lot of unfashionable businesses," he says. "We have not been rated for our industrial fasteners or our hand-guns or lawnmowers, and look at the likely progress. The next deal will not be in food, just as it won't be in lawnmowers as it won't be in hand-guns."

DIVIDENDS ANNOUNCED					
	Current payment	Date of payment	Current dividend	Total for year	Total last year
AAH	5.8	Mar 23	5.4	-	16.35
BPB Industries	2.7	Jan 22	4	-	11.25
Brookmount	2.2	Dec 31	1.85	-	4.90
Brown & Tawse	8.5	Jan 9	2.85	-	4.7
Castings	1.3	Jan 9	1.5	-	7.67
Concentric	7.85	Jan 19	7.85	11.17	11.17
Dart	1.3	Jan 14	1.3	-	3.3
GEI Ltd	2.47	Jan 18	2.47	-	7.32
Global View	8	Apr 6	8	-	6.75
Grampian TV	1.1	Jan 16	1	-	6.8
Greyfriars Inv	4	Dec 31	4	-	8
Macdonald Martin	2.2	Jan 8	2.2	-	8.8
Norland	5.98	Jan 20	4.98	8.47	7.10
Northern Foods	3.4	Mar 8	3.25	-	7.87
Powell Duffryn	8.8	Jan 8	8.8	-	22.6
Scamatic	0.78	Jan 15	0.78	-	2.975
Smiths Ironwork	3.02	Feb 18	2.9	4.82	4.4
Solent Health	1.7	Jan 31	1.5	-	6.1
South West Water	7.8	Mar 4	7.1	-	21.7
Stockland Sakers	0.75	Jan 7	0.75	-	2.7
Tomkins	11	Feb 11	11.5	-	11.5
Welsh Water	7.8	Mar 1	7.15	-	21.4

Dividends shown pence per share net except where otherwise stated. 10n increased capital, RHM stock.

Improved Services and Good Returns

INTERIM RESULTS FOR THE HALF-YEAR ENDED 30 SEPTEMBER 1992

Turnover up 15.0% to £96.7m
Profit before tax up 3.8% to £48.9m
Earnings per share up 2.8% to 37.1p
Interim dividend per share up 9.9% to 7.8p
Capital expenditure up 29% to £90m

"Overall we are continuing to deliver improved services to customers, to increase operating profitability and to give good returns to shareholders."

KEITH COURT, CHAIRMAN

SOUTH WEST WATER PLC
PENINSULA HOUSE, RYDON LANE, EXETER, DEVON EX2 7HR

If you would like a copy of the Interim Report, please write to the Company Secretary.

EVANS OF LEEDS PLC

Property Investment Group

UNAUDITED RESULTS FOR THE SIX MONTHS ENDED 30th SEPTEMBER 1992

	6 months to 30.9.92	6 months to 30.9.91
Total Revenue	10,440	8,228
Profit on Ordinary Activities after interest and other charges	3,683	3,446
Taxation	528	524
Profit attributable to shareholders	2,222	2,322
Earnings per share	4.23p	3.55p
Interim dividend per share	1.40p	1.20p

The current annual rate - £11m.

The increased dividend will be paid on 8th January 1993, to all shareholders on the register on 11th December, 1992, and will amount to £947,963.

£50,000,000 Subordinated Floating Rate Notes Due 1998

Interest Rate: 7.70% per annum

Interest Period: 30th November 1992 to 28th May 1993

Interest Amount per £500,000 Note due 28th May 1993: £18,880.82

Agent Bank: Baring Brothers & Co., Limited

DERIVATIVES

The FT proposes to publish this survey on December 8 1992. This survey will provide a review of current products and technologies, along with analyses of credit and legal issues, and a sophisticated investor's guide to products and terminology. For advertisement rates and deadlines, call

Tim Hart
in New York
Tel: 212-333-4500
Fax: 212-319 0704
or
Jeremy Baulf
in London
Tel: 071-873-4026
Fax: 071-873-3078

FT SURVEYS

Offers by Lazard Brothers & Co., Limited on behalf of Wassall PLC ("Wassall") for Evode Group p.l.c. ("Evode")

Lazard Brothers & Co., Limited ("Lazard Brothers") announces on behalf of Wassall that, by means of a formal offer document dated 26 November 1992 (the "Offer Document") dispatched yesterday and by means of an advertisement in the "Evening Standard" on 26 November 1992, Wassall, through Lazard Brothers, made offers (the "Offers") to acquire all the ordinary and convertible preference share capital of Evode (the "Shares"), not already owned by Wassall. Terms defined in the Offer Document have the same meanings in this advertisement.

The Offers comprise 80p in cash for each Evode Ordinary Share (the "Ordinary Offer") and 85 Wassall Convertible Preference Shares for every 100 Evode Convertible Preference Shares (the "Preference Offer").

Accepting Evode Ordinary Shareholders may elect to receive new Wassall Shares in respect of all or part of the cash to which they would otherwise be entitled under the Ordinary Offer on the basis of 1 new Wassall Share for each 180p in cash (the "Share Alternative"). A maximum of 16,153,031 new Wassall Shares are available to be issued under the Share Alternative. If these are insufficient to satisfy valid elections for the Share Alternative, such elections will be scaled down and the balance of the consideration will be satisfied in cash. If all existing Evode Ordinary Shareholders elect in full for the Share Alternative, such shareholders will be entitled to receive, as a minimum, cash and new Wassall Shares at the rate of 40p and 0.2222 of a new Wassall Share for each Evode Ordinary Share. Fractions of new Wassall Shares will not be issued but will be satisfied in cash.

The full terms and conditions of the Ordinary Offer, the Share Alternative and the Preference Offer are set out in the Offer Document.

The Offers are not being made in the United States or Canada or by use of the mails or by any means or instrumentality of United States interstate or foreign commerce or any facilities of a United States national securities exchange. This includes, but is not limited to, the post, facsimile transmission, telex and telephone. Persons wishing to accept the Offers should not use such mails or any such means, instrumentality or facility for any purpose directly or indirectly related to acceptance of the Offers and so doing may invalidate any purported acceptance. The new Wassall Shares and the Wassall Convertible Preference Shares have not been and will not be registered under the United States Securities Act of 1933 (as amended) and may not be offered, sold, resold or delivered, directly or indirectly, in or into the United States or Canada.

The Offers are being made by means of the Offer Document and the advertisement referred to above and are capable of acceptance from and after 3.00 p.m. on 26 November 1992. Acceptances of the Offers should be received by not later than 3.00 p.m. on 17 December 1992 (or such later time(s) and/or date(s) as Wassall may, subject to the rules of the Code, decide). Copies of the Offer Document, Listing Particulars and Forms of Acceptance will be available for collection from New Issues Department, Barclays Registrars, PO Box 166, Boar Lane, 34 Beckenhall Road, Beckenham, Kent, BR3 4TH.

This advertisement is published on behalf of Wassall and has been approved by Lazard Brothers which is a member of The Securities and Futures Authority, solely for the purposes of Section 57 of the Financial Services Act 1986.

The Directors of Wassall accept responsibility for the information contained in this advertisement and, to the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case), the information contained in this advertisement is in accordance with the facts and does not omit anything likely to affect the import of such information.

Dated: 27 November 1992

Profits growth restricted at two water companies

South West edges up 4%

By Bronwen Maddox,
Environment Correspondent

SOUTH WEST Water saw its first half pre-tax profits rise restricted to 4 per cent by the costs of cleaning up beaches from Lyme Regis to Penzance. Profit came to £48.9m in the six months ended September 30 1992, against £47.1m, and was generated from turnover ahead 15 per cent to £26.7m (£24.1m).

Earnings per share were 37.1p (36.1p) and the interim dividend is 7.5p (7.1p).

Over 98 per cent of turnover comes from the core regulated water and sewerage businesses and the end of the decade.

The increase was mainly the result of price rises of 18 per cent in the core businesses, even though the impact of recession on commercial water customers cut 1 per cent off core turnover.

Along among the 10 public

water and sewerage companies, South West has secured an increase in its price formula from Ofwat, the industry regulator, since privatisation in 1989.

Its original limit of annual rises of 6.5 per cent above the rate of inflation was lifted to 11.5 per cent to cover the rising costs of its water treatment programme.

South West has a particularly high number of beaches whose quality is regulated by EC directives, and it expects that its capital investment programme will eventually cost it some £2.2m between privatisation and the end of the decade.

Within total turnover, revenues from the non-regulated water services, instrumentation and pipeline businesses rose to £17.5m (£11.1m), partly because of work on South West's own water treatment schemes.

Mr Keith Court, chairman, attributed part of the 26 per cent advance in operating profits from £33.3m to £41.6m to cost control, and added that it compensated for the fall in interest receivable to £7.6m (£13.9m).

The investment programme cut net cash to just £90m at the end of September from £212m in March 1992 and £190m in September 1991.

The increase in tax to £3m (£2.9m) was ACT paid on dividends - like much of the water industry, the group's capital allowances shield it from mainstream corporation tax.

Mr Ken Hill, finance director, said: "We're feeling pretty robust, and there are signs that the recession may have peaked in the south west although we are not complacent".

Results from South West Water

were at the top end of analysts' expectations although the shares failed to respond. But the capital spending programme will probably drain the last of the cash by next March giving a net interest charge for the first time since flotation, while depreciation charges will continue to rise.

In the past few weeks the group has agreed with Ofwat that annual price rises for the next two years will be 11 per cent on top of inflation. While the deal gives welcome stability up to Ofwat's 1994 periodic review of the industry's pricing structure, Ofwat's thinking on price increases in the second half of the decade is only beginning to emerge and long-term returns remain hard to estimate. With those concerns, and the dividend for the second half likely to rise by less than that of the first, the shares may lack reasons to perform.

Concentric almost doubles to £8.25m

By Roland Rudd

CONCENTRIC, the engineering and components group, almost doubled pre-tax profits from £4.2m to £8.25m for the year ending September 30.

The profit rise, on sales of £113m (£113.9m), was mainly due to the turnaround at two of the group's subsidiaries.

New management at Concentric Pumps, which produces parts for diesel engines, was responsible for producing an operating profit of £1m. It had incurred a loss of £2.5m.

Mr Tony Firth, chairman, said the former management at Concentric Pumps had been replaced last year because it had lost control of costs.

Capital expenditure, which remained unchanged at £4.8m, is likely to be increased as a result of the company's net cash position of £11m, due to this year's rights issue.

About £1m had been earmarked for Concentric Pumps, with further expansion of its plastic mouldings and automotive businesses.

Mr Firth said he was encouraged by the 7 per cent rise in overseas sales. Earnings increased to £3.55p (13.21p). The final dividend is held at 7.53p on an unchanged total of 11.7p. The group is proposing a 1-for-1 scrip issue.

Having shot themselves in the foot by losing control of costs at key businesses, the group has aggressively regained control of its subsidiaries. It is difficult to fault the timing of its rights issue which will allow a needed increase of capital expenditure. The recent devaluation of sterling is expected to further underpin the growth in overseas sales. Its house brokers are forecasting pre-tax profits next year of £10m, giving earnings per share of 34.5p. This puts the shares - up 7p at 380p - on a prospective multiple of 14.5, a slight discount to the market. Not a get rich quick stock but may prove attractive to investors willing to wait a few years.

Restructuring behind Powell Duffryn surge

By Andrew Bolger

SHARES in Powell Duffryn rose sharply after the distribution, storage and engineering company reported a 35 per cent increase in pre-tax profits, in spite of seeing no improvement in its principal markets, the UK transport and energy sectors.

Proceeds from restructuring the group helped cut interest costs from £4.9m to £2.6m, which was the main factor behind the rise in pre-tax profits from £6.8m to £9.33m in the six months to September 30. Turnover was down 7 per cent to £330.8m (£355.4m).

Powell Duffryn Standard, which builds rail freight wagons and bogies, and Metalfair, which makes bulk powder tankers, both continued to suffer from a dearth of orders and made a combined trading loss of £2.5m.



David Hubbard: benefiting from structural changes

The group is closing its railway manufacturing plant at Heywood in Lancashire, with the loss of 56 jobs, and said its railway plant in Cardiff, which employs 130 people, would also be run down unless firm orders materialised. Several European companies are discussing manufacturing the bogies - perhaps under licence on the Continent.

Powell Duffryn sold its quarry interest for £30m in September last year and in April it received £10m from the sale of its ship-owning subsidiary, Stephenson Clarke. This inflow helped cut gearing from 38 to 31 per cent.

Mr David Hubbard, chair-

increased contributions from its combustion division. Shipping and storage increased trading profits from £4.5m to £6.9m, boosted by a full contribution from the Tees and Hartlepool ports, which a consortium led by Powell Duffryn bought in January. The group said the performance of the ports had exceeded its expectations at the time of the acquisition.

Earnings per share rose by 35 per cent to 8.1p (6.7p). The interim dividend was held at 6.5p.

Yesterday's 7 per cent rise in the share price, from 385p to a new four-year peak of 416p, reflects a surge of enthusiasm for the new-look Powell Duffryn which has emerged from the recent restructuring. The City was also cheered by strong indications that the group will not be slow to increase its final dividend. Even where problems exist - as they plainly do in the railway businesses - the management has shown itself willing to staunch the losses. Although the profits figure is flattered by the drop in interest payments, the underlying performance is impressive in view of the flat energy and transport markets. Full-year profits are forecast at about £80m, which puts the shares on a prospective multiple of 13.5. The shares have had a good run recently, but that does not seem too demanding for a high-yield stock with recovery potential.

Interest costs curb Welsh Water

By Angus Foster

RISING INTEREST costs because of growing capital investment held back profit growth at Welsh Water, the Ffos-y-buallt water and sewerage company, to 1.5 per cent in the six months to September 30.

Pre-tax profits increased from £74.1m to £75.3m after net interest earnings fell from £10.7m to £5.6m.

Mr John Elford Jones, chairman, said the performance was "very commendable". The recession, which appeared to hit Wales later than England, led to a 4 per cent fall in income from metered consumption, reflecting lower usage by companies and factories. Mr Graham Hawker, managing director, said the fall in metered usage seemed to have

levelled off.

Turnover increased 8 per cent to £186.4m (£171.1m) because of average price rises of 9.3 per cent.

Operating costs moved up nearly 8 per cent to £138.4m. Staff numbers were unchanged and pay rises held at 4.3 per cent.

Cost controls helped lift operating profits 9 per cent to £57m (£51.8m).

Capital investment remained on target and is forecast to rise this year to £206m (£189m). Depreciation for the period increased 15 per cent to £18.1m while infrastructure renewals rose 6.7 per cent to £11.1m.

Welsh's net cash holdings fell to £20m (£154m) and the company expects to have small net borrowings by the end of next year as its investment

programme continues.

Non-regulated businesses, which include a pipeline company and a hotel group, continued to perform poorly and reported operating losses of £14m (£2.5m) on turnover of £28.4m. Mr Jones said he hoped non-regulated businesses would break even in 12 months.

Earnings increased to 49.1p (48.5p) and the interim dividend is raised to 7.5p (7.13p). The shares added 3p to close at 536p.

After limiting its price increases by 1 per cent in June, Welsh can feel slightly smug at seeing Ofwat impose similar constraints on the rest of the sector. That does not detract from those who argued Welsh

could most afford such restraint. Pre-tax profit growth may have been flat, but operating profits rose strongly and Welsh is in the enviable position of having at least another year before it goes from net cash to net debt. But the company's forays into unregulated areas such as hotels continue to disappoint. The timing of these ventures ahead of recession was unfortunate, but their lack of success continues to provide some support of a drag on the shares. Perhaps with Mr Jones retiring next year, and management promising "greater focus" to the non-core side, a more radical review of strategy will be forthcoming. Full year forecasts of £143m put the shares on just under six times, which looks about right relative to the sector.

Provisions behind fall at Gibbs Mew

By Peter Pearce

TAXABLE profits at Gibbs Mew, the 55 per cent family-owned brewer and commercial property company, fell 26 per cent from £263,000 to £197,000 even though trading profits edged ahead by £23,000 to £1.5m.

Behind the pre-tax decline was an exceptional charge of £262,000 which related to "provisions against sums due from customers for loan and trading debts and guarantees arising under the customer support loan scheme secured by property and other assets".

Group sales advanced to £11.5m (£9.75m). The rise in free trade volumes helped trading profits of the brewery division grow to £1.18m (£1.03m) on sales of £10.7m (£8.58m).

There was an extraordinary charge of £129,000 relating to Gibbs' bid defence. Earnings contracted to 5.79p (7.09p) per share and the interim dividend is maintained at 3p.

Seton rises 43% to £2.13m and makes £13m cash call

By Andrew Bolger

SETON HEALTHCARE Group, the rapidly expanding medical products and sports equipment company, yesterday announced a £13.1m rights issue to fund further growth.

The 1-for-4 issue was priced at 240p. Seton's shares closed 11p lower at 281p.

Seton also reported a 43 per cent improvement in pre-tax profits to £2.13m for the six months to August 31. After adjusting for disposals in the US and the discontinuance of French business, turnover of the continuing businesses rose by 35 per cent to £17.8m.

The proceeds from the rights issue will be partly used to buy Cupel, a Blackburn-based company which makes and distributes Meltex cough medicine; Cupanol, a children's liquid painkiller; and Cuprolen painkilling tablets.

Seton has also agreed to buy the UK and Eire manufacturing and distribution rights for the Betadine range of antiseptic products from Leidenburg, a Dutch pharmaceuticals company, for an initial payment of £2m, plus royalties.

Seton is paying £5.8m in cash for Cupel and issuing 500,000 of its shares to the vendors of the private company, which employs 150 people. Last year Cupel made trading profits of £581,000 on sales of £5.7m.

Seton said the acquisition was in line with its strategy of building a branded healthcare portfolio and would add several over-the-counter prod-

ucts to its range. It believed that although Cupel's main brands were well established, their sales could be substantially increased by marketing them alongside existing Seton brands with the benefit of integration with Seton's wider community, wholesale and retail selling network.

The remaining proceeds of the issue will be used to reduce Seton's borrowings to about £3.5m, giving a gearing of 15 per cent.

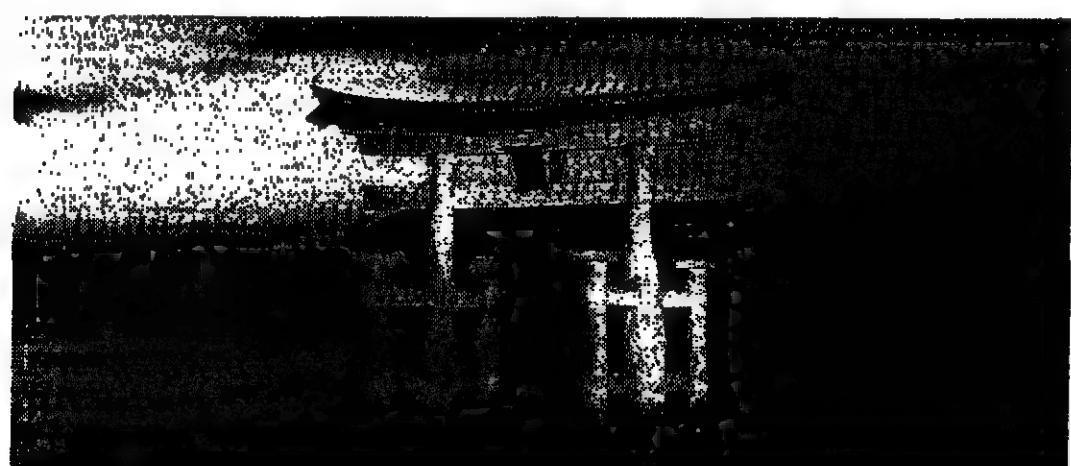
The cash call was underwritten by Robert Fleming and joint brokers to the issue were Beeson Gregory and de Zoete & Bevan.

Earnings per share were 8.1p (4.7p). The interim dividend was raised to 1.7p (1.3p).

This rights issue and related deals fit in snugly with the strategy which Seton has been pursuing with such vigour since it came to the market at 135p a share in the summer of 1990. The group is paying a high multiple for Cupel, but such calculations are often of limited application to small private companies. Seton is confident that the deal will enhance earnings next year and the management has an impressive track record. Forecast pre-tax profits of £5.2m put the shares on a prospective multiple of just over 17. That rating looks justified, but a constraint on further advances is the thought that this will not be the last cash call to shareholders.

Aiming for New Highs

Hiroshima Bank's new London Branch is a strategic component in its business plans. Today's opening provides the Bank with a solid presence in Europe to underpin its international ambitions, which already encompass operations in the United States and Asia.



We view our newly strengthened international operations as a vital force for elevating our business and services to new peaks.

Examination of our record to date reveals a high-performance regional bank. Our base, Hiroshima, in western Japan, is a dynamic centre of commerce and industry and the hub of some exciting

Miyajima Shrine. Hiroshima Bank has operated there since 1878 and currently has assets of ¥6,746 billion and paid-in capital of approximately ¥51 billion. Our network of 215 domestic branches and offices and four overseas operations is staffed by some 4,000 employees.

Our ambition is to achieve new successes for our clients and ourselves, and we look forward to building cordial and mutually beneficial business relationships from our new London Branch.



new construction and development projects, including an international airport. Hiroshima also boasts strong cultural traditions and is home to the famous

HIROSHIMA BANK

London Branch: 8th Floor, Centurion House, 24 Monument Street, London EC3R 8AJ TEL: 071-823-2442/FAX: 071-283-9209
International Business Headquarters: 13-1, Nihonbashi 1-chome, Chuo-ku, Tokyo 103, Japan TEL: 03-3274-2928/FAX: 03-3281-0848

Astir Hotel Properties

Invitation for a Purchase or Lease

The Astir Hotel Company (Astir), a fully-owned subsidiary of the National Bank of Greece (NBG), announces the commencement of a competitive process to select experienced hotel operators or investors with appropriate financial resources to: (i) lease (under a long-term agreement) or acquire the Astir Hotels on Crete, Corfu and Rhodes; and (ii) enter into a long-term lease agreement for the Vouliagmeni Resort Hotel.

The National Bank of Greece has engaged Credit Suisse First Boston Limited (CSFB) to act as exclusive financial advisor to both NBG and Astir in all aspects of the selection process.

Hotel operators or investors interested in the Astir properties listed above are invited to submit their expressions of interest, individually or as part of an investor group, and qualifications to the following address by December 11, 1992:

Bruce McLean Charles Pridgeon

Credit Suisse First Boston Limited
2a Great Titchfield Street
London W1P 7AA

Tel: (44) 71-322 4807
Fax: (44) 71-322 3527

As soon as possible thereafter, CSFB will notify selected parties of the dates by which they will be invited to submit binding proposals for Crete, Corfu and Rhodes, as well as indicative proposals for Vouliagmeni. At a later date, selected parties will be invited to submit binding proposals for Vouliagmeni.

Parties seeking additional information are requested to contact the above-mentioned individuals at Credit Suisse First Boston Limited.



A Member of SFA

Prices for electricity delivered for the purpose of electricity trading and for the purpose of electricity trading and for the purpose of electricity trading			
in England and Wales			
Trading on 27/11/92			
10 hour period	10 hour period	10 hour period	10 hour period
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0100	10.00	10.00	10.00
0200	10.00	10.00	10.00
0300	10.00	10.00	10.00
0400	10.00	10.00	10.00
0500	10.00	10.00	10.00
0600	10.00	10.00	10.00
0700	10.00	10.00	10.00
0800	10.00	10.00	10.00
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COMPANY NEWS: UK

Looking for some light in the tunnel

AMSTRAD's 31,000 shareholders are still largely in the dark about the financial prospects for their company.

That is in spite of last Tuesday's marathon four-hour annual meeting which mainly focused on Mr Alan Sugar's controversial £113m plan to buy-back the shares he does not already own.

Mr Sugar, Amstrad's chairman, founder and 36 per cent shareholder, said he hoped the consumer electronics group which he built into a £225m international business in the late 1980s, would not make another loss this year, but must undergo further surgery if it was to prosper in the 1990s.

Whether or not his 30p-a-share buy-back plan is approved in two weeks time, he has told shareholders that the Amstrad business, and overheads in particular, must be cut.

For shareholders, the group's future prospects are a crucial factor in their decision to accept or reject Mr Sugar's offer. Individual and institutional investors have complained about the lack of financial forecasts in Mr Sugar's offer documents and feel there is nothing except Mr Sugar's own word to go on.

"We're being taken out at the bottom of the cycle and I just don't know what the value is," one institutional investor complained.

The Amstrad board, and Kleinwort Benson, its financial advisers, said in the offer documents that they were "unable to present a meaningful forecast of profit or loss" because of the uncertainty inherent in the projections and the level of contingencies which would have to be included.

Since then the board has added that "it is not material and would be commercially damaging to the business to disclose publicly how much shrinkage [in Amstrad] might be achieved." But on the basis of Mr Sugar's answers to critical shareholders' questions, it is clear that his vision of Amstrad's future is very different from its past.

In the 1980s Mr Sugar and Amstrad successfully identified and exploited the mass consumer market for low cost electronic systems like audio equipment, personal computers and then satellite dishes and receivers. But Mr Sugar says "those days have gone forever," and warns shareholders

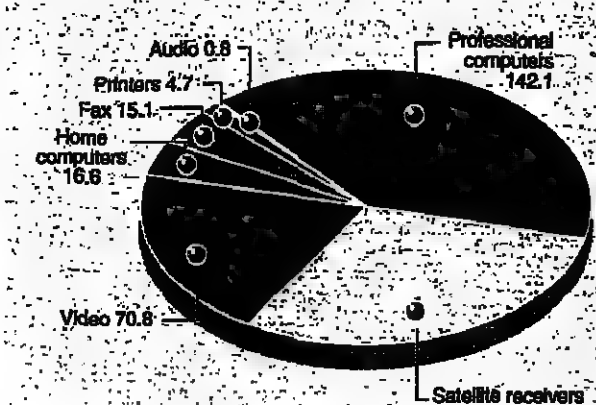
Paul Taylor on the controversy surrounding Amstrad's £113m buy-back proposal



Alan Sugar - further surgery needed for future prosperity

Amstrad: business breakdown

Turnover and June 1992: Total £356.6m



Directors respond to "inaccurate and misleading" criticism

Amstrad's directors sent a letter to shareholders yesterday responding to some of the criticism of Mr Sugar's 30p-a-share buy-back bid for the shares he does not already own.

The board, which does not include any non-executive directors, described some of the comment on Mr Sugar's offer as "inaccurate and misleading."

In particular the directors emphasised that Kleinwort Benson, "is not providing, and never has provided, advice to Amstrad or Mr Sugar."

who think otherwise that they are "dreaming."

The recession and fierce price competition has eroded margins on consumer electronics products while fashion and the fast pace of technological change means that the "shelf-life" of a new PC, for example, has fallen from 18 months to just six months.

Most crucially, Mr Sugar says he has run out of "blockbuster" product ideas. He admits he is tired of "fire-fighting" and does not feel comfortable running a large international group. He says now that he wants to return to what he does best - hands-on management of a fast-paced small consumer electronics trading company. Amstrad's business has already been scaled down dramatically.

Turnover in the year to June 30 was £356.6m - 43 per cent below the peak 1989 level. Over the same period the number of employees has fallen from 1,647

to 743. In the meantime, Amstrad has "cleaned out the cupboard," writing down stocks by an average of 18 per cent and taking a £32m provision last year, split evenly between restructuring costs and inventory write-downs.

Although Mr Sugar has not detailed where Amstrad will retrench, and the board has said that "no detailed plans exist," the only currently profitable business is satellite receivers and dishes, and Amstrad faces pressure from new entrants even in this mature market.

Amstrad's professional computer business, which represented about 40 per cent of turnover last year, is a big loss-maker because of ferocious price cutting. Some analysts reckon the PC business posted a pre-interest loss of £25m last year, a stark contrast to the profit of £13m in 1989. The business having already exited from the home computer market.

Amstrad has been expanding its video equipment business and has about a 10 per cent UK market share and, more recently, its audio products segment which is, coincidentally, the market Amstrad first targeted. What therefore might emerge is a domestically retooled Amstrad, still in the consumer electronics business, but with annual sales of perhaps between £100m and £150m.

Although Mr Sugar has been careful not to issue any forecasts, he did sketch out a scenario at the annual meeting in which a slimmed down Amstrad produced profits of around £5m a year. Based on that scenario he predicted Amstrad would have a market capitalisation of around £65m and a share price of about 10p.

He has also warned that there is little prospect of Amstrad's share price rising significantly, or the dividend increasing substantially in the near future.

However, many individual shareholders still believe that his 30p-a-share offer is inadequate, especially when stacked up against the company's net asset value of 46.3p per share.

The Amstrad chairman counters that the group's share price was hovering around 22p before he first mooted his offer, and no alternative bid has emerged. If his bid was matched, and offered to all shareholders, he says he would sell.

The £122.2m, or 21.6p per share, of cash Amstrad had at the end of June has drawn particular interest. Even allowing for bank loans of £8.5m and finance leases of £5.7m, net cash was £108m or 19.1p per share. In addition, cash reserves should be boosted by £21m, or 4p per share, in UK corporation tax refunds which will help offset any further rationalisation costs and the £8m spent on increasing Amstrad's stake in Betacom.

However, Mr Sugar argues that the "cash" is not cash, excluding seasonal fluctuations, is much lower at about £60m - equivalent to about 7p a share. And he says the 15p difference between this and the base 22p market price reflects the City's real valuation of the ongoing business and its non-cash assets.

Touche Ross, Amstrad's accountants, advised Kleinwort Benson that a voluntary liquidation would be unlikely to generate proceeds "materially in excess of 30p per share" and would probably result in shareholders receiving less than 30p.

Nevertheless, there are those who agree with the dissenting shareholders that Mr Sugar is trying to "buy Amstrad stock on the cheap." In particular, Barclays de Zoete Wedd, in its latest report on Amstrad, said the company was "significantly undervalued at 20p" and agreed that an offer closer to net asset value "would represent a fairer outcome."

There are other uncertainties which could also influence Amstrad's value - including the eventual outcome of legal action seeking substantial damages from two US electronics groups.

Predictably, Mr Sugar is dismissive of these issues, and forcefully tells shareholders that his 30p-a-share is the most he can afford, and the most they are likely to get.

The battle lines for the extraordinary meeting on December 10 have been drawn.

Recession puts dent in growth at Castings

By Matthew Curtis

CASTINGS, the West Midlands-based iron castings producer, announced a fall in pre-tax profits from £1.7m to £1.59m in the six months to September 30, as the depth of the recession dented its long record of solid profits growth.

Turnover fell to £16.3m (£16.9m), and tightening margins reduced operating profit to £1.31m (£1.45m). Mr Brian Cooke, chairman, said "good cash management" led to an increase in other income to £282,704 (£246,137), which would have been higher if not for lower interest rates.

The depressed building and construction sectors had hit Castings' business badly, and there was no sign of an upturn. Orders had picked up in April, but had then fallen sharply, particularly since August.

Mr Cooke said any recovery in demand for the group's products - a range of graphite from castings sold to manufacturing industry from its foundries in Walsall, Rotherham and Sheffield - was most likely to come from the car and commercial vehicle markets.

Castings' foundries were operating at an average of 70 to 75 per cent of full capacity. The group shed about 10 per cent of its 1,000-strong workforce in the half-year as costs were cut.

The interim dividend is held at 8.1p, against a drop in earnings per share from 8.5p to 6.0p.

NMB acquires stake from Steel Burrell

Steel Burrell Jones, insurance broker, has sold its 21.2 per cent stake in NMB to NMB Insurance plc, a subsidiary of NMB Insurance plc, for £2.47m in cash.

NMB is an insurance broker which specialises in energy, marine and reinsurance broking. It has acquired SBT's holding pursuant to a repurchase of its own shares.

SBT said it had relinquished its investment as it now owned 82.8 per cent of the company, which competed with NMB for business.

Packaging side helps GEI double

A STRONG performance from its packaging machinery side helped GEI International, the Bedfordshire-based engineer, to double profits in the six months to September 30, writes Graham Hallett.

On turnover ahead to £38.2m (£35.7m), pre-tax profits advanced to £1.05m against £1.01m.

Mr Michael Blackburn, chairman, said packaging machinery followed an "outstanding" 1991 with a similar performance in the half, while processing machinery lifted profits substantially and losses in the special steels division were reduced.

He warned, however, that although most of the group's operating companies performed "relatively well" in an uncertain economic climate, trading conditions remained difficult.

Earnings per share improved from 0.65p to 1.31p; the interim dividend is held at 2.47p.

Stoddard Sekers tumbles to £432,000

Profits at Stoddard Sekers, the carpet and furnishings manufacturer, fell from £1.05m to £432,000 in the half year ended September 30, reflecting continued deterioration in consumer durable products.

With the purchase of BME sales rose to £25.5m (£22.2m). But those from the original group showed a fall because of a drop in volume and the effect of pricing pressures and a weaker mix of sales.

The losses at BME have been stemmed and the drop in pre-tax profit was attributable to other companies. Finance charges rose to £458,000 (£189,000).

Earnings per share were 0.3p (1.2p) and the interim dividend is held at 0.75p.

Gearing rose to 43 per cent with the purchase of BME and assimilation of its debt.

Southnews improves 32% to £651,000

Pre-tax profits of Southnews, the USM-quoted London regional newspaper publisher, increased by 32 per cent, from £494,000 to £651,000, in the six months to September 28.

The outcome was achieved

Morland matches defence estimates with 28.5% advance

By Philip Ramestone

MORLAND, the Thames Valley-based brewer which beat off a hostile takeover bid by Greene King earlier this year, yesterday reported a 28.5 per cent increase in annual pre-tax profits from £5.98m to £7.62m.

The result was in line with forecasts made during Morland's successful defence of its independence which cost £1.75m, included in extraordinary charges of £2.03m in the figures for the year to September 30.

Earnings per share improved 15 per cent to 26.1p (22.7p); a proposed final dividend of 5.96p lifts the total to 8.4p, an increase of 18.3 per cent.

Operating profit rose 41 per cent to £8.52m (£6.04m) on turnover ahead 21 per cent ahead at £40.9m (£33.7m) in spite of "very poor trading conditions" in the final quarter.

Volume sales of Old Speckled Hen ale doubled as a result of the acquisition of 101 pubs

from Courage and trading agreements with Boddington, Everards and, more recently, Adams.

Mr Jasper Clutterbuck, chief executive, said further benefits would come this year from 72 pubs bought from Imtreprenur Estates and a trading agreement with Courage.

Free trade volumes improved 16.4 per cent and now accounted for 27 per cent of sales.

Bad debt provisions had been reduced from £278,000 in the first half to £41,000 in the second six months.

Turnover and profits of the 65 managed houses increased by 18 per cent. Food sales improved 42 per cent and now accounted for 24 per cent of income.

Interest charges rose from £115,000 to £297,000 as a result of the expansion of the pub estate. But, with gearing at 25 per cent, Mr Clutterbuck said: "We shall continue to develop the business both organically and by acquisition."

HSBC makes further provision for Concord

By Simon Davies

In Hong Kong

HSBC Holdings, the parent of the Hongkong and Shanghai Bank and Midland Bank, has taken a further provision of \$61.4m (\$40.6m) against Concord Leasing, its troubled US equipment leasing business.

This comes just two months after it announced the resignation of Concord's senior management, together with a \$100m cash injection and \$75m provision.

The latest write-down followed a review of Concord's entire asset portfolio. HSBC said it had established general provisions sufficient to support Concord's continuing business activities, in addition to taking "specific provisions for all identified weaknesses in Concord's asset portfolio."

The initial \$75m write-down taken in September was against Concord's ageing shipyard portfolio, and raised con-

cerns over insufficient management control from the parent company.

Concord had assets of \$2.17bn in December 1991, and analysts had considered further provisions to be inevitable. The latest charge was taken in the quarter ended September 1992.

HSBC has appointed Mr Matthew Colasanti as president and chief executive for Concord. However, Mr David Buid, a senior HSBC executive from Hong Kong, has been appointed chief operating officer. HSBC said that Concord planned to remain active in the leasing business, despite the impact of the US recession.

Since HSBC's successful takeover of Midland in June it has also taken a \$187.5m provision against its exposure to Olympia & York. The banking group made total provisions of \$534.48m (\$581m) against bad and doubtful debts at the interim stage.

Macdonald Martin tumbles 42% on downturn in bulk shipments

By Graham Deller

MACDONALD Martin Distilleries, which produces Glenmorangie and Glen Moray malt whiskies, suffered a sharp setback at the interim stage as bulk shipments to its international markets were reduced.

Pre-tax profits for the six months to September 30 amounted to £2.82m, a 42 per cent contraction on the comparable £4.67m. Turnover declined 23 per cent to £11.7m (£15.2m).

The shares fell 70p to 900p. Mr David Macdonald, chairman, said discounting by competitors and depressed trading, particularly in Australia, New Zealand and the US, had affected both volumes and

margins and the group had been compelled to reduce prices.

The position was partially ameliorated by another good performance in Japan where sales were ahead despite a seasonal decline in shipments.

Mr Neil McKerrrow, managing director, said total shipments of Glenmorangie were in line with last year following increased worldwide marketing expenditure in the brand.

The distillery was currently operating at about two-thirds of capacity and was likely to remain that way.

Nevertheless, the brand had outperformed the market with sales up 2 per cent against an industry downturn of about 4 per cent.

The smaller Glen Moray distillery was working at full capacity, he said. The brand had been repackaged and repositioned in the market place.

Profit margins in cased blend whisky were cut to protect existing markets.

Overall margins fell from 31 per cent to 28.5 per cent, with the decline totally attributable to blended whisky, Mr McKerrrow said. Malt whisky margins had been maintained, he added.

Industry price discounting and an uncertain Christmas season made prospects for the second half difficult to forecast.

Earnings per share dropped to 13.0p (22.7p) but the interim dividend is maintained at 2.2p.

Southend later sold its stake

Frogmore spending £13m to buy in shares

By Vanessa Houldier

Property Correspondent

FROGMORE ESTATES, a property investment company, yesterday announced plans to spend £13.1m in buying in its own shares for cancellation.

It has asked its shareholders permission to buy 3.2m shares or 18.1 per cent of its share capital from Markheath, another property company.

The Markheath stake was the rump of a 27.2 per cent interest - totalling 10.9m shares - in Frogmore it accumulated between June 1988 and April 1991. It sold 4m shares to Southend Properties, which launched an unsuccessful £139m bid for Frogmore.

Southend later sold its stake

in Frogmore to Regalian Properties in October 1991. Regalian sold the stake in June this year.

The proposed price is 260p a share. This compared to its share price of 279p, after a rise of 9p yesterday, and a reported net asset value per share of 41p at June 30.

Frogmore said the deal would increase its net assets per share from 41p to 43p. Its gearing would increase to around 40 per cent.

It is seeking approval from its investors because it does not have the existing authority to buy its own shares and because it is buying from a substantial shareholder.

Markheath's shares were unchanged yesterday at 64p.

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David Hubbard

Results for the half year ended 30 September

	1992	1991
Profit before taxation	£9.3m	£6.9m
Earnings per share	8.1p	6.7p
Dividends per share	6.6p	6.6p
Net gearing	31%	38%



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RECRUITMENT

JOBS: The 'cult of winning' that tends to dominate top managements has costs as well as benefits

How to compete with the competitors

WHEN it comes to rising to the top of a company, what is the Eleventh Commandment? The answer, if we're to believe the American psychologist Albert Bernstein, is: "No one will tell you the first ten."

In saying as much, he doesn't mean you'll be starved of advice from bosses and workmates on how to win promotion to the heights. On the contrary, they'll be feeding it to you all the time.

What he does mean is that the rules and tips which are so spelt out to you, will rarely if ever be the ones that really work. The reason is that the minority of your colleagues who know the effective kind, will be too devoted to tell them to a potential rival.

If readers see that claim as over-cynical, all the Jobs column can say is that Dr Bernstein's book is the third to reach me in 12 months which has shed a less than usually flattering light on the abilities needed to mount the summits of big organisations. The other two were by Swedish professor of management Nils Brunsson and his US counterpart

*Neanderthals at work, co-authored by Sydney Craft Rosen. John Wiley, £22.95.

Jeffrey Pfeffer. Moreover, much the same picture emerged from the research study by Rob Irving, of the Whitehead Mann head-hunting consultancy, which I reported early in July.

"Once is accident, twice is happenstance, and three times enemy action," runs the old army saying. Four times, however, may be getting nearer the truth.

Albert Bernstein, for his part, maintains that the only way to learn the real commandments of organisational advancement is by quietly keeping your eyes on the behaviour of the people who do get ahead. But that is more easily said than done, he adds, because a good two thirds of us are hindered by our temperaments from absorbing the lessons such observations teach. And to show how, he divides the typical company workforce into three broad types of people.

The worst of the trio for would-be top managers to take as models are the *Rebels* even though they are apt to prove indispensable to their company, especially when crises strike. The

most common example nowadays is the computer-system wizard who instantly solves problems which reduce everyone else to despair.

Besides being technically expert, the book says, rebels are often creatively intelligent at what they regard as their job. The snag is that they tend to see it as consisting solely of things they enjoy doing, which rarely include routine but necessary procedures such as paperwork. As a result, the rebel type hardly ever rise far up an established managerial hierarchy - which, given their typically still scantier patience with people problems, is no doubt just as well.

No such flaws are found in the second type, the *Believers*, who are probably the most numerous of the three. Since they can be relied on to work hard as well as skilfully even at tasks they dislike, no organisation could survive without them. They are essential not only to the everyday working operations, but also to the running of social activities which foster the company spirit.

Moreover, being fair-minded and straightforward in their dealings with other people, they tend to make the best managers of the sort extolled by conventional management theory, at least.

Their weakness lies in being what the book describes as "the original corporate innocents" who, come what may, stand firm in the faith that diligent discharge of their duties is sure to earn its due reward. Hence believers are prone to blame simple injustice rather than any lack of wit on their part when, as is usually the case, they are passed over for promotion to the commanding heights.

The type mostly promoted in their stead are the *Competitors*, described as devotees of "the cult of winning". Unlike believers and rebels, they are quick to learn how the company system really works as opposed to the way the formal rules ordain, and then manipulate it to advance their own cause.

Whether or not they are acting in the true corporate interest is at best a secondary consideration

because the urge to win the game personally tends to blind them to any further purpose it might have. As the book says, they "see their world as a conflict, with the strongest emerging as the most successful, and success as its own justification."

They have nonetheless at least as good a claim as either of the other types to indispensability. Their company would be unlikely to survive if it didn't have their political skill and ruthlessness to write profitable deals out of the counterproductive competitors heading suppliers and big customers, let alone to outsmart those running predatory rival concerns.

The trouble is that they also have ill effects. One of several examples which are cited in the book is that their deviousness about their manipulations of company systems is apt to vitiate productive change. "The only way to make meaningful change in a corporate culture is to be very specific about what that culture actually is and how it works. The problem is that the people who could write the

explicit rules don't think it's in their best interest to do so."

Accordingly, since human societies have never yet found how to rid competitors of their Machiavellian habits, Bernstein thinks the only hope is for the other types to learn to match them at their own political game. That would enable more believers if not rebels to rise to the top, and moderate the typical present incumbents' harmful tendencies as well as widening their vision. True, learning competitors' tricks is far from easy, he says. Winning plays vary with outfit. Even so, there are enough widespread ones to supply the missing 10 commandments. The first is: *Watch the doings of successful colleagues*, especially to discover the things superior management values, which should be given priority over those that go unrecognised, however useful.

Of the rest, the next three are linked and fairly self-explanatory. *Face down fear of failure*. *Ignore personal limitations* - hard work usually compensates whatever it is, do it now.

A corollary is: *Be prepared to sacrifice family life*. One way to ease the strains of absence, the book says, is to be extra communicative when present.

Then come two items of purely personal sacrifice.

Abandon the need for praise. "Competitors don't believe in praise and especially don't see the need to praise other competitors.... They might, however, find other ways to show their approval."

Abandon self-importance. "You will have to accept teasing, defer to other people's opinions and, most of all, to listen when you feel like speaking."

Next comes: *Avoid martyrdom*, particularly by working harder to make up for incompetent bosses or colleagues.

Ninth is: *Ask for permission only when strictly necessary*, and finally:

Be decisive, which need not entail being prudently analytical beforehand. As one of the book's case-study characters observes: "I've learned that it's not so much what you decide. It's what you do after you decide that's important. That's what makes it into the right or wrong decision."

Michael Dixon

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Please reply in confidence, including details of current remuneration, to Sarah Orwin quoting Reference SO 424, at Ernst & Young Corporate Resources, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH.

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Informal enquiries, in strict confidence, may be made to Professor Alan Robson, at the Cranfield School of Management on Tel. No. (0234) 751122 (national), and (+44234) 751122 (international).

Application forms and further particulars are obtainable from Mrs. L. Horsnell, Personnel Department, Cranfield Institute of Technology, Cranfield, Bedford MK43 0AL, UK, quoting the appropriate reference number. Tel. No. (0234) 750111 ext. 2337 (national), and (+44234) 750111 ext. 2337 (international).

Closing date for receipt of applications: 31st December 1992.

Cranfield School of Management

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If you wish to apply for this position please write in confidence before Friday the 4th December enclosing a CV and details of current remuneration to Douglas Austin, Ref: A2239F2, MSL International, 32 Aybrook Street, London W1M 3JL.

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Though the position is based in Madrid, the international nature of derivatives trading does not require an immediate working knowledge of Spanish. The candidate should, however, have the ambition of developing and managing ideas across a whole trading team and would probably seek greater responsibility in a relatively short time.

In the first instance prospective candidates should write to: Box A625, Financial Times,
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Closing date for receipt of applications will be
Monday, 14th December, 1992

ACCOUNTANCY COLUMN

Profession has a new and sympathetic friend

The minister for corporate affairs is happy for accountants to handle accountancy, says Andrew Jack

THE UNINSPIRING exterior of the Department of Trade and Industry offices in Victoria Street in London, may not much resemble the marbled façades of Britain's accountancy firms, but the differences rapidly start to fade inside.

By the time visitors reach the tenth floor, home of the minister for corporate affairs, the decor is beginning to resemble that in the offices of many accountancy firms' senior partners.

Discussion with the new minister rapidly dispenses with any remaining gap. The bright red bow-tie and the frequent grins may distinguish him from Mr John Redwood, his predecessor. But in Mr Neil Hamilton the accountancy profession has found a new and sympathetic friend.

A little more than seven months into his new job, Mr Hamilton is finding his feet with the issues vexing the accountancy profession, and little, he seems to believe, is in demand of much reform.

The MP for Tatton, Cheshire, has survived as a government whip job and after nine years in parliament has reached a significant ministerial position at a time of great change.

Until now Hamilton has been perhaps best known for allegations against him and Mr Gerald Howard for their alleged right-wing extremism in the infamous 1984 BBC Panorama TV programme "Maggie's Militant Tendency". The BBC settled out of court, and the two men were awarded damages of £20,000 each plus costs.

His ideological reputation is certainly dry to the point of being Sahara. He apparently remains an unre-



Mr Neil Hamilton

constructed 1980s Conservative, a defender of Mrs Margaret Thatcher to the last in the leadership challenge, and a resolute anti-Maastricht campaigner.

He has already given indications of his reluctance to see greater government involvement. Over the summer, for example, he rejected calls by Names on the Lloyd's insurance market for external regulation. Now he is at work on an anti-bureaucracy drive throughout Whitehall departments. His other responsibilities include insolvency, deregulation, competition policy and company law.

Hamilton evidently has many calls on his time beyond accountancy, and is unlikely to devote too much time to the subject during his period in office.

But he is at last beginning to make public his views.

He chose a speech in London last week to the Henley College of Management to make some of his first remarks on accountancy, tucked away behind calls for new legislation to update the 1985 Companies Act. He expanded his thoughts in an interview with the Financial Times.

He strongly defends the work of the Accounting Standards Board, the Auditing Practices Board and the Financial Reporting Council. He cites the representation of users of accounts on the bodies, and the need for gradual progress to allow time for debate to settle the complex issues they involve. "I personally think the progress being made is impressive," he says. "The calibre of the individuals concerned is very high."

On the subject of the system of self-regulation of accountants by their own professional bodies, he sees little reason for change and dismisses the tension some have claimed between the institutes acting as both trade associations for their members and regulators in the public interest.

There is no evidence to show there is any conflict between [the two roles], he says. "There is a possibility of conflict. But the great merit of self-regulation is that it uses experts. If someone can come forward and produce an example of how a judgement has been perverted I'm prepared to consider whether it is inadequate."

"There are some voluble, colourful critics," he says in a reference to Mr Austin Mitchell, the Labour MP for Great Grimsby. "But most of the

causes for complaint refer to the past rather than the present or the immediate future."

On the proposals for abolition of the mandatory audit requirement for small companies, Hamilton offers greater prospects for change. "We are consulting [on the subject] for the third time in six years," he says. "We keep it constantly under review. As deregulation minister, I am very keen that we should get rid of requirements which serve little purpose."

'I hate to think that because of Robert Maxwell other company directors are going to have disproportionate responsibilities'

"We have to weigh the protection for shareholders and creditors against the costs of audit," he says. "For those companies with very small turnover, paying very large amounts serves very little purpose. The money would be far better spent on getting decent financial advice."

He stresses that abolition is not entirely within the remit of the DTI. It would have an impact on other departments such as the Inland Revenue. But he says: "I have to say we've heard all the arguments. Personally I am very keen. As the principal regulatory department we are keen to ensure that costs are proportional to the benefits. For the smallest companies we do have some scope for some liberalisation. I hope we can move pretty quickly."

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Please reply in confidence, including details of current remuneration, to Sarah Orwin, quoting Reference SO 425, at Ernst & Young Corporate Resources, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH.

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Interested applicants should write to Charles Austin quoting reference CA429 enclosing a full curriculum vitae to the address below.

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Interested candidates should write to Robin Rotherham enclosing curriculum vitae to the address below.

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Finance Manager

BBC Children in Need Appeal

The BBC Children in Need Appeal is a registered charity which distributes over £20 million annually to organisations caring for children in need. Administration costs are taken from the interest earned on donated funds.

Reporting to the National Co-ordinator, the Finance Manager will control all financial aspects of the charity and its trading subsidiary. Candidates should be qualified accountants with at least five years' post qualification experience, two years of which should have been gained in a managerial role, contributing to senior management decision making.

Sound experience of computerised accounting systems and knowledge of charity accounting and of VAT and tax would be an advantage. The ability to operate independently without close supervision, whilst being a good team player, will be key to success in this role.

Salary c£30,000 p.a. Based West London.

Please send full personal and career details in confidence to (quote ref. 11304/P) Andrea Bolton, BBC, Room 3218, White City, London W12 7TS to arrive by December 10th.

WORKING FOR EQUALITY OF OPPORTUNITY

The Watson, Farley & Williams
Chair of Finance Law

The University invites applications for appointment to the newly created Watson, Farley & Williams Chair in Finance Law, in the Faculty of Law. The University is seeking to attract, as candidates, persons with academic interest in any one of a broad range of legal subjects which have impact on the Banking and Financial world and the interface between Banking and Finance, and Commerce and Industry.

For further particulars of this important new post telephone (0272) 256450 (ansaphone after 5.00pm) or write to the Personnel Office (EO), University of Bristol, Senate House, Bristol BS8 1TH, quoting reference B63 or Fax (0272) 259473.

Applications to be returned by 15th January 1993.

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KINGFISHER

Kingfisher plc is a leading UK retail group which operates store chains such as B&Q, Comet, Superdrug and Woolworths. The group also has a leading property company, Chartwell Land and a wholesale distributor Entertainment UK.

Celebrating its tenth anniversary this year, Kingfisher has achieved its success by developing a strong understanding of market demands and an ability to respond promptly to changing conditions in every aspect of its business. Commitment to maintain and enhance operational effectiveness has resulted in the decision to create a Group Audit function. Critical to the development of this unit is the need to appoint two outstanding individuals.

Commercial Audit Manager

You will spearhead the overall strategy, approach and introduction of an Audit function to carry out independent reviews group wide. You will develop effective relationships with senior management throughout the group and contribute to improving controls and operational efficiency. You will be an accountant who can demonstrate a record of achievement in managing an audit function which has instigated change and added value. Quote Ref MH421.

Computer Audit Manager

You will set up a function responsible for monitoring and influencing all new, developing and existing systems from a computer audit perspective. You will conduct independent reviews group wide to ensure compliance with agreed policies and procedures and initiate change to improve operational effectiveness and profitability. You will be an accountant with a minimum of three years experience working with sophisticated computer audit techniques as well as having excellent systems skills and analytical ability. Quote Ref MH422.

Both of these roles offer the opportunity to work in a progressive, creative environment requiring commitment, dedication and the ability to perform in a challenging and highly motivated team operation. These roles are an excellent entry point into a highly successful and profitable UK group for talented individuals who can demonstrate outstanding personal attributes.

Interested candidates should write to Michael Herst or Charles Austin quoting the appropriate reference.

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Head Office Controller

c£32,000

mid/late 20s - Berkshire

This Division of a major UK plc has a turnover in excess of £100 million derived from a network of service operations which extend across Western Europe and throughout the UK.

As a result of re-organisation it is intended to appoint a Head Office Controller who will be responsible for co-ordinating the preparation and reporting of management and statutory financial information; consolidation of plans, budgets and monthly results; ad hoc reporting and financial modelling; and financial management of the head office cost centres. There is also a significant role to play in developing the next generation of reporting systems.

Applicants should be graduate chartered accountants with 2-3 years' post-qualification experience who are seeking a move to a progressive group which can provide challenging and varied career prospects.

Confidence, self-motivation, good inter-personal and communication skills, and very high standards of numeracy and computer literacy are the personal requirements.

Please apply in confidence quoting Ref L526 to:

Brian H. Mason,
Mason & Nurse Associates,
1 Lancaster Place, Strand,
London WC2E 7EB.
Tel: 071-240 7805.

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Finance Director

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THE ROLE

■ Responsible to the Managing Director for the full spectrum of financial and systems management. Applying strong commercial disciplines to enhance performance in all parts of the business. Gaining a real control of costs.

■ Driving the development of central and remote finance teams; improving performance through leadership and training. Spearheading the introduction of 'state of the art' manufacturing control systems to improve product profitability.

■ Strong contribution to commercial and manufacturing strategy. Working closely with European and US finance officers to co-ordinate reporting and control. Potential for additional roles.

London 071 973 8494
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Selector Europe
A Spencer Stuart Company

THE QUALIFICATIONS

■ 30 plus, ACMA/ACA with blue chip experience of advanced manufacturing and financial controls. Technically excellent with well-developed team building skills. Exposure to health care and US reporting desirable.

■ First-class record of introducing and managing effective financial controls in a complex environment. Fully conversant with modern manufacturing planning systems and record of achieving successful implementation and integration.

■ Energetic, ambitious professional with appetite for a challenge. Firm, persuasive and relentless in striving for success. Personable team player.

Please reply, enclosing full details, to:
Selector Europe, Ref. F98931 L23,
16 Cornhill Place,
London WC2R 3ED

Assistant Director

Corporate Finance

£50,000 - £60,000 + Banking Benefits

London/Johannesburg

Rare opportunity to join growing corporate finance team at Assistant Director level on a secondment from London merchant bank to a South African financial services business.

THE COMPANY

- ◆ Leading London based international merchant bank with shareholding in successful and growing South African financial services company.
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- ◆ Strengthening its international corporate finance and cross border M&A capability.

THE POSITION

- ◆ Employee of the London merchant bank. Secondment to the South African institution for an initial two year period.
- ◆ Part of small-professional team. Responsible for managing client relationships, originating and transacting deals.

- ◆ Bring highest standards of professionalism and technical expertise at critical stage of growth.

QUALIFICATIONS

- ◆ Aged between 30 and 35, a graduate, preferably with legal or accountancy training gained in South Africa. German and Afrikaans fluency helpful.
- ◆ South African background ideal, with at least five year's Corporate Finance or M&A experience gained in a prime US or UK merchant/investment banking environment outside South Africa.
- ◆ First class interpersonal and communication skills, commercialism and entrepreneurial flair are essential.

Please write, enclosing full cv, Ref L4585
54 Jersey Street, London SW1Y 6LX

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That's why, during the eighties, as other firms of Accountants devoted their energies to mega-mergers, we took a considered decision to concentrate on developing our distinctive strengths and our distinctive people.

In particular, we reaffirmed our commitment to what we term "best thinking": understanding in-depth the specific business needs of our corporate clients and responding with the most innovative and effective solutions the profession has to offer.

It is a stance which demands much of our people. As a Senior Corporate Finance Manager, operating from our Cambridge office, we'll expect you to be a Chartered

Accountant of exceptional ability. With at least five years' post-qualification experience, you'll need a thorough knowledge of the sourcing of venture and development capital. An impressive awareness of the local market would be more than advantageous. As a professional capable of understanding a broad commercial picture, you must demonstrate a sensitive appreciation of each client's business.

In the years to come we will continue to set new standards and create new modes of thinking within the profession. To make us part of your future, write with full career and salary details to Mel Smaje, Director of Human Resources, Robson Rhodes, 186 City Road, London EC1V 2NU.

ROBSON RHODES

Chartered Accountants

FINANCIAL CONTROLLER

Our Client, a major group in the service sector, with assets of £800 million, is currently undergoing substantial redirection and development. The environment is demanding and the emphasis is on the achievement of results.

Reporting directly to the Financial Director, this newly-created position requires a proactive individual to oversee a large team of high calibre staff, with the principle responsibilities being:-

- Total control of the Financial Accounting function, including the management of the treasury accounting and taxation functions.
- Implementation and development of comprehensive information systems.
- Provision of completely secure, accurate, high - volume transaction records and production of financial reports to strict deadlines.

For this important position, the ideal candidate will be a graduate Chartered Accountant aged 35-50, with recent service sector experience, who seeks a new challenge within a fast-moving and dynamic environment. Evidence of a hands-on approach, leadership skills, ability to motivate and manage staff, and most importantly, the commitment to making a real contribution to sustain the company's continued position within its field, is essential.

If you feel you can meet this challenge, and you live in or around the Midlands then please apply directly to Helen Richards at Robert Half, Freeport BNC460, 63 Temple Row, Birmingham B2 4BR. Telephone: 021-643 1663. Alternatively, fax your details on 021-643 6701.

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We are a rapidly expanding organisation operating in the travel industry. We are now looking to consolidate the gains we have made in market share and to build a strong management team to tackle the challenge of future growth.

RESPONSIBILITIES

Developing and maintaining a reliable financial information system.
Preparation of management accounts.
Working closely with the directors in assessing and meeting their cash requirements for financial information.
Supervising a small accounts department.
Reporting to Board.

QUALITIES

Qualified ACA, aged between 28-40.
Strong manager with an organised approach.
Experience in ATOP computer system essential.
Willingness to take a hands on approach to basic accounting functions.
Knowledge of BSP accounting practices.

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TREASURY FINANCIAL ACCOUNTANTS

As one of the UK's most proactive and innovative Treasury Departments, our client is currently aiming to recruit two outstanding accountants to enhance its financial accounting team.

SENIOR FINANCIAL ACCOUNTANT

Reporting to the Head of Financial Accounting, you will have responsibility for the management and development of a team of ten people. Your team will be in charge of producing and analysing monthly and statutory accounts. You will also have involvement in ad hoc project work including the implementation of systems. An extensive technical and "hands-on" knowledge of the following products will be essential: Asset Swaps, Mortgage Backed Securities, Complicated Bond Issues, Off Balance sheet instruments and Foreign Exchange. You will be expected to make a contribution towards the accounting policies of any new instruments the department may begin to trade.

The ideal applicants should be:

- Fast-track qualified ACAs with first time passes and 3-4 years post-qualification experience in a similar environment
- A line manager in a treasury operation, with excellent technical and analytical skills, and man-management experience
- Able to work under pressure, with speed and efficiency
- A strong communicator
- Self-sufficient in nature, requiring minimal supervision.

FINANCIAL ACCOUNTANT

You will be responsible for managing and developing a team of four people, and will be in charge of producing the accounts for the following trading books - Sterling, Dollar and ECU. An integral part of the role will be assisting in project groups responsible for the implementation of new systems and accounting policies.

The ideal applicants should be:

- Qualified ACAs, with first time passes having qualified 1-2 years previously, in a similar environment or in the financial services division of one of the 'Big Six'
- Experienced in accounting for treasury/capital markets products
- Able to display well developed analytical and interpersonal skills
- Self-motivated, flexible and an enthusiastic team player
- Proficient with spreadsheets and various computer systems

The remuneration for these appointments will be highly competitive, and candidates whose backgrounds and abilities match these challenging roles should contact Annabella Humphreys on 071-379 3333 (Fax 071-915 8714) or write to her at Robert Walters Associates, 25 Bedford Street, London WC2E 9BP.

ROBERT WALTERS ASSOCIATES

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INVESTMENT ACCOUNTANT

City c£40,000 + bens

Our client, a European Financial Services company, is among the largest and most successful in the world. With EC Directives providing considerable opportunities for growth, the company continues to move into new geographic and product areas. Expansion of the London office has created a new position in their investment department which currently manages over \$1 billion. Reporting to the Head of Investment, this is a challenging role managing a department of 13 people covering investment, admin and cash management divisions. With scope for initiative and development, the main responsibilities include performance monitoring, design and implementation of management information and reports, business analysis and ad hoc projects. Applicants will be qualified Accountants with experience of an investment or fund management environment. First class leadership and interpersonal skills are essential, as is a high level of motivation and commitment. A good knowledge of computers and spreadsheets is also important. Interested applicants should send or fax a CV together with salary details to the address below. If you would like further information please phone 071 721 7283 or, during the evenings and weekends, 071 231 8272.

ALDERWICK MELINTOCK

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SUITE 303, BLACKFRIARS FOUNDRY,
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(081) 995 9624

We are representing a progressive, profitable and well managed "top 20" firm of Chartered Accountants, who are successfully weathering the recession. Published 1991-1992 results have been impressive and the trend is continuing in the current financial year.

An internal re-organisation has resulted in the need to recruit an additional corporate tax partner who will take responsibility for managing the London tax function and play an active part in developing the tax practice.

The firm believes in providing autonomy, support and commitment within the positive framework of a partnership, and partners are encouraged to be proactive, entrepreneurial, innovative and marketing orientated. Strong management has resulted in a highly successful, positive and productive atmosphere.

Suitable individuals will be corporate tax partners, aged in their 30's, from a "big 6" or "top 20" firm, and earning in excess of £70,000. They must wish to maintain high standards of client service within a perhaps more personalised environment, and should have a natural affinity for man management and motivation. Financial sector expertise would be of particular interest.

Enquiries will be handled in total confidence.

FINANCIAL CONTROLLER

London

To £37,000

This quasi-public sector organisation, part of the national heritage, seeks a chartered accountant to bring commercial skills to its finance department. Whilst this is a publicly accountable body, funded primarily by the government, it is extending its commercial activities and seeking to win more private sponsorship through active marketing initiatives. This organisation now represents a medium sized business with an income of £28m, a high public profile and a commercial outlook.

The organisation seeks a financial controller to take responsibility for all day to day accounting matters and to manage a team of 11 staff. The job is complex due to the varied sources of funding and the degree of accountability required. There are around 100 different projects running at any one time, all requiring financial control. It requires someone with an eye for detail and the ability to handle many tasks at once. An early exercise will be the review of the existing departmental structure and the development of management systems and information. A new computer system is planned for implementation in 1993.

Candidates must be computer literate graduates with at least ten years post-qualification experience, probably in the private sector. Good staff management skills are essential and applicants must have the presence and credibility to deal with a wide range of people, including public figures and senior government officials.

If this opportunity interests you, please send a comprehensive curriculum vitae, quoting reference 3277 to Vivienne Hines, Touche Ross Executive Selection, at the address below.

Touche
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City

Our client is establishing itself as one of the largest fund managers in the UK. It can demonstrate a year of success and continued growth, with a portfolio of over £14 billion.

With increased emphasis on a highly progressive financial control environment, this is a key appointment for the organisation. Reporting directly to the Financial Accounting Manager you will be responsible, with a small professional team, for maintaining and developing a financial accounting and reporting service for the company, clients and regulatory bodies.

You will be a recently qualified Chartered Accountant, ideally with a 'Big 6' training, coupled with a strong academic and professional track record. Your experience will include exposure to the investment management business, including knowledge of front/back office procedures, and the compliance issues affecting such an environment.

For further information and a confidential discussion contact Lucy Ayrton on 071-387 5400 (out of hours 071-727 3564) or write to Financial Selection Services, Drayton House, Gordon Street, London WC1H 0AN.

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English/German senior executive ACA, MBA with European cross-border expertise seeks international business development challenge.

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Write enclosing CV to Jane Cody, White Light (Electrics) Ltd, 57 Filmer Road, London SW6 7JF. Please mark Private and Confidential.

dash

Finance Director

Luton

£ Competitive Salary + Bonus + Car

Dash, a division of Alexon Group plc, is a brand leader in the leisure fashion market. Based in Luton, the company designs, sources and retails its collections through 250 outlets in the UK.

As a key member of the management team, the Finance Director will be expected to lead the further development of the Finance and IT functions, as the company continues its national and international growth programme. Significant emphasis will be placed on the effective communication of commercial and financial analysis to ensure continued, profitable development.

Candidates should be qualified accountants with a strong track record of success to date, gained in a retail environment. Excellent communication skills, high levels of drive and well developed leadership qualities will be essential.

Interested applicants should forward a comprehensive CV, indicating salary aspirations and quoting Ref 2666, to

Alan Dickinson FCMA, Executive Division, Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH.

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Group Finance Manager

Willet

Corby

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This position will carry primary responsibility for controlling the Group's international financial affairs, driving asset management programmes and initiating actions to optimise resource utilisation. Key areas of involvement will include global cash and currency management, maintenance of relationships with banks and financial

service providers and providing financial leadership to all Group and operating company management.

The successful candidate will be a qualified accountant, aged up to 45, who can demonstrate extensive financial management experience in a complex international environment, with particular emphasis on cash and working capital control. The company's aggressive development plans ensure that future career prospects for an outstanding individual will be excellent.

Interested applicants should forward a comprehensive curriculum vitae, quoting Ref 2665, to Alan Dickinson FCMA, Executive Division, Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH.

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We are a leading City-based investment broker and advisor. We have a proven and highly successful track record created over fourteen years, and count our clients in the top 500 UK companies.

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This is an opportunity to join a mature, highly disciplined and well funded business. The ideal candidate must be seeking new challenges and, today, will be group treasurer, chief accountant, or their deputy, in a top 500 company.

Salary will be competitive with anything you are earning now. In addition, a substantial performance related bonus will be available.

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Our client is one of Europe's leading international investment banking and asset management groups. Headquartered in London, the Group's pre-eminent position in UK and international corporate finance activity is founded on a highly successful and professional team approach and on a first-class domestic and international client list.

We are looking to recruit a number of young executives of the highest calibre, who can rapidly become effective members of our client's advisory team, based

in London. Successful applicants will be aged 23-28, with one of the following professional backgrounds:-

- Recently qualified chartered accountant or solicitor;
- Professionally or MBA-qualified individual with corporate finance experience within a competitor organisation; or
- Strategic management consultant with relevant corporate experience.

An excellent academic and professional record, strong communication skills and a demonstrable

commitment to a career in corporate finance are essential. Knowledge of foreign languages would be an advantage.

Our client offers a highly competitive remuneration package, supported by comprehensive training and a flexible approach to career development.

Interested applicants should telephone George Corbett on 071-379 3333 (Fax 071-915 8714) or write enclosing a detailed CV, to Robert Walters Associates, 25 Bedford Street, London WC2E 9HP.

ROBERT WALTERS ASSOCIATES

LONDON WINDSOR BIRMINGHAM BRUSSELS AMSTERDAM PARIS

Finance Director

Leading fmccg manufacturer
East Anglia
c. £60,000 package + car + benefits

This medium sized, fully listed, fmccg manufacturer is a household name and the leader in its sector. As well as continuing to grow within the UK, it is currently investing heavily in continental European expansion.

Following a promotion, an opportunity now exists for a dynamic, qualified accountant to be responsible to the Managing Director for the Company's complete financial function. This is an operational role in which your ability to question, identify and resolve the key issues, and to provide effective management information for your colleagues, will be essential. The position is also expected to quickly lead to a place on the Main Board.

Probably aged 35-45, you will have substantial experience of industrial or manufacturing operations gained at senior level within a progressive and energetic organisation. Experience of participating in major negotiations would also be an advantage.

Comprehensive relocation assistance to this attractive area includes the loan of a company house.

Please write with CV, quoting reference 3558 to James Thorne, Whitehead Selection Limited, 4 The Courtyard, 707 Warwick Road, Solihull, West Midlands B91 3DA.

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Mergers & Acquisitions Professionals

City £ negotiable + car + benefits

KPMG Corporate Finance is seeking to expand its Mergers & Acquisitions Group by taking on a number of high quality professionals.

The Group's strengths are in the middle market range where its primary focus is on negotiated transactions for an impressive list of corporate clients. A high proportion of these transactions involve a cross-border European element. Beyond this, the Group conducts the normal range of related activities including selective Stock Exchange work, valuations, Eastern European privatisations and the provision of general corporate finance advice. Assignments tend to be undertaken by small groups of two to three individuals and therefore a high degree of responsibility is enjoyed by all members of the team.

Successful candidates are likely to possess a good degree and will be chartered accountants, highly numerate lawyers or other individuals with strong corporate finance experience. All candidates should have spent a number of years working in the mergers & acquisitions area and this experience is likely to have been gained in a merchant bank, stockbroking house or venture capital organisation. Candidates are unlikely to be older than 32 and should possess excellent presentation and negotiation skills. The proven ability to implement deals and to work comfortably with clients at the senior management and Board levels are essential attributes.

Interested individuals should in the first instance write to Anna Ponton enclosing full career and salary details, quoting reference K2509.

KPMG Selection & Search
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We are an international leader in the design, development and manufacturing of precision electronic/mechanical equipment for highly Specialist Markets. An ambitious programme of change is well established which will lead to the introduction of a new technology, manufacturing techniques and I.T. Systems. We are now seeking to recruit a

Finance Manager circa £35k

The position is responsible for the financial planning, accounting and reporting activities and for compliance with the group financial policies.

Our ideal candidate will be ACA or ACMA qualified with 8-10 years financial experience in a challenging manufacturing environment.

He/She will have a proven track record of managing a department through a period of change.

Good financial and systems knowledge are essential and it would be desirable to have integrated manufacturing knowledge.

Situated on the outskirts of the Yorkshire Dales. We offer an attractive benefits package which includes a fully expensed motor car, free health insurance cover and contributory pension scheme.

If you can meet this demanding position please send your C.V. to Box A649, Financial Times, One Southwark Bridge, London SE1 9HL

BROAD FINANCIAL REPORTING

OUTSTANDING CAREER OPPORTUNITY FOR A FAST-TRACK ACA

Our client is a high profile division within an international and successful group, who are in turn one of the largest organisations in their sector of fmccg.

The Financial Accounting Manager now seeks a deputy who will be responsible for:

- Management of a team of 4 to ensure all internal financial controls are maintained and improved one of the company's divisions, including management accounting, financial analysis and profitability awareness.
 - Production of periodic financial reports and forecasts for the group and projects associated with this.
 - Contributing to the commercial development of the group, particularly in relation to the organisation's growth.
- In order to be able to both perform and develop the above roles, as well as to progress within the organisation, you will be a qualified ACA with hands-on financial accounting experience and the Profession. You must also clearly demonstrate:
- A strong technical background and a proven ability to apply your skills in all areas apply in a pragmatic manner to the business, as well as in some areas of management accounting, financial analysis and financial projects.
 - Excellent interpersonal and communication skills, and the ability to present a strong, credible and logical case for business and spreadsheet modelling financial management.

If you feel that you are able to respond to the above challenge and will be ready for potential promotion on the 24 month time horizon, you should telephone Karen Wilson BA ACMA on 071-405 4161 or write to her at FMS, 5 Bream's Buildings, Chancery Lane, LONDON EC4A 3DY enclosing a recent CV and a note of current salary.

LONDON

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Heavy Engineering

North West

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An autonomous operating business within a highly successful £150 million turnover Group, this acknowledged leader in its field of heavy engineering seeks to strengthen its Board by the appointment of a fully qualified Financial Director.

Reporting to the Managing Director, the position encompasses all aspects of financial management. This includes the preparation and monitoring of budgets, the consolidation of accounts for Group and the provision and review of forecasts on capex, preparation of production reports, control of cash flow, planning and procurement. The creation and maintenance of computerised information systems will be a prime requirement.

From a manufacturing exporting background and fully qualified, you will be able to demonstrate previous success in building productive relationships with line managers in a profit orientated business. You will be a self-starter, hands-on manager with a strong personality and communication skills. Salary is negotiable dependent upon experience and the attractive benefits package includes a quality car and relocation assistance where appropriate.

Male or female candidates should submit in confidence a comprehensive c.v. to: S.F. Bower, Hoggett Bowers plc, 11 Lison Square, LEEDS, LS1 4LY, 0532-448661. Fax: 0532-444401, quoting Ref: L29024/FT.

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Der Umsatz der Gruppe ist durch ausgewählte und konsistente Übernahmen sowie Besitzanteile von wesentlichen Aktivitäten im Vereinigten Königreich und auf internationaler Ebene im sechsten fortlaufenden Jahr angestiegen. Durch umfangreiche Investitionsprogramme, die trotz der Rezession durchgeführt wurden, wurde ebenfalls das Engagement zur Finanzierung langfristiger und gewinnbringender Produkte verstärkt. Die internationale Operation hat im vergangenen Jahr innerhalb der Gruppe am besten abgeschnitten, wobei das Sortiment und die Operationsgebiete wesentlich erweitert wurden.

Durch die Leitung von zwei wichtigen Standorten in Deutschland, liegt der Nachdruck auf rechtzeitiger und wirksamer Berichterstattung über die finanziellen Operationen, wobei der Rentabilität der einzelnen Markenprodukte besondere Aufmerksamkeit zukommt. Außer der Fähigkeit zur Führung und Motivierung einer größeren Anzahl von Mitarbeitern wird eine bedeutende Überprüfung und Umstrukturierung der Buchhaltungsfunktionen erforderlich sein.

Der erfolgreiche Bewerber sollte im Idealfall aus einer ähnlich schnellen Verbraucherbranche kommen, sollten qualifizierter Buchhalter mit guten technischen Fähigkeiten in der Berichterstattung und hochentwickelten interpersonellen Fähigkeiten sein. Initiative und eine kommerzielle Einstellung sind entscheidend, um die Änderungen vorzunehmen, die erforderlich sind, um mit dem im Laufe der kommenden fünf Jahre geplanten beträchtlichen Wachstum Schritt zu halten. Eine starke Interaktion mit Betriebsbereichen wie Verkauf und Marketing sind wichtig, um ein klares Verständnis der Geschäfte und Ziele des Unternehmens zu fördern.

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Interessierte Bewerber sollten mit Gary Johnson oder Jennifer Ogden unter der Tel.-Nr. (0044) 071-629 4463 oder (0044) 58 283 2801 abends und an Wochenenden Verbindung aufnehmen oder ihre Bewerbung mit beigefügtem Lebenslauf an die nachstehende Anschrift richten.

HARRISON WILLIS
FINANCIAL RECRUITMENT CONSULTANTS

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COMMODITIES AND AGRICULTURE

Opec ministers struggle to find output compromise

By Deborah Hargreaves in Vienna

MINISTERS FROM the Organisation of Petroleum Exporting Countries were striving late yesterday to patch together a compromise of their widely disparate views on a production ceiling for the first quarter of next year.

Talks were continuing in the evening but positions were hardening as several key players demurred over cutting their levels of oil output.

The organisation is aware of the need to give a clear signal to the oil market that it can reintroduce production discipline.

Any agreement that falls short of sharing out specific production allocations among individual members is likely to disappoint the market and could further depress prices.

The price of North Sea Brent crude for January delivery slipped a further 36 cents yesterday to \$18.77 a barrel.

Opec ministers are having problems getting their sums to add up when the largest producers, Saudi Arabia and Iran,

are not prepared to trim their own output from current levels. Iran insists on retaining 3.8m b/d as its production level although many delegates believe its output has been closer to 3.6m b/d. A Gulf official said Iran was "confused" about what it wanted from the meeting. At the same time, Saudi Arabia is unwilling to produce less than 8.4m b/d.

Overall production ceilings still under discussion range from 24.5m to 26m barrels a day, with a consensus building around 24.8m b/d. Output in October was estimated by Opec economists to have been 25.04m b/d in spite of agreement on a much lower ceiling in September.

While Saudi Arabia and Iran are finding it hard to agree on a compromise, smaller producers have also approached the meeting in a spirit of defiance.

"Poorer countries are questioning why they should make sacrifices for the benefit of the rich ones," one delegate said. For this reason, Nigeria and Gabon are pushing for higher output allocations.

Mr Ali Ahmad al-Baghlil, Kuwait's oil minister also said the emirate wanted a production level of 1.75m b/d for the first quarter, on which it is not prepared to compromise. This is in line with the emirate's goal of reaching 1.5m b/d by the end of this year as it rebuilds production after the Gulf War.

Smaller producers are also carping about the level of fees they pay to the organisation, which are the same as those paid by the larger, richer countries. The debate over membership dues has been brought to a head by Ecuador's request to leave the producers' club. However, ministers have also signalled that they are discussing approaches made by Russia and Kazakhstan to join the organisation.

The discussion felt within the group is likely to prevent a unanimous outcome with the sort of deal that could push up prices. Far more likely is a vague compromise that would hold off a price fall until next year, when ministers hope that an increase in demand because of colder weather could save them from any hard decisions.

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Return of CIS buyers sparks tea price rally

By David Blackwell

LONDON TEA prices have hit the highest levels for nearly three years on a combination of increased demand from the former Soviet Union and falling world production because of droughts in India, Africa and Sri Lanka. The devaluation of sterling in September has added to the recent rise.

Brokers are "cautiously optimistic" that the recovery will not collapse as it did in May. "London prices are very rewarding for producers at the moment," said one broker this week. The all-India average this week reached 138.65p a kilogram.

The former Soviet Union's imports of tea hit an estimated record 231,000 kg in 1990, according to the International Tea Committee, before falling back to 161,000 kg last year.

But the break-up of the Soviet Union last year resulted in an almost complete retreat from the world tea market.



Now that there is no longer any significant centralised trade, it is difficult to estimate how much tea is being bought by the independent republics but there is no doubt that since September interest from the former Soviet republics has re-emerged world wide.

Their interest is very much at the low quality end of the market. "They used to buy a

lot of top quality tea," said one dealer. "But now they want value for money."

The renewed offtake comes as the world crop is suffering its worst ever production shortfall - estimated at about 110m kg at the end of September. Poor growing conditions in Sri Lanka and southern India alone are estimated to account for almost 80m kg of the shortfall. Production in the major exporting countries last year totalled about 1.4m kg.

The fall is reflected in the volumes sold at the London tea auction, which so far this year have reached only 506,439 packages (53.5 kg each), compared with 618,634 packages at the same stage of 1991.

At the same time consumer stocks are thought to be very low in the UK, partly as a consequence of high interest rates over the past year. According to one broker, stocks in the UK - which is likely this year to regain from the former Soviet Union its position as the

world's biggest consumer at about 180m kg - are 15 per cent down from 1991 at 30.7m kg.

India's Tea exporters have been urged to seek new markets, rather than place too much reliance on rebuilding sales to the former Soviet Union, writes Kunal Bose in Calcutta.

The Indian Tea Association believes it could maintain its shipments to the Commonwealth of Independent States, provided there was sufficient government support. But the finance ministry does not agree.

The Soviet Union used to import about 20m kg of tea a year, of which India had a share of more than 10m kg, about half its total exports. But both figures fell sharply last year.

Mr Manmohan Singh, the finance minister, has warned the association that it will be a long time before the former Soviet economies recover and

that tea exporters should look for alternative markets. But Mr H.P. Barooah, chairman of the ITA, fears that if India does not stick it out in the Commonwealth of Independent States other exporting countries will capture the market.

According to Mr Singh, a domestic market of more than 500m kg a year should have given the Indian industry confidence to explore the more competitive markets, like Europe, the US, West Asia and north Africa. "Instead, the industry chose the easy path of exporting a disproportionate amount to the former Soviet Union," he said. Last year, India could export only 22.8m kg of tea to the UK and 2.6m kg to the US.

The minister regrets that while world trade in tea has increased to 1.100m kg from 400m kg in the 1950s, India's share has fallen to 20 per cent from 44 per cent, with exports has been stagnating at about 200m kg.

Coffee delegates show little urgency

By David Blackwell

TALKS ON a new international coffee pact have got off to a slow start this week, revealing that there is little urgency to meet the deadline of the end of this year for agreement.

Yesterday delegates to the International Coffee Organisation in London were discussing for the first time the issue of selectivity - basically, allowing consumers to choose what sort of coffee should be allowed on to the market. In the past rigid export quotas were set for robusta and arabica coffees, leading to imbalances between supply and demand.

Although the talks are not

due to end until next Wednesday, delegates already appear resigned to extending the December 31 deadline.

Mr Myles Fréchet, delegate for the US, the biggest consumer, has insisted that his country's negotiating position has changed following the election of the new President. The coffee agreement would be way down the list of priorities for the new Clinton administration, he said. Mr Fréchet also believes the US will remain committed to getting a coffee agreement - a key element in the war against drug

Producers appear to have headed a call earlier this month from Mr Alexandre Bel-

trao, chief executive of the ICO, for greater co-operation among exporting countries in order to make any future pact successful. African exporters agreed at a meeting of their own last week to recommend that producers should take the major responsibility for stopping illegal exports. They had previously argued that consumers should bear an equal responsibility.

The exporting countries are certainly anxious not to rock the boat during these talks even if agreement is delayed. Coffee prices have recently touched nine-month highs, but the markets are likely to retreat again on any signs of disagreement at the ICO.

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Declining milk production lifts powder and cheese prices

By Frances Williams in Geneva

DECLINING WORLD milk production has pushed up prices of milk powder and cheese over the past two years, but butter prices remain depressed by falling consumption and the high level of stocks, according to the General Agreement on Tariffs and Trade.

In its annual report on world dairy markets, published today, Gatt says world milk production fell 2.1 per cent in 1991 and is expected to fall another 1.2 per cent in 1992.

This reflects efforts by the European Community and other western European countries to contain milk deliveries and the "virtual collapse" of the commercial market in Russia and eastern and central Europe.

The result has been a firming of milk powder prices from mid-1991 and a rapid reduction in stocks of skimmed milk powder this year.

World cheese trade remains buoyant, fuelled by a steady increase in demand. World market prices rose by an annual 13.16 per cent in 1991 and 1992, Gatt estimates.

However, world butter production shrank by 4.2 per cent in 1991 and is expected to drop by a further 2.5 per cent in 1992. Despite this, prices remain depressed at, or only slightly above, agreed minimum prices in 1991 and 1992. Consumption continues to slow, partly because of the trend to lower-fat diets in the West, and stocks remain relatively high.

Gatt points out that commercial sales of butter in international markets have been very limited in the past couple of years, mainly because the former Soviet Union, the world's

biggest butter importer, can no longer afford to buy at market prices.

Russia also took less than 60 per cent of authorised sales of cheap butter in 1991 and in 1992 bought only a small quantity of butter, almost all of it under a US credit guarantee programme.

Commenting on dairy policies, Gatt says there is now an "almost universal trend towards increased liberalisation and less governmental interference", which has seen a reduction of subsidies and price supports to curb costly surpluses.

In many industrialised countries the numbers of dairy farms and cows are declining, though this is being partially offset by rising production in the third world.

India is now the third largest producer, after the EC and the US, and China could well become the world's second largest developing country producer by the beginning of the next century.

The World Market for Dairy Products 1992. From Gatt, Centre William-Raspard, rue de Lausanne 154, 1211 Geneva 21. Price SFR25.

Jute output continues to shrink

By Kunal Bose in Calcutta

ALL JUTE producing countries except China will be harvesting smaller crops in the current season.

In India, the biggest producer, production is forecast to decline to 1.17m tonnes from 1.62m tonnes in 1991-92, according to Mr R.N. De, the country's jute commissioner. Bangladesh, which falls within the same climatic zone as eastern India, is expected to have a crop of 828,000 tonnes, down from 948,000 tonnes last season.

The Thai and Nepalese crops of kenaf (a jute-like hard fibre) are expected to be marginally lower at 161,000 tonnes and 11,000 tonnes respectively. But Chinese production of raw jute is forecast to rise 7,000 tonnes to 530,000 tonnes.

The Dhaka-based International Jute Organisation, which has made these production estimates, thinks falling prices of raw jute are primarily responsible for the setbacks in output. Jute farmers outside China have reduced the land under jute this season: in India

from 2.55m to 2m acres (800,000 hectares) in Bangladesh from 1.45m to 1.34m acres. Thailand's kenaf area has declined to 303,000 acres from 345,000, while Nepal's has fallen from 38,300 acres to 23,500. China's jute area has remained at 741,000 acres.

According to Mr De, the shrinking world trade in raw jute has hit the jute economy badly. World trade in the fibre declined from 432,700 tonnes in 1989-90 to 350,500 tonnes in 1990-91 and 327,600 tonnes in 1991-92.

By Kevin Brown in Sydney

THE AUSTRALIAN and Canadian joint venture partners in the Porgora gold mine in Papua New Guinea yesterday said they would resist government plans to acquire an extra 20 per cent of the project.

The government owns 10 per cent of Porgora under a 1979 agreement with Randell Goldfields, Highlands Gold, a PNG registered subsidiary of MIM Holdings, and Placer Pacific, a 76 per cent subsidiary of Placer Dome of Canada. Mr Pallas Wingard, the Prime Minister, said he expected an amicable settlement with the Porgora partners. "PNG has always been a reasonable negotiator and partner in all its resource projects, and will continue to be so," he said.

However, the proposal follows government claims that

PNG officials have been misled by the joint venture partners about the profitability of the project, which is one of the world's largest gold mines.

Mr Market Langallo, the mining minister, has said that PNG restricted its holding to 10 per cent because the joint venture partners convinced the then government that the mine would be a marginal project.

Porgora began production in September 1980. It is expected to produce about 900,000 ounces of gold a year until 1996, but is likely to produce 1.4m ounces in the current year.

Mr Lawrence Reinbertson, managing director of Placer Pacific, said the joint venture partners viewed the government's proposal with "considerable concern". He said it was "clearly contrary" to the 1979 agreement, which put a 10 per cent

ceiling on the government stake. Mr Reinbertson said the partners rejected suggestions that they had misled the government on the size of reserves and potential production when the Porgora agreement was negotiated.

"This is simply not true. As the project moved ahead, a number of factors combined to contribute to Porgora's better-than-expected performance. The PNG government was kept closely informed at every step along the way of the progress being made," he said.

The joint venture partners say that 60 per cent of profits from Porgora are distributed in PNG through the government's equity interest, taxes and royalties. Mr Campbell Anderson, Porgora's chief executive, said he was "disappointed" by the government's plans. "We will meet with the

government of PNG to put our response and why we don't think any change in the equity is appropriate," he said.

The Porgora dispute reflects the increasingly tough approach being taken by the government in its dealings with overseas mining companies, some of which are privately that they are deeply concerned by events in PNG.

Much of the criticism has emanated from Mr Langallo, who yesterday delivered a scathing attack in parliament on CRA, the Australian mining group, over its involvement in a dispute at Mount Kare, not far from Porgora. Mr Langallo said he had been advised that CRA's conduct of the dispute might be in breach of the Australian Trade Practices Act, which regulates competition. He said he would ask the corporate authorities in Australia

to investigate the company. Mr Langallo also praised the Perth-based mining companies Ramsgate Resources and Mendes Gold, which have angered CRA by funding legal action against the group by a faction of Mount Kare landowners.

CRA has offered to hand over its 51 per cent of the Mt Kare alluvial mine to the landowners, but wants to retain the rights to explore for hard-rock gold deposits in the area.

Mr Langallo claimed CRA had distributed false statements by landowners, which included forged signatures. "There is strong evidence that CRA has been engaging in deceptive and misleading conduct," he told parliament. CRA denied any involvement in the allegedly forged statements, and dismissed Mr Langallo's claims as "without foundation".

MARKET REPORT

A CHANGE of sentiment brought a general rise in base metals prices on the London Metal Exchange yesterday. ALUMINIUM moved back to the highs, reacting to confirmation, after early doubts, that the giant Tajikistan aluminium smelter was all but closed. The cash price closed at \$1,199 a tonne, up \$17.50 on the day. ZINC lost some of its early gains after Germany's Metallgesellschaft denied it had production problems, but cash metal closed \$9 higher at \$1,082 a tonne.

Compiled from Reuters

London Markets

SPOT MARKETS

Grains (all per barrel FOB) (Jan)

Dual 514.70-515.70 +0.25

Brent Blend (diesel) 519.90-519.95 -0.30

Brent Blend (Jan) 519.50-520.00 -0.35

WTI 11 (Jan oil) 51.90 -0.10

Oil products

INE prompt delivery per tonne CIF

Premium Gasoline \$205.207 +0.5

Gas Oil \$178.180 -0.5

Heavy Fuel Oil \$81.30 -0.1

Naphtha \$177.178 -0.3

Petroleum Argus Estimates

Other

Gold (per troy ounce) \$334.70 +0.85

Silver (per troy ounce) 376.50 +0.8

Platinum (per troy ounce) \$355.00 +0.8

Palladium (per troy ounce) \$394.15 +0.95

Copper (US Producer) 100.5c

Lead (US Producer) 33.5c

Tin (Kuala Lumpur market) 14.14c

Tin (New York) 261.5

Zinc (US Prime Western) 62.0c

Cocoa (five weight) 112.75c

Sheep (five weight) 73.94c

Sheep (five weight) 73.94c

London daily sugar (raw) \$218.6w +1

London daily sugar (white) \$252.0w +0.8

Tate and Lyle export price \$253.0 +1

Barley (English feed) \$141.0c +1.5

Maize (US No 3 yellow) \$155.0c +0.9

Wheat (US Dark Northern) \$3.00

Rubber (Jan) \$3.00

Rubber (Feb) \$3.25p

Rubber (KL RSS No 1 Dec) \$33.00

Coconut oil (Philippines) \$480.0y +5

Palm Oil (Malaysian) \$412.5 +2.5

Cocoa (Philippines) \$330.0

Soybeans (US) \$171.0c -1

Oilseed (US) \$50.0c

Wheat (US Dark Northern) \$3.00

WORLD COMMODITIES PRICES

LONDON METAL EXCHANGE (Prices supplied by Amalgamated Metal Trading)

Aluminium, 99.7% purity (5 per tonne)

Close 1183.5-1184.5

3 months 1210.5-1211.5

Copper, Grade A (5 per tonne)

Close 1411.0-1412.0

3 months 1443.0-1444.0

Lead (5 per tonne)

Close 336.7-337.7

3 months 318.5-319.5

Nickel (5 per tonne)

Close 5850.0-5851.0

3 months 5700.0-5701.0

Tin (5 per tonne)

Close \$710.50-\$711.50

3 months \$710.50-\$711.50

Clas, Special High Grade (5 per tonne)

Close 1091.2-1092.2

3 months 1105.7-1106.7

LME Closing L/5 rates

SPOT 1.1220

3 months 1.1227

5 months 1.1210

8 months 1.1210

12 months 1.1210

15 months 1.1210

18 months 1.1210

21 months 1.1210

24 months 1.1210

27 months 1.1210

30 months 1.1210

33 months 1.1210

36 months 1.1210

39 months 1.1210

42 months 1.1210

45 months 1.1210

48 months 1.1210

51 months 1.1210

54 months 1.1210

57 months 1.1210

60 months 1.1210

63 months 1.1210

66 months 1.1210

69 months 1.1210

72 months 1.1210

75 months 1.1210

COCOA - London POKE

Close 517.

LONDON STOCK EXCHANGE

New closing peak for Footsie Index

By Terry Byland,
UK Stock Market Editor

THE LONDON stock market celebrated the closure of Wall Street for Thanksgiving Day by gaining more than 30 points yesterday to reach a new closing peak of 2,741.8, less than three points under the trading peak also established in the middle of May this year.

The advance reflected the better news on the US economy reported this week as well as hopes that a settlement of the GATT dispute will be confirmed in spite of bitter resistance by French farmers. The absence of New York trading was also reflected in foreign exchange markets, although the impending hike in Irish interest rates to 100 per cent indicated the continuing uncertainties in this area.

The FT-SE index opened nervously but was soon encouraged by firmness in stock index futures, where the absence of a recent US seller proved enough to push the December contract ahead. From mid-morning, the market moved forward steadily and the final reading on the FT-SE index showed a net gain of 32.3 on the day. On May 11, the index touched 2,744.5 before closing at 2,737.8.

Trading volume increased to 598.1m shares yesterday, boosted by renewed buying of equities ahead of the closure

today of the two-week trading account. The account has brought significant profits in share prices but traders noted that there was little inclination to take profits yesterday. On Wednesday, Seagull turnover of 532.1m shares was worth £1.19bn in terms of customer business.

Dealers suggested that yesterday's upswing in London was helped by the absence of

Wall Street but also assumed that the New York market, which had gained 17.58 Dow points overnight, will return strongly from its one-day holiday closure.

The international blue chips moved up sharply, benefiting both from the absence of any US selling and also from hopes of transatlantic support when Wall Street gets back to work. The weak spot was ICI, still

restrained by the bearish views on the prospective merger plans which have been expressed by London brokerage houses over the past week. However, gains in oil shares on hints of progress at the Opec talks were not taken too seriously in the stock market against the backdrop of oil price uncertainty.

Leading store and retail sectors advanced in spite of

doubts cast over hopes for further cuts in UK base rates by the rise in German money supply disclosed this week. The absence of any move in policy at yesterday's Bundesbank meeting was no surprise.

Traders sounded pleased with yesterday's advance in UK equities, the first genuine upturn of the week, but admitted that much will depend on whether the New York market opens higher today. On the domestic front, evidence of the economic recovery is only too clear on every side.

One strategist at Kleinwort Benson, the UK merchant bank and securities house, pinpointed the UK unemployment levels as the key factor for any recovery in the domestic economy.

Higher employment would help boost consumer confidence and also act as a favourable indicator for the industrial and commercial property sector, which is still weighed down by the overhang of office properties in London and other business centres.

Account Dealing Dates

First Dealing Date: Nov 26, Nov 30, Dec 14
Last Dealing Date: Nov 26, Dec 10, Dec 21
Account Dealing Dates: Nov 26, Dec 10, Dec 21

Nov 26: Nov 26, Nov 30, Dec 14
Dec 10: Dec 10, Dec 21
Dec 21: Dec 21, Jan 11

Nov 26: Nov 26, Nov 30, Dec 14
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Nov 26: Nov 26, Nov 30, Dec 14
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Nov 26: Nov 26, Nov 30, Dec 14
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Dec 21: Dec 21, Jan 11

FT-SE Actuaries Share Indices THE UK SERIES

FT-SE 100	FT-SE MID 250	FT-A ALL-SHARE
2741.8 +32.2	2618.6 +7.5	1297.56 +12.21

	Nov 26	Nov 25	Nov 24	Nov 23	Nov 20	Year ago	1992		Share	High	Low	High	Low	High	Low
FT-SE 100	2741.8	2709.8	2727.1	2722.9	2732.4	2420.2	2711.8	2281.0	2741.8	988.9	2374.4	2281.0	2741.8	988.9	2374.4
FT-SE Mid 250	2611.6	2611.1	2619.0	2624.2	2623.4	2388.6	2625.0	2157.8	2611.6	1379.4	2285.0	2157.8	2611.6	1379.4	2285.0
FT-SE-A 350	1323.5	1310.3	1317.9	1318.8	1320.4	1176.5	1342.7	1108.1	1323.5	564.5	1342.7	1108.1	1323.5	564.5	1342.7
Hourly	Opus	9.80	10.00	11.00	12.00	13.00	14.00	15.00	16.00	17.00	18.00	19.00	20.00	21.00	22.00
FT-SE 100	2741.7	2717.3	2718.1	2731.4	2734.2	2738.8	2735.4	2736.0	2737.5	2741.7	2714.4	2714.4	2714.4	2714.4	2714.4
FT-SE Mid 250	2606.9	2610.5	2613.2	2618.9	2618.5	2619.5	2611.1	2617.2	2616.0	2606.9	2606.9	2606.9	2606.9	2606.9	2606.9
Gen. dividend yield (ACT at 22%)	FT-SE 100	3.15	3.15	3.15	3.15	3.15	3.15	3.15	3.15	3.15	3.15	3.15	3.15	3.15	3.15

LONDON SHARE SERVICE

AMERICANS

Stock	Price	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994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INVESTMENT TRUSTS - Cont.

Stock	Price	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994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■ Current Unit Trunk prices are available from FT Cityline. For further details call (071) 925 2126.

Gold Copper	Cons. Price	Bid Price	Offer Price	or Vend Term
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TIME: The first eleven days of the first semester of the year. However, the last might be moved to the eleventh day of the semester for any time, usually by the committee, in which there is a large amount of sales of stock over the year.

Other conference notes are contained in the following reports:

PT Management Forum

50 Life Sciences and Real Estate Regulatory Conferences

Costco Pulse

100 New Retail Street, London W1A 1TB
Tel: 077 - 077 - 0046.

	1987-88	1988-89	1989-90	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35	2035-36	2036-37	2037-38	2038-39	2039-40	2040-41	2041-42	2042-43	2043-44	2044-45	2045-46	2046-47	2047-48	2048-49	2049-50	2050-51	2051-52	2052-53	2053-54	2054-55	2055-56	2056-57	2057-58	2058-59	2059-60	2060-61	2061-62	2062-63	2063-64	2064-65	2065-66	2066-67	2067-68	2068-69	2069-70	2070-71	2071-72	2072-73	2073-74	2074-75	2075-76	2076-77	2077-78	2078-79	2079-80	2080-81	2081-82	2082-83	2083-84	2084-85	2085-86	2086-87	2087-88	2088-89	2089-90	2090-91	2091-92	2092-93	2093-94	2094-95	2095-96	2096-97	2097-98	2098-99	2099-00	2100-01	2101-02	2102-03	2103-04	2104-05	2105-06	2106-07	2107-08	2108-09	2109-10	2110-11	2111-12	2112-13	2113-14	2114-15	2115-16	2116-17	2117-18	2118-19	2119-20	2120-21	2121-22	2122-23	2123-24	2124-25	2125-26	2126-27	2127-28	2128-29	2129-30	2130-31	2131-32	2132-33	2133-34	2134-35	2135-36	2136-37	2137-38	2138-39	2139-40	2140-41	2141-42	2142-43	2143-44	2144-45	2145-46	2146-47	2147-48	2148-49	2149-50	2150-51	2151-52	2152-53	2153-54	2154-55	2155-56	2156-57	2157-58	2158-59	2159-60	2160-61	2161-62	2162-63	2163-64	2164-65	2165-66	2166-67	2167-68	2168-69	2169-70	2170-71	2171-72	2172-73	2173-74	2174-75	2175-76	2176-77	2177-78	2178-79	2179-80	2180-81	2181-82	2182-83	2183-84	2184-85	2185-86	2186-87	2187-88	2188-89	2189-90	2190-91	2191-92	2192-93	2193-94	2194-95	2195-96	2196-97	2197-98	2198-99	2199-00	2200-01	2201-02	2202-03	2203-04	2204-05	2205-06	2206-07	2207-08	2208-09	2209-10	2210-11	2211-12	2212-13	2213-14	2214-15	2215-16	2216-17	2217-18	2218-19	2219-20	2220-21	2221-22	2222-23	2223-24	2224-25	2225-26	2226-27	2227-28	2228-29	2229-30	2230-31	2231-32	2232-33	2233-34	2234-35	2235-36	2236-37	2237-38	2238-39	2239-40	2240-41	2241-42	2242-43	2243-44	2244-45	2245-46	2246-47	2247-48	2248-49	2249-50	2250-51	2251-52	2252-53	2253-54	2254-55	2255-56	2256-57	2257-58	2258-59	2259-60	2260-61	2261-62	2262-63	2263-64	2264-65	2265-66	2266-67	2267-68	2268-69	2269-70	2270-71	2271-72	2272-73	2273-74	2274-75	2275-76	2276-77	2277-78	2278-79	2279-80	2280-81	2281-82	2282-83	2283-84	2284-85	2285-86	2286-87	2287-88	2288-89	2289-90	2290-91	2291-92	2292-93	2293-94	2294-95	2295-96	2296-97	2297-98	2298-99	2299-00	2300-01</
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[illegible]

INITIAL CHARGE: _____ **INITIALS:** _____

Bank Asset Mgmt (West Trust) Ltd (0905)F
Park View House, East Street, Broom

1

Continued on next page

● Current Unit Trust prices are available from FT Cityline. For further details call (071) 925 2128.

فكان اسم الأصل

● Current Unit Trust prices are available from FT Cityline. For further details call (071) 625 2128.

[illegible]

CANADA

CANADA

Index	Stock	High	Low	Close	Change	Index	Stock	High	Low	Close	Change	Index	Stock	High	Low	Close	Change
TORONTO																	
3 pm November 26																	
Quotations in cents unless marked S																	
9000 Alcan P	513 1/4	513 1/4	513 1/4			2000 Denison A	27	27	27			9000 Macdonald	518	518	518		
2400 Agrium	580	580	580			2000 Dettan	50 1/2	50 1/2	50 1/2			9000 Maple	518 1/2	518 1/2	518 1/2		
3000 Air Can	300	300	300			14000 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
5000 Alcan B	315 1/4	315 1/4	315 1/4			6200 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
11000 Alcan B	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan C	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan D	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan E	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan F	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan G	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan H	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan I	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan J	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan K	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan L	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan M	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan N	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan O	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan P	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan Q	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan R	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan S	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan T	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan U	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan V	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan W	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan X	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan Y	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan Z	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan AA	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan AB	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan AC	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan AD	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan AE	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan AF	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan AG	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan AH	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan AI	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan AJ	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan AK	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan AL	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan AM	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan AN	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan AO	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan AP	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan AQ	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan AR	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan AS	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan AT	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan AU	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan AV	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan AW	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan AX	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan AY	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan AZ	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan BA	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan BB	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan BC	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan BD	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan BE	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan BF	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan BG	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan BH	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan BI	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan BJ	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan BK	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan BL	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan BM	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan BN	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan BO	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan BP	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan BQ	315 1/4	315 1/4	315 1/4			100 Dettan	50 1/2	50 1/2	50 1/2			2000 Maple	518 1/2	518 1/2	518 1/2		
30000 Alcan BR	315 1																

INDICES

NEW YORK DOW JONES						1992						Since completion					
Nov	Nov	Nov	Nov	Nov	Nov	1992	1992	1992	1992	1992	1992	1992	1992	1992	1992		
26	26	26	26	26	26	HIGH	LOW	HIGH	LOW	HIGH	LOW	HIGH	LOW	HIGH	LOW		
Materials	326.36	324.70	322.04	327.34	341.21	313.36	341.31	313.31	341.31	313.31	341.31	313.31	341.31	313.31	341.31		
Auto	102.22	102.31	102.32	102.15	102.15	102.15	102.15	102.15	102.15	102.15	102.15	102.15	102.15	102.15	102.15		
Transport	1404.91	1397.26	1364.49	1395.94	1404.91	1397.26	1364.49	1395.94	1404.91	1397.26	1364.49	1395.94	1404.91	1397.26	1364.49		
Utilities	218.61	218.20	218.64	219.05	218.61	218.20	218.64	219.05	218.61	218.20	218.64	219.05	218.61	218.20	218.64		
Q1 Bell's Day's High 326.71 Low 322.04 Nov 26 341.31 High 326.71 Low 322.04 Nov 26 341.31																	
STANDARD AND POOR'S																	
Composite	429.13	427.59	425.12	436.65	429.13	427.59	425.12	436.65	429.13	427.59	425.12	436.65	429.13	427.59	425.12		
Materials	125.03	125.17	125.00	125.65	125.03	125.17	125.00	125.65	125.03	125.17	125.00	125.65	125.03	125.17	125.00		
Financial	36.97	36.45	36.25	36.21	36.97	36.45	36.25	36.21	36.97	36.45	36.25	36.21	36.97	36.45	36.25		
NYSE COMPOSITE																	
NYSE Composite	331.24	329.27	331.74	324.78	331.24	329.27	331.74	324.78	331.24	329.27	331.74	324.78	331.24	329.27	331.74		
Auto	312.68	311.23	311.71	298.19	312.68	311.23	311.71	298.19	312.68	311.23	311.71	298.19	312.68	311.23	311.71		
NASDAQ Composite	648.35	645.94	638.94	642.60	648.35	645.94	638.94	642.60	648.35	645.94	638.94	642.60	648.35	645.94	638.94		
Nov 26 Nov 26 Nov 6 year ago (approx.)																	
Dow Industrial Div. Yield	3.19	3.17	3.20	3.15	3.19	3.17	3.20	3.15	3.19	3.17	3.20	3.15	3.19	3.17	3.20		
Nov 10 Nov 10 Nov 4 year ago (approx.)																	
S & P Industrial div. yield	2.65	2.65	2.66	2.67	2.65	2.65	2.66	2.67	2.65	2.65	2.66	2.67	2.65	2.65	2.66		
S & P Ind. P/E ratio	27.71	27.72	27.31	22.94	27.71	27.72	27.31	22.94	27.71	27.72	27.31	22.94	27.71	27.72	27.31		
NEW YORK ACTIVE STOCKS TRADING ACTIVITY																	
				Volume	Millions												
				Nov 25	Nov 24	Nov 23	Nov 22										
Wednesday	Stocks traded	Closing price	Change on day														
Washington Fed	4,878,440	124	+ 1 1/2	New York SE	266,700	241,520	190,137										
Auto	3,997,708	125	+ 1 1/2	Auto	13,400	13,400	13,400										
Bank, Pte	2,679,000	42	+ 1 1/2	NASDAQ	222,224	204,923	157,146										
Transport	3,257,700	234	+ 1 1/2														
Utilities	2,282,000	23	+ 1 1/2	NYSE													
Commodities	2,195,000	24	+ 1 1/2	Index Traded	2,982	2,296	2,379										
Gov Mutual	2,125,000	214	+ 1 1/2	Falls	725	794	500										
Auto Industry	1,977,400	24	+ 1 1/2	Unchanged	528	598	647										
Gas Inc	1,225,000	24	+ 1 1/2														
AMSTERDAM																	
				Nov 25	Nov 24	Nov 23	Nov 22										
				Volume	Millions												

Series Bank Ltd. 01/12/509
SBC General 01/01/571

[illegible]

Most Active Stocks

Thursday, November 26, 1992						
	Stocks	Gaining	Change	Stocks	Closing	Change
	Traded	Prices	on day	Traded	Prices	on day
Gejzen Kanto	4.8m	176	-4	Morimura Basi	2.5m	1,600
Tsukuba City	3.7m	619	+10	Miyoshi Tama	1.6m	85
Kao Denryo	3.4m	909	-2	Chikuma Wards	2.2m	894
Sunshine Class	3.2m	420	-	Chikuma Wards	2.2m	1,510
Reitoh Co	2.8m	308	-2	Kanai Electric	2.5m	787

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FINANCIAL TIMES

LONDON • PARIS • FRANKFURT • NEW YORK • TOKYO

EUROPE

Interest rate hopes stay alive

THE lack of movement from the German Bundesbank on key interest rates yesterday prompted some analysts and strategists to look for a cut at the next council meeting on December 10, the last one this year, writes *Our Markets Staff*.

PARIS ended higher on hopes of an early round of interest rate cuts led by the Bundesbank, in spite of its decision to do nothing yesterday. Dealers said that the market also believed that the Bundesbank failed to cut rates, the resulting pressure on the franc would lead to a devaluation and consequently lower domestic rates.

The CAC-40 index ended 16.71 higher at 17,393.63, its third successive rise, but turnover was thin at FF1.74bn.

Pleasant third-quarter US growth figures, which raised hopes of a speedier recovery in the US economy, lifted stocks with transatlantic exposure. Pechiney Cls put on FF13 or 4.8 per cent to FF260 and Lafarge added FF6.50 to FF265.50.

Hopes that Opec would agree to keep oil output at less than 25m barrels per day lifted oil stocks, as Elf added FF9.10 to FF230.90 and Total put on FF2.50 to FF234.50.

MADRID registered a sizeable rise for the first time in a week, the general index closing 2.83 higher at 214.77. In a firm banking sector, Banco, relatively weak recently, rose 1.10 to 11.40 or 5.8 per cent to Pz2.090 on takeover rumours.

Mr Stephen Hughes of Nikko Europe said that the latest macro-economic figures from Spain have been better than expected, indicating a light at the end of the tunnel and tempting foreign investors to return to the market. Furthermore, the peseta was holding fairly firm after the weekend devaluation.

FRANKFURT mounted a minor technical recovery and responded to some better-than-expected company news. The DAX index closed 5.46 higher at 1,535.18 as turnover rose from DM4.5bn to DM5.1bn. Some demand came from futures trading, where the December DAX contract touched a high of 1,543 before dropping back to trade at 1,535 in the early afternoon. Company news came most noticeably from Thyssen, BHF Bank and Asko.

Thyssen net profits fell to DM10.5bn and the dividend from DM10 to DM6, but this was generally better than analysts had feared. Mr Michael Geiger at County NatWest said that he had been looking for DM22m and DM5 respectively as the shares rose DM3.10 to DM15. BHF Bank outperformed the

FT-SE Actuaries Share Indices

November 26		THE EUROPEAN SERIES									
Weekly changes	Open	10.30	11.00	12.00	13.00	14.00	15.00	Close	High	Low	Change
FT-SE Euroshare 100	1047.30	1048.24	1048.23	1048.07	1048.07	1048.20	1048.30	1048.30	1048.30	1048.30	+0.01
FT-SE Euroshare 200	1114.30	1115.01	1115.40	1115.50	1115.70	1115.70	1115.81	1115.81	1115.81	1115.81	+0.51
Nov 26		Nov 24		Nov 23		Nov 22		Nov 20		Nov 19	
FT-SE Euroshare 100	1042.55	1038.53	1038.38	1038.38	1038.38	1038.38	1038.38	1038.38	1038.38	1038.38	-3.93
FT-SE Euroshare 200	1111.41	1110.09	1110.10	1110.10	1110.10	1110.10	1110.10	1110.10	1110.10	1110.10	-1.69

Base value 1000 (200/1990) High/Low 100 - 1000/2000 Low/Low 100 - 1000/2000

WALL STREET was closed for Thanksgiving. Toronto stocks held on to early gains in quiet midday trading, bolstered by a partial recovery in the Canadian dollar and a drop in rates. The TSX-300 index rose 10.5 to 3,371 in volume of 13.9m shares valued at C\$109m. Advances led declines by 200 to 155 with 265 unchanged. The nickel mine, Inco, climbed in tandem with strength in Toronto's metal sector, edging up 0.3% to C\$27.4.

banking sector, putting on DM4 to DM408 after it reported a 20.5 per cent increase in group partial operating profits for the first ten months of 1992.

In retailing, Asko rose DM33 to DM533 after the German carter office approved a planned merger of the company with the Metro retail group, provided that the two divested themselves of some stores.

This reversed an earlier decision blocking the merger. STOCKHOLM paused again, the Allshare index General index closing 0.5 lower at 82.5 after a 2.9 per cent gain on Wednesday. The decline was led by the blue chips which spearheaded the recent rally, and turnover stayed heavy although it fell from SKr1.37bn to SKr1.12bn.

Banks continued to outperform as the sector index put on 12.9 per cent. Handelsbanken B rose SKr4.5 to SKr34.5 and S-Banken by SKr2 to SKr17. The krona devaluation is expected to lead to lower loan losses and

to pull up the market. But securities houses and large manufacturing shares, which have a decisive impact on the index due to their heavy weighting, fell victim to selling into the session.

AUSTRALIA closed weaker for the first time in eight trading days. The All-Ordinaries index closed 8.3 lower at 1,490.9 after a rally which has taken the index up by 0.3 per cent since November 15.

Volume was inflated by Westpac to 121.4m shares worth A\$256.2m. After the close the media magnate Mr Kerry Packer said he had an 8.27 per cent stake in the bank.

MANILA extended its setback to a ninth consecutive trading day with the composite index down 17.49 or 1.4 per cent to 1,283.69, down 6.3 per cent since November 15.

HONG KONG eased slightly in thin trading, as modest early gains were erased by an afternoon bout of profit-taking. The Hang Seng index ended 5.36 lower at 5,513.18 following a 54-point loss on Wednesday.

Turnover shrank to HK\$1.81bn from HK\$2.45bn.

HSBC Holdings, parent of Hongkong & Shanghai Banking, led the way down with a fall of 50 cents to HK\$59. The bank is continuing to suffer from comments by its chairman, Mr William Purves, who said in an interview earlier this week that analysts might have overestimated the group's 1992 earnings.

BOMBAY'S BSE index dropped 69.45 to 2,497.11 on widespread liquidation on the last day of the account.

SEATTLE'S NASDAQ index ended 1.32 lower at 1,498.99 after a rally which has taken the index up by 0.3 per cent since November 15.

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Argentina tipped to top 1993

By Antonio Sharpe

ARGENTINA offers the best return in dollar terms to equity investors in Latin America next year, while Brazil and Peru are the wild cards in the pack, according to Mr Andley Twiston Davies, managing director of Latin American Securities.

He told a group of investors yesterday that Argentina equities are now looking oversold, after a volatile year in which they rose by 45 per cent before falling back to show a loss of 33 per cent by mid-November.

Assigning Argentina an asset allocation of 20 per cent, the second-largest after Mexico with 35 per cent, he forecast that its stock market would rise by 60 per cent in 1993.

Describing Mexico as the core holding in any Latin American portfolio, he expected that market to rise by 40 per cent next year.

Brazil and Peru were more difficult to predict following the political upheavals this year, he said, and their gains could be anywhere between zero to 100 per cent.

Venezuela was given the smallest asset allocation, of just 2 per cent, due to uncertainty about the country's elections. Mr Twiston Davies noted that other countries in the region were mid-term in their political cycle and that by the end of next year, forthcoming elections would have an increasing influence on their stock markets.

OSLO extended its upswing on speculation that Norway may be forced to devalue, but this time the all-share index ended only 2.63 higher at 367.35 in active turnover of NKr342m.

Industrial shares, which would benefit from devaluation, were in the forefront again with Norsk Hydro NKr3 higher at NKr142.5.

MILAN ended lower in slow trading and the Comit index fell 4.17 to 442.63 in turnover estimated at slightly more than Wednesday's relatively low L191bn.

Shares in the Ferruzzi group were in the limelight following newspaper reports of management reshuffles and asset disposals. Montedison was fired 1.5 lower at L1.151, but then surged to L1.200 later on.

Fonditalia, the insurer in which Ferruzzi has an interest, rose 1.750 or 2.8 per cent to L27.900. Ferruzzi Finanziaria added 1.71 to L1.253 in volume of 3.7m shares, the third most heavily dealt screen stock.

The state-controlled food group SEME rose another 1.87 to L5.620.

AMSTERDAM saw Nedlloyd lose F1.50 to F129.50 as the company warned that it would once again announce a net loss at the end of the year but that it would not be as severe as last year's.

The CBS Tendency index rose 0.6 to 101.2 in this trading.

ISTANBUL jumped by 2.7 per cent on active buying, triggered by renewed hopes that a long-awaited tax decree designed to encourage institutional investment in equities would be agreed. The 75-share index closed 97.91 higher at 3,749.76.

STRONG offshore demand, mainly from London and Switzerland, sent gold shares higher and the gold index closed 14 up at 813, off a peak of 814.

The industrial index added 38 to 4,084 and the all-share index climbed 24 to 3,097.

Among gold shares, Deelr edged up 15 cents to 83.70. Harjes added 10 cents to 83.50. Dries by 75 cents to 831.75 while Western Deep climbed 50 cents to 850.50.

Anglo's bounced off midday lows to close 875 cents higher at 84.25.

Series of sad stories from Japanese OTC

Emiko Terazono on a depressing two-year trend

High risk, high return has been the sales pitch for the Japanese over-the-counter market (OTC), but investors have seen more risk than return recently with the OTC index 22.5 per cent off its peak in 1990.

Most companies listed on the OTC market have fallen victim to the downturn in the economy, the two-year slide in the stock market and the bursting of the real estate bubble of the late 1980s. This, compounded with inadequate disclosure at many OTC companies, has driven investors away.

A downward revision of forecasts by leading OTC companies such as THK, the ball bearings maker, and Jafco, the venture capital company, seem to sum up the woes of smaller companies. THK, which originally forecast a 36 per cent rise in annual pre-tax profits, now expects earnings to plunge by 80 per cent.

Japan also initially saw a profit increase, but has revised projections to a fall of one-fifth at pre-tax level.

Smaller companies, which rely on a "niche" market, lack the breadth of business and are more vulnerable to an economic downturn. Last year's failure of Maruko, an Osaka-based condominium developer specialising in one-room apartments, symbolised the troubles at OTC companies.

Maruko, the first company listed on the OTC to become bankrupt, expanded aggressively in the late 1980s. However, when interest rates started to rise and demand for its one-room condominiums fell, the consequent liquidity crunch forced the company to file for court protection with liabilities of ¥285.6bn (\$2.5bn).

Royal Construction, a contractor of golf resorts and condominiums, followed Maruko. The company filed for court protection last July with outstanding debts of ¥15bn.

Disclosure problems of companies have also heightened the risks of investing on the OTC market. The Japan Securities Dealers Association (JSDA) recently admitted that it needed tighter disclosure

rules, following criticism over the bankruptcy of Ipec, an operator of educational institutions and supplier of educational material, and a false data claim attributed to TSD, a computer software company.

In October, the failure of Ipec highlighted slack disclosure measures at smaller companies. According to the company lawyer, liabilities at Ipec totalled ¥18.6bn, with some ¥8.7bn in off-balance sheet borrowings. While Ipec may be an isolated case, allegations that the company did not make itself-balance sheet liabilities clear at the time of listing discouraged OTC investors.

Investors were also shocked by an announcement by TSD, earlier this month, that it had presented investors with false information concerning clinical tests of its HIV vaccine. The JSDA announced last week that it would produce a guideline for information disclosure by the end of the year.

Mr Yoshio Nao, senior managing director of Ichiyoshi Securities, a broker specialising in OTC companies, points out that small companies often lack the auditing systems within the organisation to check irregular practices.

OTC companies do not feel the pressure to disclose more information and rarely face scrutiny from the media, or from analysts. The press club at the Tokyo Stock Exchange once rejected the Japan Securities Dealers Association's request for a forum for the

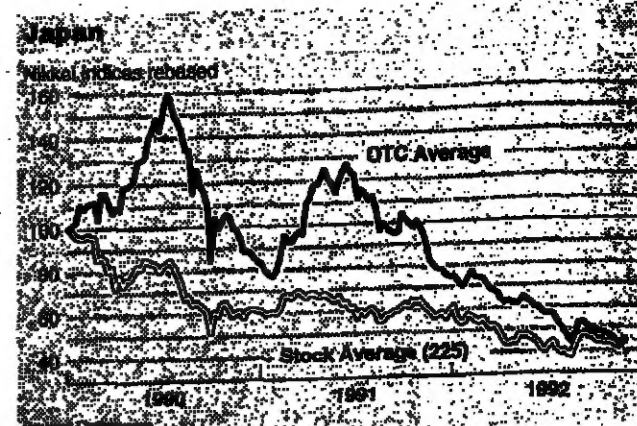
OTC companies to announce their results.

The surprises have not all been unpleasant. Mr Kenzo Tanjimoto, president of Capcon, a video game equipment and software maker, apologised to investors after revising up the company's profit forecast for the second time since the beginning of the fiscal year in April. The company said that it had not foreseen the surge in demand for its new video game software, and now projects annual sales to March to rise 72 per cent, and pre-tax profits to double.

Selkoku, a pharmaceutical company specialising in geriatric drugs, was another of the few companies which saw a steady rise in interim profits. The company is expected to post double digit increases in both profit and sales thanks to "Aiz", an arthritis cure.

But with the OTC index falling to respond to the recent rise of the Nikkei average, the few positive earnings forecasts have been ignored. Traders admit that the OTC market will remain a risky and speculative market for some time to come.

The JSDA requires retail investors to sign an agreement acknowledging the risks before placing orders on the OTC market. And Nomura Securities, the industry leader, says its sales staff are guided not to allow inexperienced individual investors to participate in OTC trading.



OTC Average (1989=100)

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ASIA PACIFIC

Nikkei drives on as Australia rests

Tokyo

BUYING by public funds and dealers on the first day of trading for December settlement bolstered activity, and the Nikkei average rose for the sixth consecutive day, its longest winning streak since February last year, writes *Emiko Terazono* in Tokyo.

The Nikkei advanced 17.03 to 17,479.04. It fell to the low of 17,228.98 in the morning on uncertainty over the parliamentary testimony by Mr Noboru Takeshita, a former prime minister. However, active buying by public funds in the afternoon prompted trading by dealers and arbitrageurs, and the index rose to the day's high of 17,601.91.

Volume rose to 310m shares from 312m. Advances outnumbered declines by 738 to 361, with 146 issues remaining unchanged. The Topix index of all first section stocks rose 8.92 to 1,303.06 and in London, the ISE/Nikkei 50 index fell 3.42 to 1,048.80.

In spite of active trading by domestic investors, traders said foreigners were absent. "Foreign investors don't know what to do since they think the market's too expensive, but they realise that the officials want to push prices up," said Mr Jason James, strategist at James Capel.

Traders were relieved that little fresh news emerged from Mr Takeshita's sworn testimony before parliament concerning alleged gangster links and involvement with the Sagawa Kyubin bribery scandal. But caution prevailed due to an announcement by Nomura Securities that it had received a letter from its asset-backed bonds because it had not explained the full risks of the product.

Brokerage issues remained weak. But selling was limited since Nomura said it would not alter its earnings estimates as a result of the sale of assets to offset the ¥23bn repayment losses. Nomura fell ¥20 to ¥1,400 while Yamashita Securities lost ¥5 to ¥545.

High-technology issues rose on purchases by public funds. Hitachi advanced ¥23 to ¥72